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BEFORE THE ARIZONA CORPORATION COMMISSION

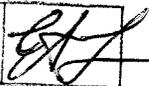
COMMISSIONERS

SUSAN BITTER SMITH - Chairman
BOB STUMP
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TOM FORESE

Arizona Corporation Commission

DOCKETED

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DOCKETED BY 

IN THE MATTER OF THE APPLICATION OF
EPCOR WATER ARIZONA, INC., AN ARIZONA
CORPORATION, FOR A DETERMINATION OF
THE CURRENT FAIR VALUE OF ITS UTILITY
PLANT AND PROPERTY AND FOR INCREASES
IN ITS RATES AND CHARGES FOR UTILITY
SERVICE BY ITS MOHAVE WATER DISTRICT,
PARADISE VALLEY WATER DISTRICT, SUN
CITY WATER DISTRICT, TUBAC WATER
DISTRICT, AND MOHAVE WASTEWATER
DISTRICT.

DOCKET NO. WS-01303A-14-0010

DECISION NO. 75268

OPINION AND ORDER

DATES OF HEARING:

September 12, 2014 (Procedural Conference); October 9, and December 2, 2014 (Public Comments in Tubac, and Phoenix, Arizona, respectively); March 6, 2015 (Pre-Hearing Conference); March 9, 10, 11, 12, 13, 16, 23, and 25, 2015.

PLACE OF HEARING:

Phoenix, Arizona

ADMINISTRATIVE LAW JUDGE:

Dwight D. Nodes

APPEARANCES:

Mr. Thomas Campbell and Mr. Michael Hallam, LEWIS ROCA ROTHGERBER, L.L.P., on behalf of EPCOR Water Arizona, Inc.;

Mr. Daniel W. Pozefsky, Chief Counsel, on behalf of the Residential Utility Consumer Office;

Mr. Greg Eisert, on behalf of the Sun City Homeowners Association;

Mr. Rich Bohman and Mr. Jim Patterson, on behalf of the Santa Cruz Valley Citizens Council;

Mr. Robert J. Metli, MUNGER AND CHADWICK, on behalf of the Sanctuary Camelback Mountain Resort and Spa, JW Marriott Camelback Inn, Omni Scottsdale Resort & Spa at Montelucia;

Mr. Andrew Miller, Town Attorney, on behalf of the Town of Paradise Valley;

Mr. Delman Eastes, in propria persona;

Mr. Marshall Magruder, in propria persona; and

Ms. Robin Mitchell and Mr. Matthew Laudone, Staff Attorneys, Legal Division, on behalf of the Utilities Division of the Arizona Corporation Commission.

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1 **BY THE COMMISSION:**

2 **I. INTRODUCTION AND PROCEDURAL HISTORY**

3 On March 10, 2014, EPCOR Water Arizona, Inc. ("EPCOR" or "Company") filed with the
4 Arizona Corporation Commission ("Commission") an application for a determination of the fair
5 value of its utility plant and property and for increases in its water and wastewater rates and charges
6 for utility service by its Mohave Water District, Paradise Valley Water District, Sun City Water
7 District, Tubac Water District, and Mohave Wastewater District.

8 On April 4, 2014, the Commission's Utilities Division ("Staff") issued a Letter of Sufficiency
9 pursuant to Arizona Administrative Code ("A.A.C.") R14-2-103, and classified the Company as a
10 Class A utility.

11 On April 7, 2014, the Residential Utility Consumer Office ("RUCO") filed an Application to
12 Intervene.

13 On April 25, 2014, Marshall Magruder filed a Motion to Stay and Remand the Rate Case
14 Filed by EPCOR, Inc., Due to Non-Compliance with a Corporation Commission Decision and the
15 Arizona State Constitution.

16 On April 28, 2014, Mr. Magruder filed an Errata to the Motion to Stay and Remand.

17 On April 28, 2014, 2014, a Procedural Order was issued scheduling a hearing for December 2,
18 2014, establishing various procedural and filing deadlines, granting intervention to RUCO, and
19 directing the Company to mail and publish notice by May 30, 2014.

20 On April 30, 2014, Mr. Magruder filed a Motion to Intervene.

21 On May 1, 2014, EPCOR filed a Response to [Mr. Magruder's] Motion to Stay and Remand.

22 On May 7, 2014, EPCOR filed a Request for Corrections to Public Notice of Hearing. In its
23 filing, the Company identified several typographical errors in the notice contained in the April 28,
24 2014 Procedural Order, and proposed revisions in accordance with the attachment to its filing.

25 On May 8, 2014, a Procedural Order was issued with a revised public notice incorporating
26 EPCOR's proposed corrections.

27 On May 19, 2014, Mr. Magruder filed a Reply to EPCOR's Response [to the Motion to Stay
28 and Remand].

1 On May 28, 2014, RUCO filed a Motion to Compel Discovery and requested an expedited
2 ruling.

3 On May 30, 2014, EPCOR filed a Stipulation for Extension of Time to File Response to
4 RUCO's Motion to Compel.

5 On June 2, 2014, a Procedural Order was issued granting intervention to Mr. Magruder and
6 denying his Motion to Stay and Remand the Rate Case.

7 On June 4, 2014, EPCOR filed a Response to RUCO's Motion to Compel.

8 On June 4, 2014, an intervention request was filed by Rich Bohman, President of the Santa
9 Cruz Valley Citizens Council ("SCVCC").

10 On June 11, 2014, the Water Utility Association of Arizona ("WUAA") filed an Application
11 for Leave to Intervene.

12 On June 12, 2014, EPCOR filed an Amendment to Application, as well as an Affidavit of
13 Publication and Certification of Mailing of the customer notice.

14 On June 23, 2014, Delman E. Eastes, a residential customer of EPCOR, filed a Motion to
15 Intervene.

16 On June 24, 2014, a Motion to Intervene was filed by the Paradise Valley Country Club
17 ("PVCC").

18 On July 1, 2014, Sanctuary Camelback Mountain Resort & Spa, JW Marriott Camelback Inn,
19 and Omni Scottsdale Resort & Spa at Montelucia (collectively "Resorts") filed a Petition to
20 Intervene.

21 On July 10, 2014, the Town of Paradise Valley filed a Motion to Intervene.

22 On July 15, 2014, a Procedural Order was issued granting intervention to WUAA, Delman E.
23 Eastes, PVCC, and the Resorts, and directing the SCVCC to file: specific authorization, such as a
24 board resolution, for Mr. Bohman or another specifically named lay person meeting the requirements
25 of Arizona Supreme Court Rule 31(d)(28), to represent SCVCC in this matter; or an intervention
26 request filed by counsel representing SCVCC in this matter.

27 On July 18, 2014, RUCO filed a Withdrawal of Motion to Compel.
28

1 On July 21, 2014, SCVCC filed a Resolution authorizing Mr. Bohman to represent SCVCC in
2 this proceeding.

3 On July 23, 2014, a Procedural Order was issued granting intervention to the Town of
4 Paradise Valley and SCVCC.

5 On August 14, 2014, Staff filed a Request to Extend the Date for Intervention for Mohave
6 Wastewater customers in recognition of Decision No. 74588 (July 30, 2014), which directed that
7 consolidation and deconsolidation of the Company's wastewater systems should be considered in
8 Docket No. SW-01303A-09-0343, et al.

9 On August 15, 2014, Staff filed a Supplement to Request to Extend the Date for Intervention.
10 Staff stated that the intervention deadline extension should apply to any person or entity with an
11 interest in the Company's wastewater rates.

12 On August 19, 2014, a Procedural Order was issued granting Staff's Request and extending
13 the intervention deadline to September 19, 2014.

14 On August 20, 2014, RUCO filed a Motion to Continue All Procedural Deadlines, Continue
15 Hearing, and For Tolling of the Rate Case Time Clock. In its Motion, RUCO asserted that the
16 Company's responses to certain of RUCO's data requests had been inadequate and, as a result,
17 RUCO was unable to adequately prepare testimony in this proceeding by the then-current filing
18 deadline (October 3, 2014). RUCO requested that the due date for filing intervenor testimony be
19 extended by 120 days, that all other procedural deadlines and the hearing date be extended
20 accordingly, and that the time clock be extended by 120 days.

21 On August 25, 2014, EPCOR filed a Response to RUCO's Motion to Continue all Procedural
22 Deadlines, Continue Hearing, and for Tolling of the Rate Case Time-Clock. EPCOR claimed that:
23 responding to RUCO's and Staff's data requests had been challenging; that the Company had
24 responded to RUCO's discovery requests through ongoing updated responses; and that some of
25 RUCO's concerns were not discovery issues but were related to positions that were disputed between
26 the parties. EPCOR proposed that the procedural schedule, hearing date, and time clock be extended
27 by no more than 30 days; that a ruling be made that the Company's responses to Staff data requests 1-
28

1 17 and RUCO data requests 1-11 were complete; and that the Company be directed to respond to all
2 additional data requests in a timely manner, but in no more than 10 days from receipt.

3 On August 28, 2014, RUCO filed a Reply to the Company's Response to RUCO's Motion to
4 Continue. RUCO argued that the issues raised in its Motion were not about substantive positions, but
5 rather about discovery responses and supporting information. RUCO claimed that the Company
6 failed to provide useable plant schedules until two and one-half months after being requested, and
7 that EPCOR had recently provided revised plant schedules for two of the Company's systems.
8 RUCO contended that certain of the depreciation rates used by the Company were previously in error
9 and later corrected through discussions with RUCO. RUCO argued that EPCOR was not prepared to
10 file a rate case for the systems in this proceeding and RUCO should not be denied an opportunity to
11 prepare its case due to the Company's actions.

12 On September 5, 2014, a Procedural Order was issued scheduling a procedural conference for
13 September 16, 2014, to discuss RUCO's Motion. The Procedural Order also scheduled a public
14 comment session in Tubac, Arizona for October 9, 2014, and directed EPCOR to publish notice of
15 the public comment session.

16 On September 8, 2014, RUCO filed a Request to Change Procedural Conference Date.

17 On September 9, 2014, EPCOR filed a Response to RUCO's Request to Change Procedural
18 Conference Date.

19 On September 9, 2014, a Procedural Order was issued rescheduling the Procedural
20 Conference for September 12, 2014.

21 On September 11, 2014, Mr. Magruder filed a Response and Recommendation to RUCO's
22 Request to Change Procedural Conference Date.

23 On September 11, 2014, SCVCC filed an Application for Leave to Telephonically Participate
24 in the September 12, 2014, Procedural Conference.

25 On September 11, 2014, Jim Stark, President of the Sun City Home Owners Association
26 ("SCHOA"), filed a Motion to Intervene.

27 On September 12, 2014, a Procedural Conference was held, as scheduled, to discuss RUCO's
28 Motion. At the Procedural Conference, it was determined that a further Procedural Conference

1 should be scheduled to discuss progress between the parties regarding disputed discovery issues and
2 setting a revised procedural schedule in this matter.

3 On September 12, 2014, a Procedural Order was issued scheduling a procedural conference
4 for October 15, 2014.

5 On September 26, 2014, a Notice of Substitution of Counsel was filed by EPCOR.

6 On October 9, 2014, a Notice of Filing Affidavits of Publication and Mailing regarding the
7 Tubac public comment session was filed by EPCOR.

8 On October 14, 2014, EPCOR filed a Notice of Filing Proposed Schedule to continue the
9 December 2, 2014, hearing date to the second week of March 2015. EPCOR also proposed a revised
10 procedural schedule, and stated that Staff and RUCO were in agreement with the proposed schedule.

11 On October 14, 2014, Staff filed a Notice of Settlement Discussions.

12 On October 14, 2014, EPCOR filed Revised Rate Schedules.

13 On October 15, 2014, the Procedural Conference was held as scheduled. All parties in
14 attendance agreed to EPCOR's proposed hearing and procedural schedule.

15 On October 16, 2014, a Procedural Order was issued rescheduling the evidentiary hearing to
16 begin on March 9, 2015; reserving the December 2, 2014, hearing date for public comment only; and
17 extending the applicable time clock in this matter accordingly.

18 On December 5, 2014, a Procedural Order was issued directing the SCHOA to file: specific
19 authorization, such as a board resolution, for Mr. Stark or another specifically named lay person
20 meeting the requirements of Arizona Supreme Court Rule 31(d)(28), to represent SCHOA in this
21 matter; or an intervention request filed by counsel representing SCHOA in this matter.

22 On December 15, 2014, the SCHOA filed a letter, dated October 27, 2014, indicating that the
23 SCHOA Board of Directors had authorized Jim Stark and Greg Eisert to represent the SCHOA in this
24 matter, and that Mr. Stark and Mr. Eisert met the requirements of Arizona Supreme Court Rule
25 31(d)(28).

26 On December 16, 2014, a Procedural Order was issued granting SCHOA intervention.
27
28

1 On January 20, 2015, EPCOR filed a Request for Extension of Time to File Testimony.
2 EPCOR and Staff requested that the deadline for filing Staff and intervenor testimony on issues other
3 than rate design be extended from January 20, 2015, to January 23, 2015.

4 On January 20, 2015, SCVCC filed the direct testimony of Rich Bohman and Jim Patterson.

5 On January 23, 2015, a Procedural Order was issued extending the deadline for filing Staff
6 and intervenor testimony on issues other than rate design from January 20, 2015, to January 23, 2015.

7 On January 23, 2015, Mr. Magruder filed his direct testimony.

8 On January 23, 2015, the Resorts filed the direct testimony of John S. Thornton, Jr.

9 On January 23, 2015, RUCO filed the non-rate design direct testimony of Robert Mease,
10 Timothy Coley, Jeffrey Michlik, Frank Radigan, and Ralph Smith (redacted).

11 On January 23, 2015, Staff filed the non-rate design direct testimony of Michael Thompson,
12 John Cassidy, Mary Rimback, and Christine Payne.

13 On January 26, 2015, Staff filed a Notice of Settlement Discussions.

14 On January 30, 2015, EPCOR filed a Response on Issue of Paradise Valley Notice, stating
15 that it had complied with the notice requirements required by the Commission's prior Procedural
16 Order.

17 On February 2, 2015, RUCO filed the rate design direct testimony of Mr. Michlik.

18 On February 2, 2015, Staff filed the direct testimony of Mr. Thompson on cost of service
19 issues and the rate design direct testimony of Phan Tsan.

20 On February 6, 2015, EPCOR filed documents in support of its request for approval of a SIB
21 Mechanism.

22 On February 9, 2015, EPCOR filed the rebuttal testimony of Sheryl Hubbard, Shawn
23 Bradford, Jeffrey Stuck, Jake Lenderking, Sandra Murrey, Candace Coleman, Mike Worlton, Pauline
24 Ahern, and Thomas Bourassa.

25 On February 19, 2015, RUCO filed a Request for Extension to File Surrebuttal Testimony.

26 On February 20, 2015, a Procedural Order was issued granting RUCO's request for an
27 extension of time.

28 On February 23, 2015, SCHOA filed the surrebuttal testimony of Mr. Eisert.

1 On February 25, 2015, EPCOR filed a Notice of Errata regarding Ms. Ahern's rebuttal
2 testimony.

3 On February 26, 2015, Staff filed the surrebuttal testimony of Mr. Thompson, Ms. Rimback,
4 Ms. Payne, Mr. Cassidy, and Britton Baxter.

5 On February 26, 2015, RUCO filed the surrebuttal testimony of Messrs. Mease, Coley,
6 Michlik, Radigan, and Smith (redacted).

7 On February 26, 2015, SCVCC filed the surrebuttal testimony of Mr. Patterson and Mr.
8 Bohman.

9 On February 26, 2015, Mr. Magruder filed his surrebuttal testimony.

10 On February 27, 2015, Staff filed a Notice of Errata regarding Mr. Cassidy's surrebuttal
11 testimony.

12 On March 4, 2015, the Town of Paradise Valley filed a Resolution passed by the Mayor and
13 Council stating that the Town would not be filing testimony regarding the requested rate increase, but
14 that the Town opposes approval of a SIB Mechanism.

15 On March 5, 2015, EPCOR filed the rejoinder testimony of Ms. Hubbard, Ms. Ahern, Ms.
16 Murrey, Troy Day, and Messrs. Bradford, Stuck, Lenderking, Guastella, and Bourassa.

17 On March 5, 2015, SCVCC filed an Application for Leave to Telephonically Participate in
18 March 6, 2015 Pre-Hearing Conference.

19 On March 6, 2015, a pre-hearing conference was held to discuss scheduling of witnesses and
20 other procedural matters.

21 On March 6, 2015, EPCOR filed summaries of its witnesses' testimony.

22 On March 6, 2015, SCHOA filed a Notice of Errata regarding Mr. Eisert's surrebuttal
23 testimony.

24 On March 6, 2015, the WUAA filed a Request to be Excused from Attending Hearing to be
25 Held in Connection With This Matter.

26 On March 9, 2015, RUCO filed a Notice of Errata regarding Mr. Michlik's surrebuttal
27 testimony.

28 On March 9, 2015, Mr. Magruder filed a summary of his testimony.

1 The evidentiary hearing commenced on March 9, 2015, and continued on March 10, 11, 12,
2 13, 16, 23, and 25, 2015.

3 On March 10, 2015, the Resorts filed testimony summaries.

4 On March 11, 2015, Staff and RUCO filed testimony summaries.

5 On March 19, 2015, Staff filed the revised rate design surrebuttal testimony of Mr. Baxter.

6 On March 20, 2015, EPCOR filed a summary of the rebuttal testimony to be presented by Mr.
7 Bradford and Ms. Hubbard.

8 On April 6, 2015, RUCO filed the Late-Filed Exhibit of Mr. Michlik.

9 On April 6, 2015, EPCOR, Staff, and RUCO filed their Final Schedules.

10 On April 8, 2015, Staff filed the supplemental direct testimony of Mr. Thompson.

11 On April 17, 2015, Initial Closing Briefs were filed by EPCOR, Staff, RUCO, SCVCC, the
12 Resorts, and Mr. Magruder.

13 On April 30, 2015, Reply Briefs were filed by EPCOR, Staff, RUCO, and Mr. Magruder.

14 II. APPLICATION

15 The application filed in this proceeding involves five of the Company's districts: Mohave
16 Water (approximately 16,000 connections); Paradise Valley Water (approximately 4,860
17 connections); Sun City Water (approximately 23,000 connections); Tubac Water (approximately 600
18 connections); and Mohave Wastewater (approximately 1,425 connections). (Ex. S-1.) The current
19 rates for the Paradise Valley Water, Tubac Water, and Mohave Wastewater districts were established
20 in Decision No. 71410 (December 8, 2009), based on a 2007 test year. The current rates for the Sun
21 City Water District were set in Decision No. 72047 (January 6, 2011), based on a 2008 test year, as
22 amended by Decision No. 72229 (March 9, 2011). Current rates for the Mohave Water District were
23 established in Decision No. 73145 (May 1, 2012), based on a test year ending June 30, 2010.
24 (EPCOR Application, at 2.)

25 EPCOR asserts it filed this Application for an adjustment to its current rates and charges for
26 the Mohave Water District, Paradise Valley Water District, Sun City Water District, Tubac Water
27 District, and Mohave Wastewater District as a result of failing to earn its authorized rate of return in
28 any of these five districts. EPCOR states that it purchased these systems in the first quarter of 2012

1 from Arizona-American Water Company (“AAWC”) and waited two years before filing rate cases
2 for any of the districts, while continuing to provide safe and reliable drinking water and wastewater
3 service to its customers and making substantial system investments.

4 According to EPCOR, it has made significant concessions to reach a revenue increase that
5 should be acceptable to all the parties by reducing its original request by over one million dollars to
6 reach a total proposed revenue increase of \$4,242,376. (EPCOR Initial Brief, citing to its Final
7 Schedules.) EPCOR claims that these concessions include a reduction to its proposed Return On
8 Equity; acceptance of Staff’s depreciation expense; a reduction to the Company’s incentive
9 compensation expense; acceptance of Staff’s recommendation for low income program revenue; a
10 reduction of tank maintenance costs at Staff’s recommendation; acceptance of RUCO’s chemical
11 expense adjustment and Staff’s power and miscellaneous expenses; acceptance of Staff’s adjustment
12 to deferred debits; agreement with Staff’s and RUCO’s State tax rate; a true-up of its 24-month
13 deferral of Allowance for Funds Used During Construction (“AFUDC”) and depreciation proposal;
14 acceptance of RUCO’s recommendation for asset reclassifications; acceptance of Staff’s adjustments
15 to operations and maintenance expenses; and acceptance of Staff’s and RUCO’s corrections
16 identified during the hearing. (*Id.*, citing to Ex. A-1; Ex. A-2; Ex. A-3; EPCOR Final Schedules.)
17 The Company asserts that the parties have been unable to reach an agreement as to the revenue
18 requirement needed in this case due to differences with regard to a number of issues for which no
19 compromise could be found, including cost of capital, accumulated depreciation balances, post-test
20 year plant additions, a 24-month deferral of AFUDC and depreciation expense, and other issues
21 relating to rate base and operating income, as well as rate design.

22 The Company’s Application is based on a test year ending June 30, 2013. By district, as
23 reflected in their final schedules, the Company’s proposed revenues and the final recommendations
24 of the parties who submitted revenue requirement schedules are as follows:

25 **A. Mohave Water**

26 EPCOR proposes a revenue requirement of \$8,254,586, which is an increase of \$1,864,810, or
27 29.2 percent, over its adjusted test year revenues of \$6,389,776. The Company’s proposal would
28 result in an approximate \$8.63 increase for the average usage (6,800 gallons per month) 5/8 x 3/4-inch

1 meter residential customer, from \$20.63 per month to \$29.26 per month, or approximately 41.83
2 percent.

3 RUCO recommends a revenue requirement of \$6,738,520, which is an increase of \$247,562,
4 or 3.81 percent, over its adjusted test year revenues of \$6,490,958. RUCO's proposal would result in
5 an approximate \$0.80 increase for the average usage (6,800 gallons per month) 5/8 x 3/4-inch meter
6 residential customer, from \$20.63 per month to \$21.43 per month, or approximately 3.85 percent.

7 Staff recommends a revenue requirement of \$7,928,767, which is an increase of \$1,538,991,
8 or 24.09 percent, over its adjusted test year revenues of \$6,389,776. Staff's proposal would result in
9 an approximate \$5.15 increase for the average usage (6,800 gallons per month) 5/8 x 3/4-inch meter
10 residential customer, from \$20.63 per month to \$25.79 per month, or approximately 24.98 percent.

11 **B. Sun City Water**

12 EPCOR proposes a revenue requirement of \$11,435,427, which is an increase of \$1,125,509,
13 or 10.9 percent, over its adjusted test year revenues of \$10,309,918. The Company's proposal would
14 result in an approximate \$3.10 increase for the average usage (7,203 gallons per month) 5/8 x 3/4-inch
15 meter residential customer, from \$17.36 per month to \$20.46 per month, or approximately 17.86
16 percent.

17 RUCO recommends a revenue requirement of \$10,477,475, which is a decrease of \$51,434,
18 or 0.49 percent, under its adjusted test year revenues of \$10,528,908. RUCO's proposal would result
19 in an approximate \$0.28 increase for the average usage (7,203 gallons per month) 5/8 x 3/4-inch meter
20 residential customer, from \$17.36 per month to \$17.64 per month, or approximately 1.61 percent.

21 Staff recommends a revenue requirement of \$11,184,140, which is an increase of \$888,477,
22 or 8.63 percent, over its adjusted test year revenues of \$10,295,663. Staff's proposal would result in
23 an approximate \$1.76 increase for the average usage (7,203 gallons per month) 5/8 x 3/4-inch meter
24 residential customer, from \$17.36 per month to \$19.12 per month, or approximately 10.14 percent.

25 **C. Paradise Valley Water**

26 EPCOR proposes a revenue requirement of \$10,211,661, which is an increase of \$554,267, or
27 5.74 percent, over its adjusted test year revenues of \$9,657,394. The Company's proposal would
28 result in an approximate \$3.17 increase for the average usage (19,271 gallons per month) 5/8 x 3/4-

1 inch meter residential customer, from \$52.30 per month to \$55.47 per month, or approximately 6.06
2 percent.

3 RUCO recommends a revenue requirement of \$9,019,373, which is a decrease of \$778,063,
4 or 7.94 percent, under RUCO's adjusted test year revenues of \$9,797,436. RUCO's proposal would
5 result in an approximate \$9.40 decrease for the average usage (19,271 gallons per month) 5/8 x 3/4-
6 inch meter residential customer, from \$52.30 per month to \$42.90 per month, or approximately 17.97
7 percent less.

8 Staff recommends a revenue requirement of \$9,728,393, which is an increase of \$80,142, or
9 0.83 percent, over its adjusted test year revenues of \$9,648,251. Staff's proposal would result in a \$0
10 increase for the average usage (19,271 gallons per month) 5/8 x 3/4-inch meter residential customer,
11 maintaining current rates at \$52.30 per month.

12 **D. Tubac Water**

13 EPCOR proposes a revenue requirement of \$833,292, which is an increase of \$254,098, or
14 43.9 percent, over its adjusted test year revenues of \$579,194. The Company's proposal would result
15 in an approximate \$32.72 increase for the average usage (8,348 gallons per month) 5/8 x 3/4-inch
16 meter residential customer, from \$53.57 per month to \$86.29 per month, or approximately 61.08
17 percent.

18 RUCO recommends a revenue requirement of \$760,466, which is an increase of \$223,078, or
19 41.51 percent, over its adjusted test year revenues of \$537,388. RUCO's proposal would result in an
20 approximate \$14.55 increase for the average usage (8,348 gallons per month) 5/8 x 3/4-inch meter
21 residential customer, from \$53.57 per month to \$68.12 per month, or approximately 27.16 percent.

22 Staff recommends a revenue requirement of \$813,643, which is an increase of \$234,449, or
23 40.48 percent, over its adjusted test year revenues of \$579,194. Staff's proposal would result in an
24 approximate \$21.06 increase for the average usage (8,348 gallons per month) 5/8 x 3/4-inch meter
25 residential customer, from \$53.57 per month to \$74.62 per month, or approximately 39.31 percent.

26 **E. Mohave Wastewater**

27 EPCOR proposes a revenue requirement of \$1,499,535, which is an increase of \$443,695, or
28 42.0 percent, over its adjusted test year revenues of \$1,055,839. The Company's proposal would

1 result in an approximate \$25.00 monthly increase for residential customers, from \$56.55 per month to
2 \$81.55 per month, or approximately 44.20 percent.

3 RUCO recommends a revenue requirement of \$1,317,776, which is an increase of \$261,937,
4 or 24.81 percent, over its adjusted test year revenues of \$1,055,839. RUCO's proposal would result
5 in an approximate \$14.82 increase for residential customers, from \$56.55 per month to \$71.37 per
6 month, or approximately 26.2 percent.

