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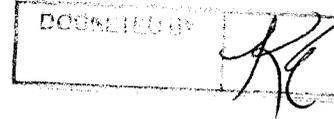
BEFORE THE ARIZONA CORPORA

COMMISSIONERS

SUSAN BITTER SMITH - Chairman
BOB STUMP
BOB BURNS
DOUG LITTLE
TOM FORESE

Arizona Corporation Commission
DOCKETED

OCT 27 2015



IN THE MATTER OF THE APPLICATION OF
QUAIL CREEK WATER COMPANY, INC., AN
ARIZONA CORPORATION, FOR
DETERMINATION OF THE FAIR VALUE OF ITS
UTILITY PLANT AND PROPERTY AND FOR
INCREASES IN ITS WATER RATES AND
CHARGES FOR UTILITY SERVICE BASED
THEREON.

DOCKET NO. W-02514A-14-0343

DECISION NO. 75306

OPINION AND ORDER

DATE OF HEARING: August 11, 2015
PLACE OF HEARING: Tucson, Arizona
ADMINISTRATIVE LAW JUDGE: Jane L. Rodda
APPEARANCES: Jay Shapiro, Shapiro Law Offices, on behalf of
Quail Creek Water Company, Inc.; and
Brian Smith, Staff Attorney, Legal Division, on
behalf of the Utilities Division of the Arizona
Corporation Commission.

BY THE COMMISSION:

* * * * *

Having considered the entire record herein and being fully advised in the premises, the
Arizona Corporation Commission ("Commission") finds, concludes, and orders that:

FINDINGS OF FACT

Procedural History

- 1. On September 19, 2014, Quail Creek Water Company, Inc. ("QCW" or "Company")
filed an Application with the Commission for a rate increase ("Application").
2. On October 20, 2014, the Commission's Utilities Division ("Staff") notified the
Company that its Application met the sufficiency requirements of Arizona Administrative Code
("A.A.C.") R14-2-103, and classified the Company as a Class B utility. The Application was

1 supported by the Direct Testimony of: Steven Soriano, QCW's Vice President and General Manager;
2 Ray Jones, the owner/principal of ARICOR Water Solutions LC, a consultant specializing in water
3 resource issues, regulatory strategies, rate case filing and water and wastewater utility management
4 and operations;¹ and Thomas Bourassa, a CPA and rate case consultant.

5 3. By Procedural Order dated October 29, 2014, the matter was set for hearing on June
6 30, 2015, and a procedural schedule was established.

7 4. On November 21, 2014, QCW filed a Stipulated Request to Modify the Procedural
8 Schedule on account of a schedule conflict. By Procedural Order dated November 24, 2014, the
9 procedural schedule was modified, and the hearing was set for August 11, 2015. The time clock was
10 extended 60 days to accommodate the parties' requested hearing date.²

11 5. On January 14, 2015, QCW filed a Notice of Filing Certification of Publication and
12 Proof of Mailing, indicating that the notice of the hearing in this matter was published in *The Daily*
13 *Territorial* on January 5, 2015, and that on the same date the Company mailed the notice to its
14 customers.

15 6. On May 6, 2015, Staff filed the Direct Testimony of John Cassidy relating to cost of
16 capital and rate base and operating revenues and expenses, and of Mike Thompson relating to
17 engineering evaluations. On May 13, 2015, Staff filed Mr. Cassidy's Direct Testimony addressing
18 rate design.

19 7. On June 2, 2015, QCW filed the Rebuttal Testimony of Mr. Jones and Mr. Bourassa.

20 8. On July 1, 2015, Staff filed the Surrebuttal Testimony of Mr. Cassidy, and James
21 Armstrong.

22 9. On July 8, 2015, Staff filed a Notice of Errata that corrected the rate design tables
23 included in Mr. Cassidy's Surrebuttal Schedule JAC-1.

24 10. On July 27, 2015, QCW filed the Rejoinder Testimony of Mr. Soriano, Mr. Jones and
25 Mr. Bourassa.

26 11. On August 4, 2015, a pre-hearing conference convened to discuss hearing procedures.

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28 ¹ Ex A-9 Jones Dir at 1.

² The deadline for a final order was extended from October 15, 2015 to December 14, 2015.

1 12. The hearing convened as scheduled on August 11, 2015, before a duly authorized
2 Administrative Law Judge (“ALJ”) at the Commission’s offices in Tucson, Arizona. By the time of
3 the hearing, the parties had reached agreement on all issues, except rate design. In addition to the
4 pre-filed testimony of both parties, they introduced Joint Exhibits consisting of an issues matrix that
5 describes the issues and their resolutions, schedules supporting the agreed rate base, revenue, and cost
6 of capital proposal, and two rate designs. Mr. Bourassa and Mr. Soriano testified for the Company in
7 support of the joint proposal; Mr. Armstrong testified in support of the joint proposal for Staff. The
8 ALJ took the matter under advisement pending the parties’ submission of electronic copies of their
9 work papers, with billing determinants, to the Hearing Division.

10 **Background**

11 13. QCW provides water service to approximately 2,011 customers in the Quail Creek and
12 Stone House developments, which are located in the Town of Sahaurita, in Pima County.³

13 14. QCW’s current rates were set in Decision No. 61611 (April 1, 1999). At that time, the
14 Company utilized a 1997 test year and had 67 customers.

15 15. In its current Application, QCW utilized a test year ended December 31, 2013 (“test
16 year”).

