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BEFORE THE ARIZONA CORPORATION C

COMMISSIONERS

SUSAN BITTER SMITH - Chairman  
BOB STUMP  
BOB BURNS  
DOUG LITTLE  
TOM FORESE

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AZ CORP COMMISSION  
DOCKET CONTROL

IN THE MATTER OF THE APPLICATION OF  
LIBERTY UTILITIES (BLACK MOUNTAIN  
SEWER) CORP., AN ARIZONA  
CORPORATION, FOR AUTHORITY TO  
ISSUE EVIDENCE OF INDEBTEDNESS IN  
AN AMOUNT NOT TO EXCEED \$3,400,000.

DOCKET NO. SW-02361A-15-0206

IN THE MATTER OF THE APPLICATION OF  
LIBERTY UTILITIES (BLACK MOUNTAIN  
SEWER) CORP., AN ARIZONA  
CORPORATION, FOR A DETERMINATION  
OF THE FAIR VALUE OF ITS UTILITY  
PLANTS AND PROPERTY AND FOR  
INCREASES IN ITS WASTEWATER RATES  
AND CHARGES FOR UTILITY SERVICE  
BASED THEREON.

DOCKET NO. SW-02361A-15-0207

**STAFF'S NOTICE OF FILING  
DIRECT TESTIMONY  
REGARDING RATE DESIGN  
AND COST OF SERVICE**

The Utilities Division ("Staff") of the Arizona Corporation Commission ("Commission") hereby files the Direct Testimony regarding Rate Design of Staff witnesses James R. Armstrong and Crystal S. Brown; and the Direct Testimony regarding Cost of Service of witness Dorothy Hains, P.E., in the above-captioned matter.

RESPECTFULLY SUBMITTED this 16<sup>th</sup> day of December, 2015.

Robin Mitchell  
Wesley Van Cleve  
Attorneys, Legal Division  
Arizona Corporation Commission  
1200 West Washington Street  
Phoenix, Arizona 85007  
(602) 542-3402

Original and thirteen (13) copies of the foregoing filed this 16<sup>th</sup> day of December, 2015 with:

Docket Control  
Arizona Corporation Commission  
1200 West Washington Street  
Phoenix, Arizona 85007

Arizona Corporation Commission  
**DOCKETED**

DEC 16 2015

DOCKETED BY

1 Copy of the foregoing **EMAILED ONLY**  
this 16<sup>th</sup> day of December, 2015, to:

2  
3 Jay L. Shapiro  
4 SHAPIRO LAW FIRM, P.C.  
5 1819 E. Morten Avenue, Suite 280  
6 Phoenix, Arizona 85020  
7 [jay@shapslawaz.com](mailto:jay@shapslawaz.com)  
8 [whitney@shapslawaz.com](mailto:whitney@shapslawaz.com)  
9 Attorney for Liberty Utilities

6  
7 Todd C. Wiley  
8 Assistant General Counsel  
9 LIBERTY UTILITIES  
10 12725 West Indian School Road, Suite D101  
11 Avondale, Arizona 85392-9524  
12 [todd.wiley@libertyutilities.com](mailto:todd.wiley@libertyutilities.com)

10  
11 Copy of the foregoing **MAILED ONLY**  
this 16<sup>th</sup> day of December, 2015 to:

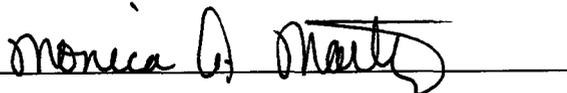
12 Daniel W. Pozefsky  
13 Residential Utility Consumer Office  
14 1110 West Washington Street, Suite 220  
15 Phoenix, Arizona 85007

14  
15 Michele Van Quathem  
16 RYLEY CARLOCK & APPLEWHITE  
17 One North Central Avenue, Suite 1200  
18 Phoenix, AZ 85004-4417  
19 Attorneys for CP Builders, LLC

17  
18 Scott S. Wakefield  
19 RIDENOUR HIENTON, PLLC  
20 201 N. Central Ave., Suite 3300  
21 Phoenix, AZ 85004  
22 Attorneys for the Town of Carefree

20  
21 Michael W. Wright  
22 SHERMAN & HOWARD, LLC  
23 7033 E. Greenway Pkwy, Suite 250  
24 Scottsdale, AZ 85254  
25 Attorneys for the Town of Carefree

23  
24 Gary S. Neiss  
25 Town of Carefree  
26 100 Easy Street  
27 PO Box 740  
28 Carefree, AZ 85377

27  
28 

BEFORE THE ARIZONA CORPORATION COMMISSION

SUSAN BITTER SMITH  
Chairman  
BOB STUMP  
Commissioner  
BOB BURNS  
Commissioner  
DOUG LITTLE  
Commissioner  
TOM FORESE  
Commissioner

IN THE MATTER OF THE APPLICATION OF ) DOCKET NO. SW-02361A-15-0206  
LIBERTY UTILITIES (BLACK MOUNTAIN )  
SEWER) CORP., AN ARIZONA CORPORATION, )  
FOR AUTHORITY TO ISSUE EVIDENCE OF )  
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IN THE MATTER OF THE APPLICATION OF ) DOCKET NO. SW-02361A-15-0207  
LIBERTY UTILITIES (BLACK MOUNTAIN )  
SEWER) CORP., AN ARIZONA CORPORATION, )  
FOR A DETERMINATION OF THE FAIR VALUE )  
OF ITS UTILITY PLANTS AND PROPERTY )  
AND FOR INCREASES IN ITS WASTEWATER )  
RATES AND CHARGES FOR UTILITY )  
SERVICE BASED THEREON. )

TESTIMONY OF  
JAMES R. ARMSTRONG  
CHIEF ACCOUNTANT  
UTILITIES DIVISION  
ARIZONA CORPORATION COMMISSION  
DECEMBER 16, 2015

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**EXHIBITS**

SCHEDULE JRA-1

SCHEDULE JRA-2

**EXECUTIVE SUMMARY**  
**LIBERTY UTILITIES (BLACK MOUNTAIN SEWER), CORP.**  
**DOCKET NOS. SW-02361A-15-0206 SW-02361A-15-0207**

This testimony supports Staff's recommendations regarding the East Boulders Wastewater Treatment Plant (the "Plant") Closure Step Surcharges advocated by Liberty Black Mountain Sewer Corp. ("Liberty" or the "Company"), and the other parties to a Proposed Settlement Agreement (the "Settlement Agreement") filed with the Commission on November 17, 2015 in Liberty Docket Nos. SW-02361A-15-0206 and SW-02361A-15-0207.

The Settlement Agreement addresses three separate plant closure cost-related surcharges, as well as several other plant closure considerations that will require future Commission action. Staff's specific recommendations relate to the Step One and Step Two plant closure cost recoveries.

Although Staff was not a party to the Settlement Agreement, Staff is supportive of the Settlement Agreement. However, Staff is recommending an alternative approach to recovering the plant closure costs related to the Company's proposed Step One surcharge. Staff's approach would provide for full recovery of the underlying costs, plus appropriate carrying costs, but recoveries would occur over a four year period. In addition, Staff recommends the frame work for recovery of the Step Two surcharge.

1 **INTRODUCTION**

2 **Q. Please state your name, occupation, and business address.**

3 A. My name is James R. Armstrong. I am employed as the Chief Accountant of the Finance &  
4 Regulatory Analysis Section of the Utilities Division (“Staff”), of the Arizona Corporation  
5 Commission (the “ACC”). My business address is 1200 West Washington Street, Phoenix,  
6 Arizona 85007.

7  
8 **Q. Mr. Armstrong, please provide an overview of your education and work experience.**

9 A. I hold a Master Degree with a concentration in Accounting and a Bachelor Degree with a  
10 concentration in Finance, both received from Kansas State University. I have earned the  
11 distinction of being a Certified Public Accountant (“CPA”), though I do not practice as a  
12 CPA. I have worked in the area of utility regulation for over 30 years. Approximately 12  
13 years of this time was spent as the Rate Manager and/or as the Manager of Financial Planning  
14 for Oklahoma Natural Gas Company. I’ve also served in various capacities for the Kansas  
15 Corporation Commission, the Oklahoma Corporation Commission, and the Residential  
16 Utility Consumer Office in Arizona. I began my current employment with the ACC in  
17 September of 2012.

18  
19 **SCOPE OF TESTIMONY**

20 **Q. What is the purpose of Staff’s testimony?**

21 A. This testimony supports Staff’s recommendations regarding the East Boulders Wastewater  
22 Treatment Plant (the “Plant”) Closure Step One Surcharge (the “Step One Surcharge”)  
23 advocated by Liberty Black Mountain Sewer Corp. (“Liberty” or the “Company”), and the  
24 other parties<sup>1</sup> to a Proposed Settlement Agreement (the “Settlement Agreement”) filed with  
25 the Commission on November 17, 2015 in Liberty Docket Nos. 15-0206 and 15-0207.

---

<sup>1</sup> The other parties to this Proposed Settlement agreement are the Town of Carefree, CP Boulders, LLC dba Boulders Resort, Wind P1 Mortgage Borrower, LLC, and the Boulders Homeowners Association.

1 Staff's testimony also addresses the general framework for the Company's Plant Closure Step  
2 Two Surcharge, which will be implemented at a future date based on the general framework  
3 outlined in this testimony. Staff will address the Company's proposed Step 3 Surcharge once  
4 the Company provides detailed support for this in its rebuttal testimony.

5  
6 **Q. Does Staff support the Settlement Agreement?**

7 A. Yes, Staff supports the Proposed Settlement Agreement and believes it is in the public  
8 interest. Staff does have recommendations regarding the structure of the Step One surcharge  
9 and also regarding the level of plant closure costs to be targeted for recovery under the Step  
10 One Surcharge.

11  
12 **LIBERTY BLACK MOUNTAIN SEWER - PLANT CLOSURE SURCHARGE**  
13 **PROPOSAL**

14 **Q. Please provide an overview of the Liberty Black Mountain Sewer plant closure**  
15 **surcharge proposal as discussed in the Company's rate application.**

16 A. Very briefly, the Company broke down the aggregate plant closure cost estimates into three  
17 elements, and proposed separate cost recovery surcharges as the means of facilitating the  
18 plant closure cost recoveries from ratepayers. The first element of plant closure costs totaled  
19 \$1,120,403 and represented costs already incurred. The second and third cost elements total  
20 \$1,200,000 and \$2,699,700 respectively and these elements represent cost expected to be  
21 incurred in the future.

22

1 **Q. Since filing the rate application, has the Company entered into a Settlement**  
2 **Agreement that has changed the Plant Closure Cost recovery requested by the**  
3 **Company in its direct testimony?**

4 A. Yes. On November 16, 2015, Liberty filed a Proposed Settlement Agreement (the  
5 "Settlement Agreement") with the Commission that reflects the intent of Liberty Black  
6 Mountain, the Town of Carefree, CP Boulders, LLC, Wind P1 Mortgage Brower LLC, and  
7 the Boulders Homeowners Association to settle and compromise: (1) litigation arising out of  
8 the Commission's Phase 2 Decision, (2) potential claims related to the Phase 1 and Phase 2  
9 decisions, and (3) relief sought by Liberty Black Mountain in the instant case related to the  
10 closure of the East Boulders Wastewater Treatment Plant and recovery of closure costs.

11  
12 Within, or otherwise accompanying this Settlement Agreement, the Company revised its  
13 original Step One closure cost element to reflect and capture \$12,677 in additional costs, and  
14 to eliminate \$308,000 in litigation costs that the signatories to the Settlement Agreement now  
15 propose **not** to include in the Step One surcharge billing rate calculation.