7 Staff recommends a revenue requirement of \$1,404,161, which is an increase of \$348,322, or
8 32.99 percent, over its adjusted test year revenues of \$1,055,839. Staff's proposal would result in an
9 approximate \$19.57 increase for residential customers, from \$56.55 per month to \$76.12 per month,
10 or approximately 34.61 percent.

11 **F. Other Surcharges and Adjustors**

12 Through its Application, EPCOR is also seeking approval of the following: (1) the ability to
13 defer for 24 months AFUDC and depreciation throughout the test year (Ex. A-8, at 15-18.); an
14 allowance for funding of the Company's tank maintenance plan for Paradise Valley Water (Ex. A-18,
15 at 5.); a System Improvement Benefits ("SIB") mechanism for the Mohave Water, Sun City Water
16 and Paradise Valley Water districts (Ex. A-24, at 2.); a declining usage adjustment (Ex. A-28, at 2-
17 5.); a Power Cost Adjustor Mechanism ("PCAM") (Ex. A-7, at 22-23.); an Affordable Care Act
18 Adjustor Mechanism ("ACAM") (*Id.* at 24.); and the addition of low-income programs in the Tubac
19 Water, Paradise Valley Water and Mohave Wastewater districts (*Id.* at 25.).

20 **G. Difficulties Processing Application**

21 As indicated above, the Company's initial application contained a number of errors and/or
22 omissions that caused the parties, especially Staff and RUCO, significant difficulty in preparing their
23 cases. Indeed, the Company's accounting records were in such a state of disarray that, as Staff and
24 RUCO demonstrated persuasively, inhibited or prevented verification of plant and accumulated
25 depreciation values. Further, the Company could not in a number of instances adequately explain
26 accounting entries, which resulted in the parties' incurring additional discovery time and expenses.
27 These problems caused substantial confusion for the parties, and ultimately required EPCOR to refile
28

1 new schedules, and effectively its entire rate case application, in October 2014. Due to these issues,
2 all parties, including EPCOR, agreed to delay the hearing by approximately three months.

3 Even with the refiled schedules, however, a number of substantive issues remained: excessive
4 debit and credit accumulated depreciation balances, which caused added inefficiencies to the
5 regulatory process; the Company's Final Schedules did not present a breakout of plant values in the
6 Rate Base schedules, and schedules produced in later stages of the case (i.e., Rejoinder and Final
7 Schedules) do not show adjustments made in prior phases;¹ in several instances the Company's
8 witness was unable to explain adequately the basis for starting plant values derived in prior cases.
9 These are some of the problems encountered by the parties which hampered their ability to efficiently
10 and effectively evaluate the Company's schedules and data.

11 As established at the hearing, the Company failed to properly record plant transfers in the
12 Paradise Valley District. The Company recorded a \$477,338 debit to accumulated depreciation for
13 the Organization account (which has a zero percent depreciation rate) in Paradise Valley to reconcile
14 the difference between its fixed asset accounting and its general ledger, without Commission
15 approval or adequate explanation, also causing confusion and delay and adding to parties' lack of
16 confidence in the Company's accounting records. Although recording the adjustment in this manner
17 did not provide the Company with any undue economic advantage, it is an atypical transaction that,
18 according to the NARUC USOA, should have been submitted to the Commission for confirmation of
19 the proper treatment. At a minimum, the Company should have identified the transaction and
20 explained it in its testimony in the following rate case (i.e., this proceeding).

21 In preparation of schedules supporting the Recommended Order, the Hearing Division
22 encountered several discrepancies in EPCOR's case presentation that caused additional delays. For
23 example, it was discovered that EPCOR presented in its rate base schedules its CIAC proposal net of
24 amortization, rather than gross CIAC, which is need to calculate the amortization of CIAC, a

25 ¹ As an example, the Company made adjustments to remove certain corporate allocation costs in its Rebuttal schedules,
26 but the Rejoinder schedules and Final schedules do not reveal the prior adjustment to corporate allocation costs.
27 Although the Rejoinder schedules begin with the Rebuttal results, the Final schedules do not begin with the Rejoinder
28 results but also start with the Rebuttal results, which inconsistency added unnecessary confusion to the process. This is
just one example of a number of similar adjustments that made it difficult for the parties during the course of the
proceeding and added more complication and confusion for the Hearing Division in attempting to prepare supporting
schedules for the Recommended Opinion and Order.

1 component of depreciation expense. In addition, the Company misstated the conclusions in prior
2 Commission Decisions and made inconsistent proposals regarding tank maintenance costs.²

3 We point out these issues to demonstrate examples of some of the difficulties encountered by
4 the parties and the Hearing Division in preparing recommendations in this case. We believe that
5 EPCOR must improve its accounting records, for which the Company has the sole responsibility to
6 maintain, as well as its preparation of future rate applications, to avoid the types of problems
7 experienced in this proceeding.

8 **III. RATE BASE ISSUES**

9 **A. Post-Test Year Plant**

10 EPCOR asserts that it included revenue-neutral, post-test year (“PTY”) plant additions as part
11 of rate base and that Staff has agreed as to the plant’s value, the plant’s in service status, and that the
12 plant was used and useful for the Company’s test year customers. (Ex. A-15 at 3; A-17 at 2-3; Tr.
13 915; Ex. S-1, Exhibits MST-1 to MST-4; Thompson Supp. Direct Testimony, at 6; Staff Schedule
14 MJR-4.) EPCOR claims that RUCO’s proposal to limit inclusion of PTY plant to 6 months after the
15 end of the test year is arbitrary and inconsistent with prior Commission decisions regarding this issue.
16 (*e.g.*, *Chaparral City Water Co.*, Decision No. 74568 (June 20, 2014), at 5-6.)

17 Following its inspection to confirm the used and useful status of the projects, Staff
18 recommends the inclusion of PTY plant additions that were completed by the end of the test year but
19 were treated as construction work in progress (“CWIP”), in addition to inclusion of projects that were
20 still in CWIP but were completed by June 30, 2014. (Ex. A-7, at 15; Ex. A-16, at 5-6; Thompson
21 Supp. Direct Test.) Staff claims that Commission rules contemplate the inclusion of PTY plant in
22 rate base as pro forma adjustments. (Staff Reply Brief at 4, citing to A.A.C. R14-2-103(A)(3)(i).)

23 RUCO acknowledges the benefit of including the Company’s request for \$6.6 million of large
24 PTY plant “investment projects” (“IPs”) into rate base, but opposes Staff’s recommendation to

25 _____
26 ² In rebuttal testimony, the Company claimed that it was seeking the same treatment in Paradise Valley as was accorded
27 by the Commission in Decision Nos. 72047, 73145, and 74568. However, in Decision No. 72047 the Commission simply
28 authorized the deferral of tank maintenance expenses for Anthem Water for possible recovery in a future case. In
Decision No. 73145 (Agua Fria, Havasu, and Mohave), the Commission adopted a settlement agreement which does not
mention tank maintenance. In Decision No. 74568 (Chaparral City), a tank maintenance expense was allowed based on a
projection of total costs over 18 years, but there was not an authorization of a deferral for tank maintenance. Therefore,
these cases do not support the Company’s claim that it was seeking in this case the same treatment for tank maintenance.

1 include \$5.6 million for smaller PTY “recurring projects” (“RPs”). (RUCO’s Closing Brief at 5,
2 citing to Ex. R-26, at 17.) According to RUCO, Staff should be consistent with its prior
3 recommendations relating to PTY plant and only allow its inclusion where: (1) the magnitude of the
4 investment relative to the utility’s total investment is such that not including the PTY plant in the cost
5 of service would place the utility’s financial health at risk; (2) the cost of the PTY plant is significant
6 and substantial; (3) the net impact on revenue and expenses for the PTY plant is known and
7 insignificant (or revenue-neutral); and (4) the PTY plant is prudent and necessary for the provision of
8 services and reflects appropriate, efficient, effective, and timely decision-making. (*Id.*, citing to Ex.
9 R-26, at 10-11; Ex. R-8, at 19-20.) RUCO asserts that the RP PTY plant should not be included in
10 rate base because: the plant is made up of routine capital improvements; the costs are not of such a
11 size to impact the Company’s financial well-being; the projects are not revenue-neutral; and no
12 showing has been made that the plant is necessary for the continued provision of service. (*Id.* at 6-7,
13 citing to Ex. A-15, at 12, 14; Ex. R-26, at 18.)

14 We find that inclusion of the PTY plant recommended by Staff is reasonable in this case.
15 Such treatment is consistent with our findings in *Chaparral City Water* (Decision No. 74568, at 5)
16 where we indicated that Staff’s verification that the PTY plant was in-service, and used and useful,
17 was sufficient to justify its inclusion in rate base. Further, there was no evidence presented in
18 contravention of Staff’s assertion that the costs of the PTY plant were reasonable and appropriate.
19 Staff’s recommendation will therefore be adopted.

20 **B. Accumulated Depreciation**

21 **1. Arguments of the Parties**

22 RUCO asserted that there are a number of issues with the Company’s accounting practices,
23 arguing that ratepayers have been harmed by EPCOR’s accounting failures related to over-
24 depreciated assets and debit accumulated depreciation balances. (RUCO Initial Brief, at 9-16.) RUCO
25 claims there were multiple instances where the Company’s utility plant in service accounts were
26 over-depreciated or contained excessive credit balances, resulting in ratepayers paying multiple times
27 for the same plant. (Ex. R-1, at 1.)
28

1 Staff also noted its opposition to EPCOR's practice of depreciating assets once the original
2 cost of an asset has been recovered through depreciation. (Ex. S-14, at 12-13.) Staff stated that the
3 Company had agreed to stop recording depreciation expense upon full depreciation of the plant asset
4 and agreed to use vintage year to track assets going forward.

5 EPCOR asserts that the Commission has historically reflected an increase in a company's rate
6 base where debit balances in accumulated depreciation exist because the original cost of plant retired
7 is more than the accumulated depreciation recorded in that account. (EPCOR Initial Brief, at 4-6.)
8 EPCOR argues that prior final decisions of the Commission must be respected to assure confidence in
9 the regulatory system, and the Company states that previously approved rate bases for the five
10 systems at issue in this case were used in calculating their purchase price. EPCOR takes issue with
11 Staff and RUCO for refusing to accept the debit balances in this case that were approved in prior
12 cases, especially given that Staff and RUCO require the use of "roll forward" schedules for auditing
13 purposes upon the filing of a rate application. (*Id.*, citing Tr. 1082.)

14 EPCOR contends that the balances rolled forward from prior cases have been vigorously
15 litigated through discovery requests, pre-filed testimony, hearing, and final schedules, and argues that
16 claims from Staff and RUCO that the balances are improper and contradict the parties' previous
17 positions. (Exs. A-42, A-44, A-45, A-47, A-50, A-53; Tr. 1082.) The Company claims that Staff,
18 RUCO, and EPCOR were able to reach a consensus as to the initial plant balances for this case which
19 are reflected in EPCOR's October 14, 2014 filing. (Ex. A-1; Tr. 492, 850, 1083.)

20 To validate its use of debit balance accounts, EPCOR points to the National Association of
21 Regulatory Utility Commissioners ("NARUC") Uniform System of Accounts' ("USOA") required
22 practice of crediting utility plant in service and debiting accumulated depreciation with the original
23 cost of the asset. (Ex. A-13, at 2; NARUC USOA, at 56 (1996).) The Company states that a debit
24 balance occurs when an asset is retired before expiration of the average service life set by the
25 Commission, resulting in the recorded total accumulated depreciation being less than the original cost
26 of the retired asset. (Ex. A-13, at 2.) EPCOR argues that the Commission requires the same
27 accounting approach as it relates to debit balance accounts and that, although expected, debit
28

1 balances result in an under-recovery of the original cost of the asset. (*Id.* at 2; A.A.C. R14-2-411.D.2;
2 A.A.C. R14-2-610.D.2; NARUC USOA, at 56; Tr. 851.)

3 According to EPCOR, the debit balances in accumulated depreciation are undepreciated
4 balances and are unrecovered costs. (Ex. A-13, at 4.) EPCOR argues that acceptance of Staff's and
5 RUCO's position that debit balances are "phantom costs" that should be removed from accumulated
6 depreciation would unfairly reduce rate base and prohibit the Company from receiving a return on its
7 investment.

8 Although EPCOR recognizes the Commission's ability to modify prior decisions, the
9 Company asserts that the Commission cannot do so without first providing the affected parties notice
10 and an opportunity to be heard. (*See* A.R.S § 40-252.) Additionally, EPCOR states that case law
11 mandates a showing that the public interest would be served by the Commission exercising its
12 authority to amend a final order. (*Ariz. Corp. Comm. v. Tucson Ins. And Bonding Agency*, 3 Ariz.
13 App. 458, 463, 415 P.2d 472, 477 (App. 1966).)

14 EPCOR also cites to the NARUC USOA to establish that Commission treatment of
15 accumulated depreciation in prior decisions should be final, and should only be changed to correct an
16 error in the financial statements of a prior period or in certain income tax benefits relating to pre-
17 acquisition loss carry forwards of purchased subsidiaries. (NARUC USOA, Accounting Instruction
18 8.) According to the Company, the NARUC USOA prohibits changes to accounting methods from
19 being considered an accounting error and, as such, Staff and RUCO's attempt to change the
20 Commission's accounting methodology relating to debit balances would not provide a basis for
21 eliminating them as an error. (*Id.*) The Company also points to Staff's use of NARUC USOA
22 Accounting Instruction 8 in a *Goodman Water Company* rate case, in which Staff argued against the
23 propriety of a settlement agreement between RUCO and Goodman that deferred accumulated
24 depreciation on certain plant until the end of the test year and annual depreciation expense on other
25 plant until the next rate case. (Decision No. 72897 (February 21, 2012), at 11-12.)

26 EPCOR states that it has made adjustments to its Final Schedules to eliminate the
27 inconsistencies RUCO and Staff discovered relating to the Company's current plant balances, but the
28 Company asserts that such inconsistencies do not establish that its prior accounting, as a whole, was

1 flawed. (Ex. R-33; RUCO's Final Schedules; Staff's Final Schedules; EPCOR Final Schedules.) The
2 Company contends that any change to its debit balances must incorporate recovery of the
3 undepreciated balances through amortization and include unrecovered balances in rate base to insure
4 it is made whole. (Ex. A-13, at 3-5; Ex. R-26, at 26-27; Tr. 920-21.)

5 RUCO questions the legitimacy of EPCOR's numerous debit accumulated depreciation
6 balances and claims that the Company should supply the requisite data to support its application, and
7 not rely on the fact that the balances were approved in prior rate cases. (RUCO Initial Brief, at 13-
8 15.) RUCO contends that Staff's willingness to solely address these issues prospectively, and
9 EPCOR's agreement to cease these practices in the future, is an insufficient remedy and RUCO
10 asserts that ratepayers should be credited for the alleged over-recovery. (*Id.* at 2-3, 10-12.) RUCO
11 seeks several adjustments to correct these claimed accounting errors and recommends that EPCOR be
12 required to perform a depreciation study to be offered in its next rate case filing. (*Id.* at 16-22, citing
13 to RUCO Final Schedules, Table 2.) RUCO states the use of correct depreciation rates or failure to
14 earn the authorized rate of return does not validate these accounting errors. (RUCO Reply Brief at 2.)
15 RUCO also calls into question the Company's ability to appropriately plan and construct plant with
16 ratepayer needs in mind if the number of early retirements claimed by the Company are correct. (*Id.*
17 at 6, citing to Ex. R-15, at 10.)

18 Staff recommends adjustments to the Company's accumulated depreciation balances, pointing
19 to multiple early retirements, an improperly recorded transfer, and items posted to wrong accounts as
20 abnormalities justifying the adjustments. (Ex. S-14, at 9, 22; Tr. 434.) Staff also disputes the
21 Company's assertion that changes to account balances that were approved in a prior rate order would
22 constitute retroactive ratemaking, arguing that no prior rate would be changed retroactively in this
23 case. (*Id.* at 5-6, citing to Ex. A-13, at 14; *Pueblo Del Sol Water Co. v. Arizona Corp. Comm'n*, 160
24 Ariz. 285, 287, 772 P.2d 1138, 1140 (App. 1988).) According to Staff, EPCOR has the burden to
25 support its application by establishing that the reported account balances are reasonable and that the
26 Company failed to do so until the hearing, despite prior requests for the information. (*Id.* at 6, citing
27 to Tr. 1139-40.) Staff recommends an increase to accumulated depreciation of \$2,826,903, which
28 would reduce rate base by the same amount. (*Id.*, citing to Staff's Final Schedules.) In addition, in

1 order to reduce issues in future rate applications, Staff recommends that the Company file plant and
2 accumulated depreciation schedules by year, by NARUC account number. (Ex. S-14, at 11.)

3 Mr. Magruder argued that during the course of this case, the Company depreciated assets past
4 the end of their useful lives to its benefit, and carried this excessive depreciation for many years. He
5 claims that the unjustified profit obtained by the Company by depreciating an asset beyond its value
6 must be corrected, and all prior overcharges returned to ratepayers as a part of the Commission's
7 Order. Mr. Magruder contends that this issue raises what appears to be a systemic failure by the
8 Company. He therefore proposed that an outside audit should be conducted and reported to the
9 Commission, and that the Company should consider implementing improved business processes by
10 achieving an ISO 9000 certification for Quality Management and certification under ISO 14000 for
11 Environmental Management. (Magruder Reply Brief, at 13-14.)

12 **2. Resolution**

13 EPCOR uses a group depreciation method whereby a group is comprised of all plant in an
14 account currently in service without regard to which year the plant was originally committed to
15 service. Each plant account/group has its own specific depreciation rate, and depreciation expense is
16 recognized on all plant as long as it remains in service without regard to the accumulated depreciation
17 (reserve) balance for the account/group. The depreciation expense recorded each period for each
18 account/group is tracked and the sum from prior periods is reflected in the accumulated depreciation
19 account for that account/group. The accumulated depreciation account normally has a credit balance.
20 At times, the credit accumulated depreciation balance can even exceed the value in the corresponding
21 plant/group account.³ Debit accumulated depreciation balances can also occur. Upon retirement of
22 plant the amount of its original cost, adjusted for net salvage, is debited to the accumulated
23 depreciation account. As a result, when the plant service lives are shorter than anticipated by the
24 authorized depreciation rate, retirements may cause the accumulated depreciation balance to have a
25 debit balance for the account/group.

26
27 ³ For example, since depreciation expense is recorded as long as the plant remains in service, a credit accumulated
28 depreciation balance can occur when plant service lives extend beyond those reflected by the authorized depreciation rate
for the account/group.

1 In this proceeding, the frequency and amount of excess credit accumulated depreciation
2 balances and debit accumulated depreciation balances for accounts/groups has brought into question
3 the accuracy and fairness of the depreciation method used by EPCOR. In reference to excess credit
4 accumulated depreciation balances, RUCO proposes that ratepayers receive credit for the excess
5 depreciation they paid. A credit accumulated depreciation balance is a deduction in the calculation of
6 rate base; therefore, ratepayers do receive a benefit from credit accumulated depreciation balances.
7 RUCO also calls for debit Accumulated Depreciation balances to be reset to zero. A debit
8 accumulated depreciation balance results from the retirement of plant that was never recovered by the
9 utility through depreciation expense. As such, a debit accumulated depreciation balance represents
10 an unrecovered investment. EPCOR asserts that any resetting of debit accumulated depreciation
11 balances to zero should only occur by the establishment of a regulatory asset of equal value. We
12 agree with the Company on this point. Resetting accumulated depreciation balances to zero would,
13 absent creation of a compensating regulatory asset of equal value, deprive EPCOR of any opportunity
14 to recover these investments.

15 Staff recommended a modification of the depreciation method to discontinue recording
16 depreciation on fully depreciated plant. EPCOR agreed with Staff's recommendation to suspend
17 depreciation on fully depreciated plant. However, assessing the fairness of any depreciation method
18 requires a holistic versus a piecemeal approach. In other words, the fairness of any specific element
19 of the depreciation method cannot be determined in isolation of the remaining elements. We find that
20 suspending the depreciation on fully depreciated plant is a piecemeal approach that would be unfair
21 to ratepayers.

22 Excess credit accumulated depreciation balances and debit accumulated depreciation balances
23 are normal occurrences resulting from a mismatch between expected and actual plant lives that can be
24 addressed by modifying the depreciation rates. Continuing to record depreciation expense on all
25 depreciable plant as long as the plant remains in service is essential to the fairness of the group
26 depreciation method; otherwise, ratepayers will not receive full benefit for the depreciation expense
27 included in rates. Accordingly, we direct EPCOR to continue recording depreciation expense on all
28 depreciable plant that is in service.

1 The evidence presented in this case identified two recording errors in the Paradise Valley
2 District. First, RUCO identified that the Company's records include a duplicate recording of \$14,058
3 in 2007, which EPCOR agreed to remove from Account No. 332000, along with the associated
4 accumulated depreciation of \$1,471. RUCO also identified a reclassification between accounts
5 erroneously recorded as a retirement in 2006, and proposed to correct the error by a \$2,981,429 credit
6 to accumulated depreciation for Account No. 331001, a \$6,869 debit to accumulated depreciation for
7 Account No. 331200, and a \$2,975,560 debit to accumulated depreciation for Account No. 331300.
8 EPCOR agreed that the reclassification was recorded in error. We will adopt the corrections for these
9 errors. However, these recording errors are not attributable to the depreciation method used by the
10 Company.

11 Nothing in the record in this proceeding demonstrates that the depreciation method used by
12 EPCOR has resulted in inequitable outcomes, or that the depreciation methodology has fundamental
13 systemic flaws that warrant a substantive modification. Nevertheless, both the presence of excess
14 credit accumulated depreciation balances and debit accumulated depreciation balances cause
15 undesirable, intergenerational transfers of cost. Excess credit accumulated depreciation balances
16 represent costs paid by ratepayers in advance and debit accumulated depreciation balances represent
17 costs postponed for recovery from future ratepayers. These intergenerational cost transfers should
18 not continue unabated.

19 The evidence in this case also demonstrated that such balances are confusing to understand,
20 and they add inefficiencies to the regulatory process. Accordingly, while recognizing that these
21 balances will continue to change, we find it appropriate to mitigate their amounts. EPCOR agreed
22 that the debit accumulated depreciation balances could be eliminated by converting them to a
23 regulatory asset, and RUCO proposed to eliminate the excess credit accumulated depreciation
24 balances by creating a regulatory liability. We agree it is appropriate for the Company to convert all
25 (except corporate allocation) account/group excess credit accumulated depreciation balances at the
26 end of the test year to regulatory liabilities in order to bring the accumulated depreciation balances
27 equal to the corresponding plant balances. We also direct EPCOR to convert each account/group
28 debit accumulated depreciation balance at the end of the test year to a regulatory asset to bring the

1 accumulated depreciation balance in each account/group that had a debit balance to zero. The
2 regulatory assets will be an addition in the calculation of rate base, amortized at 8 percent per annum,
3 resulting in an increase in operating expense. The regulatory liabilities will be a deduction in the
4 calculation of rate base, amortized at 8 percent per annum, resulting in a decrease in operating
5 expense. Further, to mitigate future development of either excess credit accumulated depreciation
6 balances or debit balances, we direct EPCOR to evaluate, in a cost effective manner, the depreciation
7 rates it proposes for the next rate case for each Division.

8 With respect to the excessive debit balances recorded in the Mohave Wastewater District,
9 however, we find that EPCOR is responsible for, and ratepayers should be held harmless from, any
10 uninsured loss due to flooding in the Mohave Wastewater Division. We make this finding because
11 the primary function of regulation is to mimic competitive market outcomes (*i.e.*, to prevent recovery
12 of monopolist prices that could not be charged in a competitive industry) and, in competitive
13 industries, entities cannot increase prices due to uninsured losses. Accordingly, EPCOR should
14 recognize a loss for any portion of plant retired early due to flood damage that it had not recovered at
15 the time of the damage, or has not subsequently recovered via insurance reimbursement. Therefore,
16 accumulated depreciation should not be debited for the full original cost in affected accounts. The
17 adjustments to accumulated depreciation to reflect the losses adopted herein are shown in Exhibit E.

18 In its Paradise Valley Water District, EPCOR carries a debit accumulated depreciation
19 balance of \$477,338 in Account No. 301000 (Organization), resulting from an entry to reconcile the
20 difference between its general ledger and its fixed accounting system that the Company claims
21 reflects adjustments adopted by the Commission in Decision No. 68858. RUCO questioned whether
22 recording the adjustment in an account with a zero depreciation rate, and thus not reducing its net
23 value, was appropriate. RUCO suggested that it would be more appropriate to create a regulatory
24 asset to be gradually extinguished through amortization. RUCO further asserted that creation of an
25 asset for recovery through amortization is no longer appropriate since the accumulated earnings now
26 exceed the original cost.

27 To be made whole, a utility must receive a return of its investment in addition to a return on
28 its investment. Since the cumulative earnings have not provided EPCOR with a return of its

1 investment, we conclude that recovery of the \$477,338 is appropriate and that continued recovery of
2 a return on the unrecovered balance is also appropriate. Accordingly, we direct the Company to
3 convert this debit accumulated depreciation balance in the same manner as others in this case to a
4 regulatory asset. We agree with RUCO that the original recording of adjustments adopted by
5 Decision No. 68858 in the Organization account was not consistent with the NARUC USOA for
6 Class A Water Utilities which states: “[E]ach utility shall keep its books of account, and all other
7 books, records, and memoranda which support the entries in such books of accounts so as to be able
8 to furnish readily full information as to any item included in any account. Each entry shall be
9 supported by such detailed information as will permit a ready identification, analysis, and verification
10 of all facts relevant thereto” and “[T]o maintain uniformity of accounting, utilities shall submit
11 questions of doubtful interpretation to the Commission for consideration and decision.” (NARUC
12 USOA, at 14, 16.)

13 The magnitude of this adjustment is significant, and the accounting entry made by EPCOR (or
14 its predecessor AAWC) resulted in much confusion, controversy and lack of confidence by other
15 parties in the Company’s accounting records. To reduce concern over similar recording of
16 transactions in the future, we direct EPCOR to file documentation with Docket Control, in this
17 docket, explaining any significant transactions (more than 25 basis points of a District’s rate base) it
18 records to adjust its plant records to comply with Commission Decisions. We also place the
19 Company on notice that it should expect to be held to a higher standard of recordkeeping for
20 transactions it records pertaining to retirements going forward.

21 The plant and accumulated depreciation balances by account, as well as the regulatory assets
22 and regulatory liabilities we have adopted, are presented in attachments to this Decision as follows:
23 Mohave Water District, Exhibit A; Paradise Valley District, Exhibit B; Sun City Water District,
24 Exhibit C; Tubac Water District, Exhibit D; and Mohave Wastewater District, Exhibit E.