17 16. QCW is an affiliate of Robson. Robson provides accounting and administrative
18 services to a group of separate, but affiliated, utilities including Ridgeview Utility Company,
19 SaddleBrooke Utility Company, Lago Del Oro Water Company, Picacho Water Company, Picacho
20 Sewer Company, Pima Utility Company, Mountain Pass Utility Company, Santa Rosa Water
21 Company, and Santa Rosa Utility Company.⁴

22 17. Under the Robson management model, each of the affiliated utilities is a separate
23 legal entity that stands alone from a financial and rate-making perspective.⁵ The shareholders of each
24 utility share some commonality, but each company has its own ownership structure, and there is no
25

26 ³ The Quail Creek development is being developed by Robson Ranch Quail Creek, LLC, (“RRQC”) an affiliate of
27 Robson Communities, Inc. (“Robson”). The Stone House development is being developed by Stone House Development,
28 Inc., a 50/50 joint venture between Diamond Ventures, Inc. and Robson. The Stone House development is managed by
Diamond Ventures, Inc. and operated as a Diamond Ventures development. Ex A-7 Soriano Dir at 1.

⁴ Ex A-7 Soriano Dir at 2.

⁵ Ex A-8 Soriano RJ at 1.

1 parent/subsidiary relationship. The utilities are operated, administered and managed by Robson. Mr.
2 Soriano testified that by sharing operating personnel, the utilities are able to enjoy economies of scale
3 that otherwise would not be available to a utility as small as QCW. Another Robson affiliate provides
4 construction and project management for the utilities. For QCW, that affiliate is RRQC. The
5 Company argues that the Robson shared services model allows the utilities to maintain relatively
6 small operating staffs and rely on larger, more sophisticated affiliated entities to provide services that
7 the utilities could not otherwise afford, and results in lower administrative and management costs.

8 18. Under the Robson model utility plant is constructed by the affiliate, and when ready to
9 be put into service is transferred to the utility at cost.⁶ In the past, including at times relevant to this
10 rate case, if the utility did not have sufficient cash to purchase the plant at the time the plant was put
11 in service, the utility would defer payment to the affiliate until the funds were available. This
12 practice of not paying for plant at the time it was transferred to the utility created accounting issues
13 related to the purchase price and accumulated depreciation balances when it came time to file a rate
14 case.⁷

15 19. QCW's customer base is approximately 95 percent residential, with a small number
16 of commercial and irrigation customers. Approximately 93 percent of the residential customers are
17 served by 5/8 x 3/4 inch meters, with the remaining residential customers served by 1 inch and 2 inch
18 meters. Commercial and irrigation customers are served by meters ranging from 5/8 x 3/4 inches to 4
19 inches.⁸

20 20. The QCW water system contains three active drinking water wells, one inactive well,
21 a water plant, and 184 fire hydrants. The water plan contains one 15,000 gallon hydro-pneumatic
22 pressure tank, two 750,000 gallon storage tanks, an emergency back-up generator with an automatic
23 transfer switch, and a booster pump station.⁹ QCW has a looped distribution system with two
24 pressure zones. The system is designed to use gravity storage in the lower zone and a backup
25

26 ⁶ Ex A-8 Soriano RJ at 4.

27 ⁷ See Docket No. W-01944A-13-0215 and Decision No. 74564 (June 23, 2014) (Lago Del Oro rate case). See also Ex S-8
28 Soriano RJ at 4-5. In the future, the Robson affiliated utilities plan to pay for assets transferred from affiliates in a more
timely fashion which should resolve these accounting issues that have complicated rate cases.

⁸ Ex A-9 Jones Dir at 3.

⁹ Ex S-4 Thompson Dir MST-1 (Engineering Report) at 4.

1 generator for the booster station serving the upper pressure zone. According to the Company, the
2 system is designed to provide a 1,250 gallon per minute (“GPM”) fire flow.¹⁰

3 21. The QCW system has a total production capacity of approximately 2,100 GPM, and a
4 total storage capacity of approximately 1,530,000 gallons. Staff concludes that QCW has adequate
5 production and storage capacity to serve its current customer base and reasonable growth.¹¹

6 22. Staff states that the wells, tanks, pumps and visible pipe appear to be in proper
7 working order, properly maintained, and in good condition. Staff did not observe any leaks.¹²

8 23. In the test year ended December 31, 2013, QCW reported 170,255,000 gallons
9 pumped and 157,088,000 gallons sold, resulting in a water loss of 7.73 percent, which Staff states is
10 within acceptable limits.¹³

11 24. QCW is located in the Tucson Active Management Area (“AMA”) as a regulated tier
12 1 municipal provider in the Arizona Department of Water Resource’s (“ADWR”) Modified Non-Per
13 Capita Conservation Program (“NPCCP”). Mr. Jones testified that as part of the Program, QCW
14 reviewed its water system and proposed Best Management Practices (“BMPs) for implementation in
15 the QCW service area. On June 24, 2010, ADWR approved a Meter Repair and/or Replacement
16 Program BMP. In addition, to the BMPs required by ADWR, QCW voluntarily implemented
17 additional BMPs, including: Customer High Water Use Inquiry Resolution; Customer High Water
18 Use Notification; Leak Detection Program; and Water Waste Investigation and Information. Further,
19 QCW implemented a Public Education Program as required by the NPCCP through which QCW
20 provides water conservation education by means of a note on the water bill during most months and
21 through pamphlets available at the Company’s office or by mail when requested.

22 25. In pre-filed testimony, Staff recommended that QCW file with Docket Control, as a
23 compliance item in this docket within 90 days of the effective date of the Decision in this proceeding,
24 the seven (7) BMPs that were approved by ADWR in the form of tariffs that substantially conform to
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26 ¹⁰ Ex A-9 Jones Dir at 3.

27 ¹¹ Ex S-4 Thompson Dir MST-1 at 7.

28 ¹² Ex S-4 Thompson Dir MST-1 at 5.

¹³ Ex S-4 Thompson Dir MST-1 at 7. According to Staff, non-account water should be 10 percent or less and never more than 15 percent.