16  
17 **Q. Have you had an opportunity to review the Settlement Agreement?**

18 A. Yes.

19  
20 **Q. Has the Company filed testimony in support of the Settlement Agreement?**

21 A. No. However, it is Staff's understanding the Company will file testimony addressing the  
22 Settlement Agreement as part of its rebuttal testimony.

23  
24 **Q. Will Staff revisit its proposal once it has had an opportunity to review the Company's**  
25 **rebuttal testimony?**

26 A. Yes.

1 **Q. Is there a section in the Settlement Agreement that addresses recovery of the plant**  
2 **closure costs?**

3 A. Yes. Section 2.2 addresses recovery of plant closure costs.  
4

5 **Q. Can you briefly discuss sections 2.2.1 etc.?**

6 A. Yes.  
7

8 **2.2 Recovery of Plant Closure Costs.**

9 2.2.1 The Signatories acknowledge that the Commission approved a Plant closure cost  
10 surcharge mechanism in the Phase 1 Decision, however, the Signatories further  
11 acknowledge and agree that certain modifications to the prior relief approved by the  
12 Commission are necessary and reasonable as some circumstances have changed  
13 beyond Liberty Black Mountain's control since the Phase 1 and Phase 2 Decisions  
14 were issued.

15 2.2.2 The Signatories agree that the Plant closure costs should be recovered using a staged  
16 surcharge approach as follows:

17 2.2.2.1 **Stage 1 Surcharge.** A Stage 1 Surcharge estimated at \$6.31 per customer per month  
18 for recovery of Liberty Black Mountain's \$825,080.51 of closure costs already  
19 incurred pursuant to Section 2.1.4 herein, subject to the provisions above and as  
20 requested in the 2015 Rate Case. The first stage of the Plant recovery cost surcharge  
21 will go into effect with the new rates approved in the pending Rate Case.

22 2.2.2.2 **Stage 2 Surcharge.** A Stage 2 Surcharge of \$7.96 per month, brings the total  
23 estimated Stage 1 and Stage 2 surcharge cost to \$14.27 per customer per month. The  
24 Stage 2 Surcharge will go into effect within 90 days of Liberty Black Mountain's  
25 payment of up to \$1,200,000 to the City of Scottsdale.

1           2.2.2.3 **Stage 3 Surcharge.** A Stage 3 Surcharge estimated to be an additional \$16.70 per  
2           month, bringing the total of the estimated Stage 1-3 surcharges to \$30.97. That Stage  
3           3 Surcharge is based on estimated costs of closure of the Plant, exclusive of the  
4           replacement capacity cost, equal to \$2,699,700 as discussed above in Section 2.1.6.  
5           The Stage 3 surcharge would go into effect within 90 days of the Plant being closed  
6           on November 30, 2018.

7  
8           **Q. Is Staff recommending approval of the surcharges as proposed in the Settlement**  
9           **Agreement?**

10          A. No. Staff is recommending an alternative approach to recovering the plant closure costs  
11          related to the Company's proposed Step One Surcharge.

12  
13           **STAFF RECOMMENDATIONS REGARDING THE COMPANY'S STEP ONE**  
14           **SURCHARGE PROPOSAL**

15          **Q. Does Staff agree with the use of 3 steps for recovery of plant closure costs?**

16          A. Yes, Staff agrees with the use of 3 steps, but Staff recommendations differ in some respects  
17          regarding the dollar amounts recovered, and the period of time for recovery for Step One.

18  
19          **Q. Please explain the differences between the Company's proposed costs and Staff's**  
20          **recommendations.**

21          A. The Company's original request was to seek recovery of \$1,122,403.31 in Stage One plant  
22          closure costs. The following is a breakdown of these costs:

23

Description	Amounts
Capitalized Overheads	\$ 105,017.80
Capitalized AFUDC	\$ 75,459.26

Capitalized Direct Labor	\$ 2,496.08
Engineering	\$ 267,446.02
Legal	<u>\$ 669,984.15</u>
Total	\$ 1,120,403.31

1  
2 At the time of the filing of the Settlement Agreement, the targeted level of Step One  
3 recoveries was modified to reflect recognition of \$12,266.20 in additional costs and also to  
4 recognize the removal of \$308,000 in costs that, pursuant to the provisions of the Settlement  
5 Agreement, are not now going to be addressed through the Step One surcharge. The total  
6 currently being targeted for recovery through the Company's proposed Step One surcharge is  
7 \$825,081.

8  
9 Staff believes that the \$308,000 reduction in Step One closure cost recoveries, discussed  
10 immediately above, reflects the earnestness of the efforts undertaken by the Signatories in  
11 reaching the terms of the Settlement Agreement. However, Staff believes that recognition of  
12 further reductions is reasonable. The further reductions recommended by Staff total \$56,857  
13 and would bring targeted plant closure costs for the Step One surcharge down to \$768,224  
14 from the \$825,081 in such costs advocated for recovery by the Company.

15  
16 **Q. Please explain the basis for the \$56,857 in cost reductions recommended by Staff.**

17 A. As previously noted, the Company accrued both an Allowance for Funds Used During  
18 Construction ("AFUDC) element of \$75,459, and Capitalized Overheads of \$105,018, within  
19 its Step One plant closure cost figure of \$1,133,081. Staff recommends reducing both of  
20 these cost elements by approximately 31.5 percent (each) to effectively "step down" the level  
21 of such costs so as to align with the \$308,000 in other cost reductions agreed to by the  
22 Signatories to the Settlement Agreement. As a result, Staff's Step One closure cost recovery

1 recommendation is designed around a net closure cost to be recovered of \$768,224, as  
2 previously noted.

3  
4 **Q. So are the recorded AFUDC and Construction Overheads generally a function of**  
5 **underlying construction expenditures?**

6 A. Yes. So reductions in these underlying costs (as agreed to by the Settlement Agreement  
7 signatories) should also drive a reduction in the level of previously recorded AFUDC and  
8 Construction Overheads.

9  
10 **Q. Is it unusual to make adjustments to the level of AFUDC and Capitalized overheads**  
11 **previously recorded?**

12 A. No it is not. In fact, in response to an informal Staff Data Request, the Company  
13 acknowledges that it had recorded such adjustments within its own calculations.

14  
15 **Q. Did Staff undertake a detailed assessment of the Company's initial AFUDC and**  
16 **Capitalized Overhead calculations?**

17 A. No. However, for sake of issue processing efficiency, Staff is accepting the reasonableness of  
18 the Company's initial calculations, but for the specific modifications being made in my  
19 testimony.

20  
21 **Q. Please continue explaining the structure of Staff's Step One surcharge**  
22 **recommendation, using the assumption that the level of plant closure costs to be**  
23 **recovered is \$768,224.**

24 A. Staff recommends that the Liberty plant closure Step One surcharge be **calculated**  
25 **assuming a four year recovery period.** Using the ROR of 7.08 percent advocated by Staff  
26 in the underlying Liberty rate case, capturing the applicable tax gross-up factor, and assuming

1 that the surcharge will be billed to 2,052 ratepayers, Staff's recommended Step One surcharge  
2 would be **\$9.74 per month for all four years of the Step One surcharge.**<sup>2</sup>

3 Staff's recommended approach to calculating the Step One surcharge would result in very  
4 favorable benefits for ratepayers and the public in general. The total carrying cost<sup>3</sup> associated  
5 with Staff's recommendation is reduced to \$191,323 from the estimate of \$1,198,569 derived  
6 from the proposal advocated by the Company.

7  
8 **Q. Why was a four year surcharge period selected?**

9 A. Assuming that the East Boulders Wastewater Treatment Plant closes in November of 2018 as  
10 currently expected, a four year period would take us through that date and also through the  
11 processing of the rate case expected to be filed by Liberty at the time the Plant is closed.

12  
13 **Q. Setting aside for a moment the differences in the level of Step One Plant closure costs  
14 advocated by Staff and by the Company, can you provide a general overview of the  
15 difference in the approaches being taken by Staff and the Company to address  
16 recovery of the Step One costs?**

17 A. Yes. The Company's approach to the Step One cost recoveries would be to use a surcharge  
18 with monthly billing rates that would change each year the surcharge was in use, and while the  
19 Company has suggested that at some point these recoveries would be built into base rates, the  
20 general recovery timeframe for the Step One cost recoveries would be 20-years. Staff's  
21 recommended approach would be to set a billing rate that would remain constant for the full  
22 four year recovery period<sup>4</sup>, much like the way a home mortgage payment is structured. At  
23 the end of the four year billing period, the underlying costs would be fully recovered and  
24 billing related to the Step One closure costs would cease.

---

<sup>2</sup> To the extent that the Commission's final Decision in the pending rate case identifies a different ROR, customer count, or net Step One plant closure cost, the Step One surcharge calculation would need to be updated accordingly.

<sup>3</sup> Carrying cost means the aggregate of the ROR as well as the tax gross-up recoveries.

<sup>4</sup> Final cost-recovery true-up would need to be incorporated.

1 **STAFF RECOMMENDATIONS REGARDING THE STRUCTURE OF THE STEP TWO**  
2 **SURCHARGE RECOVERIES**

3 **Q. Please summarize the Step Two surcharge proposal identified in the Settlement**  
4 **Agreement.**

5 A. As previously noted, the Step Two surcharge is discussed briefly in paragraph 2.2.2.2 of the  
6 Settlement Agreement. Basically, the Company's Step Two surcharge proposal is structured  
7 around an embedded cost of \$1,200,000, a 20-year recovery period, and the same general  
8 ROR, tax gross up factor, and customer count used for the Step One surcharge rate  
9 calculation. As previously noted the estimated monthly billing rate calculated by the  
10 Company would be \$7.96 for the first six months, with the rate increasing to \$9.01 per month  
11 for the next 12 month billing period, and then the rate would be lowered slightly every 12  
12 months thereafter.

13  
14 It is Staff's understanding that the Surcharges would only remain in effect until the next rate  
15 case decision, and the Company is required to file a rate application in 2019 with a 2018 test  
16 year and be addressed in that case appropriately.

17  
18 **Q. What is Staff's recommendation regarding the Step Two plant closure proposal**  
19 **requested by the Company?**

20 A. Staff reserves the right to make further recommendations at the proper time regarding  
21 whether or not the Step Two cost recoveries should be included in rates or continue to be  
22 billed to customers in a transparent separate surcharge. However, Staff believes that  
23 Commission authorization in this docket for Liberty to utilize a second plant closure  
24 surcharge would be reasonable, while also assuring that the Step Two cost recoveries can start  
25 with only limited delay once the Plant has actually been closed. I will discuss the Staff

1 recommended accelerated review of the Step Two surcharge rate calculation later in my  
2 surrebuttal testimony.

3

4 **Q. Is Staff recommending that all recoveries from all authorized plant closure surcharges**  
5 **be subject to true-up?**

6 A. Yes.

7

8 **STAFF COMMENTS REGARDING THE FUTURE STEP THREE SURCHARGE**

9 **Q. Does Staff wish to share any preliminary comments regarding the eventual recovery of**  
10 **the Step Three plant closure recoveries?**

11 A. Yes. First, Staff acknowledges that Liberty will be incurring additional plant closure costs that  
12 will need to be passed through to customers in a reasonable manner and over a reasonable  
13 time period. Staff will evaluate closely the Company's ultimate cost recovery proposal and  
14 make specific recommendations at the appropriate time.