25 **C. CIAC in CWIP**

26 EPCOR claims that current Commission policy requires contributions in aid of construction
27 (“CIAC”) amortization to be matched to the depreciation deduction associated with developer-funded
28 projects and argues that RUCO’s proposal to include the associated CIAC as a reduction to rate base

1 must be rejected to remain in compliance. (Ex. A-8, at 21; Decision No. 72251, at 46-47.) The
2 Company states that Staff has accepted EPCOR's adjustment to exclude the developer-funded CIAC
3 associated with plant that remains under construction and part of CWIP at the end of the test year,
4 and that RUCO has acknowledged its proposal is contrary to Commission policy. (Ex. A-8, at 20-21;
5 Ex. R-15, at 19-20.)

6 Staff agrees with the Company as it pertains to CIAC removal attributed to CWIP, and
7 recommends that the amount of CIAC funds that remain in CWIP at the end of the test year should be
8 excluded from CIAC balances that are used as a reduction in the rate base calculation. (Ex. S-15, at
9 13-14.)

10 In its Reply Brief, RUCO addresses the issue of unexpended CIAC and states that if the
11 Commission allows the amount of CIAC funds in CWIP at the end of the test year to be excluded
12 from CIAC balances, the Commission should require EPCOR to place CIAC in a separate interest-
13 bearing account and to treat the interest earned as revenue. (RUCO Reply Brief, at 10.)

14 CIAC represents funds received from third parties, typically developers, that are used to build
15 plant which is ultimately included in rate base. However, CIAC is normally treated as a reduction to
16 rate base because it is a source of non-investor supplied funding. Plant that is under construction, or
17 CWIP, is not usually included in rate base because it is not used and useful in the provision of service
18 to customers. We agree with the Company and Staff that CIAC related to CWIP projects should not
19 be deducted from rate base until the plant is in service, and thus no longer CWIP, because to do
20 otherwise would create a mismatch between deductions from rate base related to plant that is not in
21 service. We therefore adopt Staff's recommendation.

22 **D. Cash Working Capital**

23 **1. Rate Case Expense**

24 The Company proposes to include Rate Case Expense in rate base as cash working capital.
25 Staff opposes the Company's request for rate case expense and points out that the Commission
26 rejected the inclusion of regulatory expense for EPCOR's Chaparral City District in Decision No.
27 74568. (Ex. S-14, at 27; Decision No. 74568, at 13.)

1 As we stated in the Chaparral City case cited above, “[i]t is not appropriate to include rate
2 case expense in the calculation of working capital....” (*Id.* at 13.) We see no reason to depart from
3 the conclusion in *Chaparral City* and we therefore adopt Staff’s recommendation.

4 **2. Bad Debt Expense**

5 RUCO proposed removal of bad debt expense, and used an industry standard lag of days for
6 interest expense, for purposes of calculating cash working capital. (RUCO Initial Brief, at 21-22.)
7 EPCOR asserts that RUCO’s proposal should be rejected because the Company’s working capital
8 calculation is based on actual debts written off and on uncollectible accounts that represent a loss of
9 revenue to the Company. (Ex. A-8, at 19-20; Ex. A-9, at 13.)

10 Although we rejected RUCO’s position on this issue in *Chaparral City*, finding that bad debt
11 expense represents an ongoing revenue loss that would otherwise be collected (Decision No. 74568,
12 at 13-14), on further consideration we believe that bad debt expense should be removed from that
13 calculation of working capital because bad debt represents revenues that will never be collected and
14 an expense that will never be paid. As such, there can be no lag in recovery, and no payment related
15 to bad debt expense. RUCO’s position on this issue is therefore adopted.

16 **E. 24-month Deferral of AFUDC and Depreciation**

17 EPCOR asserts that regulatory lag reduces the Company’s return on equity and it has
18 therefore requested a 24-month deferral of AFUDC and depreciation on plant placed in service
19 throughout the test year and for the following 12 months. (Ex. A-8, at 15-16.) Staff and RUCO
20 oppose EPCOR’s deferral request, but the Company claims their objection is based on a belief that
21 the deferral is duplicative of EPCOR’s request for a SIB mechanism. According to EPCOR, its
22 deferral request would cover the period of time from when an asset is placed into service on the first
23 day of the test year through a 24-month period during which the SIB mechanism would not be in
24 place. (*Id.* at 17-18.) EPCOR argues that Staff has previously made a similar recommendation for a
25 24-month deferral to minimize regulatory lag. (Ex. A-38.)

26 Staff is opposed to the Company’s request for a 24-month deferral of post in-service AFUDC
27 financing and depreciation as a method to reduce regulatory lag. (Ex. S-14, at 25.) Staff asserts that
28 EPCOR’s reliance on a prior Staff Memorandum in which Staff recommended the use of a 24-month

1 deferral mechanism over a Distribution System Improvement Charge (“DSIC”) is misplaced, as the
2 context of that recommendation related to the acquisition of troubled water companies and
3 developing a regional infrastructure. Further, Staff raises concerns with EPCOR’s proposal due to
4 the potential for additional return of AFUDC on in-service plant not in rate base in a rate case along
5 with associated depreciation expense, as well as continued return on replaced plant that is not fully
6 depreciated. (*Id.*) Staff points out that the Company made a similar proposal for a 24-month deferral
7 in *Chaparral City* which was not adopted by the Commission. (Tr. 121; Decision No. 74568, at 12.)

8 RUCO also opposes authorization of the deferral request stating that it was rejected in the
9 Chaparral City case. (RUCO Initial Brief, at 21.)

10 We agree with Staff and RUCO that EPCOR’s request for a 24-month deferral of AFUDC
11 and depreciation should be denied. The Staff Report in the Global Water case cited by the Company
12 (Docket No. SW-20445A-09-0077, et al.) was offered to present various alternatives to a DSIC
13 mechanism, and treatment of ICFAs, for the Commission to consider as a result of workshops
14 initiated by the Commission. (*See*, Decision No. 71878, at 89.)

15 The Company is requesting recovery of deferred carrying costs (AFUDC) and depreciation
16 for a 24-month period beginning with the test year (July 1, 2012). Deferral authorization cannot be
17 retrospective and the Company must obtain Commission authority to defer a cost before that cost can
18 be recorded as a deferral. As such, deferral authorization cannot reach backward into prior years and
19 alter the accounting treatment that was in effect at that time because the effect of a retrospective
20 change would essentially be the equivalent of retrospectively changing rates.

21 Although the plant for which EPCOR seeks deferral authorization may differ from the plant
22 included in a SIB mechanism, as discussed below we believe that the SIB offers the Company an
23 opportunity to recover investments in a more expedited manner than has previously occurred.
24 Further, EPCOR has not offered sufficient justification for reaching a different conclusion than was
25 determined in the Chaparral City case. (Decision No. 74568, at 9-12.) We therefore decline to adopt
26 the deferral mechanism proposed by EPCOR in this proceeding.

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1 **F. Regulatory Liability – Low Income Over-Collection**

2 EPCOR showed regulatory liabilities for Mohave Water of \$106,450 and Sun City Water of
3 \$90,329 related to low income programs that were slow to gain traction and resulted in over
4 collection. (Ex. S-14, at 31-32; Ex. A-8, at 22.) Staff recommended, and the Company has agreed,
5 that these amounts should be included in revenues received by each district in the test year and that
6 the over-recovered amounts should be amortized over three years. RUCO also agreed to Staff's
7 recommendation. (RUCO Initial Brief, at 22.)

8 Staff's recommendation shall therefore be adopted.

9 **G. Arsenic Media Replacement Costs (Tubac)**

10 EPCOR claims it deferred \$101,712 of arsenic media costs pursuant to the Company's Tubac
11 Arsenic Cost Recovery Mechanism ("ACRM") and included these costs in its initial application as
12 deferred debits in Schedule B-1. According to the Company, RUCO agrees with recovery of the cost
13 via a surcharge over a three-year period (*i.e.*, \$33,904 per year). Staff recommends amortizing the
14 \$101,712 amount over 5 years (\$20,242 per year) as a component of base rates. (Staff Initial Brief, at
15 11.)

16 EPCOR also proposes that the Water Treatment Equipment – Non Media account (320100) in
17 the Company's Schedules, in the amount of \$172,839, should remain as part of rate base because it
18 includes an allocation of treatment plant engineering costs and construction overhead costs associated
19 with arsenic remediation. (Ex. A-9, at 16; Ex. S-15, at 15; Tr. 47.) Staff previously recommended
20 that arsenic media replacement costs be capitalized and recovered through depreciation expense. (Ex.
21 S-14, at 33.) However, Staff now recommends that arsenic media replacement be accounted for as a
22 normalized operating expense and Staff has provided an allowance for annual chemical expense to
23 cover the cost of arsenic media. (Ex. S-13, at 15.)

24 Mr. Magruder claims that this is a new surcharge proposed for the arsenic media used in
25 Tubac. He argues that there are service areas without surcharges for routine changes in the media
26 used to remove arsenic. Mr. Magruder asserts that the surcharge is for expenses associated with
27 routine operations related to media replacement. He contends that this unique, service area-

28

1 dependent, surcharge should be denied and included in the combined Company-wide rate base.
2 (Magruder Reply Brief, at 8-9.)

3 We agree with Staff that the adjusted \$172,839 proposed by EPCOR should be excluded from
4 rate base, and Staff's recommendation for ongoing media replacement expense of \$46,000 should be
5 adopted instead. Based on Staff's analysis, the \$46,000 annual allowance for media replacement
6 costs is reasonable. In addition, we will adopt the agreement of the Company, RUCO, and Staff that
7 the deferred media costs of \$101,712 for expenses incurred in 2011 and 2012 should be permitted.
8 The deferred costs should be recovered through a surcharge mechanism over three years, as proposed
9 by EPCOR and RUCO.

10 **H. Fair Value Rate Base Summary**

11 EPCOR did not prepare schedules showing the elements of Reconstruction Cost New Rate Base
12 for the districts in this case. Therefore, the Company's Original Cost Rate Base shall be treated as its
13 Fair Value Rate Base ("FVRB") for each of the districts. Based on the discussion of rate base issues
14 set forth above, we find the FVRB for each of the individual districts to be: Mohave Wastewater -
15 \$4,921,474; Mohave Water - \$22,413,983; Paradise Valley Water - \$38,490,631; Sun City Water -
16 \$25,756,750; and Tubac Water - \$1,329,406.

17 **IV. OPERATING INCOME**

18 **A. Test Year Operating Revenues**

19 **1. Revenue Annualization**

20 RUCO argues that the Company's use of average customers for the revenue annualization is
21 inappropriate and advocates for use of end of test year customer counts. (RUCO Initial Brief, at 24-
22 25.)

23 RUCO's argument that the seasonal effects of winter visitors coming to Arizona in December
24 have not been recognized due to the use of a test year end at June 30, 2013, is not supported by the
25 record. If there are seasonal changes in customers, those changes will not be properly recognized at
26 either the summer or winter extremes. We believe the Company's and Staff's use of average
27 customers is preferable to the test year end customers as proposed by RUCO for the basis to calculate
28 a revenue annualization adjustment.

1 **B. Operating Expenses**

2 **1. Incentive Compensation**

3 EPCOR contends incentive compensation tied to safe, efficient work practices is a necessary
4 consideration, akin to salary and wages, that the Commission has allowed in the past as part of the
5 Company's expenses. (*See* Decision No. 72047, at 50-51.) The Company asserts that, in compliance
6 with past Commission decisions, it has removed incentive amounts based on financial performance,
7 and that the remaining incentive compensation costs are based on specific activities to drive
8 employee performance. (*Id.*; Ex. A-8, at 24; Ex. R-24, at 22-23, RCS-5.) Although both Staff and
9 RUCO seek to decrease the Company's expenses related to incentive compensation, EPCOR argues
10 that such a package provides the requisite tools to incent employees to keep costs low.

11 RUCO recommends rejection of the Company's request for short term incentive
12 compensation expense, arguing that ratepayers should not bear the costs of rewarding EPCOR
13 employees for "showing up for work and conducting their work in a safe manner" and "over-
14 budgeting and under-spending." (Ex. R-25, at 8; Tr. 778.) RUCO also recommends that EPCOR's
15 request for mid-term incentive compensation expense be disallowed. (Ex. R-24, at 35.)

16 Staff recommends reducing EPCOR's request for incentive compensation by 50 percent,
17 stating the compensation programs should be borne by both shareholders and ratepayers as each
18 group benefits. (Ex. S-13, at 7-8.)

19 The real issue in evaluating incentive compensation is whether total compensation, including
20 the incentive pay, is reasonable. If overall compensation for employees is reasonable, it should be
21 allowed assuming the allocation methods are reasonable. Corporate labor costs are also appropriate
22 as long as the benefits (*e.g.*, competence and access to capital) of corporate management are present.

23 The evidence in the record does not indicate that the overall compensation requested by
24 EPCOR is excessive or unreasonable. Rather, Staff and RUCO argue that placing a label of
25 "incentive" on a portion of total wages is sufficient to require the disallowance of some or all of that
26 compensation. We believe that the Company's compensation request is reasonable with the removal
27 of the 10 percent of pay tied to the Company's financial performance. We therefore adopt EPCOR's
28 proposal on this issue.

1 **2. Tank Maintenance (Paradise Valley Water)**

2 Both EPCOR and Staff agree that a 14-year tank maintenance plan for the Paradise Valley
3 District is appropriate. (Ex. A-18, at 5; Ex. A-19, at 2-3; Ex. S-1, PV District Engineering Report, at
4 17-18; Ex. S-3, at 1-2.) The Company argues that RUCO's objections to the tank maintenance plan
5 are unfounded but, pursuant to RUCO's recommendation, the Company would agree to track the
6 costs for the plan and file them at the end of the program. (Ex. A-20, at 2-3.) EPCOR indicated it is
7 willing to refund any cost difference that may exist at the end of the program, but the Company also
8 contends that a true-up should also be allowed in the event of an under collection. Staff and the
9 Company agree that a 14-year tank maintenance program for Paradise Valley is appropriate at a total
10 cost of \$1,731,208 (Ex. S-3, at 2; Ex. S-1, MST-2, at 2.)

11 RUCO raised concerns with the Company's requested tank maintenance expense, stating that
12 allowance for the recovery of cost estimates rather than "known and measurable" costs shifts the risk
13 to ratepayers because there is no true-up in the event of over-recovery. RUCO argues that EPCOR's
14 tank maintenance proposal over a 14-year period is only an estimate and that no reason has been
15 given as to why these expenses should be pre-paid by ratepayers. (Ex. R-9, at 40.) To more quickly
16 account for tank maintenance expense, RUCO proposed that the Company enter into a 5-year
17 contract with a tank vendor that corresponds to EPCOR's rate case filings and would allow for
18 adjustment of the recovery based on actual costs. (Tr. 391.) Alternatively, RUCO recommends that if
19 the Commission adopts EPCOR's and Staff's recommendation, a true-up mechanism should be
20 required to allow for a refund to ratepayers in the case of over-recovery. (Ex. R-10, at 16.)

21 Mr. Magruder argues that tank maintenance is a routine Company expense required to
22 maintain safe and reliable water service in all its service areas. He claims that these expenses should
23 be based on the test year and not as an additional charge for a single service area. Mr. Magruder
24 contends that RUCO's proposal is reasonable and appropriate. (Magruder Reply Brief, at 11.)

25 We believe that the tank maintenance plan agreed to by EPCOR and Staff is reasonable, with
26 the additional requirements that: the Company file annual reports regarding such costs; that the plan
27 include a true-up for over- or under-recovery of actual costs compared to projections; that the
28 Company prepare a Plan of Administration ("POA"), in a form acceptable to Staff, within 60 days of

1 the effective date of this Decision. With these requirements, we adopt the plan and costs agreed to by
2 the Company and Staff.

3 **3. Accumulated Deferred Income Tax and Bonus Depreciation**

4 EPCOR argues that it has treated both accumulated deferred income tax (“ADIT”) and bonus
5 depreciation in an appropriate manner, which resulted in the Company’s 2013 consolidated tax return
6 reflecting a taxable loss and contributed to a net operating loss deferred tax asset. (Ex. A-9, at 17.)
7 The Company claims that no adjustment to rate base should be made because the bonus depreciation
8 was nullified by the deferred tax asset. (*Id.*) EPCOR asserts that the impact of accelerated
9 depreciation on ADIT should continue to only include that which is recorded on the books as of the
10 end of the test year, rather than looking into post-test year plant additions.

11 RUCO contends that ADIT is a source of non-investor supplied capital, and should therefore
12 be treated as a reduction to rate base. (Tr. 771; Ex. R-24, at 38.) RUCO asserts that EPCOR has
13 made some significant accounting errors by failing to update ADIT balances through the end of the
14 test year and, as a result, an adjustment to the Company’s proposed rate base in the amount of
15 \$872,728 is necessary. (Tr. 771-772; Ex. R-25, Attach. RCS-8, Schedule B-1.)

16 Staff did not address this issue in its Brief.

17 Accumulated deferred income taxes result from a difference between the time income taxes
18 are recognized for ratemaking purposes and when actual federal and state income tax obligations are
19 incurred. ADIT may have either a debit or a credit balance. A credit balance is created when income
20 taxes for ratemaking are recognized before they are recognized for tax purposes. A credit ADIT
21 balance is a deduction in the calculation of rate base to reflect that the utility has collected taxes from
22 ratepayers prior to paying taxes to the tax authorities. In other words, ratepayers have provided a
23 source of cost-free capital to the utility. A difference between the depreciation expense included in
24 rates and the depreciation expense reported for tax purposes is one cause of ADIT. As a result, a
25 direct relationship exists between ADIT and plant.

26 In this case, RUCO asserts that EPCOR only reflected bonus depreciation through December
27 31, 2012, while its test year ended June 30, 2013, and the Company’s proposed rate base includes
28 post-test year plant which extends through 2013 and into 2014. (Tr. 787.) RUCO also asserts that to

1 properly match test year plant in rate base with ADIT, the Company's proposed ADIT balance needs
2 to be revised since the proposed ADIT balances have not been updated from December 31, 2012,
3 despite a large increase in the ADIT balance during 2013. (Ex. R-24, at 41-42.) As a result, RUCO
4 proposed adjustments to increase the credit ADIT balance in each of the five Districts (Mohave
5 Water - \$302,205; Paradise Valley Water - \$92,263; Sun City Water - \$439,856; Tubac Water -
6 \$11,409; and Mohave Wastewater - \$26,995), for a total of \$872,728. RUCO's proposed
7 adjustments reflect that regular Modified Accelerated Cost Recovery System ("MACRS") tax
8 depreciation and 50 percent bonus depreciation was available on the Company's 2013 Federal
9 income tax return. (Tr. 771.) EPCOR claims the bonus depreciation caused a net operating loss
10 ("NOL") on its 2013 Federal consolidated income tax return and the NOL should nullify any rate
11 base deduction in this case. (EPCOR Initial Brief, at 34-35.) At hearing, RUCO's witness explained
12 that the Internal Revenue Service ("IRS") issued three Private Letter Rulings in 2014 that indicate the
13 IRS considers regulators' recognition of ADIT credits in rate base when such recognition results in an
14 NOL to be normalization compliant. (Tr. 789-790.)

15 A fundamental tenet of ratemaking is that a utility should earn a return only on used and
16 useful assets financed by investors. Since ADIT is a source of non-investor capital, matching of plant
17 with ADIT in the calculation of rate base is appropriate. In this case, RUCO's ADIT
18 recommendations provide the best matching. We also believe that ratepayers should not be deprived
19 of rate base recognition of ADIT arising from income tax timing differences when bonus depreciation
20 results in an NOL. The circumstances that result in an NOL are subject to decisions by utility
21 management, not ratepayers, and since an NOL can be carried forward to future years, it represents
22 an asset that a utility can use to provide a tax benefit in future years. Accordingly, we will adopt
23 RUCO's proposed ADIT adjustments.

24 **4. Rate Case Expense**

25 EPCOR claims that its proposed \$650,000 allowance for rate case expense is reasonable and
26 actually underestimates the actual costs EPCOR has and will incur to process this case. (Ex. A-11, at
27 8.) The Company argues that despite its accounting problems, this is a complex case (both in number
28 and breadth of issues) and with multiple intervenors.

1 Based on prior Commission decisions of similarly situated water and wastewater companies,
2 RUCO recommends \$325,000 in rate case expense, to be normalized over three years. (Ex. R-9, at
3 39.)

4 Staff did not address this issue in its Brief.

5 We believe EPCOR's rate case expense was unnecessarily increased by at least two issues for
6 which ratepayers should be held harmless. As RUCO points out, Staff and RUCO had difficulty
7 getting the opening plant balances in this case, which resulted in the parties' incurring additional
8 discovery time and expenses. Due to these difficulties, the Company was required to re-file all of its
9 schedules in October 2014, resulting in a three-month continuance of the hearing. Further, as
10 established at the hearing, the Company failed to properly record plant transfers in the Paradise
11 Valley District, as discussed above. In addition, the Company recorded a \$477,338 debit to
12 Accumulated Depreciation for the Organization account in Paradise Valley to reconcile the difference
13 between its fixed asset accounting and its general ledger, which reflected adjustments adopted by the
14 Commission. Although recording the adjustment in this manner did not provide the Company with
15 any undue economic advantage, it is an atypical transaction that, according to the NARUC USOA,
16 should have been submitted to the Commission for confirmation of the proper treatment. At a
17 minimum, the Company should have identified the transaction and explained it in its testimony.
18 Similar to the erroneous recording of transfers of plant among accounts, this transaction also resulted
19 in additional rate case expense for which the Company, not ratepayers, should be held responsible.

20 We find that RUCO's recommendation for a \$325,000 rate case expense allowance is
21 reasonable under the facts of this case. However, the rate case expense should be amortized over
22 three years, rather than "normalized." For accounting purposes, normalized costs are expenses that
23 must be recognized in the year incurred. Therefore, the proper treatment is to amortize the balance
24 over a three-year period. In addition, the Company will be prohibited from recovering the
25 unamortized balance remaining at the time of a future rate case. (*i.e.*, no "pancaking" of rate case
26 expense will be permitted).

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5. Corporate Allocations

SCVCC argues that the Tubac Water Division’s share of corporate allocations is approximately \$148,000, which SCVCC claims is excessive. SCVCC asserts that allowing corporate allocations provides additional money to investors who should be compensated solely in the form of dividends and gains on investment. (SCVCC Initial Brief, at 3-4.) SCVCC requests that corporate allocations be removed from Tubac’s cost structure to allow for a more competitive rate. (*Id.* at 6-7.)

Mr. Magruder also contends that corporate allocations are unreasonable because they have a significant impact on the smaller service areas. He claims that the Tubac corporate allocation burden is as much as \$148,000 for the many and various higher layers of EPCOR corporate administrative overhead, and that this amount exceeds Staff’s calculated operating income deficiency for Tubac. Mr. Magruder agrees with SCVCC and recommends removal of EPCOR’s corporate allocations, arguing these are padded costs to allow investors additional return on “corporate layers” rather than earned income. (Magruder Initial Brief, at 16.)

Although we understand the concerns expressed by the intervenors from Tubac, we believe that Tubac customers, as well as customers in the Company’s other systems, receive a number of benefits related to the corporate structure. For example, EPCOR’s corporate structure provides access to low-cost capital, as well as financial, technical and managerial expertise, and the ability to share certain operating expenses with other systems. In effect, these benefits should enable the Company to provide better service at lower cost than would otherwise be available from a stand-alone operation.

6. Other Operating Expenses

As it relates to other operating expenses, RUCO has recommended, and the Company has agreed, to reduce EPCOR’s corporate information technology affiliated charge expense by \$3,169, advertising promotion and donations expense by \$24,536, and acquisitions-related expense by \$24,310. (RUCO Initial Brief, at 37-38; Tr. 772-773.)

These agreed-upon adjustments are reasonable and shall be adopted.

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1 **7. Operating Income Summary**

2 Based on the discussion of operating income issues set forth above, we find the adjusted test
3 year revenues, adjusted operating income, and adjusted operating income for the districts involved in
4 this case to be as follows:

	<u>Revenues</u>	<u>Op. Expenses</u>	<u>Op. Income</u>
5 Mohave Wastewater	\$1,055,839	977,099	\$ 78,740
6 Mohave Water	6,354,293	5,945,982	408,311
7 Paradise Valley Water	9,648,251	7,387,868	2,260,383
8 Sun City Water	10,265,553	9,318,318	947,235
9 Tubac Water	579,194	644,485	(65,291)

10
11 **V. COST OF CAPITAL**

12 EPCOR recommends that the Commission determine the Company’s cost of common equity
13 to be 10.55 percent, with an overall weighted average cost of capital (“WACC”) of 6.81 percent.
14 RUCO proposes a cost of common equity of 8.91 percent and a WACC of 6.09 percent. Staff
15 recommends adoption of a cost of equity of 9.50 percent with a WACC of 6.40 percent for all of the
16 districts except Tubac. For the Tubac Water District, Staff recommends the same cost of equity, but
17 a WACC of 6.20 percent due to using a slightly different capital structure and cost of debt for Tubac.

18 **A. Capital Structure**

19 EPCOR proposes the use of a capital structure of 59.76 percent debt and 40.24 percent equity
20 for all of the districts except Tubac. For the Tubac Water District, EPCOR proposes a capital
21 structure of 59.84 percent debt and 40.16 percent equity.

22 RUCO proposes the use of EPCOR’s actual test year end capital structure of 58.46 percent
23 long-term debt, 2.17 percent short-term debt, and 39.37 percent equity. (Ex. R-22, at 2.)

24 Staff recommends the use of two different capital structures, based on long-term debt and
25 common equity balances. Staff used a consolidated capital structure of 59.76 percent debt and 40.24
26 percent equity for the Mohave Water, Paradise Valley Water, Sun City Water, and Mohave
27 Wastewater districts, which is the same as that proposed by EPCOR in its test-year end capital
28 structure. (Ex. S-8, at 15.) For the Tubac Water District, Staff recommends a capital structure of

1 58.53 percent debt and 41.47 percent equity, which includes a Water Infrastructure Financing
2 Authority of Arizona (“WIFA”) loan debt principal amortization through December 31, 2014. (*Id.*)

3 We agree with Staff that given the unique circumstances involving a WIFA loan obtained for
4 arsenic removal infrastructure in Tubac, a slightly different capital structure should adopted for that
5 district. Further, as Staff points out, the short-term debt that existed at the end of the test year on June
6 30, 2013 matured in January 2014 and should therefore not be incorporated into the capital structure
7 used in this case. We will therefore adopt a capital structure consisting of 59.76 percent debt and
8 40.24 percent equity for the Mohave Water, Paradise Valley Water, Sun City Water, and Mohave
9 Wastewater districts, and a capital structure of 58.53 percent debt and 41.47 percent equity for the
10 Tubac Water District.