1 the templates created by Staff for the Commission's review and consideration.¹⁴

2 26. ADWR's Water Provider Compliance Report dated April 14, 2015, indicates that the
3 QCW water system is in compliance with departmental requirements governing water providers
4 and/or community water systems.¹⁵

5 27. The Arizona Department of Environmental Quality ("ADEQ") inspected the QCW
6 water system on October 23, 2012, and found no major deficiencies in the operation, maintenance, or
7 certified operator status at that time. According to ADEQ, the QCW system is currently delivering
8 water that meets water quality standards required by 40 CFR 141 (National Primary Drinking Water
9 Regulations) and A.A.C., Title 18, Chapter 4.¹⁶

10 28. Staff states that the Utilities Division Compliance Section database showed no
11 delinquent Commission compliance items for QCW.¹⁷ Staff's search of the Consumer Services
12 database revealed no complaints filed in 2012 through 2015. The Commission received
13 approximately 15 written or emailed customer comments in opposition to the Application, and four
14 customers appeared in person to provide comments at the commencement of the hearing.
15 A common complaint from several of the commenters was the perceived inequity of the proposal to
16 charge residential customers with a 1 inch meter a higher monthly charge than residential customers
17 with a 5/8 x 3/4 inch meter.¹⁸

18 **Rate Request**

19 29. In its Application, the Company reported test year gross revenues of \$844,719, and an
20 adjusted operating income of \$118,963, which was a 3.23 percent rate of return on the Company's
21 proposed fair value rate base ("FVRB") of \$3,678,863.¹⁹ In its Application, QCW states that it filed
22 the current rate request because it has added nearly 2,000 customers and dramatically increased its
23 investment in plant facilities since its last rate case. It claims that the impact of the investment,
24 together with the impact of increasing expenses and regulatory requirements, have resulted in rates

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26 ¹⁴ Ex S-4 Thompson Dir MST-1 at 14.

¹⁵ Ex S-4 Thompson Dir MST-1 at 10.

¹⁶ Ex S-4 Thompson Dir MST-1 at 8 citing ADEQ CSR dated November 20, 2014.

¹⁷ Ex S-4 Thompson MST-1 at 10.

¹⁸ Two customers providing in-person comments also provided written comments.

¹⁹ Application at 3.

1 that no longer cover the cost of service, including a return on the fair value of the plant and
2 facilities.²⁰

3 30. The Company initially requested an increase in revenues of \$411,785, an increase of
4 48.75 percent, to produce a 10.0 percent rate of return on the FVRB. In its Rejoinder Testimony, the
5 Company revised its request for an increase in revenues of \$402,921, or 47.70 percent, over adjusted
6 test year revenues. Under the Company's Rejoinder position, it would have Operating Income of
7 \$367,495, a 10 percent rate of return on an adjusted FVRB of \$3,674,950.²¹

8 31. In Direct Testimony, Staff recommended a revenue increase of \$288,454, or 34.15
9 percent, over test year revenues of \$844,719. Staff's recommendations produced Operating Income
10 of \$303,675 and 9.5 percent rate of return on an adjusted FVRB of \$3,196,580.²² In Rebuttal
11 Testimony, Staff offered a revised recommendation which resulted in a revenue increase of \$283,295,
12 or 33.54 percent, over test year revenues. Staff's Rebuttal recommendations would provide Operating
13 Income of \$300,479, a 9.4 percent rate of return on Staff's adjusted FVRB.²³

14 32. Prior to the hearing, the disputed issues included:

15 (a) How to treat the drilling costs associated with Well #16, an unproductive well, as
16 well as the appropriate Accumulated Depreciation balance and Depreciation Expense associated with
17 Well # 16;

18 (b) The calculation of Accumulated Deferred Income Taxes ("ADIT");

19 (c) Which depreciation rate to utilize for the 15 months before the Decision in the last
20 rate case;

21 (d) The depreciation methodology for certain plant accounts;

22 (e) The Accumulated Depreciation balance;

23 (f) The cost of equity;

24 (g) The adoption of BMP Tariffs;

25 (h) Whether QCW should adopt a Code of Conduct for affiliate transactions;

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27 ²⁰ Ex A-7 Soriano Dir at 4.

²¹ Ex A-5 Bourassa RJ at Sch A-1.

²² Ex S-3 Cassidy Dir at Sch A-1.

28 ²³ Ex S-6 Cassidy Surr at Sch A-1

- 1 (i) The use of accrual accounting;
- 2 (j) Accounting for early retirement of plant;
- 3 (k) Rebalancing QCW's capital structure; and
- 4 (l) Rate Design.

Joint Proposal

5 33. By the time of the hearing, the parties had resolved all of the issues in dispute, except
6 for rate design. At the hearing, both sides supported a revenue requirement totaling \$1,191,789, an
7 increase of \$347,070, or 41.09 percent, over test year revenues of \$844,719.²⁴ The joint proposal
8 would result in Operating Income of \$332,892, a 9.5 percent rate-of-return on a FVRB of \$3,504,123.
9

10 34. Prior to reaching their joint proposal, the major issue affecting rate base was how to
11 treat the costs of developing Well # 16. Well # 16 was an existing well acquired by RRQC when it
12 purchased the Quail Creek development. RRQC rehabilitated and developed Well #16 on QWC's
13 behalf. QWC connected Well #16 to its system in 2009 and tested the well in September and October
14 of that year. In October 2009, the Company determined that Well #16 produced too much sand to be
15 operationally useful and took the well out of service. In early 2010, the Company began to develop
16 Well #12 as an alternate water supply to Well #16, and Well #12 was ultimately placed into service in
17 May 2012.²⁵ Although Well #16 was transferred to QCW in 2009, the utility did not reimburse
18 RRQC for the costs of the well until 2011.²⁶

19 35. Well # 16 is disconnected physically and electrically from the water system, and the
20 pump and motor have been removed. Staff concludes that Well # 16 is not used and useful. The
21 dispute between the parties was not whether Well #16 is used and useful, as the Company agrees with
22 Staff, but how to book the costs of developing the well.