15

16 Staff will be making its recommendations regarding the Step Three Surcharge after the  
17 Company files detailed support for this third surcharge as a part of its rebuttal case.

18

19 **Q. Are the other sections in the Settlement Agreement that Staff would like to address?**

20 A. Yes, section 2.4.4 address sale of the plant site. Staff understands and recommends that sales  
21 proceeds from the plant site shall be split 50/50 between the ratepayers and the Company.

22

23 **Q. Does this conclude your Liberty Black Mountain Plant Closure Cost direct testimony?**

24 A. Yes, however Staff reserves the right to modify its recommendations based on future filings  
25 by the other parties.

26

**Armstrong**

**Liberty Black Mountain Step One Surcharge**

**Schedules JRA-1 – Description of Contents**

**Page 1 of 3**

Development of Staff recommended Step One plant closure cost recoveries amounting to \$768,224.

**Page 2 of 3**

Development of Staff's Step One Surcharge Monthly Billing Rate of \$9.74.

Column A – shows financial results using the Company's Step One surcharge calculation approach, but assuming that the Commission accept Staff's Step One cost recoveries of \$768,224, and Staff's advocated ROR of 7.08%. The resulting initial surcharge billing rate would be \$5.10 per month, whereas the Company's proposed initial monthly billing rate is \$6.31, as shown in Staff Schedules JRA-2. Total recoveries under the Company's approach would occur over a 20-year period.

Line 15, column G, shows Staff advocated monthly billing rate of \$9.74 using a four year recovery period. Columns C, D, E, F, and H show monthly billing rates over the time periods shown on line 8 of these same columns.

**Page 3 of 3**

Shows development of Staff's recommended 7.08% ROR.

**Liberty - Black Mountain Sewer  
Docket Nos 15-0206 and 15-0207**

**Staff Surcharge Step One**

**Schedule JRA-1**

**Page 1 of 3**

**Line No.                      Boulders WWTP Closure Costs**

---

	<b>Description</b>	<b>Amount</b>
1	Capitalized Overhead	\$ 105,018
2	Capitalized AFUDC	\$ 75,459
3	Capitalized Direct Labor	\$ 2,496
4	Engineering	\$ 267,446
5	Legal	\$ 669,984
6	<b>Total</b>	<b>\$ 1,120,403</b>
7	Other Additional	\$ 12,677
8	Other Reductions - Legal	\$ (108,000)
9	AFUDC	\$ (23,772)
10	Overheads	\$ (33,084)
11	Direct Labor	\$ -
12		<u>\$ 968,224</u>
13	Other Reductions - Legal	<u>\$ (200,000)</u>
14	<b>Staff Plant Closure Costs</b>	<u><u>\$ 768,224</u></u>

Liberty - Black Mountain Sewer  
Docket Nos 15-0206 and 15-0207

Staff Surcharge Step One  
Schedule JRA-1  
Page 2 of 3

Line	A	B	C	D	E	F	G	H
1	Plant Closure Costs to date							
2	Less:							
3	Gain on Sale of Land (assume land not sold at time of implementation)	0						
4	Share %	50%						
5	Net Plant Closure Costs	\$768,224						
6	Cost of Capital	7.08%						
7	Step 1 Compute the Annual Amortization							
8	Net Plant Closure costs (from Step 1)	\$768,224						
9	(*) Amortization rate (assuming 20 years)	5%						
10	(=) Equals Annual Amortization	\$38,411						
11	Step 2 Compute the Annual Return on Investment							
12	Net Plant Closure costs (from Step 1)	\$768,224						
13	Less: Prior Years Amortization	0						
14	Total Cost	\$768,224						
15	(*) Cost of Capital	7.08%						
16	(=) Equals Annual Return on Investment	\$54,383						
17	Step 3 Compute the Gross Revenue Conversion Factor (GRCF)							
18	GRCF (from most recent rate case)	1.6051						
19	Step 4 Find the Incremental Income Tax Factor							
20	Incremental Income Tax Factor (GRCF * 7)	0.6051						
21	Step 5 Find the Annual Income Tax Component of the Cost Recovery Surcharge							
22	Revenue	0.6051						
23	Incremental Income Tax Conversion	\$54,383						
24	(*) Times Annual Return on Investment	\$38,411						
25	(=) Equals Annual Income Tax Component of Annual Cost Recovery Surcharge	\$38,411						
26	Step 6 Find the Amortization and Return on Investment of the Annual Surcharge Revenue (before Income Taxes)							
27	Annual Return on Investment (from Step 2)	\$54,383						
28	(*) Plus Annual Amortization (from Step 1)	\$38,411						
29	(=) Equals Annual Cost Recovery Surcharge Revenue before income taxes	\$92,794						
30	Step 7 Find the Total Annual Cost Recovery Surcharge Revenue Requirement (with Income Taxes)							
31	Annual Income Tax Component of the Surcharge Revenue (from Step 5)	\$32,905						
32	(*) Plus Annual Amortization and Return on Investment Component of the Surcharge Revenue (from Step 6)	\$59,794						
33	(=) Equals the Total Annual Surcharge Revenue Requirement	\$125,698						
34	Step 8 Find the Monthly Surcharge per Customer							
35	Total Annual Cost Recovery Surcharge Revenue Requirement (from Step 7)	\$125,698						
36	(/) Divide by 12	\$10,475						
37	(=) Equals Total Monthly Surcharge Revenue Requirement	2,052						
38	(/) Divided by Number of Customers at time of filing (assumes test year end number of customers)							
39	(=) Equals the Monthly Surcharge per Customer	\$21.10						

Alternative Surcharge Period Alternatives		years	years	years
	15	10	5	20
Company				
Indicated - Monthly Surcharge	\$ 4.34	\$ 5.23	\$ 8.21	\$ 3.96
Total Paid	\$ 1,403,284	\$ 1,288,849	\$ 1,010,529	\$ 959,547
Original Investments	768,224	768,224	768,224	768,224
Staff Approac ROR w/tax	\$ 835,060	\$ 500,695	\$ 242,905	\$ 191,323

**Liberty - Black Mountain Sewer  
Docket Nos 15-0206 and 15-0207**

**Staff Surchage Step One  
Schedule JRA-1  
Page 3 of 3**

<b>Line</b>	<b>ROR Development</b>	<b>A</b>	<b>B</b>	<b>C</b>
<b>Company</b>				
<b>1</b>	<b>Long-Term Debt</b>	<b>30.00%</b>	<b>3.53%</b>	<b>1.06%</b>
<b>2</b>	<b>Equity</b>	<b>70.00%</b>	<b>10.80%</b>	<b>7.56%</b>
<b>3</b>	<b>Total Cost-of Capital/ROR</b>	<b>100.00%</b>		<b>8.62%</b>
<b>Staff - Cost-of-Capital Recommendation</b>				
<b>4</b>	<b>Long-Term Debt</b>	<b>30.00%</b>	<b>3.53%</b>	<b>1.06%</b>
<b>5</b>	<b>Equity</b>	<b>70.00%</b>	<b>8.60%</b>	<b>6.02%</b>
<b>6</b>	<b>Total Cost-of Capital/ROR</b>	<b>100.00%</b>		<b>7.08%</b>

**Armstrong**

**Liberty Black Mountain**

**Schedules JRA-2**

**For general reference purposes, this attachment contains a copy of the Company supplied workpapers for its proposed Step One, Step Two, and Step Three plant closure cost surcharges.**

Liberty Utilities (Black Mountain Sewer) Corp.  
 Modified Plant Closure Surcharge Computation - Stage 1  
 Year 1

Exhibit  
 Page 1

Schedule JRA-2  
 Copy of Company  
 Provided Workpapers

Plant Close Cost to be Recovered per Jay		\$	825,081	
<b>Step 1 Compute the Annual Amortization</b>				
Net Plant Closure Costs (from Step 1)		\$	825,081	
(*) Amortization rate (assuming 20 years)			5%	
(=) Equals Annual Amortization		\$	41,254	
<b>Step 2 Compute the Annual Return on Investment</b>				
Net Plant Closure Costs (from Step 1)		\$	825,081	
Less: Prior Years Amortization			-	
Total Cost		\$	825,081	
(*) Cost of Capital			8.82%	
(=) Equals Annual Return on Investment		\$	71,114	
<b>Step 3 Compute the Gross Revenue Conversion Factor (GRCF)</b>				
GRCF (from most recent rate case)	=	$\frac{1}{1 - 0.37697}$	=	1.6050
<b>Step 4 Find the Incremental Income Tax Factor</b>				
Incremental Income Tax Factor	=	GRCF - 1		
	=	1.6050 - 1		
	=	0.6050		
<b>Step 5 Find the Annual Income Tax Component of the Cost Recovery Surcharge Revenue</b>				
Incremental Income Tax Conversion Factor			0.6050	
(*) Times Annual Return on Investment		\$	71,114	
(=) Equals Annual Income Tax Component of Annual Cost Recovery Surcharge		\$	43,024	
<b>Step 6 Find the Amortization and Return on Investment of the Annual Surcharge Revenue (before Income Taxes)</b>				
Annual Return on Investment (from Step 2)		\$	71,114	
(+) Plus Annual Amortization (from Step 1)		\$	41,254	
(=) Equals Annual Cost Recovery Surcharge Revenue before Income taxes		\$	112,368	
<b>Step 7 Find the Total Annual Cost Recovery Surcharge Revenue Requirement (with Income Taxes)</b>				
Annual Income Tax Component of the Surcharge Revenue (from Step 5)		\$	43,024	
(+) Plus Annual Amortization and Return on Investment Component of the Surcharge Revenue (from Step 6)		\$	112,368	
(=) Equals the Total Annual Surcharge Revenue Requirement		\$	155,391	
<b>Step 8 Find the Monthly Surcharge per Customer</b>				
Total Annual Cost Recovery Surcharge Revenue Requirement (from Step 7)		\$	155,391	
(/) Divided by 12			12	
(=) Equals Total Monthly Surcharge Revenue Requirement		\$	12,949	
(/) Divided by Number of Customers at time of filing (assumes test year end number of customers)			2,052	
(=) Equals the Monthly Surcharge per Customer		\$	6.31	

Liberty Utilities (Black Mountain Sewer) Corp.  
Schedule of Modified Plant Closure Surcharge - Stage 1 for Years 1 through 21