11 **B. Cost of Debt**

12 Staff recommends using a cost of debt of 4.3 percent for the Mohave Water, Paradise Valley
13 Water, Sun City Water, and Mohave Wastewater districts, and a cost of debt of 4.0 percent for Tubac.
14 (Ex. S-8, at 11.) Staff’s separate cost of debt for Tubac is due to the carrying values of long-term
15 debt as of the end of the test year. (*Id.*)

16 EPCOR proposed an overall cost of debt of 4.29 percent for each of the five districts at issue
17 in this proceeding. (*Id.* at 15, Schedule D-1 Revised, at 2.) However, in its Reply Brief, the Company
18 stated that it would agree to a separate cost of debt for Tubac, as calculated by Staff. (EPCOR Reply
19 Brief at 16-17.)

20 RUCO proposed a 4.29 percent cost of long-term debt and 0.31 percent for short-term debt in
21 its calculations for all systems. (Ex. R-22, at 2.)

22 Although the Company is proposing the use of a 4.29 percent cost of debt across all systems,
23 it now appears to accept Staff’s recommendation to apply a lower cost of debt of 4.0 percent to the
24 Tubac Water District. While the Tubac WIFA loan represents a small portion of the Company’s
25 overall debt, for the relatively small Tubac District the WIFA loan balance comprised more than 80
26 percent of that district’s capital structure. Given the unique circumstance present in this case, we
27 agree with Staff’s recommendation to apply a cost of debt of 4.29 percent to all of the districts except
28 Tubac, and to apply a 4.0 percent cost of debt to the Tubac Water District.

1 **C. Cost of Common Equity**

2 Determining a company's cost of common equity for setting its overall cost of capital requires
3 an estimate based on a number of factors. There is no fool-proof methodology for making this
4 determination, and the expert witnesses rely on various analyses to support their respective
5 recommendations.

6 **1. EPCOR**

7 EPCOR asserts that the approved rate of return on the Company's equity must be guided by
8 the following: (1) the return should be similar to the return in businesses with comparable risks; (2)
9 the return should be sufficient to ensure confidence in the financial integrity of the utility; and (3) the
10 return should be sufficient to maintain and support the utility's credit. (*Bluefield Water Works &*
11 *Improvement Co. v. Pub. Ser. Comm'n of West Virginia*, 262 U.S. 679, 692-93 (1923); *Fed'l Power*
12 *Comm'n v. Hope National Gas Co.*, 320 U.S. 591, 603 (1942).)

13 EPCOR's common stock is not publicly traded and therefore Ms. Ahern, as well as the other
14 cost of equity analysts in the case, used a proxy group of companies with similar, although not
15 identical, risk. Her unadjusted cost of equity for EPCOR was 9.72 percent. However, because the
16 proxy group of companies is not identical to EPCOR, Ms. Ahern made further adjustments to the
17 results of her models to reflect what she considers unique financial and business risks. Ms. Ahern
18 added 30 basis points for business risk, 24 basis points for credit risk, and 30 basis points for
19 economic risk, resulting in a 10.55 percent cost of equity proposal.

20 According to EPCOR, the Company, Staff, and RUCO each used a proxy group of companies
21 with relatively similar business, credit, and economic risks as that of EPCOR to arrive at a
22 recommended cost of equity. (Ex. A-32, at 3.) EPCOR claims that its recommendation relies on
23 multiple models, including the Discounted Cash Flow ("DCF") model, the Risk Premium Model
24 ("RPM"), and the Capital Asset Pricing Model ("CAPM"), as well as inclusion of Staff's economic
25 risk adjustment, to arrive at a recommended 10.55 percent cost of capital. (Ex. A-32, at 4, 19-45; Ex.
26 A-33, at 59-60.) EPCOR states that Staff's sole use of the DCF model restricts Staff's ability to see
27 the entire perspective of EPCOR's cost of capital, which may result in the Company under-earning.
28 (Ex. A-33, at 11-16.) EPCOR argues that its expert's use of multiple models illustrates the

1 appropriate cost of equity. The Company advocates for the use of forward-looking data in
2 determining a CAPM, as opposed to RUCO's use of historical data, asserting that ratemaking and
3 cost of capital should be based on prospective analyses. (*Id.* at 33-38.) EPCOR asserts that the
4 Commission should recognize the differences between the Company and the proxy group by
5 adopting: a credit risk adjustment to account for the different bond ratings; a business risk adjustment
6 due to EPCOR's small size compared to the proxy group; and Staff's recommended economic risk
7 adjustment to address risks to water utilities as a whole. (*Id.* at 31, 60; Ex. S-8, at 39; Tr. 693, 696,
8 705.)

9 **2. RUCO**

10 RUCO used the weighted average of its DCF model (8.74 percent), CAPM (7.48 percent),
11 and Comparable Earnings Model (10.50 percent) to reach its proposed 8.91 percent cost of equity.
12 RUCO disagrees with the Company's use of the Predictive Risk Premium Model ("PRPM"), stating
13 it merely increases the cost of equity via an untried and untested model.

14 RUCO disputes the Company's contention that adjustments for business risk and credit risk
15 are necessary, asserting that EPCOR should support its infrastructure requirements by keeping a
16 larger portion of its retained earnings instead of paying shareholder dividends, which RUCO claims
17 would eliminate the need for a business risk adjustment. (Ex. R-21, at 22-24.) RUCO states that a
18 credit risk adjustment would be inappropriate because of the Company's recent credit rating upgrades
19 and the low cost of its long term debt. (Ex. A-32, at 16; Ex. R-22, at 7.) RUCO also disputes Staff's
20 recommended economic adjustor of 60 basis points because Staff offered no justification for its use.

21 **3. Staff**

22 Staff used both a constant growth DCF model and a multi-stage DCF model in calculating
23 EPCOR's cost of equity. (Ex. S-8, at 24-25.) For the constant growth DCF model, Staff's results
24 were 8.6 percent, while the results for the multi-stage model were 9.2 percent. Staff's overall DCF
25 estimate is 8.9 percent. (*Id.* at 36.) Staff contends that an additional upward 60 basis point "economic
26 assessment adjustment" is also necessary to account for the present uncertainty of the economy and
27 market, resulting in an overall cost of equity recommendation of 9.5 percent. (*Id.* at 39.) Staff argues
28 that EPCOR's proposed upward adjustments for credit risk and business risk, among others,

1 unnecessarily increased the Company's proposed cost of equity to 10.55 percent. (Ex. A-33, at 59-
2 60.) Staff also points out that EPCOR's unadjusted results, whether using the DCF model, the
3 CAPM model, or Risk Premium Model, are all close to, or lower than, Staff's recommendation. (Ex.
4 R-22, at 4; Ex. A-32, PMA RT 1-9.) Staff opposes the use of the PRPM advanced by the Company,
5 arguing that: the model has not been widely accepted; the model regularly results in a higher average
6 cost of equity than more accepted models; and the forecasted risk free rate may result in an inflated
7 estimated market cost of equity. Staff also asserts that the Company's smaller size is not a reasonable
8 basis for a risk adjustment and recommends rejection of EPCOR's request. (Ex. S-8, at 82.)

9 **4. SCVCC**

10 According to SCVCC, Tubac's cost of capital should be reduced by 30 basis points to account
11 for the low-interest-rate WIFA loan that amounts to more than 86 percent of long term debt in
12 Tubac's capital structure. (SCVCC Brief, at 3.) SCVCC also disputes the Company's request for
13 business risk and credit risk adjustments, stating EPCOR should be judged by its parent company
14 rather than the smaller subsidiaries resulting in a decrease of 75 basis points. (*Id.* at 4-5.)

15 **5. Conclusion on Cost of Equity**

16 Based on the record presented through the testimony, exhibits, and arguments, we believe that
17 a cost of equity of 9.50 percent is reasonable under the facts of this case. We are not persuaded that
18 the Company's PRPM, which was developed and sponsored by its witness, should be adopted in this
19 case. Despite Ms. Ahearn's claims, the record does not support a conclusion that the PRPM has been
20 peer-reviewed simply because it appeared in a few journals and that it may be included in future
21 publications. We are also concerned that the other parties did not have access to the actual program
22 and data used by the Company because of the proprietary nature of the model. Access to the model is
23 critical for multiple reasons, ranging from the possibility of data input errors, to formula
24 miscalculations, to manipulation of data.

25 Nor are we persuaded by Ms. Ahearn's claim that EPCOR's "size" should be recognized as a
26 business risk factor. Although a company's size may sometimes be considered as a business risk
27 factor, for utilities of substantial size (*i.e.*, those that have access to the equity capital markets) it is a
28 minimal consideration in determining business risk. Small utilities, (*e.g.*, non-class A utilities) may

1 have additional risk due to the inability to hire employees or contract for sufficient levels of expertise
 2 (management, technical & financial) to perform effectively and efficiently. Small utilities also have
 3 other risks such as information access, greater annual variability in operating expenses, and greater
 4 regulatory risk both due to lack of skilled rate case personnel and the percentage of operating
 5 expenses and rate base components reviewed by Staff and intervenors. Due to the latter two reasons,
 6 for any adopted return on equity the distribution of actual returns is greater for a small utility than for
 7 a large utility, and greater variability means greater risk. However, most of the proxy companies
 8 used in the cost of capital analyses, including EPCOR, are a conglomeration of many smaller water
 9 systems and have the capacity to attract the appropriate level of talent for proficient operation. Thus,
 10 the business risk for any of the EPCOR systems parallels that of the sample companies, and we do
 11 not believe a cost of equity adjustment for size is appropriate.

12 EPCOR is also critical of RUCO's use of historical data in evaluating cost of equity, which
 13 the Company claims should be a forward-looking analysis. However, we believe that consideration
 14 of both historical and projected data is appropriate in evaluating cost of equity.

15 In assessing the appropriate cost of equity for EPCOR, we also believe it is appropriate to take
 16 into account the difficulties encountered by the parties in their preparation of this case. As described
 17 above, the Company's accounting records caused significant confusion to the parties causing delays
 18 and incurrence of additional time and expense. We believe these factors are properly considered in
 19 determining EPCOR's cost of equity in this proceeding.

20 **D. Cost of Capital Summary**

21 Based on the discussion above, for the Mohave Wastewater, Mohave Water, Paradise Valley
 22 Water, and Sun City Water districts, the cost of capital is determined to be:

	<u>Percentage</u>	<u>Cost</u>	<u>Weighted Avg. Cost</u>
Common Equity	40.24%	9.50%	3.82%
Debt	59.76%	4.29%	<u>2.56%</u>
Weighted Avg. Cost of Cap.			6.38%

27
 28

For the Tubac Water District, the cost of capital is determined to be:

	<u>Percentage</u>	<u>Cost</u>	<u>Weighted Avg. Cost</u>
Common Equity	41.47%	9.50%	3.94%
Debt	58.53%	4.00%	<u>2.34%</u>
Weighted Avg. Cost of Cap.			6.28%

VI. AUTHORIZED REVENUE INCREASE

Based on the discussion herein, the authorized revenue increase for each of the five districts is as follows:

A. Sun City Water

We find that the Sun City Water District's authorized gross revenue increase is \$1,040,530.

Fair Value Rate Base	\$25,756,018
Required Fair Value Rate of Return	6.38%
Required Operating Income	1,643,234
Operating Income Available	946,477
Operating Income Deficiency	696,757
Gross Revenue Conversion Factor	1.6406
Gross Revenue Increase	1,143,099

B. Paradise Valley Water

We find that the Paradise Valley Water District's authorized gross revenue increase is \$168,255.

Fair Value Rate Base	\$38,489,709
Required Fair Value Rate of Return	6.38%
Required Operating Income	2,455,643
Operating Income Available	2,260,022
Operating Income Deficiency	195,621
Gross Revenue Conversion Factor	1.6345
Gross Revenue Increase	319,746

C. Mohave Water

We find that the Mohave Water District's authorized gross revenue increase is \$1,598,040.

Fair Value Rate Base	\$22,413,566
Required Fair Value Rate of Return	6.38%
Required Operating Income	1,429,986
Operating Income Available	407,280
Operating Income Deficiency	1,022,705
Gross Revenue Conversion Factor	1.6510
Gross Revenue Increase	1,688,513

D. Mohave Wastewater

We find that the Mohave Wastewater District's authorized gross revenue increase is \$368,544.

Fair Value Rate Base	\$4,921,308
Required Fair Value Rate of Return	6.38%
Required Operating Income	313,979
Operating Income Available	78,739
Operating Income Deficiency	235,241
Gross Revenue Conversion Factor	1.6494
Gross Revenue Increase	388,011

E. Tubac Water

We find that the Tubac Water District's authorized gross revenue increase is \$239,177.

Fair Value Rate Base	\$1,329,355
Required Fair Value Rate of Return	6.28%
Required Operating Income	80,484
Operating Income Available	(65,414)
Operating Income Deficiency	148,898
Gross Revenue Conversion Factor	1.6443
Gross Revenue Increase	244,840

In light of the size of the bill impacts caused by the revenue increases in the Tubac and Mohave Wastewater Divisions, the Company has agreed to phase in the rates in those two divisions over three years with no recovery of lost revenue or carrying costs. The phase in for these two divisions shall be in equal steps each of these three years. The Company shall provide revised rate schedules for Staff review and approval that detail the rates required to effectuate the three year phase in for the Tubac and Mohave Wastewater Divisions on or before September 15, 2015.

VII. RATE DESIGN

Staff recommends a multi-tier inverted block commodity rate structure, spreading the commodity rates among the blocks to aid in water efficiency. (Ex. S-16, at 2.) For Mohave Water, Staff recommends an increase for the typical 5/8-inch meter residential bill with a median usage of 5,000 gallons from \$17.32 to \$21.60, an increase of \$4.28, or 24.71 percent. (Ex. S-18, at 4.) For Paradise Valley Water, Staff's recommendations would have no impact for a typical 5/8-inch meter residential bill. For Sun City Water, Staff recommends an increase for the typical 5/8-inch meter

1 residential bill with a median usage of 6,000 gallons from \$15.72 to \$17.31, an increase of \$1.59 or
2 10.15 percent. For Tubac Water, Staff recommends an increase for the typical 5/8-inch meter
3 residential bill with a median usage of 5,000 gallons from \$36.40 to \$56.57, an increase of \$20.17 or
4 55.41 percent. (*Id.* at 4-5.) For Mohave Wastewater, Staff recommends large commercial customers
5 pay \$2.9880 per 1,000 gallons in addition to a \$93.99 flat monthly rate and no change in Effluent
6 charge. (Ex. S-16, at 11.) According to Staff, the Mohave Wastewater recommendations would result
7 in an increase to a residential customer's monthly bill by \$19.44, or 34.38 percent. (Ex. S-17, at 5.)

8 EPCOR opposes Staff's rate design, arguing that it fails to allow for recovery of an
9 appropriate amount of fixed costs through the monthly minimum charge, and reduces the likelihood
10 that the Company will achieve its authorized revenue requirement. (Ex. A-29, at Ex. TJB-1RJ; Ex. A-
11 27, at 14.) The Company asserts that its proposed rate design conforms to recent Commission
12 decisions that allow a utility to recover equal amounts from the minimum monthly charge and the
13 commodity charge to ensure revenue stability and an opportunity for it to earn its authorized return.
14 (Decision No. 74391 (March 19, 2014), at 11; Decision No. 74398 (March 19, 2014), at 17-18.)

15 EPCOR asserts that because the majority of its costs are fixed, rather than being driven by
16 demand, adopting a rate design which recovers only 30 to 40 percent of the revenue requirement from
17 the monthly minimum almost ensures the under-recovery of costs. According to the Company, its
18 proposed rate design would appropriately incent conservation, and would recover a smaller, and more
19 appropriate, percentage of metered revenues from the highest commodity rate. The Company claims
20 it would be appropriate for the Commission to adopt the Company's proposed tiers so that it will
21 have greater revenue stability and an opportunity to earn its authorized return. (EPCOR Initial Brief,
22 at 42-44.)

23 RUCO asserts that the Company's proposed rate design contains serious design flaws in
24 relation to "cross-over" issues in the Paradise Valley District and claims Staff's rate design is
25 similarly flawed. (RUCO Initial Brief, at 41-42).

26 Mr. Magruder proposed guidelines to assist in structuring a rate design, such as: using a
27 lowest tier to allow 3,000 gallons of water at a low price for low income families; using at least seven
28 tiers; using standardized rates; employing easy to read billing statements; using identical first tier

1 rates for residential and commercial customers; using standardized fixed service charges; and using a
2 consolidated revenue-neutral rate design.

3 Mr. Magruder recommends that the total revenue requirements for the four water districts at
4 issue in this case should be combined in setting rates in this case. (Magruder Initial Brief, at 64.) He
5 proposes a first tier residential rate of 3,000 gallons at a cost of \$20.00-25.00 per month to
6 accommodate low income customers with the lost income recovered in higher tier rates. (*Id.* at 64-
7 65.)

8 We believe that in designing rates, the appropriate amount of demand costs that should be
9 placed in the minimum charges is the percentage of the potential overall demand that is anticipated,
10 and placing the remainder of the demand charge in the commodity rates attributes the remainder of
11 the demand costs on individual customers based on their usage relative to that anticipated by the
12 design (*i.e.*, customers are charged according to causation). As EPCOR points out in its Brief, the
13 percentage of revenue attributed to the minimum charges is similar for Staff and the Company.
14 (EPCOR Initial Brief, at 42.) The consumption levels are another factor that affects the minimum
15 versus commodity revenue recovery balance (*i.e.*, as consumption increases, a greater portion of the
16 revenue should be recovered from the commodity rates).

17 Designing rates is as much an art as it is a technical exercise. However, we believe it is
18 desirable and beneficial to establish and adhere to some general guidelines for rate design. For
19 example, the rate structure for water service provided to customers of residential, commercial and
20 other rate classes with similar usage patterns should generally be the same. Guidelines are useful for
21 establishing consistency within and among utilities and their various systems. Consistency conveys a
22 sense of fairness and objectivity with customers throughout the State of Arizona. In adopting the rate
23 designs herein we have attempted to progress gradually toward achieving greater consistency.

24 In designing the rates established in this proceeding we used the following general
25 parameters: the same number of commodity rate tiers and identical break-over points for residential
26 and commercial customer classes; the Arizona Water Works Association flow capacity multiples for
27 establishing the minimum monthly rates; break-over points that graduate by meter size without
28 creating crossovers; uniformity in rates for $\frac{3}{4}$ -inch meters and $5/8 \times \frac{3}{4}$ -inch meters, except for a

1 nominally higher minimum monthly charge for 3/4-inch meters; and providing greater revenue
 2 stability by moving modestly toward a balance between revenues generated by minimum monthly
 3 charges and commodity charges while recognizing that desired conservation is better achieved by
 4 moving revenues from non-discretionary use to discretionary use, with a more moderate top
 5 commodity tier rate versus having a large increment for the highest commodity rate.

6 For each of specific districts in this case, the following rate design adjustments were made:

7 **Tubac Water**

8 The percentage of revenue generated by the minimum monthly charges was increased to 45.5
 9 percent (at the end of the three-year phase-in), and the break-over points were increased for 1-inch
 10 and larger meters, as is appropriate for the increase in the monthly charges for larger meters. For
 11 commercial 5/8-inch and 5/8 x 3/4-inch meters, the commodity tiers were increased from two to four
 12 to be consistent with residential meters. The spread between the first and second tier was increased
 13 (converting a portion of revenues from non-discretionary to discretionary) and the spread was
 14 decreased between the second and third tier.

15 **Mohave Water**

16 The percentage of revenue generated by the minimum monthly charges was increased to
 17 45.11 percent, and the break-over points were increased accordingly. Three commodity tiers were
 18 implemented (up from two) for the commercial, industrial and apartment classes with 5/8-inch and
 19 5/8 x 3/4-inch meters, to be consistent with residential meters. The 3/4-inch meter minimum monthly
 20 charges were increased – and which are now the same as for 5/8 x 3/4-inch meters under current
 21 rates.

22 **Sun City Water**

23 The percentage of revenue generated by the minimum monthly charges was increased to
 24 38.22 percent, and the break-over points were increased accordingly. For commercial 5/8-inch and
 25 5/8 x 3/4-inch meters, the commodity tiers were increased from two to four to be consistent with
 26 residential meters.

27 ...

28 ...

1 **Paradise Valley Water**

2 The percentage of revenue generated by the minimum monthly charges was increased to
3 28.53 percent. The remainder of the rate design is simply a percentage increase across all monthly
4 and commodity charges over the current rate design, except that the percent increase for the Paradise
5 Valley Country Club tariff and the Turf tariff are based on 150 percent of 1.7 percent for the rest, or
6 about 2.5 percent.

7 **Mohave Wastewater**

8 The effluent rate is unchanged. Due to the phase-in, all rates were increased by 12.89 percent
9 the first year, and collectively by 25.68 percent and 38.87 percent for the second and third years,
10 respectively.

11 **A. Declining Usage Adjustor**

12 EPCOR and Staff are in agreement that a declining usage adjustment should be implemented
13 to address the anticipated reduction in customer use due to historical trends of declining usage and
14 increased concern for conservation by customers. (Ex. A-29, at 1-2; Ex. S-18.) The Company claims
15 its proposed declining usage adjustment is based upon known and measurable impacts on revenues
16 since the last rate cases. The Company asserts that both residential and non-residential customer
17 classes show trends in declining usage, and that ongoing trends related to conservation will likely
18 cause further declines, thereby understating prospective declining usage. The Company claims that
19 Staff concurs that a declining usage adjustment is appropriate. (EPCOR Initial Brief, at 41-42.)

20 Staff recommends recognizing declining water use by adjusting rate design based on the
21 decrease in commodity revenue, resulting in a 3.14 percent decrease for Mohave, a 0.52 percent
22 decrease for Paradise Valley, a 1.86 percent decrease for Sun City, and a 6.70 percent decrease for
23 Tubac. (Ex. S-18, at 2.) For Mohave, Sun City, and Tubac, Staff recommends increasing the monthly
24 minimums, and for Paradise Valley Staff recommends that the declining usage adjustment be placed
25 in the top two highest tiers of the commodity rates. (*Id.*)

26 RUCO contends that the Company has shifted the way it accounts for declining usage by
27 using an average customer count versus the traditional method of test year end customer count in an
28 effort to reduce its test year revenues. (Ex. R-9, at 21; Ex. R-10 at 4.) RUCO argues that the

1 Company's annualization approach to declining usage should be rejected because it is results
2 oriented, inconsistent with tradition, and there has not been a showing that a change is appropriate or
3 even necessary.

4 RUCO advocates for the use of a historic test year in determining whether the Company's
5 request for a declining use adjustment is needed and states that such known and measurable data
6 would show water usage is actually increasing in Paradise Valley. RUCO also recommends that if a
7 declining usage adjustment is approved, the Company should be required to submit a Plan of
8 Administration to allow for a true-up in the event EPCOR's projections are not consistent with actual
9 usage as well as file an annual report of actual water usage for each customer class and meter size.
10 RUCO also claims that, at hearing, Staff did not adequately explain the merits of its recommendation,
11 and that Staff's position disregards the test year concept in favor of a future test year. RUCO points
12 out that the Staff witness agreed that the Company should be required to submit a Plan of
13 Administration for the purpose of establishing a true-up of projected versus actual usage. (RUCO
14 Initial Brief, at 26-29.)

15 Staff is in agreement that a declining usage adjustment is appropriate in this case to recognize
16 the declining usage per customer trend and enable the Company to have a reasonable opportunity to
17 recover its revenue requirement. The record in this case shows that residential customer classes, as
18 well as non-residential, are experiencing consistently declining usage trends, and that future declines
19 in usage per customer are likely. It is likely that the tiered rate structures that we have adopted
20 throughout the state, with higher commodity charges for higher usage, are having their intended
21 effect – to incent customers to conserve water. We believe that the Company's recommendation for a
22 declining usage adjustment should be adopted.

23 **B. Consolidation of Rates**

24 Mr. Magruder claims EPCOR's present and proposed rates are discriminatory in that there are
25 locational and unreasonable differences that violate the Arizona Constitution and Arizona Revised
26 Statutes. (Magruder Initial Brief, at 1.) Mr. Magruder proposes that the four water service areas in
27 this case should be combined into one revenue-neutral, integrated rate structure during these
28 proceedings, and that this rate structure and all other water service area rates should be further

1 combined over several years into a single company-wide rate structure in future rate cases. (Magruder
2 Reply Brief, at 2.) According to Mr. Magruder, the Company's present and proposed rate structure
3 fails to: promote conservation, treat parties equally, minimize rate shock, provide price signals to
4 reduce consumption, adhere to legal requirements, and streamline this process by requiring multiple
5 rate cases. (*Id.*)

6 SCVCC also requests that the Commission consider consolidation of all EPCOR's water
7 districts to eliminate the disparity in rates.

8 The issue of rate consolidation is not before us in this proceeding and we do not believe it
9 would be appropriate to address consolidation in this case. However, we will direct EPCOR to file a
10 rate case for all of its systems by no later than July 1, 2018, using a 2017 test year, and include in the
11 application rate consolidation options as an alternative to treating all of the systems as independent.
12 A similar directive is currently in place for all of EPCOR's wastewater districts. (Decision No. 74881
13 (December 23, 2014), at 35.)

14 **C. Phase-in of Tubac Rates**

15 SCVCC opposes any rate increase for the Tubac Water District but argues that if one is
16 approved, the increase should be phased-in over a three-year period with no recovery of foregone
17 revenue. SCVCC claims that any loss of revenue associated with the phase-in would be negligible to
18 EPCOR's overall income statement. (SCVCC Brief, at 4.) Mr. Magruder also proposes that any
19 Tubac rate increase should be phased-in.

20 RUCO does not oppose SCVCC's recommendation to phase-in rates if no carrying charges
21 are attached. (RUCO Reply Brief, at 11.)

22 As discussed above, rates will be phased-in for Tubac and Mohave Wastewater over three
23 years.

24 **VIII. OTHER ISSUES**

25 **A. CAP Surcharge (Paradise Valley) and GSF Surcharge (Sun City)**

26 EPCOR asserts that the continued use of a Central Arizona Project ("CAP") Surcharge for the
27 Paradise Valley District and Groundwater Savings Fee ("GSF") Surcharge for Sun City are needed to
28 allow for timely recovery of costs and to alert customers through price points of the source of water.