23 36. QCW recorded the retirement of Well #16 on February 28, 2013.²⁷ In preparing its
24 Application, the Company determined that pursuant to The National Association of Regulatory
25 Utility Commissioners ("NARUC") Uniform System of Accounts ("USoA"), the appropriate

26 ²⁴ Ex J-2 at Sch A-1.

27 ²⁵ Ex A-10 Jones Reb at 4.

28 ²⁶ QCW charged \$251,984 associated with the costs to drill Well #16 in NARUC Plant Account 307 (Wells and Springs) and booked \$258,221 to NARUC Plant Account 311 (Pumping Equipment).

²⁷ Ex S-2 Cassidy Dir at 14.

1 treatment of the costs of drilling Well #16 would be to include them in the development costs of Well
2 #12. Thus, in its Application, the Company adjusted Account 307 to include these Well #16 costs.²⁸
3 The Company asserts that this treatment is consistent with NARUC USoA which requires the cost of
4 “test wells and nonproductive wells drilled as part of a project resulting in a source of water within
5 the same supply area” to be included in the cost of the final production well.²⁹

6 37. In pre-filed testimony, Staff disputed including the development costs of Well #16 in
7 Plant-in-Service because Staff believed that the NARUC Guidelines relied upon by the Company do
8 not apply to the non-regulated developer affiliates.³⁰ Because QCW did not pay RRQC for Well #16
9 until two years after it was put in service and found nonproductive, Staff argued that NARUC
10 Guidelines should not apply retroactively to a capital project undertaken by the unregulated affiliate.
11 Moreover, Staff believed the controlling accounting treatment for Well #16 was found in NARUC
12 Guidelines for Cost Allocations and Affiliate Transactions, which provides that assets sold to a
13 regulated utility by a non-regulated affiliate are to be transferred at the lower of cost or market.³¹

14 38. In their joint proposal, the parties agree that it is appropriate to record the costs of
15 drilling Well #16 (\$249,432), in Account 307 with the costs of Well #12, and to offset the drilling
16 costs by \$45,796 for the intervening depreciation costs. The net impact on Plant-in-Service is
17 \$203,636. Including this cost in Plant-in-Service results in \$8,306 of annual Depreciation Expense.

18 39. The parties also agree that the Company will place the costs of the retired Well # 16
19 pumping equipment into Plant-Held-for-Future-Use, which is not recognized for rate making
20 treatment. To the extent the Company is able to place this equipment into service in connection with
21 a future well, the Company may request recovery of the cost in a future rate case.

22 40. Arizona has adopted the NARUC USoA. Because there is always a chance that
23 drilling a new well might be unsuccessful, the NARUC USoA adopts the “successful wells method”
24 for booking development costs. Under the NARUC USoA, the cost of an unsuccessful well is
25 charged to Construction Work in Progress until a successful well is drilled. The costs of the well are

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27 ²⁸ Ex A-2 Bourassa Dir Sch B-2 at 3.17.

²⁹ Ex A-1 Jones Dir at 8.

³⁰ Ex S-2 Cassidy Dir at 14.

³¹ Ex S-2 Cassidy Dir at 15.

1 not recognized in rate base until a successful well is drilled. Well #12 was successfully developed
2 subsequent to the non-productive Well #16; thus, Well # 16 development costs are appropriately
3 included in the cost of Well #12. The transfer of ownership of Well #16 does not impact this
4 treatment in this case. Even though QCW did not pay its affiliate for Well #16 until several years
5 after the utility took control of the asset, ownership transferred at the time the utility accepted the
6 obligations of operating the well. The joint proposal accounts for the depreciation of the well from
7 the date of transfer. Consequently, the parties' joint proposal comports with NARUC Guidelines and
8 is reasonable. Allowing utilities to include the costs of drilling wells that ultimately do not yield a
9 productive well in the costs of a subsequent successful well project encourages utilities to seek
10 productive new water sources.

11 41. In pre-filed testimony, the parties' ADIT balances differed by \$8,128.³² Staff
12 acknowledged that its ADIT calculation should be revised, but claimed that it needed additional
13 information from the Company.³³ The parties were able to reconcile their ADIT calculations and
14 agreed on an ADIT balance of \$966,182 in their joint proposal.

15 42. In pre-filed testimony, the parties' Accumulated Depreciation balances differed by
16 \$216,392.³⁴ By agreeing to use Staff's recommended 5 percent depreciation rate for the 15 months
17 prior to the last rate case Decision; resolving the treatment of the Well # 16 development costs;
18 accurately reflecting plant retirements; and resolving the issue of the appropriate depreciation
19 methodology,³⁵ the parties were able to agree on an Accumulated Depreciation balance.

20 43. In its Application, QCW proposed that, going forward, account specific depreciation
21 rates by individual NARUC category be used.³⁶ Staff recommended that such NARUC account
22 specific depreciation rates be adopted as set forth in the Engineering Report.³⁷ The parties jointly
23 agreed to the adoption of such rates prior to the hearing.³⁸ The parties' resolution of the issue is
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25 ³² Ex A-5 Bourassa RJ at 8.

26 ³³ Ex S-6 Cassidy Surr at 6.

27 ³⁴ Ex A-5 Bourassa RJ at 5.

28 ³⁵ The Company, like the other Robson affiliate utilities, uses the broad group method of depreciation and may continue to utilize that methodology.

³⁶ Ex A-1 Bourassa Dir at 8; Schedule C-2 at 2.

³⁷ Ex S-4 Thompson Dir MST-1 at 11.

³⁸ Ex J-2 Sch C-2 at 2.

1 reasonable and shall be adopted.”