Line No.	1	2	3	4	5	6	7	8	9	10
Beg Balance	\$ 825,081	\$ 825,081	\$ 825,081	\$ 825,081	\$ 825,081	\$ 825,081	\$ 825,081	\$ 825,081	\$ 825,081	\$ 825,081
Accumulated Amortization	\$ (41,254)	\$ (82,508)	\$ (123,762)	\$ (165,016)	\$ (206,270)	\$ (247,524)	\$ (288,778)	\$ (330,032)	\$ (371,286)	\$ (412,540)
Ending Balance (ln. 1 + Ln. 2)	\$ 783,826	\$ 742,572	\$ 701,318	\$ 660,064	\$ 618,810	\$ 577,556	\$ 536,302	\$ 495,048	\$ 453,794	\$ 412,540
Return %	8.62%	8.62%	8.62%	8.62%	8.62%	8.62%	8.62%	8.62%	8.62%	8.62%
Return \$s (ln. 3 x ln. 4)	\$ 71,114	\$ 67,566	\$ 64,010	\$ 60,454	\$ 56,898	\$ 53,341	\$ 49,785	\$ 46,229	\$ 42,673	\$ 39,117
Incremental Income Tax Conversion Factor	0.605	0.605	0.605	0.605	0.605	0.605	0.605	0.605	0.605	0.605
Annual Income Tax Component of Annual Cost Recovery Surcharge (ln. 5 x ln. 6)	\$ 43,024	\$ 40,877	\$ 38,728	\$ 36,574	\$ 34,423	\$ 32,272	\$ 30,120	\$ 27,969	\$ 25,817	\$ 23,666
Annual Amortization	\$ 41,254	\$ 41,254	\$ 41,254	\$ 41,254	\$ 41,254	\$ 41,254	\$ 41,254	\$ 41,254	\$ 41,254	\$ 41,254
Total Annual Cost Recovery (ln. 5 + ln. 7 + ln. 8)	\$ 155,391	\$ 149,697	\$ 143,990	\$ 138,282	\$ 132,575	\$ 126,867	\$ 121,160	\$ 115,452	\$ 109,744	\$ 104,037
Number of YE Customers	2,052	2,052	2,052	2,052	2,052	2,052	2,052	2,052	2,052	2,052
Annual Surcharge per Customer (ln. 9 / ln. 10)	\$ 75.73	\$ 72.95	\$ 70.17	\$ 67.39	\$ 64.61	\$ 61.83	\$ 59.04	\$ 56.26	\$ 53.48	\$ 50.70
Monthly Surcharge per Customer (ln. 11 / 12)	\$ 6.31	\$ 6.08	\$ 5.85	\$ 5.62	\$ 5.38	\$ 5.15	\$ 4.92	\$ 4.69	\$ 4.46	\$ 4.23

Line No.	11	12	13	14	15	16	17	18	19	20	21
Beg Balance	\$ 825,081	\$ 825,081	\$ 825,081	\$ 825,081	\$ 825,081	\$ 825,081	\$ 825,081	\$ 825,081	\$ 825,081	\$ 825,081	\$ 825,081
Accumulated Amortization	\$ (412,540)	\$ (453,794)	\$ (495,048)	\$ (536,302)	\$ (577,556)	\$ (618,810)	\$ (660,064)	\$ (701,318)	\$ (742,572)	\$ (783,826)	\$ (825,081)
Ending Balance (ln. 1 + Ln. 2)	\$ 412,540	\$ 371,286	\$ 330,032	\$ 288,778	\$ 247,524	\$ 206,270	\$ 165,016	\$ 123,762	\$ 82,508	\$ 41,254	\$ -
Return %	8.62%	8.62%	8.62%	8.62%	8.62%	8.62%	8.62%	8.62%	8.62%	8.62%	8.62%
Return \$s (ln. 3 x ln. 4)	\$ 35,561	\$ 32,005	\$ 28,449	\$ 24,893	\$ 21,337	\$ 17,780	\$ 14,224	\$ 10,668	\$ 7,112	\$ 3,556	\$ -
Incremental Income Tax Conversion Factor	0.605	0.605	0.605	0.605	0.605	0.605	0.605	0.605	0.605	0.605	0.605
Annual Income Tax Component of Annual Cost Recovery Surcharge (ln. 5 x ln. 6)	\$ 21,514	\$ 19,363	\$ 17,212	\$ 15,060	\$ 12,909	\$ 10,757	\$ 8,606	\$ 6,454	\$ 4,303	\$ 2,151	\$ -
Annual Amortization	\$ 41,254	\$ 41,254	\$ 41,254	\$ 41,254	\$ 41,254	\$ 41,254	\$ 41,254	\$ 41,254	\$ 41,254	\$ 41,254	\$ 41,254
Total Annual Cost Recovery (ln. 5 + ln. 7 + ln. 8)	\$ 96,329	\$ 92,622	\$ 86,914	\$ 81,207	\$ 75,499	\$ 69,792	\$ 64,084	\$ 58,377	\$ 52,669	\$ 46,962	\$ 41,254
Number of YE Customers	2,052	2,052	2,052	2,052	2,052	2,052	2,052	2,052	2,052	2,052	2,052
Annual Surcharge per Customer (ln. 9 / ln. 10)	\$ 47.92	\$ 45.14	\$ 42.36	\$ 39.57	\$ 36.79	\$ 34.01	\$ 31.23	\$ 28.45	\$ 25.67	\$ 22.89	\$ 20.10
Monthly Surcharge per Customer (ln. 11 / 12)	\$ 3.99	\$ 3.76	\$ 3.53	\$ 3.30	\$ 3.07	\$ 2.83	\$ 2.60	\$ 2.37	\$ 2.14	\$ 1.91	\$ 1.68

Liberty Utilities (Black Mountain Sewer) Corp.  
Computation of Required Change in Effluent Rate

Exhibit  
Page 3

Line No.		\$	
1	Total Amount to be Recovered from Effluent Sales (Boulders Resort Legal Challenge)	\$	-
2	Estimated Number of Full Months to Recover (Estimated Recovery Period From June 1, 2016 to Nov. 20, 2018)		30
3	Average Amount Outstanding Over Recovery Period	\$	-
4	Annual Rate of Return		0.00%
5	Monthly Rate of Return (ln. 4 / 12)		0.00%
6	Monthly Revenues to Recover Cost (ln. 1 / ln. 2)	\$	-
7	Total Return Component Over Recovery Period (ln. 2 x ln. 3 x ln. 5)	\$	-
8	Monthly Return Component (ln. 7 / ln. 2)	\$	-
9	Incremental Income Tax Conversion Factor		0.6050
10	Monthly Income Tax Component (ln. 8 x ln. 9)	\$	-
11	Required Increase in Monthly Revenues (ln. 6 + ln. 8 + ln. 10)	\$	-
12	Test Year Monthly Average Revenues from Effluent Sales	\$	1,339
13	Total Monthly Revenues to be Recovered from Effluent Sales (ln. 11 + ln. 12)	\$	1,339
14	Test Year Gallons Sold (in 1,000s)		34,889
15	Average Monthly Gallons Sold (in 1,000s) (ln. 8 / 12)		2,907
16	Computed Rate Rate per 1,000 gallons (ln. 7 / ln. 9)	\$	0.460512
17	Proposed Effluent Rate per 1,000 gallons in Current Rate Case	\$	0.460512
18	Required Increase in Effluent Rate per 1,000 gallons (ln. 10 - ln. 11)	\$	-
19	% Increase in Effluent Rate (ln. 12 / ln. 11 - 1)		-100%
20	Computed Rate Rate per Acre Foot (ln. 10 * 325.581)	\$	150.00
21	Proposed Effluent Rate per Acre foot in Current Rate Case	\$	150.00
22	Required Increase in Effluent Rate per Acre Foot (ln. 10 - ln. 11)	\$	-
23	% Increase in Effluent Rate (ln. 16 / ln. 15 - 1)		-100%

Liberty Utilities (Black Mountain Sewer) Corp.  
Computation of Required Change in Effluent Rate

Exhibit  
Page 3

Line No.		\$		
1	Total Amount to be Recovered from Effluent Sales (Boulders Resort Legal Challenge)	\$	-	
2	Estimated Number of Full Months to Recover (Estimated Recovery Period From June 1, 2016 to Nov. 20, 2018)		20	25
3	Average Amount Outstanding Over Recovery Period	\$	-	
4	Annual Rate of Return		0.00%	
5	Monthly Rate of Return (In. 4 / 12)		0.00%	
6	Monthly Revenues to Recover Cost (In. 1 / In. 2)	\$	-	
7	Total Return Component Over Recovery Period (In. 2 x In. 3 x In. 5)	\$	-	
8	Monthly Return Component (In. 7 / In. 2)	\$	-	
9	Incremental Income Tax Conversion Factor		0.6050	
10	Monthly Income Tax Component (In. 8 x In. 9)	\$	-	
11	Required Increase in Monthly Revenues (In. 6 + In. 8 + In. 10)	\$	-	
12	Test Year Monthly Average Revenues from Effluent Sales	\$	1,339	
13	Total Monthly Revenues to be Recovered from Effluent Sales (In. 11 + In. 12)	\$	1,339	
14	Test Year Gallons Sold (in 1,000s)		34,889	
15	Average Monthly Gallons Sold (in 1,000s) (In. 8 / 12)		2,907	
16	Computed Rate Rate per 1,000 gallons (In. 7 / In. 9)	\$	0.460512	
17	Proposed Effluent Rate per 1,000 gallons in Current Rate Case	\$	0.460512	
18	Required Increase in Effluent Rate per 1,000 gallons (In. 10 - In. 11)	\$	-	
19	% Increase in Effluent Rate (In. 12 / In. 11 - 1)		-100%	
20	Computed Rate Rate per Acre Foot (In. 10 * 325.581)	\$	150.00	
21	Proposed Effluent Rate per Acre foot in Current Rate Case	\$	150.00	
22	Required Increase in Effluent Rate per Acre Foot (In. 10 - In. 11)	\$	-	
23	% Increase in Effluent Rate (In. 16 / In. 15 - 1)		-100%	

Liberty Utilities (Black Mountain Sewer) Corp.  
 Additional Plant Capacity Surcharge Computation (Option 4)  
 Year 1

Exhibit  
 Page 4

Step 1 Compute the Annual Depreciation /Amortization Expense

<u>Description</u>	<u>Plant Category</u>	<u>Cost</u>	<u>Depr/Amort Rate</u>	<u>Annual Depr Exp<sup>1</sup></u>
Capital Costs for New Capacity	Treatment Plant	1,200,000	5.00%	30,000
Estimated Total Additional Plant Closure Costs		<u>\$ 1,200,000</u>		<u>\$ 30,000</u>

<sup>1</sup> Half-year Convention

Step 2 Compute the Annual Return on Investment

Estimated Total Additional Plant Closure Costs (from Step 1)	\$ 1,200,000
Less: Prior Years Depreciation/Amortization	-
Total Cost	\$ 1,200,000
(*) Cost of Capital	8.62%
(=) Equals Annual Return on Investment	\$ 103,428

Step 3 Compute the Gross Revenue Conversion Factor (GRCF)

GRCF (from most recent rate case) =  $\frac{1}{1 - 0.37697} = 1.6050$

Step 4 Find the Incremental Income Tax Factor

Incremental Income Tax Factor = GRCF - 1  
 = 1.6050 - 1  
 = 0.6050

Step 5 Find the Annual Income Tax Component of the Cost Recovery Surcharge Revenue

Incremental Income Tax Conversion	0.6050
(*) Times Annual Return on Investment	\$ 103,428
(=) Equals Annual Income Tax Component of Annual Cost Recovery Surcharge	\$ 62,574

Step 6 Find the Amortization and Return on Investment of the Annual Surcharge Revenue (before income Taxes)

Annual Return on Investment (from Step 2)	\$ 103,428
(+) Plus Annual Depreciation/Amortization (from Step 1)	\$ 30,000
(=) Equals Annual Cost Recovery Surcharge Revenue before income taxes	\$ 133,428

Step 7 Find the Total Annual Cost Recovery Surcharge Revenue Requirement (with Income Taxes)

Annual Income Tax Component of the Surcharge Revenue (from Step 5)	\$ 62,574
(+) Plus Annual Amortization and Return on Investment Component of the Surcharge Revenue (from Step 6)	\$ 133,428
(=) Equals the Total Annual Surcharge Revenue Requirement	\$ 196,002

Step 8 Find the Monthly Surcharge per Customer

Total Annual Cost Recovery Surcharge Revenue Requirement (from Step 7)	\$ 196,002
(/) Divided by 12	12
(=) Equals Total Monthly Surcharge Revenue Requirement	\$ 16,333
(/) Divided by Number of Customers at time of filing (assumes last year end number of customers)	2,052
(=) Equals the Monthly Surcharge per Customer	\$ 7.98