1 (Ex. A-21, at 13.) The GSF Surcharge for Sun City allows the Company to recover CAP-related
2 expenses in order to retain its CAP allocation and associated expenses. The CAP Surcharge for
3 Paradise Valley is similar to the GSF Surcharge. Although the Company acknowledged it previously
4 failed to file annual surcharge adjustments, which ultimately required refunds to its customers,
5 EPCOR maintains that recovery of these costs are necessary, either in base rates or via surcharges.
6 (Ex. A-21, at 5, 14; Ex. A-22, at 6; Ex. A-23, at 3.) EPCOR states that if the Commission approves
7 the continuation of the Surcharge, the Power Cost Savings should be removed from the CAP
8 Surcharge because the Company is now storing and recovering its CAP water. (Ex. A-21, at 16-17.)

9 Staff recommends approval of EPCOR's request to retain the CAP Surcharge based on the
10 changes in the CAP related amounts. (Ex. S-16, at 14-15.)

11 RUCO points out that the Company is out of compliance with prior Commission decisions
12 that required the Company to include the CAP and GSF Surcharges in base rates in future rate cases.
13 (Ex. A-22, at 6.) RUCO argues that the Company should be ordered to follow the mandates of the
14 prior decisions and eliminate the surcharge.

15 We agree that EPCOR should be permitted to continue these surcharge mechanisms because
16 they: allow for timely recovery of costs not within the Company's control; provide important pricing
17 signals to customers; and address contingencies such as the uncertain future of the Navajo Generating
18 Station (which currently supplies low-cost power to CAP). RUCO's opposition to continuation of
19 the surcharges is based on the Company's failure to include them in base rates, in accordance with
20 prior Commission Orders. However, the potential ongoing fluctuation of these costs for the Paradise
21 Valley Water and Sun City Water districts makes the costs appropriate for recovery through
22 surcharge mechanisms. EPCOR shall remain subject to the requirement of making annual adjustment
23 filings.

24 **B. SIB Mechanism**

25 **1. Arguments of the Parties**

26 The Company agrees to abide by Staff's recommended Plan of Administration relating to
27 EPCOR's request for a SIB mechanism for the Mohave Water, Sun City Water, and Paradise Valley
28 Water Districts. (Ex. A-24; Ex. A-26.) EPCOR points out that the Commission has approved SIB

1 mechanisms in a number of prior cases which disagreed with RUCO's general objections to the use
2 of SIB mechanisms. The Company argues that ratepayers' desire for rate gradualism supports the
3 Company's use of a SIB for those systems. (Decision Nos. 74568 (June 20, 2014), 73938 (June 27,
4 2014), 74081 (September 23, 2013), and 74364 (February 26, 2014); Tr. 577.)

5 Staff recommends approval of EPCOR's request for a SIB mechanism which would provide
6 for a surcharge that will enable the Company to recover a return on its investment and depreciation
7 expense between rate cases for infrastructure projects it has submitted for review, and anticipates will
8 be placed into service prior to its next rate case. (Ex. A-24, at 2-3.) Staff argues that its
9 recommended Plans of Administration detail the requisite information needed for the Commission to
10 determine the impact of the newly installed plant on EPCOR's fair value rate base and the resulting
11 impact on the fair value rate of return. (Staff Reply Brief, at 10.)

12 Staff states that its recommended POA allows for recovery of pre-tax return on investment
13 and depreciation expense associated with specific water infrastructure projects, net of associated plant
14 retirements, which have been submitted for review, and that these projects are subject to usefulness
15 and prudence review in the next rate case. Staff asserts that the Company is required to provide
16 updated financial information, including an earnings test, as part of a filing package that will enable
17 the Commission to update the fair value rate of return and make a fair value finding. (Staff Initial
18 Brief, at 20-21.)

19 RUCO asserts that the SIB mechanism is not appropriate in this case because the Company
20 has failed to show that a special need exists that the SIB would address, and because the proposed
21 SIB meter program is intended to increase revenues rather than for repairs. (Ex. R-26, at 21-23.)
22 RUCO points to EPCOR's high dividend distributions as another reason for not approving a SIB,
23 claiming that EPCOR should retain more of its earnings for infrastructure improvements. (RUCO
24 Reply Brief, at 11.) RUCO reiterates its prior arguments to SIB mechanisms based on the following:
25 (1) the SIB inappropriately shifts risk from the Company to ratepayers without adequate financial
26 compensation for ratepayers; (2) the SIB is not an adjustor mechanism; (3) the SIB will increase the
27 Company's fair value rate base without any fair value determination; (4) the Company has not
28 requested interim rates; (5) the SIB is not in the public interest; (6) individual circumstances of the

1 case; and (7) the Company does not set aside depreciation expense. (Ex. R-18, at 4.) RUCO claims
2 that ratepayers should have been better informed about the potential rate impact of the SIB at the time
3 the Company filed its rate application, and that the need for specific SIB projects is based on Nessie
4 curves that are used primarily for long-term capital planning and are not applicable for the annual
5 prioritization of pipeline renewal projects. (RUCO Initial Brief, at 53-55.)

6 RUCO also argues that the SIB is illegal and that any actual cost savings, such as lower
7 operating and maintenance expenses, attributable to the new plant are not truly captured by the
8 mechanism and are not passed through to ratepayers. (*Id.* at 57.) RUCO claims the “efficiency
9 credit” is inadequate and is only imposed until the Company’s next rate case. RUCO asserts that the
10 Commission can change a utility’s rates only in conjunction with a fair value finding except in
11 limited circumstances, one of which is through an automatic adjustor mechanism that applies to
12 expenses that fluctuate widely. RUCO argues that the SIB is not an adjustor mechanism. (*Id.* at 58-
13 59.)

14 RUCO claims that the Arizona Constitution contains a fair value requirement but the
15 Commission would not be making a new FVRB finding as part of up to five SIB filings. RUCO
16 contends that an annual earnings test and filing of balance sheets, income statement and other
17 financial information do not cure the constitutional issues. (*Id.* at 60-61.) RUCO also asserts that the
18 Commission will not, as required by law, make a finding of fair value and use that finding as a
19 determination of the Company’s rate base for the purpose of establishing rates. According to RUCO,
20 the SIB schedules only show SIB plant and depreciation expense, and the operating expenses used for
21 setting rates in this case would be from a different period than the SIB plant under consideration. (*Id.*
22 at 62-63.) RUCO asserts that the Commission should use its authority under A.R.S. § 40-222 to
23 require the Company to set aside its depreciation expense to be used to pay for improvements and
24 replacement of plant. (*Id.* at 66.)

25 The Resorts argue that the SIB should be rejected for Paradise Valley Water because EPCOR
26 did not provide adequate notice to those customers about the SIB and its impact on rates and it is an
27 abnormal rate-making mechanism that should only be implemented in extraordinary circumstances.
28 The Resorts claim that this case differs from SIBs approved for Arizona Water (*e.g.*, Decision No.

1 73938 (June 13, 2013)) because of Arizona Water's critical financial condition and limited, or lack
2 of, access to the capital markets; EPCOR represented that it was financially capable of investing in
3 AAWC in the acquisition proceeding; depreciation expense on SIB assets that replace assets included
4 in rate base will result in duplicate recovery; and the SIB will inarguably lower a utility's risk but the
5 Company has not taken that lower risk into account. (Resort Brief, at 1-2.)

6 The Resorts argue that the Company lacks the extraordinary circumstances that would justify
7 the implementation of a SIB. (Resorts Ex. 1, at 4.) According to The Resorts, the requested SIB is
8 EPCOR's attempt to obtain a return on and of normal business expenses prior to its next rate case,
9 contrary to the intent of an adjustor mechanism which is to allow for adjustments in instances where
10 significant operating expenses rise and fall precipitously. (*Id.* at 2-3.) The Resorts assert that the
11 Company's financial circumstances sharply contrast with those of Arizona Water Company, which
12 was granted a SIB due to the amount of capital expenditures it faced, its poor financial condition, and
13 its lack of access to financial markets. (*Id.* at 3-4.) The Resorts claim that EPCOR previously
14 represented that it has access to capital markets and has the financial ability to invest in its utility
15 operations. (*Id.* at 4-6.)

16 The Resorts also argue that granting a SIB in this case raises other issues, such as:
17 depreciation expense of an asset replaced through a SIB resulting in double payment; failure to
18 account for accumulated depreciation; inclusion of ADIT for SIB "rate base;" the potential for double
19 counting of labor expense and overhead; failure to account for the utility's lower risk; and lack of
20 notice to Paradise Valley customers. The Resorts recommend rejection of EPCOR's request for a
21 SIB given that the Company is financially healthy and is able to fund its daily operations. (*Id.* at 4.)

22 Mr. Magruder argues that the SIB mechanism is simply a plan that would allow the Company
23 obtain prefunding for routine maintenance tasks required to provide reliable service. He claims that
24 such expenses should not be given special treatment for several reasons: the costs of the SIBs are
25 uncertain; detailed actions are unknown; and, without a prudence review, approval is impossible.
26 Alternatively, Mr. Magruder suggested and that any SIBs should be for all service areas, not just a
27 few. (Magruder Reply Brief, at 12-13.)

28 ...

1 **2. Discussion of Legal Issues**

2 The Commission generally must determine a fair value rate base and apply a rate of return to
3 that rate base when it develops rates. The case law interpreting the Commission's constitutional
4 duties state that the Commission may diverge from this ratemaking method when authorizing interim
5 rates in the event of an emergency (*i.e.*, interim rates), and when the Commission authorizes (in a rate
6 case) an automatic adjustor mechanism to address specific costs occurring subsequent to the rate
7 case. *Scates v. Arizona Corp. Comm'n* suggests that there may be exceptional situations that warrant
8 a departure from the usual method. (118 Ariz. 531 (App. 1978).)

9 The Company, Staff, and RUCO discussed in their post-hearing briefs the legality of a SIB
10 under Arizona law. Arizona Constitution, Article XV, § 14 provides: "The Corporation Commission
11 shall, to aid it in the proper discharge of its duties, ascertain the fair value of the property within the
12 State of every public service corporation doing business therein" This language has been
13 interpreted to require the Commission to establish a utility's authorized rates by applying a fair rate
14 of return to the fair value of the utility's property devoted to the public use at the time of the inquiry
15 (or as near as possible thereto), as determined by the Commission based upon all available relevant
16 evidence. (*See, e.g., Arizona Corp. Comm'n v. Arizona Water Co.*, 85 Ariz. 198, 203-04, 335 P.2d
17 412, 415 (1959).)

18 The Arizona Supreme Court has clarified that "the Commission in its discretion can consider
19 matters subsequent to the historic year" when establishing fair value rate base in a rate case (*Arizona*
20 *Corp. Comm'n v. Arizona Public Service Co.*, 113 Ariz. 368, 371, 555 P.2d 326, 328-29 (1976)), and
21 has specifically approved the portion of a Commission decision that allowed inclusion of CWIP for
22 plant that was under construction during the test year and would go into service within two years after
23 the effective date of a Step II increase, when the step increase methodology had been created in a full
24 permanent rate case that included a determination of fair value. (*Arizona Community Action Assn. v.*
25 *Arizona Corp. Comm'n*, 123 Ariz. 228, 230, 599 P.2d 184, 186.)

26 In *Arizona Public Service*, the Arizona Supreme Court held that although the Commission
27 must ascertain fair value, it was not prohibited from taking into consideration in its fair value
28 determination the addition of CWIP after the end of the test year. In so finding, the court stated:

1
2 A plant under construction is at least a relevant factor which the
3 Commission could consider in determining fair value. The attorney
4 general's opinion would cut off consideration of any facts subsequent
5 to the historic year. In *Simms v. Round Valley*, supra, we said: 'Fair
6 value means the value of properties at the time of inquiry (citing
7 cases),' and '(t)his is necessary for the reason that the company is
8 entitled to a reasonable return upon the fair value of its properties at the
9 time the rate is fixed.' From the foregoing, it is obvious that the
10 Commission in its discretion can consider matters subsequent to the test
11 year, bearing in mind that all parties are entitled to a reasonable
12 opportunity to rebut evidence presented. Construction projects
13 contracted for and commenced during the historical year may certainly
14 be considered by the Commission upon the cutoff time previously
15 indicated. We would not presume to instruct the Commission as to
16 how it should exercise its legislative functions. However, it appears to
17 be in the public interest to have stability in the rate structure within the
18 bounds of fairness and equity rather than a constant series of rate
19 hearings.

20 (113 Ariz. at 371, 555 P.2d at 329 (internal citations omitted).) The Arizona Supreme Court
21 reinforced this view in *Arizona Community Action*, by affirming the Commission's decision to allow
22 inclusion of CWIP in APS's rate base within two years of a Step II rate increase. (123 Ariz. 228, 230-
23 231, 599 P. 2d 184, 186-187.) In that case, the court considered whether it was permissible for the
24 Commission to authorize a rate of return based on plant construction in progress but not yet in
25 service, which would result in five percent step increases over a three-year time period (1977-1979).
26 Although the court struck down the tying of step increases solely to APS's return on equity, it found
27 the Commission's inclusion of funds expended on CWIP to be "entirely reasonable." (*Id.*) With
28 respect to the legality of the step increase approved by the Commission, the court stated:

21 In view of [*Arizona Public Service*], supra, we find entirely reasonable
22 that portion of the Commission's decision allowing the inclusion of
23 [CWIP] to go on line within two years from the effective date of the
24 Step II increase. Nor do we find fault with the Commission's attempt
25 to comply with our indication in [*Arizona Public Service*], supra, that a
26 constant series of rate hearings are not necessary to protect the public
27 interest. The hearing culminating in the order of August 1, 1977,
28 resulted in a determination of fair value. *The adjustments ordered by
the Commission in adding the CWIP to that determination of fair value
were adequate to maintain a reasonable compliance with the
constitutional requirements if used only for a limited period of time.*

1 ((*Id.*)(emphasis added).)

2 As a general proposition, we recognize that the courts have consistently required that the
3 Commission find fair value before allowing an adjustment in rates. As indicated above, exceptions to
4 the requirement to base rates on a monopolistic utility's fair value rate base have typically been
5 recognized for interim rate increases when an emergency exists, and for rate increases caused by
6 automatic adjustment clauses, when the automatic adjustment clause itself is created in a permanent
7 rate case that meets all legal requirements and the clause is designed to ensure that the utility's profit
8 or rate of return is unchanged by application of the clause. (*See RUCO v. Arizona Corp. Comm'n*,
9 199 Ariz. 588, 20 P.3d 1169 ("*Rio Verde*"); *Scates, supra*, 118 Ariz. 531, 578 P.2d 612; Arizona
10 Attorney General Opinion No. 71-17.)

11 However, in *Scates*, the Court of Appeals indicated that in exceptional circumstances the
12 Commission may adjust rates outside of a full rate case. Although the court found the Commission
13 did not have authority to allow increases between rate cases to certain of a telephone company's
14 charges without a consideration of the impact on the company's rate of return and financial condition,
15 the court suggested that updated submissions may be permitted to adjust rates between full rate cases.
16 Thus, in *Scates*, the appellate court suggested a third exception to the general rule:

17 We do not need to decide in this case whether as a matter of law there
18 must be a de novo compliance with all provisions of the order in
19 connection with every increase in rates. The Commission here not only
20 failed to require any submissions, but also failed to make any
21 examination whatsoever of the company's financial condition, and to
22 make any determination of whether the increase would affect the
23 utility's rate of return. There may well be exceptional situations in
24 which the Commission may authorize partial rate increases without
25 requiring entirely new submissions. We do not decide in this case, for
26 example, whether the Commission could have referred to previous
27 submissions with some updating or whether it could have accepted
28 summary financial information.

(118 Ariz. 531, at 537, 578 P.2d 612, at 618.)

26 In *Rio Verde*, the Court of Appeals addressed the issue of whether the Commission properly
27 approved a surcharge to recover increased CAP water expenses between rate cases without
28 ascertaining the utility company's fair value. The court, citing *Simms v. Round Valley Light & Power*

1 *Co. and Arizona Public Service*, held that the Arizona Constitution requires the Commission to
2 determine the company's fair value, and the justness and reasonableness of the rates must be related
3 to this fair value. (*Simms*, 80 Ariz. 145 (1956); *Arizona Public Service*, 199 Ariz. 588, at 591, 20 P.3d
4 1169, at 1172.)

5 However, the courts have also consistently upheld the Commission's broad discretion to use
6 fair value in a manner that recognizes changing regulatory circumstances. For example, in *US West*
7 *Communications, Inc. v Arizona Corp. Comm'n*, ("*US West II*"), the Arizona Supreme Court
8 recognized that although a fair value finding is required under the Constitution, the Commission was
9 not bound by a "rigid formula" in setting just and reasonable rates. (201 Ariz. 242, at 246, 34 P.3d at
10 355.) Although the court in *US West II* was considering fair value in the context of competitive
11 telecommunications services, and not for a monopoly water company such as EPCOR, the court's
12 discussion of the fair value requirement is instructive.

13 Because neither this court nor the corporation commission possesses
14 the power to ignore plain constitutional language, we hold that a
15 determination of fair value is necessary with respect to a public service
16 corporation. But what is to be done with such a finding? In the past,
17 fair value has been the factor by which a reasonable rate of return was
18 multiplied to yield, with the addition of operating expenses, the total
19 revenue that a corporation could earn. That revenue figure was then
20 used to set rates....But while the constitution clearly requires the
21 Arizona Corporation Commission to perform a fair value
22 determination, only our jurisprudence dictates that this finding be
23 plugged into a rigid formula as part of the rate-setting process. Neither
24 section 3 nor section 14 of the constitution requires the corporation
25 commission to use fair value as the *exclusive* "rate basis."...We still
26 believe that when a monopoly exists, the rate-of-return method is
27 proper. Today, however, we must consider our case law interpreting
28 the constitution against a backdrop of competition. In such a climate,
there is no reason to rigidly link the fair value determination to the
establishment of rates. We agree that our previous cases establishing
fair value as the exclusive rate base are inappropriate for application in
a competitive environment.... Thus, fair value, in conjunction with
other information, may be used to insure that both the corporation and
the consumer are treated fairly. In this and any other fashion that the
corporation commission deems appropriate, the fair value
determination should be considered. The commission has broad
discretion, however, to determine the weight to be given this factor in
any particular case.

1 (*Id.* at 245-246, 34 P.3d at 354-355)(internal citations omitted, emphasis original0.) The Court of
 2 Appeals reinforced this finding in *Phelps Dodge v. Arizona Electric Power Cooperative*, stating that:

3 ...our reading of the court's ruling [in *US West II*]...is consistent with
 4 the pronouncement...that the Commission should consider fair value
 5 when setting rates within a competitive market, although the
 6 Commission has broad discretion in determining the weight to be given
 7 that factor in any particular case.

8 (207 Ariz. 95, at 106, 83 P.3d 573, at 584.)

9 The Commission has also previously employed mechanisms such as the Arsenic Cost
 10 Recovery Mechanism ("ACRM") to address extraordinary regulatory challenges for which traditional
 11 ratemaking methods were deemed inadequate. In Decision No. 66400 (October 14, 2003), in which
 12 the Commission first adopted the ACRM, the Commission determined that the proposed ACRM was
 13 within the Commission's constitutional and statutory authority and permitted under applicable case
 14 law. (*See* Decision No. 66400 at 17, 19-20, 22.) Arizona Water's ACRM in that case included a
 15 requirement that the Company file with each adjustment filing:

16 (1)the most current balance sheet at the time of the filing;
 17 (2) the most current income statement; (3) an earnings test
 18 schedule; (4) a rate review schedule (including the
 19 incremental and pro forma effects of the proposed increase);
 20 (5) a revenue requirement calculation; (6) a surcharge
 21 calculation; (7) an adjusted rate base schedule; (8) a CWIP
 22 ledger (for each project showing accumulation of charges by
 23 month and paid vendor invoices); (9) calculation of the three
 24 factor formula; and (10) a typical bill analysis under present
 25 and proposed rates.

26 (*Id.* at 14.)

27 The Commission further agreed that the ACRM step increase procedure was based on the
 28 approach for CWIP discussed by the Arizona Supreme Court in both *Arizona Public Service* and
Arizona Community Action. The Commission stated that in both cases the court acknowledged the
 Commission's authority to consider post-test year matters as long as the Commission complied with
 its constitutional duty to determine fair value. The Commission also cited *Scates* as supporting the
 Commission's authority to approve step rate increases, although only in "exceptional situations."
 The Commission found that the ACRM:

1
2 specifically require[s] that [Arizona Water] file updated financial
3 information to verify the actual expenditures incurred for installing
4 arsenic treatment plant, as well as schedules verifying that the
5 requested step increase will not result in a return in excess of the
6 Company's "fair value" rate base return.... We disagree with RUCO's
7 contention that inclusion of the recoverable O&M expenses violates the
8 tenets of the *Scates* decision.⁴ As the Arizona court explained in that
9 decision, automatic adjustment mechanisms may be approved in the
10 context of a general rate proceeding as long as the expenses are specific
11 and narrowly defined. The modified ACRM proposed by Staff and
12 Arizona Water satisfies the *Arizona Community Action* and *Scates*
Action requirements because it is an automatic adjustment mechanism that is
being considered in a rate proceeding which includes a "fair value"
analysis of the Company's utility plant. Moreover, the expenses that
are eligible for recovery under the ACRM adjustor mechanism are
narrowly defined costs that will be incurred by direct payments to third
party contactors. We believe these components satisfy the
requirements delineated in both the *Scates* and *Arizona Community*
Action decisions.

13 (*Id.* at 19-20.) The Commission concluded that approval of step increases under the ACRM, as
14 described in Decision No. 66400, was consistent with the Commission's authority under the Arizona
15 Constitution, ratemaking statutes, and applicable case law. (*Id.* at 22.)

16 3. Conclusion

17 Consistent with our findings in prior Decisions (*e.g.*, Decision Nos. 73938 and 74081), we
18 believe that the proposed SIB mechanism, together with the financial information and analysis
19 required herein, satisfies the fair value concerns addressed by various court decisions. Although
20 RUCO asserts that the proposed SIB does not require a fair value finding by the Commission when
21 the SIB surcharge is adjusted, consistent with prior Arizona Water Decisions the information that
22 EPCOR will be required to file at the time a surcharge adjustment request is made requires "an
23 analysis of the impact of the SIB Plant on the fair value rate base, revenue, and the fair value rate of
24 return as set forth in Decision No. 73736." (*See* Decision No. 73938, at 50.)

25 As discussed above, the applicable court decisions have found that the express language in
26 Article 15, §14 of the Arizona Constitution requires the Commission to ascertain "fair value." The

27
28 ⁴ RUCO had objected to inclusion of O&M expense adjustments in the ACRM, arguing that *Arizona Community*
Action had only authorized rate base updates and that the inclusion of O&M adjustments presented matching problems.

1 courts have consistently recognized, however, that the Commission has broad discretion in the rate
2 setting formulas and techniques that it employs, and the courts will not disturb the Commission's
3 findings absent an abuse of that discretion. (*See, Simms, supra*, at 154; *Arizona Public Service, supra*,
4 at 370.) A line of decisions establishes that, as long as fair value is determined, the Commission does
5 not abuse its discretion in adopting varying ratemaking mechanisms that allow rate recovery for:
6 post-test year plant (*Arizona Public Service*); CWIP that is not yet in service (*Arizona Community*
7 *Action*); interim rates or adjuster mechanisms without a fair value finding (*Rio Verde*); and use of fair
8 value as only one factor to be considered in setting rates in a competitive regulatory environment (*US*
9 *West II; Phelps Dodge*).

10 An examination of these cases suggests that courts have understood that while a fair value
11 determination is always required under the plain constitutional language of Article 15, §14, the
12 Commission must have wide latitude to fashion ratemaking methods necessary to address a number
13 of circumstances that may not have been anticipated when the Arizona Constitution was enacted. As
14 long as the fair value finding is related to the rates set by the Commission, and that "just and
15 reasonable rates" result from the methodologies employed (Article 15, §3), the courts have found that
16 the Commission does not abuse its discretion in regard to its ratemaking powers.

17 We believe that the SIB mechanism proposed in this proceeding, together with the additional
18 financial information and analysis required herein, is compliant with the Commission's constitutional
19 requirements, as well as the case law interpreting the Commission's authority and discretion in
20 setting rates. The SIB surcharge would be based on specific, verified, and in-service plant additions
21 that are reviewed by Staff and approved by the Commission prior to being implemented. EPCOR
22 will be required to submit annual summary schedules showing the actual cost of the infrastructure,
23 and supporting documentation that will enable Staff and the Commission to determine how the
24 proposed surcharge adjustments would impact the fair value rate of return for each affected system.

25 The SIB mechanism is analogous to the step increases for CWIP plant that the court found to
26 be a reasonable ratemaking device in *Arizona Community Action* (except for tying the increases
27 solely to return on equity). Although the SIB-eligible plant differs from CWIP to the extent that the
28 SIB would not necessarily be under construction during the historical test year in the rate case, the

1 requirement that the SIB plant must be fully constructed, and used in the provision of utility service
2 (with verification that such is the case) prior to inclusion in a surcharge, provides the Commission
3 with an even greater assurance (compared with CWIP) that the SIB plant is used and useful and
4 therefore serves as a proper basis for approving just and reasonable rates. And, by allowing up to
5 five surcharge adjustments between full rate case applications, the SIB takes into account the court's
6 observation in the same case that a constant series of rate hearings is not necessary to protect the
7 public interest. (*Id.* at 230-231, 599 P.2d at 186-187.) By requiring the filing of a full rate case at
8 least every five years (with a review in the subsequent case of all SIB plant that was included in the
9 surcharge during the interim between rate cases), the SIB also addresses the concern that the interim
10 rate adjustments would only be in place for a limited period of time. In addition to the five percent
11 efficiency credit, the SIB mechanism also includes notice requirements to customers, a review period
12 for Staff and RUCO (and an opportunity for other parties or customers to express opposition), and an
13 Order by the Commission evaluating and approving the appropriateness of the SIB-eligible plant,
14 including EPCOR's fair value rate base and rate of return.

15 As stated in Decision No. 73938, from a practical perspective, the SIB would operate very
16 similarly to existing ACRMs, with which the Commission now has extensive experience, and which
17 the Commission has determined to be lawful. Consistent with prior SIB Decisions, we will require
18 EPCOR to include in each of its surcharge adjustment filings similar financial information required
19 for ACRM adjustments, as described in Decision No. 66400. EPCOR shall also be required to file
20 the following information: (1) the most current balance sheet at the time of the filing; (2) the most
21 current income statement; (3) an earnings test schedule; (4) a rate review schedule (including the
22 incremental and pro forma effects of the proposed increase); (5) a revenue requirement calculation;
23 (6) a surcharge calculation; (7) an adjusted rate base schedule; (8) a CWIP ledger (for each project
24 showing accumulation of charges by month and paid vendor invoices); (9) calculation of the three
25 factor formula (as requested by Staff); and (10) a typical bill analysis under present and proposed
26 rates. (*See also*, Decision No. 74364 (February 26, 2014).)