2
3 44. Based on the foregoing, the parties jointly propose the following FVRB:³⁹

4	Gross Utility Plant in Service	\$7,825,043
5	Less: Accumulated Depreciation	<u>2,638,759</u>
6	Net Utility Plant in Service	5,186,284
7	Less:	
8	Advances in Aid of Construction	--
9	Contributions in Aid of Construction	820,205
10	Accumulated Amortization of CIAC	(284,447)
11	Customer meter Deposits	180,221
12	Customer Security Deposits	--
13	Accumulated Deferred Income Tax	966,182
14	Plus:	
15	Deferred Regulatory Assets	--
16	Deferred Tax Assets	--
17	Allowance for Working Capital	--
18	Total Rate Base	\$3,504,122

19 45. The parties' proposed FVRB is reasonable and should be adopted.

20 46. In the test year, QCW had total revenues of \$844,719, and adjusted operating expenses
21 of \$719,039, resulting in Operating Income of \$125,680, a 3.58 percent rate of return on the adjusted
22 FVRB.⁴⁰

23 47. The Company's actual test year capital structure consisted of 100 percent equity.

24 48. In its Application the Company proposed using its actual capital structure and
25 estimated its cost of equity at 10.0 percent. Mr. Bourassa, the Company's cost of capital witness,
26 performed his analysis using a Discounted Cash Flow ("DCF") methodology, a Risk Premium Model

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28 ³⁹ Ex J-2 Schedule B-1. The Company agreed that its Original Cost Rate Base is deemed to be its FVRB.

⁴⁰ Ex J-2 at Sch C-1.

1 (“RPM”) and a modified Capital Asset Pricing Model (“MCAPM”). His DCF analysis indicated a
2 return on equity (“ROE”) in the range of 9.4 percent to 9.6 percent; his RPM analysis indicated an
3 ROE of 10.6 percent; and his MCAPM analysis indicated ROEs in the range of 9.5 percent to 11.4
4 percent. Mr. Bourassa testified that his ROE estimates before considering the risk associated with
5 investing in QCW were in the range of 9.8 percent to 10.3 percent with a midpoint of 10.1 percent.
6 After considering the business and financial risk associated with QCW compared to the proxy group
7 used in his analysis, Mr. Bourassa recommended a cost of equity of no less than 10.0 percent.⁴¹

8 49. Staff also recommended utilizing the Company’s actual capital structure. In Direct
9 Testimony, Staff recommended a cost of capital of 9.5 percent based on the average of its constant-
10 growth DCF model (8.6 percent) and a multi-stage DCF model (9.1 percent), plus a 60 basis point
11 upward “economic assessment adjustment.”⁴² In Surrebuttal Testimony, Staff updated its DCF
12 models and revised its estimate of the cost of equity to 9.4 percent.⁴³

13 50. At the hearing, QCW and Staff jointly recommended employing the Company’s actual
14 capital structure of 100 percent equity and a cost of equity of 9.5 percent. In addition, Mr. Soriano
15 testified that in the future, the Company would give careful consideration to rebalancing its capital
16 structure by adding debt when circumstances warrant the need for additional capital.⁴⁴

17 51. The jointly proposed cost of equity of 9.5 percent is supported by the evidence
18 presented in this proceeding. We find that when applied to the FVRB, a 9.5 percent cost of capital
19 results in fair and reasonable rates. By agreeing to the parties’ proposal to utilize the actual capital
20 structure consisting of 100 percent equity, we do not foreclose the possibility of utilizing a
21 hypothetical capital structure in a future rate case.

22 52. Based on their agreement concerning rate base, operating expenses and cost of capital,
23 the parties propose a revenue increase of \$347,070, or 41.09 percent, over test year revenues. The
24 proposed revenue level and adjusted operating expenses produce Operating Income of \$382,892, and
25 a rate of return of 9.5 percent.

26 _____
27 ⁴¹ Ex A-2 Bourassa CoC Dir at 3.

⁴² Ex S-1 Cassidy CoC Dir.

⁴³ Ex S-5 Cassidy Surr.

28 ⁴⁴ Hearing Transcript (“Tr.”) at 63-64.

53. QCW has not had a rate increase in fifteen years. The Company's management has indicated that it expects to file more regular rate applications for its affiliated companies which should result in more gradual increases in the future.⁴⁵ Under the circumstances of this case, the jointly proposed revenue increase is fair and reasonable.

Rate Design

54. QCW's current rates and those proposed by the Company and Staff are as follows:⁴⁶

	<u>Present Rates</u>	<u>Proposed Rates</u>	
		<u>Company</u>	<u>Staff</u>
<u>MONTHLY USAGE CHARGE:</u>			
5/8" x 3/4" Meter	\$15.00	\$20.30	\$19.01
3/4" Meter	20.00	27.07	28.51
1" Meter	25.00	33.84	47.51
1 1/2" Meter	50.00	67.68	95.03
2" Meter	80.00	108.28	152.04
3" Meter	150.00	203.03	304.08
4" Meter	250.00	338.38	475.13
6" Meter	500.00	676.75	950.25

Commodity Rates- Per 1,000 Gallons

5/8 x 3/4 inch meter - all classes - all gallons	\$2.80		
5/8 x 3/4 inch meter - residential			
1 to 4,000 gallons		\$3.33	\$3.18
4,001 to 10,000 gallons		4.43	4.18
Over 10,000 gallons		5.53	5.60
5/8 x 3/4 inch meter - non-residential			
1 to 10,000 gallons		4.43	4.18
Over 10,000 gallons		5.53	5.60
3/4 inch meter - all classes - all gallons	2.80		
3/4 inch meter - residential			
1 to 4,000 gallons		3.33	3.18
4,001 to 10,000 gallons		4.43	4.18
Over 10,000 gallons		5.53	5.60
3/4 inch meter - non-residential			

⁴⁵ Tr. at 3-4.

⁴⁶ Ex J-2 Sch H-3; Ex J-3; and Ex S- 6 Cassidy Sur at JAC-1.