Liberty Utilities (Black Mountain Sewer) Corp.  
 Schedule of Capacity Surcharge - Stage 2 for Years 1 through 22

Line No.	1	2	3	4	5	6	7	8	9	10
Beg Balance	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000
Accumulated Amortization	\$ -	\$ (30,000)	\$ (90,000)	\$ (150,000)	\$ (270,000)	\$ (390,000)	\$ (510,000)	\$ (630,000)	\$ (750,000)	\$ (870,000)
Ending Balance (ln. 1 + Ln. 2)	\$ 1,200,000	\$ 1,170,000	\$ 1,110,000	\$ 1,050,000	\$ 990,000	\$ 930,000	\$ 870,000	\$ 810,000	\$ 750,000	\$ 690,000
Return %	8.62%	8.62%	8.62%	8.62%	8.62%	8.62%	8.62%	8.62%	8.62%	8.62%
Return \$'s (ln. 3 x ln. 4)	\$ 103,428	\$ 100,854	\$ 98,682	\$ 96,510	\$ 95,338	\$ 94,166	\$ 92,994	\$ 91,822	\$ 90,650	\$ 89,478
Incremental Income Tax Conversion Factor	0.605	0.605	0.605	0.605	0.605	0.605	0.605	0.605	0.605	0.605
Annual Income Tax Component of Annual Cost Recovery Surcharge (ln. 5 x ln. 6)	\$ 62,574	\$ 61,017	\$ 59,888	\$ 58,759	\$ 57,629	\$ 56,500	\$ 55,371	\$ 54,242	\$ 53,113	\$ 51,984
Annual Amortization	\$ 30,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
Total Annual Cost Recovery (ln. 5 + ln. 7 + ln. 8)	\$ 196,002	\$ 221,871	\$ 213,870	\$ 205,269	\$ 196,967	\$ 188,666	\$ 180,365	\$ 172,064	\$ 163,763	\$ 155,462
Number of YE Customers	2,052	2,052	2,052	2,052	2,052	2,052	2,052	2,052	2,052	2,052
Annual Surcharge per Customer (ln. 9 / ln. 10)	\$ 95.52	\$ 108.12	\$ 104.08	\$ 100.03	\$ 95.98	\$ 91.94	\$ 87.90	\$ 83.85	\$ 79.81	\$ 75.76
Monthly Surcharge per Customer (ln. 11 / 12)	\$ 7.96	\$ 9.01	\$ 8.67	\$ 8.34	\$ 8.00	\$ 7.66	\$ 7.32	\$ 6.99	\$ 6.65	\$ 6.31

Line No.	12	13	14	15	16	17	18	19	20	21
Beg Balance	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000
Accumulated Amortization	\$ (630,000)	\$ (690,000)	\$ (750,000)	\$ (810,000)	\$ (870,000)	\$ (930,000)	\$ (990,000)	\$ (1,050,000)	\$ (1,110,000)	\$ (1,170,000)
Ending Balance (ln. 1 + Ln. 2)	\$ 570,000	\$ 510,000	\$ 450,000	\$ 390,000	\$ 330,000	\$ 270,000	\$ 210,000	\$ 150,000	\$ 90,000	\$ 30,000
Return %	8.62%	8.62%	8.62%	8.62%	8.62%	8.62%	8.62%	8.62%	8.62%	8.62%
Return \$'s (ln. 3 x ln. 4)	\$ 49,134	\$ 43,962	\$ 38,790	\$ 33,618	\$ 28,446	\$ 23,274	\$ 18,102	\$ 12,930	\$ 7,758	\$ 2,586
Incremental Income Tax Conversion Factor	0.605	0.605	0.605	0.605	0.605	0.605	0.605	0.605	0.605	0.605
Annual Income Tax Component of Annual Cost Recovery Surcharge (ln. 5 x ln. 6)	\$ 29,726	\$ 26,597	\$ 23,468	\$ 20,339	\$ 17,210	\$ 14,081	\$ 10,952	\$ 7,823	\$ 4,694	\$ 1,565
Annual Amortization	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
Total Annual Cost Recovery (ln. 5 + ln. 7 + ln. 8)	\$ 186,860	\$ 130,859	\$ 122,256	\$ 113,657	\$ 105,056	\$ 97,365	\$ 89,674	\$ 81,983	\$ 74,292	\$ 66,602
Number of YE Customers	2,052	2,052	2,052	2,052	2,052	2,052	2,052	2,052	2,052	2,052
Annual Surcharge per Customer (ln. 9 / ln. 10)	\$ 67.67	\$ 63.63	\$ 59.58	\$ 55.53	\$ 51.49	\$ 47.44	\$ 43.40	\$ 39.35	\$ 35.31	\$ 31.26
Monthly Surcharge per Customer (ln. 11 / 12)	\$ 5.64	\$ 5.30	\$ 4.96	\$ 4.63	\$ 4.29	\$ 3.95	\$ 3.62	\$ 3.28	\$ 2.94	\$ 2.61

Step 1 Compute the Annual Depreciation /Amortization Expense

Description	Plant Category	Cost	Depr/Amort Rate	Annual Depr Exp <sup>1</sup>
Bypass sewers at WRF	Collection Mains	\$ 240,800	2.00%	\$ 2,408
Decommission and Remove WRF	Treatment Plant	439,300	5.00%	10,983
Commercial LS Upgrading	Special Collecting Structures	411,700	2.00%	4,117
New Force Mains	Collection Mains	990,900	2.00%	9,909
Pavement Replacement	Structures & Improvements	617,000	3.33%	10,273
Estimated Total Additional Plant Closure Costs		<u>\$ 2,699,700</u>		<u>\$ 37,690</u>

<sup>1</sup> Half-year Convention

Step 2 Compute the Annual Return on Investment

Estimated Total Additional Plant Closure Costs (from Step 1)	\$ 2,699,700
Less: Prior Years Depreciation/Amortization	-
Total Cost	<u>\$ 2,699,700</u>
(*) Cost of Capital	8.62%
(=) Equals Annual Return on Investment	<u>\$ 232,687</u>

Step 3 Compute the Gross Revenue Conversion Factor (GRCF)

$$\text{GRCF (from most recent rate case)} = \frac{1}{1 - 0.37697} = 1.6050$$

Step 4 Find the Incremental Income Tax Factor

$$\begin{aligned} \text{Incremental Income Tax Factor} &= \text{GRCF} - 1 \\ &= 1.6050 - 1 \\ &= 0.6050 \end{aligned}$$

Step 5 Find the Annual Income Tax Component of the Cost Recovery Surcharge Revenue

Incremental Income Tax Conversion	0.6050
(*) Times Annual Return on Investment	\$ 232,687
(=) Equals Annual Income Tax Component of Annual Cost Recovery Surcharge	<u>\$ 140,776</u>

Step 6 Find the Amortization and Return on Investment of the Annual Surcharge Revenue (before Income Taxes)

Annual Return on Investment (from Step 2)	\$ 232,687
(+) Plus Annual Depreciation/Amortization (from Step 1)	\$ 37,690
(=) Equals Annual Cost Recovery Surcharge Revenue before income taxes	<u>\$ 270,377</u>

Step 7 Find the Total Annual Cost Recovery Surcharge Revenue Requirement (with Income Taxes)

Annual Income Tax Component of the Surcharge Revenue (from Step 5)	\$ 140,776
(+) Plus Annual Amortization and Return on Investment Component of the Surcharge Revenue (from Step 6)	\$ 270,377
(=) Equals the Total Annual Surcharge Revenue Requirement	<u>\$ 411,152</u>

Step 8 Find the Monthly Surcharge per Customer

Total Annual Cost Recovery Surcharge Revenue Requirement (from Step 7)	\$ 411,152
(/) Divided by 12	12
(=) Equals Total Monthly Surcharge Revenue Requirement	<u>\$ 34,263</u>
(/) Divided by Number of Customers at time of filing (assumes test year end number of customers)	2,052
(=) Equals the Monthly Surcharge per Customer	<u>\$ 16.70</u>

Liberty Utilities (Black Mountain Sewer) Corp.  
 Schedule of Additional Plant Costs Surcharge - Stage 3 for Years 1 through 30

Line No.	1	2	3	4	5	6	7	8	9	10
Beg Balance	\$ 2,699,700	\$ 2,699,700	\$ 2,699,700	\$ 2,699,700	\$ 2,699,700	\$ 2,699,700	\$ 2,699,700	\$ 2,699,700	\$ 2,699,700	\$ 2,699,700
Accumulated Amortization	\$ -	\$ (37,890)	\$ (113,089)	\$ (188,448)	\$ (283,827)	\$ (399,206)	\$ (414,585)	\$ (469,964)	\$ (585,343)	\$ (640,722)
Ending Balance (ln. 1 + Ln. 2)	\$ 2,699,700	\$ 2,661,810	\$ 2,586,611	\$ 2,511,252	\$ 2,435,873	\$ 2,360,494	\$ 2,285,115	\$ 2,209,736	\$ 2,134,357	\$ 2,058,978
Return %	8.62%	8.62%	8.62%	8.62%	8.62%	8.62%	8.62%	8.62%	8.62%	8.62%
Return \$'s (ln. 3 x ln. 4)	\$ 232,687	\$ 229,465	\$ 222,968	\$ 216,470	\$ 209,972	\$ 203,475	\$ 196,977	\$ 190,479	\$ 183,982	\$ 177,484
Incremental Income Tax Conversion Factor	0.605	0.605	0.605	0.605	0.605	0.605	0.605	0.605	0.605	0.605
Annual Income Tax Component of Annual Cost Recovery Surcharge (ln. 5 x ln. 6)	\$ 140,776	\$ 138,627	\$ 134,895	\$ 130,984	\$ 127,033	\$ 123,102	\$ 119,171	\$ 115,240	\$ 111,309	\$ 107,378
Annual Amortization	\$ 37,690	\$ 75,379	\$ 75,379	\$ 75,379	\$ 75,379	\$ 75,379	\$ 75,379	\$ 75,379	\$ 75,379	\$ 75,379
Total Annual Cost Recovery (ln. 5 + ln. 7 + ln. 8)	\$ 411,152	\$ 443,871	\$ 433,242	\$ 422,813	\$ 412,385	\$ 401,856	\$ 391,527	\$ 381,098	\$ 370,669	\$ 360,241
Number of YE Customers	2,052	2,052	2,052	2,052	2,052	2,052	2,052	2,052	2,052	2,052
Annual Surcharge per Customer (ln. 9 / ln. 10)	\$ 200.37	\$ 216.21	\$ 211.13	\$ 206.05	\$ 200.97	\$ 195.88	\$ 190.80	\$ 185.72	\$ 180.64	\$ 175.56
Monthly Surcharge per Customer (ln. 11 / 12)	\$ 16.70	\$ 18.02	\$ 17.59	\$ 17.17	\$ 16.75	\$ 16.32	\$ 15.90	\$ 15.48	\$ 15.06	\$ 14.63