27 The Company shall also be required to perform an earnings test calculation for each initial
28 filing and annual report filing to determine whether the actual rate of return reflected by the operating

1 income for the affected system or division for the relevant 12-month period exceeded the most
2 recently authorized fair value rate of return for the affected system or division, with the earnings test
3 to be: based on the most recent available operating income, adjusted for any operating revenue and
4 expense adjustments adopted in the most recent general rate case; and based on the rate base adopted
5 in the most recent general rate case, updated to recognize changes in plant, accumulated depreciation,
6 contributions in aid of construction, advances in aid of construction, and accumulated deferred
7 income taxes through the most recent available financial statement (quarterly or longer). The
8 earnings test results will be considered in the following manner. If the earnings test calculation
9 described herein shows that the Company will not exceed its authorized rate of return with the
10 implementation of the SIB surcharge, the surcharge for the year may go into effect upon issuance of
11 the surcharge approval order and subject to the conditions described herein. But if the earnings test
12 calculation described herein shows that the Company will exceed its authorized rate of return with the
13 implementation of any part of the SIB surcharge, the surcharge for that year may not go into effect.
14 Lastly, if the earnings test calculation described herein shows that the Company will exceed its
15 authorized rate of return with the implementation of the full surcharge, but a portion of the surcharge
16 may be implemented without exceeding the authorized rate of return, then the surcharge may be
17 authorized up to that amount, again upon issuance of the surcharge approval order and subject to the
18 conditions described herein. We reiterate that the proposed SIB surcharges shall be evaluated by the
19 Commission according to all relevant factors, including the results of the earnings test. In any event,
20 the earnings test shall not impact the approval of the SIB mechanism or the possibility of SIB
21 surcharges in future years where authorized in accordance with the SIB mechanism.

22 With this additional information, the SIB allows for a consideration of all of EPCOR's costs
23 at the time a surcharge adjustment is made, and is therefore permissible under *Scates*. The SIB
24 mechanism also addresses the concerns cited in *Scates* in that the SIB: is an adjustment mechanism
25 established within a rate case as part of a company's rate structure; adopts a set formula that would
26 allow only readily identifiable and narrowly defined plant to be recovered through the surcharge; and
27 will apply the rate of return authorized herein to SIB plant (less the five percent efficiency credit).

28

1 In accordance with the court's holding in *Simms*, which states that the Commission must find
2 and use the fair value of the utility company's property at the time of the inquiry, and the
3 reasonableness and justness of rates established by the Commission "must be related to this finding of
4 fair value" (80 Ariz. at 151, 294 P.2d at 382), the SIB mechanism requires a determination of the
5 Company's fair value rate base, including the SIB plant, at the time the surcharges are proposed and
6 approved.

7 Finally, we note that although a SIB mechanism could potentially result in much greater
8 resource demands upon the Commission and Staff than would the current regulatory structure, as
9 noted in Decision No. 73938 (at page 54), the proposed SIB places more of the informational filing
10 burdens on the Company, thus mitigating many of the resource concerns that had previously existed.
11 With these provisions and protections, as well as others discussed herein, we find that proposed SIB
12 mechanism is in accord with Arizona law and, as a whole, is consistent with the public interest.

13 In light of the Court of Appeals' recent decision on August 18, 2015, which vacated the
14 Commission's approval of the SIB mechanism, we will stay the implementation of the SIB
15 mechanism, pending the outcome of any future ruling.

16 **C. Power Cost Adjustor Mechanism**

17 EPCOR requested approval of a Power Cost Adjustor Mechanism ("PCAM") which it claims
18 will comply with the Commission's requirements for such mechanisms. (*See*, Decision No. 74437
19 (April 14, 2014), at 10.) The Company argues that the PCAM does not harm ratepayers and sends
20 appropriate price signals. (EPCOR Initial Brief, at 39-40.)

21 Staff recommends approval of the Company's proposed PCAM, subject to the following
22 conditions: (1) EPCOR is allowed to pass through to its customers the increase or decrease in
23 purchased power costs that result from a rate change from any regulated electric service provider
24 supplying retail service to EPCOR; (2) within 90 days of this Decision, EPCOR must file a Plan of
25 Administration for the PCAM for Commission approval; and (3) EPCOR will only recover increases
26 or refund decreases that are due to changes in purchased power rates. (Staff Reply Brief, at 5; Ex. S-
27 12, at 59.)
28

1 RUCO opposes the PCAM, arguing that EPCOR has failed to establish a need for the
2 mechanism. (Ex. R-9, at 48.) RUCO claims the Company has not provided any evidence that its
3 power bills are increasing substantially. RUCO asserts that adjustor mechanisms should be reserved
4 for volatile, very large expense items, in extraordinary circumstances. (RUCO Initial Brief, at 42-
5 43.)

6 Mr. Magruder agrees with RUCO that only Commission-approved fixed (non-variable)
7 electricity rate changes should be recovered, and not “projected” future costs. He argues that electric
8 bills are a normal business cost and should not be recovered through a variable billing adjustment,
9 without customer notice or inputs. Mr. Magruder contends that EPCOR’s systems are served by
10 different electric providers and the Company should only recover prudent electric costs. He claims
11 that constantly changing surcharges should not be approved because they create customer confusion.
12 (Magruder Reply Brief, at 7-8.)

13 We find that a properly conditioned power cost adjustor is reasonable for EPCOR in this case.
14 Although the evidence does not indicate significant volatility in the Company’s electricity expenses,
15 such costs can fluctuate between rate cases and are properly recoverable through an adjustment
16 mechanism. We believe that Staff’s recommended conditions, which include implementation of an
17 approved Plan of Administration, will afford customers adequate protection.

18 **D. Health Care Cost Adjustor**

19 The Company also seeks a health care cost adjustor it calls an Affordable Care Act
20 Adjustment Mechanism (“ACAM”) to recognize the unpredictability of employee medical costs.
21 EPCOR claims the adjustor would provide protection for both the Company and its customers. (Ex.
22 A-7, at 24.) The Company’s proposal would adjust to allow recovery based on an “average cost per
23 employee” and would use the current employee count as a base. (EPCOR Initial Brief, at 40.)

24 RUCO opposes EPCOR’s ACAM proposal, arguing that the Company failed to show the
25 Affordable Care Act has adversely affected it, and asserting that such costs are within the Company’s
26 control. RUCO argues that the Company has provided no data, information, studies or other support
27 for the need for an ACAM. (RUCO Initial Brief, at 43; Ex. R-9, at 50.)
28

1 Staff recommends denial of the Company's request for an ACAM because Staff claims that
2 such costs are not known or measurable. (Staff Reply Brief, at 6.) Staff points out that no other
3 company has requested an ACAM, and that it is not clear that large companies will be significantly
4 affected by health care costs. (Ex. S-12, at 56-57.)

5 Mr. Magruder also opposes the ACAM because it represents normal employee expenses and
6 adopting such a surcharge would be "frivolous." He claims that the Congressional Budget Office
7 forecasts lower medical insurance costs in the next decade. (Magruder Reply Brief, at 6.)

8 We agree with Staff and the intervenors that the Company's ACAM proposal should be
9 denied. As RUCO points out, the Company has some degree of control over health care costs.
10 Although it is unclear how this adjustor would operate, the Company could decide to provide as
11 much health care cost as it desires and pass those costs on to ratepayers because the average cost per
12 employee increased. Moreover, EPCOR has not demonstrated that health care costs are especially
13 volatile and should be treated differently than many other normal business expenses that are
14 addressed through the normal rate case process.

15 **E. Tubac Storage Tank**

16 Staff claims that the Company's Tubac water system lacks adequate storage capacity and
17 recommends that EPCOR be required to install an additional 100,000 gallons of storage. (Ex. S-1,
18 MST-4, at 2.) Staff also recommends that this docket remain open for the inclusion of the storage
19 tank into rate base to allow the Company to recover the costs by adjusting rates. Staff points out that
20 EPCOR will have to submit an Approval to Construct with the Arizona Department of Environmental
21 Quality ("ADEQ") by June 30, 2016 to verify costs. (*Id.*) Staff's recommendation for additional
22 storage in Tubac is based on the number of connections and peak month usage. (*Id.*)

23 EPCOR supports Staff's recommendations related to the Tubac Water District including
24 installing an additional storage tank (subject to a hydraulic study), using the Company's own funds
25 for the tank, and keeping this docket open to include the new tank in rate base once it is completed.
26 (Ex. A-5, at 5; Tr. 874, 885-887.)

27 RUCO claims that a determination on additional storage for Tubac is premature and proposes
28 that an engineering assessment be completed prior to the determination of necessity of additional

1 storage. RUCO also opposes leaving the docket open in this case to include the additional storage
2 tank.

3 SCVCC, which represents the interests of Tubac customers, claims that a prior docket showed
4 one well was out of service for an extended period of time but has now been returned to service and
5 produces water that meets quality standards. SCVCC asserts that this well will provide sufficient
6 capacity without the need for additional storage. SCVCC requested that any requirement for
7 additional storage be delayed and separated from the current case, so that adequate consideration can
8 be given to the issues of need, capacity, location and cost. (SCVCC Brief, at 3.)

9 In its Brief, SCVCC cited to a 2009 case in which Staff recommended 100,000 gallons of
10 additional storage for Tubac to serve the existing customer base and reasonable growth, but
11 subsequently withdrew that recommendation. (*Id.* at 7-8, citing to June 1, 2009 Staff Memorandum in
12 Docket No. WS-01303A-09-0152.) SCVCC asserts that the circumstances today are similar to those
13 that were present in 2009, in that there is currently adequate storage capacity and little customer
14 growth. As a result, SCVCC requests that Staff's recommendation for additional storage be stayed to
15 allow for adequate consideration of the issue. (*Id.* at 8.)

16 Mr. Magruder, a Tubac resident, also opposes Staff's recommendation. He argues that the
17 amount of a storage surcharge associated with Staff's recommendation is unknown, and agrees with
18 SCVCC that the current need for additional storage is debatable. He states that this docket should not
19 be left open for an unknown capital asset that may not be necessary and contends that the project
20 needs additional review before the Commission orders construction of a water storage tank by the end
21 of 2015 (or mid-2016), as proposed by Staff. Mr. Magruder recommends a new water storage tank
22 should be added to the rate base in a subsequent rate case and reflected in the Company-wide revenue
23 requirements when EPCOR rates are consolidated statewide. (Magruder Reply Brief, at 15-16.) He
24 argues that the rate base asset associated with additional storage should not be levied as a surcharge
25 on only the Tubac service area but should, instead, be made part of the total companywide combined
26 revenue requirements, along with all other capital improvements. (*Id.* at 11.)

27 We believe that it is appropriate, at this time, to delay a specific directive to EPCOR to add
28 storage capacity in Tubac. However, the Company should conduct a hydraulic study to determine

1 whether additional storage needs in Tubac are imminent and, if they are, to ensure that the additional
2 storage tank is sized correctly. EPCOR should complete the hydraulic study as soon as possible, and
3 file its recommendation regarding the need for additional storage in this docket, as a compliance item,
4 within 90 days from the effective date of this Decision. Staff and intervenors shall file responses to
5 the Company's recommendation within 30 days thereafter. This docket shall remain open for
6 consideration and disposition of this issue.

7 **F. Miscellaneous Service Charges**

8 EPCOR requested approval of its proposed revisions to its miscellaneous service charges.
9 (Ex. A-4, at 6-10; Ex. A-5, at 6.) Staff proposed certain changes to the Company's miscellaneous
10 charges. (Ex. S-16, at 15-17.)

11 The miscellaneous service charges recommended by Staff are reasonable and shall be
12 adopted.

13 **G. Low Income Tariff**

14 EPCOR is proposing a new low income tariff for the Tubac Water District, Paradise Valley
15 Water District, and Mohave Wastewater District, and seeks to continue its low income tariff for the
16 Sun City Water District and Mohave Water District. (Ex. A-7, at 25-26.) The Company requests that
17 the Commission adopt low income amounts in the final rate design for Tubac, Paradise Valley, Sun
18 City, and Mohave Water Districts, but requests that it be permitted to defer amounts related to
19 Mohave Wastewater District until the next rate case. (*Id.*) Under EPCOR's proposal, recovery of the
20 program costs would be made through increases in the highest tier commodity rate for the water
21 districts and would be deferred to the next rate case for the Mohave Wastewater District. (EPCOR
22 Initial Brief, at 44.)

23 RUCO proposes that EPCOR be required to submit a Plan of Administration relating to the
24 operation of the proposed low income tariff. (Ex. R-9, at 51.)

25 Mr. Magruder opposes EPCOR's proposed low income program, claiming it is illegal,
26 inequitable, dysfunctional, and unworkable. He claims that the proposed low income surcharge
27 differs between service areas and increases the rate differences between districts. Mr. Magruder
28 instead proposes use of a "water lifeline" rate for all ratepayers rather than incurrence of

1 administrative and other program costs associated with the proposed low income tariff. He argues
2 that the proposed plan should be rejected due to its high cost to benefit ratio. (Magruder Reply Brief,
3 at 3.)

4 We believe EPCOR's proposed low income tariff should be continued for the Sun City Water
5 and Mohave Water districts, and that it should be expanded to the other districts in this proceeding as
6 well. The rate designs adopted in this case include revised low income surcharges for the Sun City
7 Water and Mohave Water districts and establish initial low income surcharges for the Tubac Water
8 and Paradise Valley Water districts to provide recovery of revenues lost due to the low income
9 program. In addition, the Company may defer the revenues lost associated with the Mohave
10 Wastewater District low income program, and may request recovery of the deferred amount in a
11 future rate case.

12 **H. Property Tax Rate**

13 RUCO asserts that the proper property tax ratio to be used in this case is 18.056 percent rather
14 than the 18.5 percent ratio used by the Company. (Ex. R-9, at 45.)

15 The Company disputes RUCO's assertion and states that the property tax ratio it used reflects
16 the one that will be in use at the time new rates go into effect. (EPCOR Reply Brief at 39, citing to
17 Ex. A-11, at 17.)

18 We find that the property tax ratio employed by the Company and Staff is reasonable in this
19 case because it reflects the ratio that will be in effect at the time rates become effective, rather than
20 being based on a three-year future average as advocated by RUCO.

21 **I. Accounting Compliance Requirements**

22 RUCO asserts that, given the identification of many accounting errors and multiple iterations
23 of standard plant in service schedules, it is concerned with EPCOR's internal controls over its plant
24 records and recommends the following to address these concerns: (1) EPCOR shall include in all
25 future rate case applications for each of its districts, plant schedules that include plant additions,
26 retirements, and accumulated depreciation balances by year and by NARUC plant account number
27 that reconcile to the prior Commission decision; (2) EPCOR shall file an accounting action plan to
28 correct the lack of internal control over plant schedules and records, within 90 days of a decision in

1 this docket; (3) Adoption of RUCO's recommended rate case expense; and (4) The Commission shall
2 require EPCOR Water Arizona to be audited by an independent external auditing firm for
3 correctness, accuracy, and assurance that internal controls are working. (Ex. R-9, at 54, 57.)

4 RUCO claims that the Company established a pattern in this case of not providing basic
5 schedules to support its rate case filings which caused delays in the nature, timing, and extent of
6 RUCO's audit. (RUCO Initial Brief, at 44.) RUCO estimates that the Company submitted 15
7 iterations of its plant schedules in this case, and asserts that the Company is out of compliance with
8 NARUC accounting requirements. RUCO contends that the NARUC USOA and/or Commission
9 rules require: keeping records to support information useful in determining the facts regarding a
10 transaction; distributing the cost of depreciable plant adjusted for net salvage in a rational and
11 systemic manner over the estimated service life of such plant; and giving complete and authentic
12 information as to its properties and operations. (*Id.* at 45-46.)

13 RUCO also expressed concerns regarding the Company's internal controls regarding all
14 aspects of financial reporting, asserting that the lack of internal controls created significant additional
15 work for the parties and additional expense for ratepayers. (*Id.* at 46.) RUCO recommends that
16 EPCOR be required to file certain plant schedules in future rate cases and to develop an accounting
17 action plan to correct its lack of internal controls. RUCO further proposes that the Commission direct
18 the Company to be audited by an independent external auditing firm to review its accounts for
19 correctness and accuracy, and to determine whether internal controls are in place and working. (*Id.* at
20 46-47.)

21 Mr. Magruder also recommends a company-wide audit of EPCOR's financial records.

22 The Company objects to these proposed requirements (independent audit and accounting
23 action plan). The Company claims it is already audited by an external accounting firm as part of the
24 annual audit of EPCOR Utilities Inc. and that the accounting issues arose as a result of the transition
25 from AAWC to EPCOR.

26 We believe that the rate application filed by EPCOR showed that there were significant issues
27 not only with prior accounting entries, but with how the application was presented even after the
28 Company effectively refiled its entire case in October 2014. The Company is responsible for

1 addressing these issues prior to its next rate application and we intend to scrutinize the next
2 application to determine if the problems described in this Decision have been addressed. The
3 Company is on notice that it is at risk in future cases for non-recovery of costs related to unsupported
4 accounting entries and plant values.

5 The Commission has concerns with respect to the accuracy of the Company’s accounting and
6 whether the Company’s internal controls are in place and effective. Accurate accounting records set
7 the foundation for the Commission to fulfill its fundamental oversight responsibilities. The
8 Commission Staff, and RICO identified numerous errors throughout this rate case filing that required
9 additional time and additional resources to analyze and resolve. Accordingly, we find it appropriate
10 to adopt RUCO’s recommendations and require the Company to file an action plan to correct the lack
11 of internal controls over plant schedules and records, within 90 days of a decision in this docket. In
12 addition, EPCOR shall engage an external accounting firm to perform an independent review of the
13 Company’s plant records to determine the accuracy and correctness of plant balances and to further
14 determine if the internal controls are sufficient, in place and working. A report detailing the results of
15 this external review shall be filed in this docket on or before May 27, 2016. Finally, the Company
16 shall also be required to have an independent depreciation study performed and file it as part of its
17 application in the Company’s next rate case. The costs associated with preparing the action plan,
18 retaining the external accounting firm and the independent depreciation study shall not be passed on
19 to rate payers in a future rate case.

20 **J. Prohibit New Wells in AMA Service Areas**

21 In his Reply Brief, Mr. Magruder raises the question as to whether the Company should be
22 ordered to apply to the Arizona Department of Water Resources to prohibit new exempt wells within
23 EPCOR’s service territory. (Magruder Reply Brief, at 15.)

24 There is no evidence in the record on this issue and, in any event, the argument raises a
25 concern that is beyond the scope of the Commission’s authority.

26 * * * * *

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1 consolidation and deconsolidation of the Company's wastewater systems should be considered in
2 Docket No. SW-01303A-09-0343, et al.

3 12. On August 15, 2014, Staff filed a Supplement to Request to Extend the Date for
4 Intervention. Staff stated that the intervention deadline extension should apply to any person or
5 entity with an interest in the Company's wastewater rates.

6 13. On August 19, 2014, a Procedural Order was issued granting Staff's Request and
7 extending the intervention deadline to September 19, 2014.

8 14. On August 20, 2014, RUCO filed a Motion to Continue All Procedural Deadlines,
9 Continue Hearing, and For Tolling of the Rate Case Time Clock. In its Motion, RUCO asserted that
10 the Company's responses to certain of RUCO's data requests had been inadequate and, as a result,
11 RUCO was unable to adequately prepare testimony in this proceeding by the then-current filing
12 deadline (October 3, 2014). RUCO requested that the due date for filing intervenor testimony be
13 extended by 120 days, that all other procedural deadlines and the hearing date be extended
14 accordingly, and that the time clock be extended by 120 days.

15 15. On August 25, 2014, EPCOR filed a Response to RUCO's Motion to Continue all
16 Procedural Deadlines, Continue Hearing, and for Tolling of the Rate Case Time-Clock. EPCOR
17 claimed that: responding to RUCO's and Staff's data requests had been challenging; that the
18 Company had responded to RUCO's discovery requests through ongoing updated responses; and that
19 some of RUCO's concerns were not discovery issues but were related to positions that were disputed
20 between the parties. EPCOR proposed that the procedural schedule, hearing date, and time clock be
21 extended by no more than 30 days; that a ruling be made that the Company's responses to Staff data
22 requests 1-17 and RUCO data requests 1-11 were complete; and that the Company be directed to
23 respond to all additional data requests in a timely manner, but in no more than 10 days from receipt.

24 16. On August 28, 2014, RUCO filed a Reply to the Company's Response to RUCO's
25 Motion to Continue all Procedural Deadlines, Continue Hearing, and for Tolling of the Rate Case
26 Time-Clock. RUCO argued that the issues raised in its Motion were not about substantive positions,
27 but rather about discovery responses and supporting information. RUCO claimed that the Company
28 failed to provide useable plant schedules until two and one-half months after being requested, and

1 that EPCOR had recently provided revised plant schedules for two of the Company's systems.
2 RUCO contended that certain of the depreciation rates used by the Company were previously in error
3 and later corrected through discussions with RUCO. RUCO argued that EPCOR was not prepared to
4 file a rate case for the systems in this proceeding and RUCO should not be denied an opportunity to
5 prepare its case due to the Company's actions.

6 17. On September 5, 2014, a Procedural Order was issued scheduling a procedural
7 conference for September 16, 2014, to discuss RUCO's Motion. The Procedural Order also
8 scheduled a public comment session in Tubac, Arizona for October 9, 2014, and directed EPCOR to
9 publish notice of the public comment session.

10 18. On September 9, 2014, a Procedural Order was issued rescheduling the Procedural
11 Conference for September 12, 2014.

12 19. On September 12, 2014, a Procedural Conference was held, as scheduled, to discuss
13 RUCO's Motion. At the Procedural Conference, it was determined that a further Procedural
14 Conference should be scheduled to discuss progress between the parties regarding disputed discovery
15 issues and setting a revised procedural schedule in this matter.

16 20. On September 12, 2014, a Procedural Order was issued scheduling a procedural
17 conference for October 15, 2014.

18 21. On October 14, 2014, EPCOR filed a Notice of Filing Proposed Schedule to continue
19 the December 2, 2014, hearing date to the second week of March 2015. EPCOR also proposed a
20 revised procedural schedule, and stated that Staff and RUCO were in agreement with the proposed
21 schedule.

22 22. On October 14, 2014, Staff filed a Notice of Settlement Discussions.

23 23. On October 14, 2014, EPCOR filed Revised Rate Schedules.

24 24. On October 15, 2014, the Procedural Conference was held as scheduled. All parties in
25 attendance agreed to EPCOR's proposed hearing and procedural schedule.

26 25. On October 16, 2014, a Procedural Order was issued rescheduling the evidentiary
27 hearing to begin on March 9, 2015; reserving the December 2, 2014, hearing date for public comment
28 only; and extending the applicable time clock in this matter accordingly.

1 26. On January 26, 2015, Staff filed a Notice of Settlement Discussions.

2 27. On February 6, 2015, EPCOR filed documents in support of its request for approval of
3 a SIB Mechanism.

4 28. On March 4, 2015, the Town of Paradise Valley filed a Resolution passed by the
5 Mayor and Council stating that the Town would not be filing testimony regarding the requested rate
6 increase, but that the Town opposes approval of a SIB Mechanism.

7 29. On March 6, 2015, a pre-hearing conference was held to discuss scheduling of
8 witnesses and other procedural matters.

9 30. On March 6, 2015, EPCOR filed summaries of its witnesses' testimony.

10 31. On March 6, 2015, the WUAA filed a Request to be Excused from Attending Hearing
11 to be Held in Connection With This Matter.

12 32. The evidentiary hearing commenced on March 9, 2015, and continued on March 10,
13 11, 12, 13, 16, 23, and 25, 2015.

14 33. On April 6, 2015, EPCOR, Staff, and RUCO filed their Final Schedules.

15 34. On April 8, 2015, Staff filed the supplemental direct testimony of Mr. Thompson.

16 35. On April 17, 2015, Initial Closing Briefs were filed by EPCOR, Staff, RUCO,
17 SCVCC, the Resorts, and Mr. Magruder.

18 36. On April 30, 2015, Reply Briefs were filed by EPCOR, Staff, RUCO, and Mr.
19 Magruder.

20 37. The fair value rate base of the Mohave Water District is \$22,413,566.

21 38. The fair value rate base of the Mohave Wastewater District is \$4,921,308.

22 39. The fair value rate base of the Paradise Valley Water District is \$38,489,709.

23 40. The fair value rate base of the Sun City Water District is \$25,756,018.

24 41. The fair value rate base of the Tubac Water District is \$1,329,355.

25 42. A fair value rate of return for the Mohave Water, Paradise Valley Water, Sun City
26 Water, and Mohave Wastewater districts of 6.38 percent is reasonable and appropriate for purposes
27 of setting rates in this case.

28

1 43. A fair value rate of return for the Tubac Water District of 6.28 percent is reasonable
2 and appropriate for purposes of setting rates in this case.

3 44. Adjusted test year revenues, expenses, and operating income on an individual system
4 basis were as follows: \$6,354,293, \$5,947,013, and \$407,280, respectively, for Mohave Water;
5 \$1,055,839, \$977,099, and \$78,739, respectively, for Mohave Wastewater; \$9,648,251, \$7,389,229,
6 and \$2,260,022, respectively, for Paradise Valley Water; \$10,265,553, \$9,319,076, and \$946,477,
7 respectively, for Sun City Water; and \$579,194, \$644,608, and \$(65,414), respectively, for Tubac
8 Water.

9 45. The rate design as adopted herein is just and reasonable.

10 46. The gross revenues of the Mohave Water District should increase by \$1,688,513.

11 47. Under the rates adopted herein, an average usage (6,800 gallons per month) Mohave
12 Water residential customer on a 5/8 x 3/4-inch meter would experience an increase of \$7.21,
13 approximately 34.97 percent, from \$20.63 to \$27.85.

14 48. The gross revenues of the Mohave Wastewater District should increase by \$388,011.

15 49. Under the rates adopted herein, in Phase 1 Mohave Wastewater residential customers
16 would experience an increase of \$7.29, approximately 12.89 percent, from \$56.55 to \$63.84. In
17 Phases 2 and 3, the same customer would experience additional increases of \$7.23 and \$7.46,
18 respectively.

19 50. The gross revenues of the Paradise Valley Water District should increase by \$319,746.

20 51. Under the rates adopted herein, an average usage (19,271 gallons per month) Paradise
21 Valley Water residential customer on a 5/8 x 3/4-inch meter would experience an increase of \$2.68,
22 approximately 5.12 percent, from \$52.30 to \$54.98.

23 52. The gross revenues of the Sun City Water District should increase by \$1,143,114.