1	1 to 10,000 gallons		4.43	4.18
	Over 10,000 gallons		5.53	5.60
2	1 inch meter – all classes - all gallons	2.80		
3	1 inch meter - all classes			
4	1 to 17,000 gallons		4.43	4.18
5	Over 17,000 gallons		5.53	5.60
6	1 ½ inch meter – all classes – all gallons	2.80		
7	1 ½ inch meter - all classes			
8	1 to 33,000 gallons		4.43	4.18
	Over 33,000 gallons		5.53	5.60
9	2 inch meter - all classes - all gallons	2.80		
10	2 inch meter - all classes			
11	1 to 53,000 gallons		4.43	4.18
12	Over 53,000 gallons		5.53	5.60
13	3 inch meter - all classes - all gallons	2.80		
14	3 inch meter – all classes			
15	1 to 100,000 gallons		4.43	4.18
	Over 100,000 gallons		5.53	5.60
16	4 inch meter – all classes – all gallons	2.80		
17	4 inch meter – all classes			
18	1 to 167,000 gallons		4.43	4.18
19	Over 167,000 gallons		5.53	5.60
20	6 inch meter – all classes			
21	1 to 334,000 gallons		4.43	4.18
	Over 334,000 gallons		5.53	5.60
22	Standpipe – all gallons	2.80	5.53	5.60

SERVICE LINE AND METER INSTALLATION CHARGES
(Refundable pursuant to A.A.C. R14-2-405)

	<u>Current</u>	<u>Service Line</u>	<u>Parties' Proposed</u> <u>Meter</u>	<u>Total</u>
25	5/8" x 3/4" Meter	\$350.00	\$135.00	\$520.00
	3/4" Meter	400.00	205.00	620.00
26	1" Meter	470.00	265.00	730.00
	1 ½" Meter	695.00	475.00	995.00
27	2" Turbine Meter	1,225.00	995.00	1,795.00
	2" Compound Meter	1,820.00	1,840.00	2,640.00
28	3" Turbine Meter	1,735.00	1,620.00	2,635.00

1	3" Compound Meter	2,410.00	1,135.00	2,495.00	3,630.00
1	4" Turbine Meter	2,700.00	1,430.00	2,570.00	4,000.00
2	4" Compound Meter	3,455.00	1,610.00	3,545.00	5,155.00
2	6" Turbine Meter	5,115.00	2,150.00	4,925.00	7,075.00
3	6" Compound Meter	6,650.00	2,270.00	6,820.00	9,090.00

		<u>Proposed</u>		
<u>OTHER CHARGES:</u>		<u>Current</u>	<u>Company</u>	<u>Staff</u>
4	Establishment	\$25.00	\$25.00	\$25.00
5	Establishment (After Hours)	45.00	Remove	Eliminate
6	Reconnection (Delinquent)	25.00	\$25.00	\$25.00
7	Meter Test (If Correct)	25.00	25.00	25.00
7	Deposit	*	*	*
8	Deposit Interest	*	*	*
8	Reestablishment (Within 12 Months)	**	**	**
9	NSF Check	\$15.00	\$15.00	\$15.00
9	Deferred Payment – per month	1.5%	1.5%	1.5%
10	Meter Reread (If Correct)	\$15.00	\$15.00	\$15.00
11	Late Payment Penalty	***	***	***
11	After Hours Service Charge	NT	\$50.00	\$50.00

<u>Monthly Service Charge for Fire Sprinklers</u>		<u>Proposed</u>		
		<u>Current</u>	<u>Company</u>	<u>Staff</u>
13	4" meter or smaller	****	****	****
14	6 inch meter	****	****	****
15	8 inch meter	****	****	****
15	10 inch meter	****	****	****
16	Larger than 10 inches	****	****	****

17 * Per Commission rule A.A.C. R14-2-403(B).

18 ** Number of months off the system times the monthly minimum per Commission Rules A.A.C. R14-2-403(D)

19 *** 1.5% per month or a minimum of \$3.50

20 **** 1% of monthly minimum for a comparable sized meter connection, but no less than \$5.00 per month (requires separate service line)

21 55. Both QCW's and Staff's proposed rates are designed to produce the jointly proposed
22 revenue requirement. Staff's rates are based on the typical American Water Works Association
23 ("AWWA") meter size multipliers. The Company utilized the existing meter size multiplier which is
24 less than the usual AMMA multiplier to scale its proposed monthly meter charges.⁴⁷

25 56. Under the Company's proposed rates, the average residential 5/8 x 3/4 inch meter
26 customer using 5,725 gallons a month would see a bill increase of \$10.22, or 32.93 percent, from
27 \$31.03 to \$41.25. The average residential 1 inch meter customer using 5,965 gallons a month would

28 ⁴⁷ Staff used the 2.5 multiplier for the 1 inch meter rate, while the Company utilized the current 1.67 multiplier. Tr. at 35-41.

1 see a bill increase of \$18.54, or 44.46 percent, from \$41.70 to \$60.24.⁴⁸

2 57. Under Staff's proposed rates, the average the average residential 5/8 x 3/4 inch meter
3 customer using 5,725 gallons a month would see a bill increase of \$8.93, or 28.77 percent, from
4 \$31.03 to \$39.96. The average residential 1 inch meter customer using 5,965 gallons a month would
5 see a bill increase of \$30.77, or 73.78 percent, from \$41.70 to \$72.47.⁴⁹

6 58. Several QCW residential customers with 1 inch meters protested the proposal that
7 would increase their monthly minimum more than the increase for 5/8 x 3/4 inch meter residential
8 customers because they believed that all residential users should be treated the same regardless of the
9 size of their meter.