Line No.	11	12	13	14	15	16	17	18	19	20
Beg Balance	\$ 2,699,700	\$ 2,699,700	\$ 2,699,700	\$ 2,699,700	\$ 2,699,700	\$ 2,699,700	\$ 2,699,700	\$ 2,699,700	\$ 2,699,700	\$ 2,699,700
Accumulated Amortization	\$ (716,101)	\$ (791,481)	\$ (866,860)	\$ (942,239)	\$ (1,017,618)	\$ (1,092,997)	\$ (1,168,376)	\$ (1,243,755)	\$ (1,319,134)	\$ (1,394,513)
Ending Balance (ln. 1 + Ln. 2)	\$ 1,983,599	\$ 1,908,219	\$ 1,832,840	\$ 1,757,461	\$ 1,682,082	\$ 1,606,703	\$ 1,531,324	\$ 1,455,945	\$ 1,380,566	\$ 1,305,187
Return %	8.62%	8.62%	8.62%	8.62%	8.62%	8.62%	8.62%	8.62%	8.62%	8.62%
Return \$'s (ln. 3 x ln. 4)	\$ 170,966	\$ 164,489	\$ 157,991	\$ 151,493	\$ 144,995	\$ 138,498	\$ 132,000	\$ 125,502	\$ 119,005	\$ 112,507
Incremental Income Tax Conversion Factor	0.605	0.605	0.605	0.605	0.605	0.605	0.605	0.605	0.605	0.605
Annual Income Tax Component of Annual Cost Recovery Surcharge (ln. 5 x ln. 6)	\$ 103,447	\$ 99,516	\$ 95,584	\$ 91,653	\$ 87,722	\$ 83,791	\$ 79,860	\$ 75,929	\$ 71,998	\$ 68,067
Annual Amortization	\$ 75,379	\$ 75,379	\$ 75,379	\$ 75,379	\$ 75,379	\$ 75,379	\$ 75,379	\$ 75,379	\$ 75,379	\$ 75,379
Total Annual Cost Recovery (ln. 5 + ln. 7 + ln. 8)	\$ 348,812	\$ 338,383	\$ 328,954	\$ 318,526	\$ 308,097	\$ 297,668	\$ 287,239	\$ 276,811	\$ 266,382	\$ 255,953
Number of YE Customers	2,052	2,052	2,052	2,052	2,052	2,052	2,052	2,052	2,052	2,052
Annual Surcharge per Customer (ln. 9 / ln. 10)	\$ 170.47	\$ 165.39	\$ 160.31	\$ 155.23	\$ 150.14	\$ 145.06	\$ 139.98	\$ 134.90	\$ 129.82	\$ 124.73
Monthly Surcharge per Customer (ln. 11 / 12)	\$ 14.21	\$ 13.78	\$ 13.36	\$ 12.94	\$ 12.51	\$ 12.09	\$ 11.67	\$ 11.24	\$ 10.82	\$ 10.39

Line No.	21	22	23	24	25	26	27	28	29	30
Beg Balance	\$ 2,699,700	\$ 2,699,700	\$ 2,699,700	\$ 2,699,700	\$ 2,699,700	\$ 2,699,700	\$ 2,699,700	\$ 2,699,700	\$ 2,699,700	\$ 2,699,700
Accumulated Amortization	\$ (1,469,892)	\$ (1,534,269)	\$ (1,597,703)	\$ (1,641,117)	\$ (1,694,531)	\$ (1,747,945)	\$ (1,801,360)	\$ (1,854,774)	\$ (1,908,188)	\$ (1,961,602)
Ending Balance (ln. 1 + Ln. 2)	\$ 1,229,808	\$ 1,165,431	\$ 1,111,997	\$ 1,058,583	\$ 1,005,169	\$ 951,755	\$ 898,340	\$ 844,926	\$ 791,512	\$ 738,098
Return %	8.62%	8.62%	8.62%	8.62%	8.62%	8.62%	8.62%	8.62%	8.62%	8.62%
Return \$'s (ln. 3 x ln. 4)	\$ 106,009	\$ 100,458	\$ 95,854	\$ 91,250	\$ 86,646	\$ 82,041	\$ 77,437	\$ 72,833	\$ 68,228	\$ 63,624
Incremental Income Tax Conversion Factor	0.605	0.605	0.605	0.605	0.605	0.605	0.605	0.605	0.605	0.605
Annual Income Tax Component of Annual Cost Recovery Surcharge (ln. 5 x ln. 6)	\$ 64,136	\$ 60,777	\$ 57,982	\$ 55,206	\$ 52,421	\$ 49,635	\$ 46,849	\$ 44,064	\$ 41,278	\$ 38,493
Annual Amortization	\$ 64,397	\$ 53,414	\$ 53,414	\$ 53,414	\$ 53,414	\$ 53,414	\$ 53,414	\$ 53,414	\$ 53,414	\$ 53,414
Total Annual Cost Recovery (ln. 5 + ln. 7 + ln. 8)	\$ 234,542	\$ 214,650	\$ 207,260	\$ 199,870	\$ 192,480	\$ 185,090	\$ 177,700	\$ 170,311	\$ 162,921	\$ 155,531
Number of YE Customers	2,052	2,052	2,052	2,052	2,052	2,052	2,052	2,052	2,052	2,052
Annual Surcharge per Customer (ln. 9 / ln. 10)	\$ 114.30	\$ 104.61	\$ 101.00	\$ 97.40	\$ 93.80	\$ 90.20	\$ 86.60	\$ 83.00	\$ 79.40	\$ 75.79
Monthly Surcharge per Customer (ln. 11 / 12)	\$ 9.52	\$ 8.72	\$ 8.42	\$ 8.12	\$ 7.82	\$ 7.52	\$ 7.22	\$ 6.92	\$ 6.62	\$ 6.32

BEFORE THE ARIZONA CORPORATION COMMISSION

SUSAN BITTER SMITH  
Chairman  
BOB STUMP  
Commissioner  
BOB BURNS  
Commissioner  
DOUG LITTLE  
Commissioner  
TOM FORESE  
Commissioner

IN THE MATTER OF THE APPLICATION OF ) DOCKET NO. SW-02361A-15-0206  
LIBERTY UTILITIES (BLACK MOUNTAIN )  
SEWER) CORP., AN ARIZONA CORPORATION, )  
FOR AUTHORITY TO ISSUE EVIDENCE OF )  
INDEBTEDNESS IN AN AMOUNT NOT TO )  
EXCEED \$3,400,000. )

\_\_\_\_\_) )  
IN THE MATTER OF THE APPLICATION OF ) DOCKET NO. SW-02361A-15-0207  
LIBERTY UTILITIES (BLACK MOUNTAIN )  
SEWER) CORP., AN ARIZONA CORPORATION, )  
FOR A DETERMINATION OF THE FAIR VALUE )  
OF ITS UTILITY PLANTS AND PROPERTY )  
AND FOR INCREASES IN ITS WASTEWATER )  
RATES AND CHARGES FOR UTILITY )  
SERVICE BASED THEREON. )  
\_\_\_\_\_)

DIRECT TESTIMONY OF  
CRYSTAL S. BROWN  
EXECUTIVE CONSULTANT III  
UTILITIES DIVISION  
ARIZONA CORPORATION COMMISSION  
DECEMBER 16, 2015

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**EXECUTIVE SUMMARY**  
**LIBERTY UTILITIES (BLACK MOUNTAIN SEWER), CORP.**  
**DOCKET NOS. SW-02361A-15-0206 & SW-02361A-15-0207**

*Rate Design*

Liberty Utilities (Black Mountain Sewer), Corporation (“Black Mountain” or “Company”) is a certificated Arizona public service corporation that provides wastewater utility service to approximately 2,100 customers during 2014 primarily in the Town of Carefree, in unincorporated portions of Maricopa County and in portions of the City of Scottsdale. The current rates for Black Mountain were approved in Decision No. 71865, dated August 31, 2010.

Monthly Customer Charge & Volumetric Rates

The Company proposes a monthly customer charge (flat rate) of \$79.20 for residential customers with no volumetric rate. The Company proposes an \$85.00 monthly customer charge for each commercial customer with a volumetric rate of \$5.13 per 1,000 gallons for all monthly water usage. The Company proposes no change to the current commodity rate for effluent of \$0.46051 per thousand gallons.

Staff recommends a \$75.00 residential monthly customer charge with no volumetric rate as shown on Schedule CSB-1. Staff recommends a \$85.00 monthly customer charge for each commercial customer with a volumetric rate of \$1.78 per 1,000 gallons for all water usage. Staff recommends no change to the current commodity rate for effluent of \$0.46051 per thousand gallons.

Typical Bill Analysis

The typical residential customers with a current flat rate of \$65.24 per month would experience a \$13.96 or a 21.40 percent increase in their monthly bill to \$79.20 under the Company’s proposed rates. These same customers would experience a \$9.76 or a 14.96 percent increase in their monthly bill to \$75.00 under Staff’s recommended rates, as shown on Schedule CSB-2.

1 **INTRODUCTION**

2 **Q. Please state your name, occupation, and business address.**

3 A. My name is Crystal S. Brown. I am an Executive Consultant III employed by the Arizona  
4 Corporation Commission (“ACC” or “Commission”) in the Utilities Division (“Staff”). My  
5 business address is 1200 West Washington Street, Phoenix, Arizona 85007.

6  
7 **Q. Are you the same Crystal S. Brown who filed direct testimony on revenue requirement  
8 in this case?**

9 A. Yes.

10  
11 **COST OF SERVICE STUDY**

12 **Q. Did Black Mountain prepare a Cost of Service Study (“COSS”)?**

13 A. Yes, Black Mountain prepared a COSS.

14  
15 **Q. What is a COSS?**

16 A. In very simple terms, a COSS is an estimation of cost-causation by customer class, i.e. how  
17 much it costs the utility to provide its service to each specific customer class. A COSS  
18 allocates a portion of a company’s total expenses and rate base to each customer class. The  
19 reason for determining the costs incurred by the utility to serve each customer class is to  
20 assist in allocating the revenue requirement for each customer class.

21  
22 **Q. Can the result of a COSS be widely divergent based upon the subjective judgement  
23 used for the allocation factors?**

24 A. Yes. The use of arbitrary allocation factors in a COSS can lead to widely divergent results  
25 based upon the judgments involved. I believe this fact is one of many reasons why formal  
26 COSS are not required when developing the rate design for small wastewater systems.

27

1 **Q. Is a COSS synonymous to rate design?**

2 A. No, it is not. Rate design should not be confused with a COSS. A COSS is the allocation of  
3 costs to each customer class. Rate design involves the allocation of required revenues to each  
4 customer.

5  
6 **Q. Should COSS results be the sole factor used in rate design?**

7 A. No, it should not. The results from a COSS are not definitive because, absent formal system  
8 demand studies, a large degree of subjectivity is used in allocating costs. Consequently, a  
9 COSS should not be used as the sole factor in rate design.

10  
11 **Q. How did Staff use Black Mountain's COSS in its rate design?**

12 A. Staff utilized the COSS as a guideline or starting point for its rate design. However, Staff did  
13 not rely solely on the Company's COSS but used other factors to develop its rate design.

14  
15 **Q. What other factors did Staff consider in developing its rate design?**

16 A. In addition to using the results of the COSS at the outset of Staff's analysis, Staff also  
17 considered factors such as revenue stability, gradualism, and fair apportionment of revenue  
18 among customer classes.

19  
20 **Q. Has Staff recommended an overall revenue decrease?**

21 A. Yes, Staff has recommended a 7.66 percent revenue decrease.

22  
23 **Q. Why then are the residential customers experiencing a rate increase?**

24 A. There are two primary reasons for the increase. First, some costs were shifted to the  
25 residential class from the commercial class due to the efforts to move the return level  
26 generated by the various customer classes closer. Second, the change in the commercial  
27 commodity rate from "per gallon per day" of wastewater flow to "per thousand gallons" of

1 water usage further reduced the revenue generated from the commercial class that was again  
2 shifted to the residential class.