24 53. Under the rates adopted herein, an average usage (7,203 gallons per month) Sun City
25 Water residential customer on a 5/8 x 3/4-inch meter would experience an increase of \$2.67,
26 approximately 15.40 percent, from \$17.36 to \$20.03.

27 54. The gross revenues of the Tubac Water District should increase by \$244,840.
28

1 55. Under the rates adopted herein, in Phase 1 an average usage (8,348 gallons per month)
2 Tubac Water residential customer on a 5/8 x 3/4-inch meter would experience an increase of \$17.53,
3 approximately 37.74 percent, from \$46.44 to \$63.97. In Phases 2 and 3, the same customer would
4 experience additional increases of \$8.03 and \$8.15, respectively.

5 56. To reduce future concerns over accumulated depreciation balances, it is reasonable
6 and appropriate to require EPCOR to file documentation with Docket Control explaining any
7 significant transactions (more than 25 basis points of a District's rate base) it records to adjust its
8 plant records and accumulated depreciation in compliance with Commission decisions.

9 57. To mitigate future development of either excess credit accumulated depreciation
10 balances or debit balances, it is reasonable and appropriate to direct EPCOR to evaluate, in a cost
11 effective manner, the depreciation rates it proposes for the next rate case for each Division.

12 58. It is reasonable and appropriate to direct EPCOR to file a rate case for all of its
13 systems by no later than July 1, 2018, using a 2017 test year, and include in the application rate
14 consolidation options (e.g., statewide, regional, other rational basis) as an alternative to treating all of
15 the systems as independent.

16 59. With respect to the tank maintenance program for the Paradise Valley Water District,
17 it is reasonable and appropriate to require EPCOR to prepare a Plan of Administration, in a form
18 acceptable to Staff, within 60 days of the effective date of this Decision.

19 60. With respect to the Power Cost Adjustor Mechanism, it is reasonable and appropriate
20 to require EPCOR to implement a Plan of Administration, in a form acceptable to Staff, within 60
21 days of the effective date of this Decision.

22 61. With respect to additional storage for the Tubac Water District, it is reasonable and
23 appropriate to require EPCOR to conduct a hydraulic study as soon as possible, and within 90 days
24 file its recommendation regarding the need for additional storage with Docket Control, as a
25 compliance item in this docket.

26 62. It is reasonable and appropriate to approve the Company's proposed low income
27 tariffs and to allow deferral of lost revenues associated with the program in the Mohave Wastewater
28 District for recovery in its next rate case.

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ORDER

IT IS THEREFORE ORDERED that EPCOR Water Arizona, Inc. is hereby authorized and directed to file with the Commission, on or before September 15, 2015, the schedules of rates and charges set forth below, which shall become effective for all service rendered on or after September 1, 2015.

MOHAVE WATER DISTRICT

MONTHLY USAGE CHARGE:

5/8" x 3/4" Meter-Residential Low Income	\$ 8.77
5/8" x 3/4" Meter	14.61
3/4" Meter	16.88
3/4" Meter -Apartment	16.88
1" Meter*	36.53
1 1/2" Meter	73.05
2" Meter	116.88
3" Meter	233.76
4" Meter	365.25
6" Meter	730.50
8" Meter	1,168.80
10" Meter	1,680.15
12" Meter	3,141.15
BHC Veterans Memorial	14.61
Fire 2"	6.08
Fire 4"	12.16
Fire 6"	18.24
Fire 8"	24.32
Fire 10"	30.40
Private Hydrant	14.98
Public Hydrant	14.98
Public Sprinkler Head	0.89

COMMODITY RATES-PER 1,000

GALLONS:

5/8 x 3/4" & 3/4" Meter (Residential)*	
First 3,000 Gallons	\$1.41
From 3,001 to 10,000 Gallons	2.37
Over 10,000 Gallons	3.24
5/8 x 3/4" & 3/4" Meter (Com. & Ind.)	
First 3,000 Gallons	\$1.41
From 3,001 to 10,000 Gallons	2.37
Over 10,000 Gallons	3.24

1	¾" Meter (Apartment)	
	First 3,000 Gallons	\$1.41
2	From 3,001 to 10,000 Gallons	2.37
	Over 10,000 Gallons	3.24
3		
4	1" Meter (Res*, Apt. Com & Ind.)	
	First 25,000 Gallons	2.37
5	Over 25,000 Gallons	3.24
6	1 1/2" Meter (Res*, Apt. Com & Ind.)	
	First 50,000 Gallons	2.37
7	Over 50,000 Gallons	3.24
8	2" Meter (Res*, Apt. Com & Ind.)	
9	First 80,000 Gallons	2.37
	Over 80,000 Gallons	3.24
10		
11	3" Meter (Res*, Apt. Com & Ind.)	
	First 170,000 Gallons	2.37
12	Over 170,000 Gallons	3.24
13	4" Meter (Res*, Apt. Com & Ind.)	
	First 250,000 Gallons	2.37
14	Over 250,000 Gallons	3.24
15	6" Meter (Res*, Apt. Com & Ind.)	
	First 450,000 Gallons	2.37
16	Over 450,000 Gallons	3.24
17	8" Meter (Res*, Apt. Com & Ind.)	
18	First 750,000 Gallons	2.37
19	Over 750,000 Gallons	3.24
20	10" Meter (Res*, Apt. Com & Ind.)	
	First 1,000,000 Gallons	2.37
21	Over 1,000,000 Gallons	3.24
22	12" Meter (Res*, Apt. Com & Ind.)	
	First 2,100,000 Gallons	2.37
23	Over 2,100,000 Gallons	3.24
24	BHC Veterans Memorial	
	First 10,000 Gallons	2.37
25	Over 10,000 Gallons	3.24
26		
27	OPA (All Meters)	
	All Gallons	2.37
28		

1 Low Income Surcharge** \$0.05460

*Includes Rio Residential Customers

**The surcharge will be added to the highest block commodity rate (residential, apartment, industrial and commercial customers only), and will change upon the Company's annual reconciliation of number of participants and top tier usages.

4 **SERVICE CHARGES:**

5	Establishment or Re-establishment of Service	\$35.00
	Reconnection of Service (Delinquent)	35.00
6	Meter Test (If Correct)	35.00
	Meter Reread (If Correct)	25.00
7	Deposit Requirement (Residential)	(a)
	Deposit Requirement (non-res. Meter)	(a)
8	Deposit Interest	(a)
9	NSF Check	25.00
	Deferred Payment, Per Month	1.5% per month
10	Late Charge, Per Month	1.5% per month
	After Hours Service Charge (b)	35.00

12 (a) Per Commission Rules (R14-2-403.B)

13 (b) After Hours Service: After regular working hours, on Saturdays, Sundays or holidays if at the customer's request.

14 **SERVICE LINE AND METER INSTALLATION CHARGES:**

	<u>Service Line</u>	<u>Meter</u>	<u>Total</u>	
15	5/8" x 3/4 " Meter	\$ 370.00	\$ 130.00	\$ 500.00
	3/4 " Meter	370.00	205.00	575.00
16	1" Meter	420.00	240.00	660.00
	1-1/2" Meter	450.00	450.00	900.00
17	2" Turbine Meter	580.00	945.00	1,525.00
	2" Compound Meter	580.00	1,640.00	2,220.00
18	3" Turbine Meter	745.00	1,420.00	2,165.00
	3" Compound Meter	465.00	2,195.00	2,660.00
19	4" Turbine Meter	1,090.00	2,270.00	3,360.00
	4" Compound Meter	1,120.00	3,145.00	4,265.00
20	6" Turbine Meter	1,610.00	4,425.00	6,035.00
	6" Compound Meter	1,630.00	6,120.00	7,750.00
21	8" or Larger	Cost	Cost	Cost

23 In addition to the collection of regular rates, the utility will collect from its customers a proportionate share of any privilege, sales, use and franchise tax. Per Commission Rule 14-2-409(D)(5).

24 **PARADISE VALLEY WATER DISTRICT**

25 **MONTHLY USAGE CHARGE:**

26 Meter Size (All Classes)

26	5/8" x 3/4" Meter Residential Low Income	\$16.19
27	5/8" x 3/4" Meter	26.98
	3/4" Meter	29.68
28	1" Meter	50.90

1	1 ½" Meter	91.63
	2" Meter	142.53
2	3" Meter	300.21
	4" Meter	469.33
3	6" Meter	941.16
	8" Meter	2,271.94
4	10" Meter	3,266.74
5	12" Meter	6,106.41

COMMODITY RATES-PER 1,000**GALLONS:**

7	2" and smaller (Residential)	
	First 5,000 Gallons	\$1.08
8	From 5,001 to 15,000 Gallons	1.29
9	From 15,001 to 40,000 Gallons	2.27
	From 40,001 to 80,000 Gallons	2.85
10	Over 80,000 Gallons	3.34
11	3" and larger (Residential)	
	First 400,000 Gallons	2.01
12	Over 400,000 Gallons	2.40
13	All Meters (Comm. And Industrial)	
14	First 400,000 Gallons	2.01
15	Over 400,000 Gallons	2.40
16	Turf – All Gallons	1.74
17	Other Public Authority – All Gallons	2.01
18	PV Country Club – All Gallons	1.62
19	Private Fire Protection	10.00
20	Low Income Surcharge*	\$0.0084

21 *The surcharge will be added to the highest block commodity rate (residential, apartment, individual and commercial
22 customers only), and will change upon the Company's annual reconciliation of number of participants and top tier usage.

SERVICE CHARGES:

23	Establishment or Re-establishment of Service	\$35.00
24	Reconnection of Service (Delinquent)	35.00
	Meter Test (If Correct)	35.00
25	Meter Reread (If Correct)	25.00
26	Deposit Requirement (Residential)	(a)
	Deposit Requirement (non-res. Meter)	(a)
27	Deposit Interest	(a)
	NSF Check	25.00
28	Deferred Payment, Per Month	1.5%

1 Late Charge, Per Month 1.5%
 2 After Hours Service Charge (b) 35.00

3 (a) Per Commission Rules (R14-2-403.B)

4 (b) After Hours Service: After regular working hours, on Saturdays, Sundays or holidays if the customer's request.

5 In addition to the collection of regular rates, the utility will collect from its customers a proportionate share of any
 6 privilege, sales, use and franchise tax. Per Commission Rule 14-2-409(D)(5).

7 **SERVICE LINE AND METER INSTALLATION CHARGES:**

	<u>Service</u>	<u>Meter</u>	<u>Total</u>
8	<u>Line</u>		
9	5/8" x 3/4" Meter	\$ 445.00	\$ 155.00
10	3/4" Meter	445.00	255.00
11	1" Meter	495.00	315.00
12	1-1/2" Meter	550.00	525.00
13	2" Meter	830.00	1,045.00
14	3" Meter	Cost	Cost
15	4" Meter	Cost	Cost
16	6" Turbine Meter	Cost	Cost
17	6" or Larger	Cost	Cost

18 **SUN CITY WATER DISTRICT**

19 **MONTHLY USAGE CHARGE:**

20	5/8" x 3/4" Meter-Residential Low Income	\$6.01
21	5/8" x 3/4" Meter	10.02
22	3/4" Meter	11.50
23	1" Meter	25.00
24	1 1/2" Meter	50.10
25	2" Meter	80.20
26	3" Meter	160.40
27	4" Meter	250.60
28	6" Meter	501.20
29	8" Meter	801.90
30	Public Interruptible – Peoria	10.09
31	Irrigation – 2"	85.80
32	Irrigation – Raw	N/A
33	Private Fire 3"	10.91
34	Private Fire 4"	10.91
35	Private Fire 6"	10.91
36	Private Fire 8"	15.72
37	Private Fire 10"	22.59
38	Private Fire – Peoria	9.22

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COMMODITY RATES-PER 1,000**GALLONS:****5/8 x 3/4", 3/4", & 1" Meter (Residential)**

First 1,000 Gallons	\$0.74
From 1,001 to 3,000 Gallons	1.08
From 3001 to 9,000 Gallons	1.69
From 9,001 to 12,000 Gallons	1.92
Over 12,000 Gallons	2.16

5/8 x 3/4" & 3/4" Meter (Commercial)

First 1,000 Gallons	\$0.74
From 1,001 to 3,000 Gallons	1.08
From 3001 to 9,000 Gallons	1.69
From 9,001 to 12,000 Gallons	1.92
Over 12,000 Gallons	2.16

1" Meter (Commercial)

First 22,000 Gallons	1.69
Over 22,000 Gallons	2.16

1 1/2" Meter (Residential & Commercial)

First 55,000 Gallons	\$1.69
Over 55,000 Gallons	2.16

2" Meter (Residential & Commercial)

First 90,000 Gallons	1.69
Over 90,000 Gallons	2.16

3" Meter (Residential & Commercial)

First 200,000 Gallons	1.69
Over 200,000 Gallons	2.16

4" Meter (Residential & Commercial)

First 300,000 Gallons	1.69
Over 300,000 Gallons	2.16

6" Meter (Residential & Commercial)

First 650,000 Gallons	1.69
Over 650,000 Gallons	2.16

8" Meter (Residential & Commercial)

First 1,000,000 Gallons	1.69
Over 1,000,000 Gallons	2.16

Public Interruptible – all usage

1.26

1	2" Irrigation – all usage	1.46
2	Irrigation Raw – all usage	1.21
3	Private Hydrant – Peoria – all usage	1.31
4	Central AZ Project – all usage	1.03
5	Low Income Surcharge*	\$0.0209

7 *The surcharge will be added to the highest block commodity rate (residential, apartment, individual and commercial customers only), and will charge upon the Company's annual reconciliation of number of participants and top tier usage.

8 **SERVICE CHARGES:**

9	Establishment or Re-establishment of Service	\$35.00
10	Reconnection of Service (Delinquent)	35.00
11	Meter Test (If Correct)	35.00
12	Meter Reread (If Correct)	25.00
13	Deposit Requirement (Residential)	(a)
14	Deposit Requirement (non-res. Meter)	(a)
15	Deposit Interest	(a)
16	NSF Check	25.00
17	Deferred Payment, Per Month	1.5%
18	Late Charge, Per Month	1.5%
19	After Hours Service Charge (b)	35.00

(a) Per Commission Rules (R14-2-403.B)

(b) After Hours Service: After regular working hours, on Saturdays, Sundays or holidays if at the customer's request.

17 In addition to the collection of regular rates, the utility will collect from its customers a proportionate share of any privilege, sales, use and franchise tax. Per Commission Rule 14-2-409(D)(5).

18 **SERVICE LINE AND METER INSTALLATION CHARGES:**

	<u>Service Line</u>	<u>Meter</u>	<u>Total</u>
19	5/8" x 3/4 " Meter	\$ 370.00	\$ 500.00
20	3/4 " Meter	370.00	575.00
21	1" Meter	420.00	660.00
22	1-1/2" Meter	450.00	900.00
23	2" Turbine Meter	580.00	1,525.00
24	2" Compound Meter	580.00	2,220.00
25	3" Turbine Meter	745.00	2,165.00
26	3" Compound Meter	765.00	2,660.00
27	4" Turbine Meter	1,090.00	3,360.00
28	4" Compound Meter	1,120.00	4,265.00
	6" Turbine Meter	1,610.00	6,035.00
	6" Compound Meter	1,630.00	7,750.00
	8" or Larger	Cost	Cost

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28**TUBAC WATER DISTRICT**

<u>MONTHLY USAGE CHARGE:</u>	<u>PHASE 1</u>	<u>PHASE 2</u>	<u>PHASE 3</u>
5/8" x 3/4" Meter – Residential Low Income	\$18.85	\$21.23	\$23.62
5/8" x 3/4" Meter	31.42	35.38	39.37
3/4" Meter	34.63	38.98	43.38
1" Meter	78.67	88.56	98.56
1 1/2" Meter	157.07	176.86	196.85
2" Meter	251.31	282.98	314.97
3" Meter	502.63	565.97	629.93
4" Meter	785.36	884.33	984.27
6" Meter	1,570.97	1,768.91	1,968.79
8" Meter	2,513.42	2,830.11	3,149.92
10" Meter	3,613.18	4,068.43	4,528.16
12" Meter	6,754.88	7,606.00	8,465.50

COMMODITY RATES – PER 1,000**GALLONS:**

5/8 x 3/4" & 3/4" Meter (Residential and Commercial)*			
First 3,000 Gallons	\$2.74	\$3.08	\$3.43
From 3,001 to 10,000 Gallons	4.55	5.12	5.70
From 10,001 to 20,000 Gallons	5.44	6.13	6.82
Over 20,000 Gallons	6.24	7.03	7.82
1" Meter (Res. & Com.)			
First 60,000 Gallons	5.44	6.13	6.82
Over 60,000 Gallons	6.24	7.03	7.82
1 1/2" Meter (Res. & Comm.)			
First 120,000 Gallons	5.44	6.13	6.82
Over 120,000 Gallons	6.24	7.03	7.82
2" Meter (Res. & Comm.)			
First 180,000 Gallons	5.44	6.13	6.82
Over 180,000 Gallons	6.24	7.03	7.82
3" Meter (Res. & Comm.)			
First 390,000 Gallons	5.44	6.13	6.82
Over 390,000 Gallons	6.24	7.03	7.82
4" Meter (Res. & Comm.)			
First 575,000 Gallons	5.44	6.13	6.82
Over 575,000 Gallons	6.24	7.03	7.82
6" Meter (Res. & Comm.)			
First 1,200,000 Gallons	5.44	6.13	6.82
Over 1,200,000 Gallons	6.24	7.03	7.82

1	8" Meter (Res. & Comm.)			
2	First 1,800,000 Gallons	5.44	6.13	6.82
	Over 1,800,000 Gallons	6.24	7.03	7.82
3				
4	10" Meter (Res. & Comm.)			
	First 2,500,000 Gallons	5.44	6.13	6.82
5	Over 2,500,000 Gallons	6.24	7.03	7.82
6	12" Meter (Res. & Comm.)			
	First 5,000,000 Gallons	5.44	6.13	6.82
7	Over 5,000,000 Gallons	6.24	7.03	7.82

8 Low Income Surcharge* \$0.5503
 9 Arsenic Media Surcharge (36 months)**

10	<u>Meter Size</u>	<u>AWWA Capacity</u>	<u>Monthly Minimum</u>
		<u>Multiples</u>	<u>Charge</u>
11	5/8" Meter	1	\$1.77
	3/4" Meter	1.5	2.66
12	1" Meter	2.5	4.43
	1 1/2" Meter	5	8.85
13	2" Meter	8	14.16
	3" Meter	16	28.32
14	4" Meter	25	44.25
	6" Meter	50	88.50
15	8" Meter	80	141.60
16	10" Meter	115	203.55
17	12" Meter	215	380.55

18 Commodity Rate Per 1,000 gallons (all
 19 gallons) 0.23

20 *The surcharge will be added to the highest block commodity rate (residential, apartment, individual and commercial customers only), and will charge upon the Company's annual reconciliation of number of participants and top tier usage.

21 ** The Arsenic Media Surcharge will be recovered 50 percent through a monthly minimum and 50 percent through a
 22 commodity charge. For 5/8" x 3/4" meters, the monthly minimum is \$1.77, with other meter sizes calculated by applying
 the AWWA meter capacity multiples. The commodity charge is \$0.23 per thousand gallons for all meter sizes.

23 **SERVICE CHARGES:**

24	Establishment or Re-establishment of Service	\$35.00
	Reconnection of Service (Delinquent)	35.00
25	Meter Test (If Correct)	35.00
	Meter Reread (If Correct)	25.00
26	Deposit Requirement (Residential)	(a)
	Deposit Requirement (non-res. Meter)	(a)
27	Deposit Interest	(a)
28	NSF Check	25.00

1	Deferred Payment, Per Month	1.5%
1	Late Charge, Per Month	1.5%
2	After Hours Service Charge (b)	35.00

3 (a)Per Commission Rules (R14-2-403.B)

3 (b)After Hours Service: After regular working hours, on Saturdays, Sundays or holidays if at the customer's request.

4 In addition to the collection of regular rates, the utility will collect from its customers a proportionate share of any
5 privilege, sales, use and franchise tax. Per Commission Rule 14-2-409(D)(5).

6 **SERVICE LINE AND METER INSTALLATION CHARGES:**

	<u>Service Line</u>	<u>Meter</u>	<u>Total</u>	
7	5/8" x 3/4 " Meter	\$ 445.00	\$ 155.00	\$ 600.00
	3/4 " Meter	445.00	255.00	700.00
8	1" Meter	495.00	315.00	810.00
9	1-1/2" Meter	550.00	525.00	1,075.00
	2" Turbine Meter	830.00	1,045.00	1,875.00
10	2" Compound Meter	830.00	1,890.00	2,720.00
	3" Turbine Meter	Cost	Cost	Cost
11	3" Compound Meter	Cost	Cost	Cost
	4" Turbine Meter	Cost	Cost	Cost
12	4" Compound Meter	Cost	Cost	Cost
13	6" Turbine Meter	Cost	Cost	Cost
	6" Compound Meter	Cost	Cost	Cost
14	8" or Larger	Cost	Cost	Cost

15 **MOHAVE WASTEWATER DISTRICT**

16 **MONTHLY USAGE CHARGE:**

	<u>PHASE 1</u>	<u>PHASE 2</u>	<u>PHASE 3</u>	
16	Residential (per ERU)	\$63.84	\$71.07	\$78.53
17	Commercial (per ERU)	63.84	71.07	78.53
	OPA (Per ERU)	63.84	71.07	78.53
18	Large Commercial	82.29	91.61	101.23

19 **COMMODITY CHARGES – PER 1,000**

20 **GALLONS:**

20	Residential (per ERU)	N/A		
21	Commercial (per ERU)	N/A		
	OPA (Per ERU)	N/A		
22	Large Commercial	\$2.57	\$2.87	\$3.17

23 **EFFLUENT (PER ACRE FOOT)**

24	0 to 24	\$227.79
	25 to 99	227.79
25	100 to 199	227.79
	200 and above	227.79

26 **SERVICE CHARGES:**

27	Establishment or Re-establishment of Service	\$35.00
28	Reconnection of Service (Delinquent)	35.00

1	Deposit	(a)
1	Deposit Interest	(a)
2	NSF Check	\$25.00
	Deferred Payment (per month)	1.5%
3	Late Payment Fee (per month)	1.5%
	After hour service charge (b)	\$35.00
4	(a) Per Commission Rules R14-2-603.B	
5	(b) After Hours Service: After regular working hours, on Saturday, Sunday or holidays if at the customer's request.	

6 In addition to the collection of regular rates, the utility will collect from its customers a proportionate share of any privilege, sales, use and franchise tax. Per Commission Rule 14-2-609(D)(5).

7 **SERVICE LINE CONNECTION**

8 **CHARGES:**

9	Residential	Cost
	Commercial	Cost
10	School	Cost
	Multiple Dwelling	Cost
11	Mobile Home Park	Cost
12	Effluent	Cost

13 **TREATMENT PLANT HOOK-UP**

14 **FEE:**

14	4" Connection	\$785.00
15	6" Connection	1,570.00
16	8" Connection	2,748.00

17 IT IS FURTHER ORDERED that EPCOR Water Arizona, Inc. shall notify its affected
18 customers of the revised schedules of rates and charges authorized herein by means of an insert in its
19 next regularly scheduled billing in a form and manner acceptable to the Commission's Utilities
20 Division Staff.

21 IT IS FURTHER ORDERED that EPCOR Water Arizona, Inc. shall evaluate, in a cost
22 effective manner, the depreciation rates it proposes for the next rate case for each of its districts.

23 IT IS FURTHER ORDERED that EPCOR Water Arizona, Inc. shall file documentation with
24 Docket Control explaining any significant transactions (more than 25 basis points of a District's rate
25 base) it records to adjust its plant records and accumulated depreciation in compliance with
26 Commission decisions. This requirement will cease upon the issuance of a Decision in the next
27 general rate cases for each of the Divisions in this proceeding.

28 IT IS FURTHER ORDERED that EPCOR Water Arizona, Inc. shall prepare a Plan of

1 Administration regarding its tank maintenance program for the Paradise Valley Water District, in a
2 form acceptable to Staff, and file the Plan of Administration within 60 days of the effective date of
3 this Decision, with Docket Control, as a compliance item in this docket.

4 IT IS FURTHER ORDERED that EPCOR Water Arizona, Inc. shall prepare a Plan of
5 Administration regarding the Power Cost Adjustor Mechanism, in a form acceptable to Staff, and file
6 the Plan of Administration within 60 days of the effective date of this Decision, with Docket Control,
7 as a compliance item in this docket.

8 IT IS FURTHER ORDERED that EPCOR Water Arizona, Inc. shall evaluate, in a cost
9 effective manner, the depreciation rates it proposes for the next rate case for each Division.

10 IT IS FURTHER ORDERED that EPCOR Water Arizona, Inc. shall file a rate case for all of
11 its systems by no later than July 1, 2018, using a 2017 test year, and include in the application rate
12 consolidation options as an alternative to treating all of the systems as independent.

13 IT IS FURTHER ORDERED that EPCOR Water Arizona, Inc.'s proposed low income tariffs
14 are approved. The Company is authorized to defer revenues lost associated with the Mohave
15 Wastewater District low income program and may request recovery of the deferred amount in its next
16 rate case.

17 IT IS FURTHER ORDERED that EPCOR Water Arizona, Inc.'s proposed SIB mechanism is
18 approved, subject to the conditions and requirements discussed herein.

19 IT IS FURTHER ORDERED that the implementation of the proposed SIB mechanism is
20 stayed pending further order of the Commission.

21 IT IS FURTHER ORDERED that the depreciation rates set forth in Exhibits A through E,
22 attached hereto, are adopted.

23 IT IS FURTHER ORDERED that in the event EPCOR Water Arizona, Inc. places any plant-
24 in service in the accounts referenced in Footnote 1 of Exhibits A through E, attached hereto, the
25 Company is directed to file an application proposing a depreciation rate for such accounts, and Staff
26 shall prepare a Recommended Order for the Commission's consideration that proposes an appropriate
27 depreciation rate for those accounts to be effective beginning with the plant in-service date.

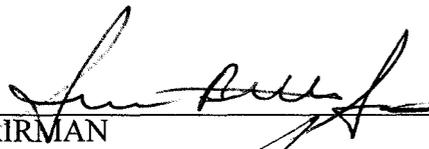
28 IT IS FURTHER ORDERED that, with respect to the Paradise Valley tank maintenance

1 program, EPCOR Water Arizona, Inc. shall: file annual reports regarding the tank maintenance costs;
2 include a true-up for over- or under- recovery of actual costs compared to projections; and prepare a
3 Plan of Administration, in a form acceptable to Staff, within 60 days of the effective date of this
4 Decision.