10 59. The building codes in QCW's service area require that homes above a certain square
11 footage have sprinkler systems for fire protection.⁵⁰ To provide sufficient water pressure and volume
12 to accommodate the fire flow requirements, a 1 inch meter is required for these homes.⁵¹

13 60. It is not discriminatory to have a higher meter charge for the 1 inch meters because
14 these larger meters place a potential greater demand on the system. Furthermore, these customers
15 receive the benefit of increased flow for fire protection. Although an argument can be made to
16 increase the 1 inch meter monthly charge to the typical AWWA multiplier as Staff has proposed,
17 current rates were set using a lower multiplier, and in this situation, for this company, principals of
18 equity and gradualism support utilizing the Company's proposal to continue using the lower
19 multiplier for the 1 inch meters. The result of using the Company's proposed rate design increases the
20 rates for the 5/8 x 3/4 inch meter customers more than under Staff's proposed rate design, but the
21 impact on the 5/8 x 3/4 inch meter class is small and outweighed by the significant burden on the 1
22 inch residential class under the typical meter multiplier.⁵²

23 ...

24 ...

25 ⁴⁸ Ex J-4.

26 ⁴⁹ Ex J-4.

27 ⁵⁰ Tr. at 59.

28 ⁵¹ Tr. at 35 and 59-60.

⁵² The average 5/8 x 3/4 inch residential meter customer would see a monthly bill that is \$1.29 lower under Staff's rates than under the Company's, but the average 1 inch meter residential customer would see a bill \$12.49 higher under Staff's rates than under those proposed by the Company.

1 **Other Issues**

2 61. In the joint proposal Staff agreed to withdraw its recommendation to require BMP
3 Tariffs. QCW has approved BMPs on file with ADWR. The Company argues that having to convert
4 these BMPs to tariffs is an administrative burden.⁵³ In other recent cases where the utility is required
5 to have BMPs on file with ADWR, and the utility objects to filing BMP tariffs, the Commission has
6 opted not to require the conversion of the BMPs to tariffs. The parties' consensual resolution of this
7 issue is reasonable.

8 62. Staff has agreed to withdraw its recommendations that QCW be ordered to (1) develop
9 and sign a code of conduct that would be binding on the Company and its regulated and non-
10 regulated affiliates; (2) ensure that 2015 Annual Reports reflect proper accrual accounting; (3) isolate
11 facts and financial implications of any future early plant retirements; and (4) require QCW to file a
12 financing application to obtain a more balanced capital structure before its next rate case.

13 63. QCW has agreed to file a compliance report on or before June 15, 2016, attesting that
14 the Company: (1) has entered into a written contract with its affiliate governing the construction of
15 plant for QCW, which contract shall provide that the Company will pay its affiliate for all plant
16 constructed within one year of the plant being placed into service and recorded on the Company's
17 books; (2) that plant constructed by affiliates is being booked on an accrual basis at the time it is
18 placed into service; and (3) has made all necessary adjustments to its books and records to reflect the
19 adjustments adopted in this case. In addition, QCW has agreed to track retirements in sufficient
20 detail to allow material early retirements, if any, to be identified and reviewed in future rate cases.

21 64. The Company's agreement concerning accounting procedures, as described in the joint
22 proposal, addresses Staff's concerns as expressed in pre-filed testimony. Staff is satisfied that the
23 agreement meets Staff's needs and allows the Commission to adequately monitor the Company's
24 assets and financial condition.⁵⁴

25 65. Based on the evidence and totality of circumstances affecting this proceeding, the
26 parties' joint proposal is fair and reasonable and in the public interest.

27 _____
28 ⁵³ Tr. at 61.

⁵⁴ Tr. at 80-81.

CONCLUSIONS OF LAW

1
2 1. QCW is a public service corporation within the meaning of Article XV of the Arizona
3 Constitution and A.R.S. §§ 40-250 and 40-251.

4 2. The Commission has jurisdiction over QCW and the subject matter of the Application.

5 3. Notice of the Application was provided in the manner prescribed by law.

6 4. QCW's FVRB is \$3,504,122.

7 5. Under the circumstances of this proceeding, a rate of return on FVRB of 9.5 percent is
8 fair and reasonable.

9 6. The rates and charges authorized herein are just and reasonable and should be
10 approved.

11 **ORDER**

12 IT IS THEREFORE ORDERED that Quail Creek Water Company, Inc. shall file with Docket
13 Control, as a compliance item in this docket, by October 30, 2015, revised rate schedules that comply
14 with the following rates and charges:

15 **MONTHLY USAGE CHARGE:**

16	5/8" x 3/4" Meter	\$20.30
17	3/4" Meter	27.07
	1" Meter	33.84
18	1 1/2" Meter	67.68
	2" Meter	108.28
19	3" Meter	203.03
20	4" Meter	338.38
	6" Meter	676.75

21
22 **Commodity Rates- Per 1,000 Gallons**

23	5/8 x 3/4 inch meter - all classes - all gallons	
24	5/8 x 3/4 inch meter - residential	
	1 to 4,000 gallons	\$3.33
25	4,001 to 10,000 gallons	4.43
26	Over 10,000 gallons	5.53
27	5/8 x 3/4 inch meter - non-residential	
	1 to 10,000 gallons	4.43
28	Over 10,000 gallons	5.53

1	¾ inch meter - all classes - all gallons	
2	¾ inch meter – residential	
	1 to 4,000 gallons	3.33
3	4,001 to 10,000 gallons	4.43
4	Over 10,000 gallons	5.53
5	¾ inch meter – non-residential	
	1 to 10,000 gallons	4.43
6	Over 10,000 gallons	5.53
7	1 inch meter – all classes - all gallons	
8	1 inch meter - all classes	
	1 to 17,000 gallons	4.43
9	Over 17,000 gallons	5.53
10	1 ½ inch meter – all classes – all gallons	
11	1 ½ inch meter - all classes	
12	1 to 33,000 gallons	4.43
13	Over 33,000 gallons	5.53
14	2 inch meter - all classes - all gallons	
15	2 inch meter - all classes	
	1 to 53,000 gallons	4.43
16	Over 53,000 gallons	5.53
17	3 inch meter - all classes - all gallons	
18	3 inch meter – all classes	
19	1 to 100,000 gallons	4.43
20	Over 100,000 gallons	5.53
21	4 inch meter – all classes – all gallons	
22	4 inch meter – all classes	
	1 to 167,000 gallons	4.43
23	Over 167,000 gallons	5.53
24	6 inch meter – all classes	
25	1 to 334,000 gallons	4.43
	Over 334,000 gallons	5.53
26	Standpipe – all gallons	5.53
27		
28		