3  
4 **RATE DESIGN**

5 **Q. Has Staff prepared a schedule summarizing the present, Company proposed, and**  
6 **Staff recommended rates and service charges?**

7 A. Yes. Schedule CSB-1 provides a summary of the Company's present, Company's proposed,  
8 and Staff's recommended rates.

9  
10 **Q. What changes has the Company proposed for the commercial customer class?**

11 A. The Company has proposed to change its current rate design of "gallons per day of  
12 wastewater flow" which is based upon Engineering Bulletin No. 12 published by the Arizona  
13 Department of Environmental Quality to "per 1,000 gallons of actual monthly water usage."  
14 The Company stated that it received the actual commercial customer water usage data from  
15 the Town of Carefree Water Company, Cave Creek Water Company and City of Scottsdale,  
16 the water providers in Liberty Black Mountain's service area. The Company further stated  
17 that it will continue to get monthly water use data if the Commission approves a rate design  
18 based on water usage.

19  
20 **Q. Why has the Company proposed this change?**

21 A. According to the Company the reasons are to: (1) eliminate the reliance on ADEQ Bulletin  
22 12 and address concerns over its use for setting a customer's wastewater charges; (2) keep it  
23 as simple as possible; (3) provide for a design that better reflects the demand each commercial  
24 customer places on the system; and (4) continue to provide a reasonable level of revenue  
25 stability.

26  
27

1 **Q. Does Staff concur with the Company's proposed change?**

2 A. Yes. The Company's proposal to use a commercial customer's actual usage to estimate  
3 wastewater flow will provide a more realistic estimation of wastewater flow.  
4

5 **Q. Please summarize the present rate design.**

6 A. The present monthly customer charge for the residential customers is \$65.24 with no  
7 commodity charge. Regular commercial customers pay \$0.24873 per gallon per day of sewer  
8 flow<sup>1</sup> and no monthly service charge. Effluent customers pay \$0.46051 per thousand gallons.  
9

10 **Q. Please summarize the Company's proposed rate design.**

11 A. The Company proposes a monthly customer charge (flat rate) of \$79.20 for residential  
12 customers with no volumetric rate. The Company proposes an \$85.00 monthly customer  
13 charge for each commercial customer with a volumetric rate of \$5.13 per 1,000 gallons for all  
14 monthly water usage. The Company proposes no change to the current commodity rate for  
15 effluent of \$0.46051 per thousand gallons.  
16

17 **Q. Please summarize Staff's recommended rate design.**

18 A. Staff recommends a \$75.00 residential monthly customer charge with no volumetric rate as  
19 shown on Schedule CSB-1. Staff recommends a \$85.00 monthly customer charge for each  
20 commercial customer with a volumetric rate of \$1.78 per 1,000 gallons for all water usage.  
21 Staff recommends no change to the current commodity rate for effluent of \$0.46051 per  
22 thousand gallons.  
23  
24  
25

---

<sup>1</sup> Flow volume is based on the average daily flows set forth in the *Engineering Bulletin No. 12*, Table 1, published by the Arizona Department of Environmental Quality (June 1989).

1 **Q. What is the rate impact on a typical residential customer?**

2 A. The typical residential customer with a current flat rate of \$65.24 per month would  
3 experience a \$13.96 or a 21.40 percent increase in their monthly bill to \$79.20 under the  
4 Company's proposed rates. This same customer would experience a \$9.76 or a 14.96 percent  
5 increase in their monthly bill to \$75.00 under Staff's recommended rates, as shown on  
6 Schedule CSB-2.

7  
8 **Q. What is the rate impact on a typical commercial customer?**

9 A. Using the data provided by Mr. Bourassa on page 31 of his direct testimony, the typical  
10 commercial customer with an average gallons per day ("gpd") rating of 1,612 gpd of  
11 wastewater flow would be \$401.00 under current rates. Under the Company's proposed rates,  
12 a typical commercial customer with an average monthly water usage of 35,009 gallons would  
13 experience a \$136.70 or a 34.09 percent decrease in their monthly bill to \$264.30. This same  
14 customer would experience a \$253.68 or a 63.26 percent decrease in their monthly bill to  
15 \$147.32 under Staff's recommended rates, as shown on Schedule CSB-2.

16  
17 **MISCELLANEOUS SERVICE CHARGES**

18 **Q. Did the Company propose any changes to the service charges?**

19 A. Yes. The Company proposes the following:

- 20 1. To change the Re-establishment charge from a flat rate of \$25 to months off the  
21 system times the monthly minimum;
- 22 2. To remove the Reconnection Charge;
- 23 3. To add a Reconnection, Delinquent Charge at cost;
- 24 4. To add an After Hours Charge of \$50; and
- 25 5. To change the Late Payment- Per Month charge from 1.50 percent per month to the  
26 greater of \$5.00 or 1.50 percent per month on unpaid balance.

27

1 **Q. Does Staff agree with the Company's proposal to change the Re-establishment charge**  
2 **from a flat rate of \$25 to months off the system times the monthly minimum?**

3 **A.** Yes, as the Company's proposal is consistent with Arizona Administrative Code  
4 ("A.A.C.")R14-2-603 D.

5  
6 **Q. Does Staff agree with the Company's proposal to remove the Reconnection Charge**  
7 **and to add a Reconnection, Delinquent Charge at cost?**

8 **A.** Yes, the Company currently provides the reconnection service at no cost. The addition of a  
9 Reconnection, Delinquent Charge at cost is reasonable and consistent with the cost causation  
10 principle. In addition, Staff recommends the following language be added to the Company's  
11 tariff for the Reconnection, Delinquent Charge:

12  
13 **Reconnection – Delinquent at COST** which is reasonable and  
14 customary.

15  
16 A delinquent customer who has been disconnected from the utility  
17 and desires to be reconnected shall pay the actual cost of  
18 disconnection and the actual cost of reconnection. There shall be no  
19 charge for disconnection if no physical work was performed.  
20

21 **Q. Does Staff agree with the Company's proposal to add an After Hours Service Charge?**

22 **A.** Yes, Staff agrees that the proposed After Hours Service Charge of \$50.00 is reasonable and  
23 customary. Such a tariff compensates the utility for additional expenses incurred from  
24 providing after-hours service when this type of service is at the customer's request or for the  
25 customer's convenience.

26  
27 For example, under the Company's proposal, a customer would be subject to a \$25.00  
28 Establishment fee if it is done during normal business hours, but would pay an additional  
29 \$50.00 After-Hours fee **if the customer requested** that the establishment be done after

1 normal business hours. Staff recommends that the following language be added to the  
2 Company's tariff for the After Hours Service Charge:

3  
4 The after-hours service charge shall apply to any service requested by  
5 Customer or for the customer's convenience that is performed by  
6 Company after regular business hours and shall be in addition to the  
7 regular business hours service charge.

8  
9 **Q. Does Staff agree with the Company's proposed changes to its Late Payment Charge?**

10 **A.** Yes, Staff agrees that the Company's proposal to change the Late Payment-Per Month charge  
11 from 1.50 percent per month, to the greater of \$5.00 or 1.50 percent per month on unpaid  
12 balance is reasonable and would be more effective in encouraging timely payment than the  
13 current 1.5 percent.

14  
15 **HOOK-UP FEE**

16 **Q. Did Black Mountain propose an off-site facilities hook-up fee ("HUF")?**

17 **A.** Yes.

18  
19 **Q. What does Staff recommend?**

20 **A.** Staff recommends approval of the HUF as discussed in greater detail in the testimony of Staff  
21 witness, Dorothy Hains.

22  
23 **PLANT CLOSURE SURCHARGE MECHANISM**

24 **Q. What are Staff's recommendations concerning Black Mountain's proposed Plant  
25 Closure Surcharge mechanisms?**

26 **A.** Staff witness, James R. Armstrong, the Chief of the Financial and Regulatory Analysis section,  
27 will provide Staff's analysis and recommendations concerning the Plant Closure Surcharge  
28 mechanisms.

29

1 **PURCHASED POWER ADJUSTOR MECHANISM**

2 **Q. In its Application, does Black Mountain propose the adoption of a cost recovery**  
3 **adjustment mechanism for purchased power?**

4 A. Yes, the Company has proposed the adoption of a purchased power adjustment mechanism  
5 (“PPAM”) in rates. As proposed, the PPAM will serve as a cost recovery adjustment  
6 mechanism for recovery of only the increase (decrease) in purchased power expense caused  
7 by an increase (decrease) in power rates charged to Black Mountain by the Company’s electric  
8 utility provider, Arizona Public Service (“APS”). The purchased power expense included in  
9 operating expenses will serve as the base figure against which the amounts to be recovered or  
10 refunded when increases or decreases in purchased power costs per kwh are incurred in  
11 future years. Increases (decreases) to purchased power costs expense resulting from changes  
12 in the volume of water pumped will not affect the amount to be recovered (refunded) by the  
13 proposed PPAM.

14  
15 **Q. Why has the Company proposed the adoption of a PPAM in rates?**

16 A. Because Black Mountain has no control over the rate it is charged for electric power by APS,  
17 the Company’s proposed PPAM is intended as a mechanism to pass along any cost increase,  
18 or decrease, in purchased power to customers. The Company believes that a closer match  
19 between costs and customer bills will reduce regulatory lag, and create a more efficient price  
20 signal. Additionally, Black Mountain believes that the presence of a PPAM will help ensure  
21 that the Company has the opportunity to earn its authorized rate of return.

22  
23 **Q. What is Staff’s recommendation with regard to Black Mountain’s request for a**  
24 **PPAM?**

25 A. Staff recommends approval of the PPAM and that the Company file a PPAM tariff and a  
26 Plan of Administration for Staff’s review and approval.

1 **RATE CASE EXPENSE SURCHARGE**

2 **Q. Is Black Mountain proposing a surcharge for rate case expense?**

3 A. Yes.

4  
5 **Q. Does Staff support the recovery of rate case expense through a surcharge?**

6 A. No. Staff does not support the recovery of rate case expense through a surcharge for the  
7 following reasons:

- 8 1. Just as with every expense item in a monopolistic environment, the purpose of  
9 regulation and rate setting is to give the company the opportunity to recover its  
10 expenses, and not guarantee recovery. This helps to ensure that the company  
11 vigilantly looks for and implements ways to reduce costs.
- 12 2. Regulated utilities are rewarded for taking risks in the same manner as unregulated  
13 companies that must compete and stay afloat by continued improvement, efficiency,  
14 and good management. The use of a surcharge may diminish the incentives for  
15 companies to operate efficiently.
- 16 3. Further, normalization is a reasonable and widely used method of recovering rate case  
17 expense. The Commission used this method in the Company's last rate case (SW-  
18 02361A-08-0609) normalizing rate case expense using three years and allowing the  
19 Company to recover its full cost without a surcharge.