SERVICE AND METER INSTALATION CHARGES

(Refundable pursuant to A.A.C. R14-2-405)

	<u>Service Line</u>	<u>Meter</u>	<u>Total</u>
2	5/8" x 3/4" Meter	\$385.00	\$135.00
3	3/4" Meter	415.00	205.00
4	1" Meter	465.00	265.00
5	1 1/2" Meter	520.00	475.00
6	2" Turbine Meter	800.00	995.00
7	2" Compound Meter	800.00	1,840.00
8	3" Turbine Meter	1,015.00	1,620.00
9	3" Compound Meter	1,135.00	2,495.00
10	4" Turbine Meter	1,430.00	2,570.00
11	4" Compound Meter	1,610.00	3,545.00
12	6" Turbine Meter	2,150.00	4,925.00
13	6" Compound Meter	2,270.00	6,820.00

OTHER CHARGES:

10	Establishment	\$25.00
11	Establishment (After Hours)	Remove
12	Reconnection (Delinquent)	\$25.00
13	Meter Test (If Correct)	25.00
14	Deposit	*
15	Deposit Interest	*
16	Reestablishment (Within 12 Months)	**
17	NSF Check	\$15.00
18	Deferred Payment – per month	1.5%
19	Meter Reread (If Correct)	\$15.00
20	Late Payment Penalty	***
21	After Hours Service Charge	\$50.00

Monthly Service Charge for Fire Sprinklers

19	4" meter or smaller	****
20	6 inch meter	****
21	8 inch meter	****
22	10 inch meter	****
23	Larger than 10 inches	****

* Per Commission rule A.A.C. R14-2-403(B).

** Number of months off the system times the monthly minimum per Commission Rules A.A.C. R14-2-403(D)

*** 1.5% per month or a minimum of \$3.50

**** 1% of monthly minimum for a comparable sized meter connection, but no less than \$5.00 per month (requires separate service line)

IT IS FURTHER ORDERED that the authorized rates and charges shall be effective for all service provided on and after November 1, 2015.

IT IS FURTHER ORDERED that, going forward, Quail Creek Water Company, Inc. shall use

1 the depreciation rates by individual National Association of Regulatory Commissioners account as
2 presented in Table E of the Engineering Report attached to the Direct Testimony of Staff Witness,
3 Michael Thompson, in this matter.

4 IT IS FURTHER ORDERED that Quail Creek Water Company, Inc. shall notify its
5 customers of the rates and charges authorized herein, and their effective dates, in a form acceptable to
6 the Commission's Utilities Division Staff, by means of an insert in its next regularly scheduled
7 billing or as a separate mailing.

8 IT IS FURTHER ORDERED that, in addition to the collection of its regular rates and
9 charges, Quail Creek Water Company, Inc. shall collect from its customers a proportionate share of
10 any privilege, sales or use tax per A.A.C. R14-2-409(D).

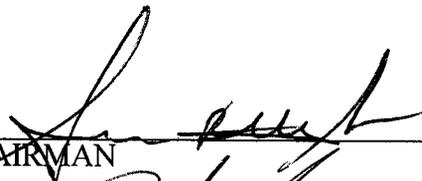
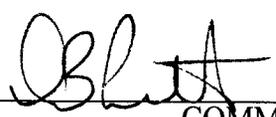
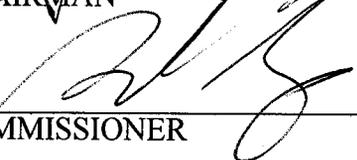
11 IT IS FURTHER ORDERED that on or before June 15, 2016, Quail Creek Water Company,
12 Inc. shall file with Docket Control as a compliance item in this Docket, a report that attests that Quail
13 Creek Water Company, Inc. has entered into a written contract with its affiliate governing the
14 construction of plant for the utility, which contract shall provide that Quail Creek Water Company,
15 Inc. will pay its affiliate for all plant constructed within one year of the plant being placed into
16 service and recorded on the Quail Creek Water Company, Inc.'s books; that Quail Creek Water
17 Company, Inc. shall book plant constructed by affiliates on an accrual basis at the time it is placed
18 into service; and that Quail Creek Water Company, Inc. has made all necessary adjustments to its
19 books and records to reflect the adjustments adopted in this Decision.

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1 IT IS FURTHER ORDERED that Quail Creek Water Company, Inc. shall track plant
2 retirements in sufficient detail to allow material early retirements, if any, to be identified and
3 reviewed in future rate cases.

4 IT IS FURTHER ORDERED that this Decision shall become effective immediately.

5 BY ORDER OF THE ARIZONA CORPORATION COMMISSION.

6
7
8  CHAIRMAN  COMMISSIONER
9
10  COMMISSIONER  COMMISSIONER  COMMISSIONER

11
12 IN WITNESS WHEREOF, I, JODI JERICH, Executive
13 Director of the Arizona Corporation Commission, have
14 hereunto set my hand and caused the official seal of the
Commission to be affixed at the Capitol in the City of Phoenix,
this 27th day of October 2015.

15
16 
17 JODI JERICH
EXECUTIVE DIRECTOR

18 DISSENT _____

19
20 DISSENT _____
21 JR:ru

1 SERVICE LIST FOR: QUAIL CREEK WATER COMPANY, INC.

2 DOCKET NO.: W-02514A-14-0343

3

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