20  
21 **Q. What is Staff's recommendation?**

22 A. Staff recommends that the Company's proposed surcharge for rate case expense be denied.

23  
24 **PROPERTY TAX ADJUSTOR MECHANISM**

25 **Q. Did Black Mountain propose an adjustor mechanism for property taxes?**

26 A. Yes.

27

1 **Q. Does Staff have any concerns about the Company having both a forward-looking**  
2 **method of calculating property taxes and a property tax adjustor mechanism?**

3 A. Yes. The Company proposed and Staff recommended forward-looking property tax  
4 calculation typically provides more revenue for property taxes through rates than the amount  
5 that is actually due and payable to the Arizona Department of Revenue (“ADOR”).  
6

7 **Q. What is the main cause of this difference in property taxes?**

8 A. The ADOR determines the property taxes of a utility using a formula that is based on a  
9 utility’s historical revenues. Under the ADOR methodology, the full cash value is based on  
10 twice the average of the company’s three previous years of *actual revenues*. Under the forward-  
11 looking approach, the full cash value is based on twice the average of the Staff adjusted test  
12 year revenue and the Staff recommended revenue (which includes the increase).  
13

14 **Q. Staff has recommended a rate decrease, how will property taxes be impacted?**

15 A. Even with a rate decrease, Staff’s recommended forward-looking property tax calculation  
16 produces a property tax of \$48,214 (based on a three year average revenue of approximately  
17 \$2,182,677) which is more than the Company’s actual property tax expense of \$47,904 (based  
18 on a historical three year average revenue of \$2,199,522)<sup>2</sup>.  
19

20 **Q. What is Staff’s recommendation?**

21 A. Staff recommends that the Company be provided the option to choose either (1) a property  
22 tax adjustor mechanism with only the actual test year property tax expense of \$47,904  
23 included in operating expenses or (2) the pro forma property tax expense of \$48,214 derived  
24 using the forward-looking property tax calculation with no property tax adjustor mechanism.  
25

---

<sup>2</sup> Revenues per Utilities Annual Reports: 2011, \$2,179,616; 2012, \$2,192,209; 2013, \$2,226,742.

1 **Q. Does this conclude your direct testimony for rate design?**

2 **A. Yes, it does.**

**RATE DESIGN**

**Monthly Service Charge:**

	<b>Present Rates</b>	<b>Company Proposed</b>	<b>Staff Recommended</b>
Residential Service - Per single family unit	\$65.24	\$ 79.20	\$ 75.00
Commercial - Per month	No Tariff	\$ 85.00	\$ 85.00

**Commodity Rate**

Commercial - Per gallon per day (a)	\$ 0.28473	Remove	Remove
Commercial - Per 1,000 gallons (b)	No Tariff	\$ 5.13	\$ 1.78
(a) Per Gallon per Day of wastewater flow. Wastewater flows are based on Engineering Bulletin 12, Table 1 published by ADEQ.			
(b) Monthly water usage provided by the Town of Carefree and City of Scottsdale.			

**Effluent Sales**

Per thousand gallons	\$ 0.46051	\$ 0.46051	\$ 0.46051
Per Acre Feet	\$150.00	\$150.00	\$150.00

**Service Charges:**

	<b>Present Rates</b>	<b>Company Proposed</b>	<b>Staff Recommended</b>
Establishment	\$ 25.00	\$ 25.00	\$ 25.00
Re-establishment	\$ 25.00	[1]	[1]
Re-connection	No Charge	Remove	Remove
Re-connection, Delinquent	No Tariff	[2]	[5]
After Hours Charge	No Tariff	\$ 50.00	\$ 50.00
Minimum Deposit (Residential)	[3]	[3]	[3]
Minimum Deposit (Non-Residential)	[3]	[3]	[3]
Deposit Interest	6.00%	6.00%	6.00%
NSF Check Charge	\$ 10.00	\$ 10.00	\$ 10.00
Deferred Paymnt Finance Charge, per month	1.50%	1.50%	1.50%
Late Charge, per month	1.50%	1.50%	1.50%
Main Extension Tariff	Cost	Cost	Cost
Hook-Up Fee	Per Tariff	Per Tariff	Per Tariff

[1] Per A.A.C. R14-2-603D: Within 12 months. Residential and non-residential customers shall pay the applicable minimum charge times the number of months disconnected.

[2] Customer shall pay the actual cost of physical disconnection and establishment (if same customer) and there shall be no charge for disconnection if no physical work is performed.

[3] Per A.A.C. R14-2-603B: Residential - two times average bill, Non-residential - two and one-half times average bill

[4] After Hours Service Charge applies to all services performed after regular business hours and is in addition to the service charge during regular business hours.

[5] Cost shall be reasonable and customary. A delinquent customer who has been disconnected from the utility and desires to be reconnected shall pay the actual cost of disconnection and the actual cost of reconnection. There shall be no charge for disconnection if no physical work was performed.

[6] The after-hours service charge shall apply to any service requested by Customer or for the customer's convenience that is performed by Company after regular business hours and shall be in addition to the regular business hours service charge.

**TYPICAL BILL ANALYSIS**

	Per Company - Residential				Per Staff - Residential			
	Present Rates	Company Proposed	Dollar Increase	Percent Increase	Present Rates	Staff Recommended	Dollar Increase	Percent Increase
Residential Service - Per single family unit	\$65.24	\$ 79.20	\$ 13.96	21.40%	\$65.24	\$ 75.00	\$ 9.76	14.96%
	Per Company - Commercial				Per Staff - Commercial			
	Present Rates	Company Proposed	Dollar Increase	Percent Increase	Present Rates	Staff Recommended	Dollar Increase	Percent Increase
Commercial	\$401.00	\$ 264.30	\$ (136.70)	-34.09%	\$401.00	\$ 147.32	\$ (253.68)	-63.26%

**BEFORE THE ARIZONA CORPORATION COMMISSION**

SUSAN BITTER SMITH  
Chairman  
BOB STUMP  
Commissioner  
BOB BURNS  
Commissioner  
DOUG LITTLE  
Commissioner  
TOM FORESE  
Commissioner

IN THE MATTER OF THE APPLICATION OF )  
LIBERTY UTILITIES (BLACK MOUNTAIN )  
SEWER) CORP., AN ARIZONA CORPORATION) )  
FOR A DETERMINATION OF THE FAIR )  
VALUE OF ITS UTILITY PLANT AND )  
PROPERTY AND FOR INCREASES IN IT'S )  
WASTEWATER RATES AND CHARGES )  
FOR UTILITY SERVICE BASED THEREON )  
\_\_\_\_\_ )

DOCKET NO. SW-02361A-15-0207

IN THE MATTER OF THE APPLICATION OF )  
LIBERTY UTILITIES (BLACK MOUNTAIN )  
SEWER) CORP., AN ARIZONA CORPORATION) )  
FOR AUTHORITY TO ISSUE EVIDENCE OF )  
INDEBTEDNESS IN AN AMOUNT NOT TO )  
EXCEED \$3,400,000 )  
\_\_\_\_\_ )

DOCKET NO. SW-02361A-15-0206

DIRECT

TESTIMONY

OF

DOROTHY HAINS, P. E.

UTILITIES ENGINEER

UTILITIES DIVISION

ARIZONA CORPORATION COMMISSION

DECEMBER 16, 2015

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**EXECUTIVE SUMMARY**  
**LIBERTY UTILITIES BLACK MOUNTAIN SEWER CORP**  
**DOCKET NOS. SW-02361A-15-0206 & SW-02361A-15-0207**

Dorothy Hains' testimony discusses Utilities Division Staff's ("Staff") review of Liberty Utilities Black Mountain Sewer Corp ("BMSC" or "Company") Cost of Service Study ("COSS") for the rate case filed with the Arizona Corporation Commission ("Commission"), and presents the results of Staff's analysis.

Based on its review of BMSC's COSS, Staff's conclusions are as follows:

1. It is Staff's conclusion that BMSC developed the COSS and allocation factors appropriately.
2. Staff further concludes that, based on the evaluation of the COSS model utilized by BMSC, the results of the COSS are satisfactory.

1     **I.     INTRODUCTION**

2     **Q.     Please state your name and business address.**

3     A.     My name is Dorothy Hains. My business address is 1200 West Washington Street, Phoenix,  
4           Arizona 85007.

5  
6     **Q.     Are you the same Dorothy Hains who has previously filed testimony in this Liberty**  
7           **Utilities Black Mountain Sewer Corporation (“BMSC”, “Black Mountain” or**  
8           **“Company”) rate proceeding?**

9     A.     Yes.

10  
11    **Q.     Did Staff perform an analysis of the application that is the subject of this proceeding?**

12    A.     Yes, Staff reviewed the Company’s Cost of Service Study (“COSS”).

13  
14    **Q.     What is the purpose of this Direct Testimony?**

15    A.     The purpose is to discuss Staff’s review of BMSC’s COSS for the rate case, and present the  
16           results of this review along with Staff’s recommendations.

17  
18    **Q.     Was rate design part of your assignment and what is a COSS?**

19    A.     No. A COSS is the allocation of only costs to each customer class. Rate design is basically  
20           the allocation of revenues within each customer class. The COSS is only one of many factors  
21           that is considered when allocating revenues. Once the revenue allocation is completed, the  
22           specific rates are designed to collect those revenues. Staff’s rate design witness for this rate  
23           case is Ms. Crystal Brown.

24

1 **II. COST OF SERVICE STUDY – REVIEW PROCESS**

2 **Q. What does the COSS signify?**

3 A. There are three steps in performing the COSS. They are: 1) Functionalization; 2)  
4 Classification; and 3) Allocation. First, the COSS enables us to determine the system cost of  
5 service by classifying the utility's costs (investments and expenses) by function, such as  
6 commodity-related, demand-related, and customer-related functions. Customer-related  
7 functions are further broken down into customers and customer services. Second, the study  
8 breaks down these costs by customer classes to reflect as closely as possible the cost  
9 causation by respective customer classes. Third, the results of the COSS provide a  
10 benchmark for the revenues needed from each customer category by allocating the revenue  
11 requirement for each customer class.

12  
13 **Q. Is there a standard COSS Model?**

14 A. There is no standard methodology for designing a COSS, but it is generally advisable to  
15 follow a range of alternatives to identify which allocations are more reasonable than others.  
16 For that reason, the COSS should be used as a general guide only and as one of many  
17 considerations in designing rates.

18  
19 **Q. Did Staff conduct a separate independent COSS?**

20 A. No, Staff did not conduct a separate independent COSS.

21  
22 **Q. What was the process Staff used in reviewing BMSC's COSS?**

23 A. Staff reviewed BMSC's overall COSS methodology, which is the Commodity-Demand  
24 method as outlined in the American Water Works Association Manual M1, "Principles of  
25 Water Rates, Fees, and Charges". The Commodity-Demand Method breaks down the costs  
26 of providing wastewater service into three primary cost components: commodity costs (costs

1 that tend to vary with the amount of wastewater discharged by the customers), demand costs  
2 (costs associated with peak flow/demand), and customers costs (costs not associated with  
3 wastewater treatment, such as billing costs). Staff finds that BMSC's Commodity-Demand  
4 Method is appropriate.

5  
6 **III. CONCLUSIONS**

7 **Q. Based upon your testimony, what are Staff's conclusions regarding the Cost of Service**  
8 **Study?**

9 A. Based on the review of BMSC's COSS, Staff's conclusions are as follows:

- 10  
11 1. It is Staff's conclusion that BMSC performed the COSS consistent with the  
12 methodology generally accepted in the industry, and developed the allocation factors  
13 appropriately in accordance with the Staff recommended and Commission approved  
14 allocation factors in prior COSS studies filed with this Commission.  
15  
16 2. Staff further concludes that, based on the evaluation of the COSS model utilized by  
17 BMSC, the results of the COSS are satisfactory.

18  
19 Staff's conclusions are limited to the specific facts of this case and do not create any  
20 precedent regarding Cost of Service Studies generally.

21  
22 **Q. Does this conclude your Direct Testimony?**

23 A. Yes, it does.  
24