5 IT IS FURTHER ORDERED that EPCOR Water Arizona, Inc. shall conduct a hydraulic
6 study as soon as possible regarding the need for additional storage for the Tubac Water District, and
7 within 180 days file its recommendation regarding the need for additional storage with Docket
8 Control, as a compliance item in this docket.

9 IT IS FURTHER ORDERED that this Decision shall become effective immediately.

10 BY ORDER OF THE ARIZONA CORPORATION COMMISSION.

11
12 
13 CHAIRMAN

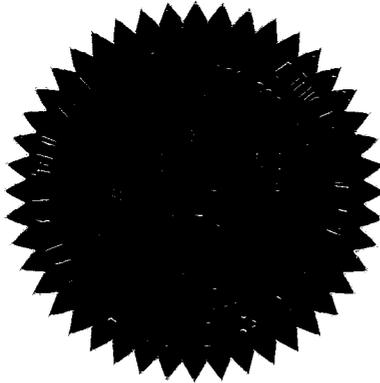


14 COMMISSIONER

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16 COMMISSIONER


17 COMMISSIONER

18 COMMISSIONER



19 IN WITNESS WHEREOF, I, JODI JERICH, Executive
20 Director of the Arizona Corporation Commission, have
21 hereunto set my hand and caused the official seal of the
22 Commission to be affixed at the Capitol, in the City of Phoenix,
23 this 8th day of September, 2015.

24 
25 JODI JERICH
26 EXECUTIVE DIRECTOR

27 DISSENT 
28

DISSENT _____
DDN:dp

1 SERVICE LIST FOR: EPCOR WATER COMPANY

2 DOCKET NO.: WS-01303A-14-0010

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Docket No. WS-01303A-14-0010
 Test Year Ended June 30, 2013
 Plant and Accumulated Depreciation

Exhibit A
 Page 1 of 3

MOHAVE WATER

Line No.	Account Description	Depreciation Rate	EPCOR		Conversion		A/O		Debit A/D		Excess A/D		Adopted		Adopted Depreciation Expense
			Adjusted Original Cost Plant	Accumulated Depreciation	Plant Before Conversion	Conversion	Before Conversion	Conversion	Converted to Real Asset	Converted to Real Liability	Original Cost Plant	Accumulated Depreciation			
1	Intangible														
2	301000 Organization	0.000%	34,004	-	34,004	-	-	-	-	-	-	-	34,004	-	-
3	302000 Franchises	0.000%	37,061	-	37,061	-	-	-	-	-	-	-	37,061	-	-
4	303100 Other Intangible Plant	0.000%	-	-	-	-	-	-	-	-	-	-	-	-	-
5	Subtotal Intangible		71,064	-	71,064	-	-	-	-	-	-	-	71,064	-	-
6															
7	Source of Supply & Pumping Plant														
8	303200 Land and Land Rights - Supply	0.000%	528,700	-	528,700	-	-	-	-	-	-	-	528,700	-	-
9	303300 Land and Land Rights - Pumping	0.000%	2,351	(10)	2,351	(10)	-	-	10	-	-	-	2,351	-	-
10	304100 Structures and Improvements -	2.500%	475,826	220,832	475,826	220,832	(225)	-	225	-	-	-	475,826	220,832	11,896
11	304200 Structures and Improvements -	2.000%	31,201	(225)	31,201	(225)	-	-	-	-	-	-	31,201	261,543	624
12	305000 Collecting and Impounding Reservoirs, Lakes, Rivers, Other Intakes	1.687%	683,944	261,543	683,944	261,543	-	-	-	-	-	-	683,944	261,543	11,066
13	306000 Wells and Springs	0.000%	-	-	-	-	-	-	-	-	-	-	-	-	-
14	307000 Infiltration Galleries and Tunnels	2.500%	6,542,946	544,596	6,542,946	544,596	-	-	-	-	-	-	6,542,946	544,596	163,574
15	308000 Supply Main	0.000%	-	-	-	-	-	-	-	-	-	-	-	-	-
16	309000 Power Generation Equipment	1.667%	93,481	5,717	93,481	5,717	-	-	-	-	-	-	93,481	5,717	1,558
17	310000 Power Generation Other	3.333%	50,355	15,586	50,355	15,586	-	-	-	-	-	-	50,355	15,586	1,679
18	311000 Pumping Equipment - Other	4.000%	-	-	-	-	-	-	-	-	-	-	-	-	-
19	311000 Pumping Equipment - Steam	4.000%	409,521	11,448	409,521	11,448	-	-	-	-	-	-	409,521	11,448	16,381
20	311100 Pumping Equipment - Other	4.000%	-	-	-	-	-	-	-	-	-	-	-	-	-
21	311200 Pumping Equipment - Electric	4.000%	2,782,895	1,852,565	2,782,895	1,852,565	-	-	-	-	-	-	2,782,895	1,852,565	111,316
22	311300 Pumping Equipment - Diesel	4.000%	-	-	-	-	-	-	-	-	-	-	-	-	-
23	311400 Pumping Equipment - Hydraul	4.000%	-	-	-	-	-	-	-	-	-	-	-	-	-
24	311500 Pumping Equipment - Other	4.000%	1,009	270	1,009	270	-	-	-	-	-	-	1,009	270	40
25	311530 Pumping Equipment - Water Treatment	4.000%	-	-	-	-	-	-	-	-	-	-	-	-	-
26	Subtotal Source of Supply & Pumping Plant		11,582,230	2,912,321	11,582,230	2,912,321	-	-	235	-	-	-	11,582,230	2,912,556	318,133
27															
28	Water Treatment														
29	303400 Land and Land Rights - Treatm	0.000%	-	-	-	-	-	-	-	-	-	-	-	-	-
30	304300 Structures and Improvements -	2.000%	47,846	19,748	47,846	19,748	-	-	-	-	-	-	47,846	19,748	957
31	320000 Water Treatment Plant	0.000%	96,932	-	96,932	-	-	-	-	-	-	-	96,932	-	-
32	320100 Water Treatment Equipment - A	5.000%	360,547	18,027	360,547	18,027	-	-	-	-	-	-	360,547	18,027	4,847
33	320200 Water Treatment Equipment - A	10.000%	350,517	155,271	350,517	155,271	-	-	-	-	-	-	350,517	155,271	36,055
34	Subtotal Water Treatment		505,325	155,271	505,325	155,271	-	-	-	-	-	-	505,325	154,708	41,858

Exhibit A

MOHAVE WATER

Line No.	Account Description	Depreciation Rate	[1] EPCOR		[2] EPCOR		[3] Plant Before Conversion		[4] A/D Before Conversion		[5] Debt A/D Converted to Ref. Asset		[6] Excess A/D Converted Ref. Liability		[7] Adopted Original Cost Plant		[8] Adopted Accumulated Depreciation		[9] Depreciation Expense	
			Adjusted Original Cost Plant	Plant	Accumulated Depreciation	Plant	Before Conversion	Plant	Before Conversion	Ref. Asset	Ref. Liability	Plant	Accumulated Depreciation	Plant	Accumulated Depreciation					
1	Transmission and Distribution Plant																			
2	303500 Land and Land Rights - T&D	0.000%	9,609				9,609								9,609					871
3	304400 Structures and Improvements -	2.000%	43,546		6,097		43,546		6,097						43,546		6,097			43,582
4	330000 Distribution Reservoirs and Stand	1.538%	2,832,819		627,010		2,832,819		627,010				(3,569)		2,832,819		627,010			
5	330100 Elevated Tank & Standpipes	1.538%	-		3,569		-		3,569						-					
6	330200 Ground Level Tanks	1.538%	-		-		-		-						-					
7	330300 Below Ground Tanks	0.000%	-		-		-		-						-					
8	331001 T&D Mains Not Classified	2.000%	269,444		5,719		269,444		5,719						269,444		5,719			5,389
9	331100 T&D Mains 4in & Less	1.429%	12,008,818		6,473,604		12,008,818		6,473,604						12,008,818		6,473,604			171,555
10	331200 T&D Mains 6in to 8in	1.429%	3,693,499		492,852		3,693,499		492,852						3,693,499		492,852			52,764
11	331300 T&D Mains 10in to 16in	1.429%	1,484,810		52,751		1,484,810		52,751						1,484,810		52,751			21,212
12	331400 TD Mains 18in & Grt	1.429%	76,265		6,813		76,265		6,813						76,265		6,813			1,089
13	332000 Fire Mains	1.429%	-		-		-		-						-					
14	333000 Services	2.500%	7,853,908		2,767,241		7,853,908		2,767,241						7,853,908		2,767,241			196,348
17	333000 Meters	8.333%	2,638,552		827,982		2,638,552		827,982						2,638,552		827,982			219,879
18	334100 Meters	2.500%	276,354		96,672		276,354		96,672						276,354		96,672			6,909
19	334200 Meter Installations	2.500%	-		-		-		-						-					
20	334300 Meter Vaults	2.000%	185,402		12,554		185,402		12,554						185,402		12,554			3,708
21	335000 Hydrants	2.000%	-		-		-		-						-					
22	335100 Hydrants Replaced	6.670%	-		-		-		-						-					
23	336000 Backflow Prevention Devices	0.000%	-		-		-		-						-					
24	339100 Other P/E-Intangible	0.000%	-		-		-		-						-					
25	339200 Other P/E-Supply	3.333%	82,583		9,128		82,583		9,128						82,583		9,128			2,753
26	339500 Other P/E-TD	3.333%	-		-		-		-						-					
27	339600 Other P/E-CPS	3.333%	186,826		32,654		186,826		32,654						186,826		32,654			6,228
28	Subtotal Transmission and Distribution Plant		\$ 31,642,436		\$ 11,414,646		\$ 31,642,436		\$ 11,414,646						\$ 31,642,436		\$ 11,411,077			\$ 732,286
29	General Plant																			
30	303600 Land and Land Rights	0.000%	47,358		-		47,358		-						47,358		-			
31	304500 Structures and Improvements -	2.500%	43,231		4,016		43,231		4,016						43,231		4,016			1,081
32	304600 Structures and Improvements -	2.500%	449,617		137,766		449,617		137,766						449,617		137,766			11,240
33	304620 Structures and Improvements -	0.000%	-		-		-		-						-					
34	304700 Structures and Improvements -	2.500%	29,223		13,582		29,223		13,582						29,223		13,582			731
35	304800 Structures and Improvements -	2.500%	-		-		-		-						-					
36	340100 Office Furniture & Equipment	4.500%	101,669		(5,919)		101,669		(5,919)						101,669		-			4,575
37	340200 Computers & Software	10.000%	109,956		(254,621)		109,956		(254,621)						109,956		1,468			10,996
38	340300 Computer Software	20.000%	3,521		1,468		3,521		1,468						3,521		1,468			704
39	340300 Computer Software	20.000%	-		-		-		-						-					
40	340310 Computer Software Mainframe	20.000%	-		-		-		-						-					
41	340325 Computer Software Customizer	20.000%	-		-		-		-						-					
42	340330 Computer Software Other	20.000%	-		-		-		-						-					
43	340500 Other Office Equipment	6.667%	99,015		808,721		99,015		808,721						99,015		808,721			19,803
44	341100 Transportation Equip Light Duty	20.000%	72,088		29,241		72,088		29,241						72,088		29,241			10,298
45	341200 Transportation Equip Heavy Du	0.000%	-		-		-		-						-					
46	341300 Transportation Equipment Auto	14.286%	-		-		-		-						-					
47	341400 Transportation Equipment Othe	16.667%	59,848		18,023		59,848		18,023						59,848		18,023			9,975
48	342000 Stores Equipment	4.000%	1,420		1,529		1,420		1,529						1,420		1,420			57
49	343000 Tools and Work Equipment	4.000%	221,156		209,262		221,156		209,262						221,156		209,262			8,846
50	344000 Laboratory Equipment	4.000%	7,623		9,781		7,623		9,781						7,623		7,623			305
51	345000 Power Operated Equipment	5.000%	171,959		192,293		171,959		192,293						171,959		188,877			8,598
52	346100 Communication Equipment Nor	10.000%	188,877		86,199		188,877		86,199						188,877		86,199			18,888
53	346190 Remote Control & Instrument	10.000%	880,737		44,939		880,737		44,939						880,737		44,939			88,074
54	346200 Communication Equipment Tel	10.000%	-		(10,833)		-		(10,833)						-					
55	346300 Communication Equipment Oth	10.000%	5,111		(6,235)		5,111		(6,235)						5,111		-			511
56	347000 Structures and Improvements -	6.250%	-		-		-		-						-					
57	348000 Structures and Improvements -	0.000%	-		-		-		-						-					
58	Subtotal General Plant		\$ 2,492,409		\$ 1,279,211		\$ 2,492,409		\$ 1,279,211						\$ 2,492,409		\$ 824,513			\$ 194,681
59	Total Direct Plant		\$ 46,293,465		\$ 15,761,449		\$ 46,293,465		\$ 15,761,449						\$ 46,293,465		\$ 15,282,854			\$ 1,286,558

EPCOR Water Arizona, Inc.

Docket No. WS-01303A-14-0010
 Test Year Ended June 30, 2013
 Plant and Accumulated Depreciation

Exhibit A
 Page 3 of 3

Line No.	Account No.	Description	MOHAVE WATER												
			[1] EPCOR Adjusted Original Cost Plant	[2] EPCOR Accumulated Depreciation	[3] Plant Before Conversion	[4] A/D Before Conversion	[5] Debit A/D Converted to Reg. Asset	[6] Excess A/D Converted Reg. Liability	[7] Adopted Original Cost Plant	[8] Adopted Accumulated Depreciation	[9] Depreciation Expense				
1	Allocated General Plant														
2	399000	Allocated Corporate General Plant	\$ 391,360	\$ 126,369	\$ 391,360	\$ 126,369	\$ -	\$ -	\$ 391,360	\$ 126,369	\$ 391,360	\$ 126,369	\$ 31,808		
3	399000	NMVC Allocation (NMV)													
4	399000	Reconciliation to PIS Balance													
5	Test Year Ended June 30, 2013		\$ 391,360	\$ 126,369	\$ 391,360	\$ 126,369	\$ -	\$ -	\$ 391,360	\$ 126,369	\$ 391,360	\$ 126,369	\$ 31,808		
6	Rounding														
7	Total Plant		\$ 46,684,824	\$ 15,887,818	\$ 46,684,824	\$ 15,887,818	\$ 277,844	\$ (756,439)	\$ 46,684,824	\$ 15,409,223	\$ 46,684,824	\$ 15,409,223	\$ 1,318,766		

1 Although 0.000% is designated for depreciable plant accounts with no plant, upon placing any plant in service for these accounts, EPCOR is directed to file an application proposing a depreciation rate, and Staff is directed to prepare a recommended opinion and order for Commission consideration for a depreciation rate that will be effective beginning with the plant in-service date.
 2 The regulatory asset is composed of converted debit Accumulated Depreciation balances.
 3 The regulatory liability is composed of converted excess credit Accumulated Depreciation balances.
 4 Depreciation Expense excludes Amortization of Contributions in Aid of Construction and Mummy Mountain.

Exhibit B
Page 2 of 3

DOCKET NO. WS-01303A-14-0010

PARADISE VALLEY WATER

Line No.	Account No.	Description	Depreciation Rate	[1] EPCOR Original Cost	[2] EPCOR Accumulated Depreciation	[3] Plant Additions	[4] Accumulated Depreciation	[5] Plant Before Commission	[6] A/D Before Commission	[7] Debt A/D Committed to Fee Ass'd	[8] Excess A/D Committed Fee Liability	[9] Adopted Original Cost	[10] Adopted Accumulated Depreciation	[11] Depreciation Expense
1	303500	Land and Land Rights - T&D	0.000%	8,324	30			8,324	30			8,324	30	475
2	304500	Structures and Improvements - T&D	2.000%	23,764	3,825			23,764	3,825			23,764	3,825	36,927
3	304000	Distribution Reservoirs & Standpipes	1.538%	2,400,280	516,355			2,400,280	516,355			2,400,280	516,355	36,927
4	339100	Elevated Tank & Standpipes	1.538%	-	-			-	-			-	-	-
5	339200	Ground Level Tanks	1.538%	-	-			-	-			-	-	-
6	339300	Below Ground Tanks	0.000%	-	-			-	-			-	-	-
7	331001	T&D Mains Not Classified	2.000%	3,911,448	(2,734,125)		2,981,428	3,911,448	247,303			3,911,448	247,303	78,279
8	331100	T&D Mains 48" & less	1.429%	364,519	9,063		(5,889)	364,519	9,063			364,519	9,063	5,707
9	331200	T&D Mains 60" to 84"	1.429%	5,987,202	3,166,751		(5,889)	5,987,202	3,166,882			5,987,202	3,166,882	85,531
10	331300	T&D Mains 108" to 168"	1.429%	9,380,895	6,053,081		(2,975,559)	9,380,895	3,077,522			9,380,895	3,077,522	134,013
11	331400	T&D Mains 180" & Gtr	1.429%	547,004	56,120			547,004	56,120			547,004	56,120	7,814
12	332000	Fire Mains	1.429%	-	-			-	-			-	-	-
13	333000	Services	2.500%	3,818,826	1,953,218			3,818,826	1,953,218			3,818,826	1,953,218	95,471
14	334100	Meters	8.333%	1,426,812	195,794			1,426,812	195,794			1,426,812	195,794	118,901
15	334200	Meier Installations	2.500%	1,177,916	23,882			1,177,916	23,882			1,177,916	23,882	4,448
16	334300	Meier Vaults	2.500%	1,368,179	525,547			1,368,179	525,547			1,368,179	525,547	27,364
17	335000	Hydrams	2.000%	16,118	161			16,118	161			16,118	161	322
18	336000	Backflow Prevention Devices	6.670%	-	-			-	-			-	-	-
19	339100	Other P/E/Supply	0.000%	-	-			-	-			-	-	-
20	339500	Other P/E/Supply	3.333%	-	-			-	-			-	-	-
21	339600	Other P/E/Supply	3.333%	-	-			-	-			-	-	-
22	339700	Other P/E/Supply	3.333%	-	-			-	-			-	-	-
23	339800	Other P/E/Supply	3.333%	-	-			-	-			-	-	-
24	339900	Other P/E/Supply	3.333%	-	-			-	-			-	-	-
25	339950	Other P/E/Supply	3.333%	-	-			-	-			-	-	-
26	339970	Other P/E/Supply	3.333%	-	-			-	-			-	-	-
27	339990	Other P/E/Supply	3.333%	-	-			-	-			-	-	-
28		Subtotal Transmission and Distribution Plant		180,523	(573,501)			180,523	(573,501)			180,523	(573,501)	6,012
29		General Plant		29,611,810	9,196,200			29,611,810	9,196,200			29,611,810	9,196,200	600,221
30	303600	Land and Land Rights	0.000%	-	-			-	-			-	-	-
31	304500	Structures and Improvements - General	2.500%	26,113	(704)			26,113	(704)			26,113	(704)	653
32	304600	Structures and Improvements - Offices	0.000%	0	-			0	-			0	-	116
33	304620	Structures and Improvements - Leasehold	2.500%	4,629	(17,912)			4,629	(17,912)			4,629	(17,912)	32,201
34	304700	Structures and Improvements - Son, Shop, Gge	2.500%	(8,639)	(133,751)			(8,639)	(133,751)			(8,639)	(133,751)	2,770
35	304800	Structures and Improvements - General	4.500%	61,561	37,201			61,561	37,201			61,561	37,201	3,808
36	340100	Office Furniture & Equipment	10.000%	38,077	93,695			38,077	93,695			38,077	93,695	7,481
37	340200	Computers & Software	20.000%	37,405	181,941			37,405	181,941			37,405	181,941	-
38	340300	Computer Software Mainframe	20.000%	-	-			-	-			-	-	-
39	340325	Computer Software Customized	20.000%	-	-			-	-			-	-	-
40	340350	Computer Software Other	20.000%	-	-			-	-			-	-	-
41	340375	Other Office Equipment	6.667%	321	(14,473)			321	(14,473)			321	(14,473)	21
42	341100	Transportation Equip Heavy Duty Trucks	20.000%	-	20,414			-	20,414			-	20,414	(0)
43	341200	Transportation Equip Light Duty Trucks	14.286%	-	-			-	-			-	-	(0)
44	341300	Transportation Equipment Aides	0.000%	(0)	13			(0)	13			(0)	13	-
45	341400	Transportation Equipment Other	16.667%	194,854	88,624			194,854	88,624			194,854	88,624	32,476
46	342000	Stores Equipment	4.000%	1,943	438			1,943	438			1,943	438	78
47	343000	Tools and Work Equipment	4.000%	294,430	46,950			294,430	46,950			294,430	46,950	11,777
48	344000	Laboratory Equipment	5.000%	17,620	7,630			17,620	7,630			17,620	7,630	705
49	345000	Power Operated Equipment	5.000%	32,228	(43,446)			32,228	(43,446)			32,228	(43,446)	1,611
50	346100	Communication Equipment Non-Telephone	10.000%	456,755	451,900			456,755	451,900			456,755	451,900	45,676
51	346200	Remote Control & Instrument	10.000%	609,765	34,482			609,765	34,482			609,765	34,482	60,977
52	346300	Communication Equipment Telephone	10.000%	-	-			-	-			-	-	-
53	347000	Structures and Improvements - Offices	6.250%	58,841	49,939			58,841	49,939			58,841	49,939	5,884
54	348000	Structures and Improvements - Leasehold	0.000%	-	-			-	-			-	-	-
55		Subtotal General Plant		1,819,381	795,210			1,819,381	795,210			1,819,381	795,210	174,032
56		Total Direct Plant		72,994,466	23,410,949			72,994,466	23,410,949			72,994,466	23,410,949	2,089,342

DECISION NO. 75268

Exhibit B
 Page 3 of 3

Line No.	Account Description	Depreciation Rate ¹	PARADISE VALLEY WATER											
			(1) EPCOR Adjusted Original Cost Plant	(2) EPCOR Accumulated Depreciation	(3) Plant Adjustments	(4) Accumulated Depreciation Adjustments	(5) Plant Before Conversion	(6) AID Before Conversion	(7) Debt AID converted to Reg. Asset	(8) Excess AID converted to Reg. Liability	(9) Adjusted Original Cost Plant	(10) Adjusted Accumulated Depreciation	(11) Depreciation Expense ²	
1	Allocated General Plant		\$ 119,482	\$ 38,964	\$ -	\$ -	\$ 119,482	\$ 38,964	\$ -	\$ -	\$ -	\$ 119,482	\$ 38,964	\$ 8,540
2	399000 Allocated Corporate General Plant													
3	399000 Reconciliation to PIS Balance													
4	Test Year Ended June 30, 2013													
5	Total Plant		\$ 119,482	\$ 38,964	\$ -	\$ -	\$ 119,482	\$ 38,964	\$ -	\$ -	\$ -	\$ 119,482	\$ 38,964	\$ 8,540
6			\$ 73,113,948	\$ 23,453,913	\$ -	\$ -	\$ 73,113,948	\$ 23,453,913	\$ 1,403,408	\$ (1,065,161)	\$ 73,129,109	\$ 23,807,321	\$ 2,097,882	

¹ Although 0.000% is designated for depreciable plant accounts with no plant, upon placing any plant in service for these accounts, EPCOR is directed to file an application proposing a depreciation rate, and Staff is directed to prepare a recommended opinion and order for Commission consideration for a depreciation rate that will be effective beginning with the plant in-service date.
² IUCO's recommendation to debit Accumulated Depreciation in Act. No. 331001 by \$2,981,429 and credit Accumulated Depreciation in Act. Nos. 331200 and 331300 by \$5,869 and \$2,975,559, respectively, due to a recordkeeping error is adopted.
³ The regulatory asset is composed of converted debt Accumulated Depreciation balances.
⁴ The regulatory liability is composed of \$1,050,000 in converted excess credit Accumulated Depreciation balances and \$15,161 of converted negative plant balances in Act. No. 304800 (\$8,633) and Act. No. 340390 (\$6,528).
⁵ Depreciation Expense excludes Amortization of Contributions in Aid of Construction and Mummy Mountain.

Exhibit C

Line No.	Account Description	Depreciation Rate	EPICOR		SUN CITY WATER		EPICOR		SUN CITY WATER		Adopted Original Cost Plant	Adopted Accumulated Depreciation	Depreciation Expense
			Adjusted Original Cost Plant	Accumulated Depreciation	Plant before Conversion	A/D before Conversion	Debt A/D Converted to Re-Asset	Excess A/D Converted Re-Asset					
[1]	[2]	[3]	[4]	[5]	[6]	[7]	[8]	[9]	[10]	[11]	[12]	[13]	
1	Intangible												
2	301000 Organization	0.000%	471 \$	-	471 \$	-	-	-	-	471 \$	-	-	-
3	302000 Franchises	0.000%	-	-	-	-	-	-	-	-	-	-	-
4	303100 Other Intangible Plant	0.000%	-	-	-	-	-	-	-	-	-	-	-
5	Subtotal Intangible		471 \$	-	471 \$	-	-	-	-	471 \$	-	-	-
6													
7	Source of Supply & Pumping Plant												
8	303200 Land and Land Rights - Supply	0.000%	268,738 \$	(60)	268,738 \$	60 \$	-	268,738 \$	-	268,738 \$	-	-	-
9	303300 Land and Land Rights - Pumping	0.000%	8,456	3,646	8,456	-	(3,646)	8,456	0	8,456	-	-	-
10	304100 Structures and Improvements - Supply	2.500%	1,579,931	515,526	1,579,931	-	-	1,579,931	515,526	1,579,931	515,526	39,498	39,498
11	304200 Structures and Improvements - Pumping	2.000%	2,788,639	256,219	2,788,639	-	-	2,788,639	256,219	2,788,639	256,219	55,773	55,773
12	305000 Collecting and Impounding Res.	1.667%	314	139	314	-	-	314	139	314	139	5	5
13	306000 Lakes, Rivers, Other Inlets	0.000%	-	-	-	-	-	-	-	-	-	-	-
14	307000 Wells and Springs	2.500%	3,812,341	1,684,935	3,812,341	-	-	3,812,341	1,684,935	3,812,341	1,684,935	95,309	95,309
15	308000 Infiltration Galleries and Tunnels	0.000%	-	-	-	-	-	-	-	-	-	-	-
16	309000 Supply Mains	1.667%	787,835	56,753	787,835	-	-	787,835	56,753	787,835	56,753	13,131	13,131
17	310000 Power Generation Equipment	3.333%	1,430,917	214,496	1,430,917	-	-	1,430,917	214,496	1,430,917	214,496	47,697	47,697
18	310100 Power Generation Other	3.333%	-	-	-	-	-	-	-	-	-	-	-
19	311000 Pumping Equipment - Steam	4.000%	-	-	-	-	-	-	-	-	-	-	-
20	311100 Pumping Equipment - Other	4.000%	4,473	428	4,473	-	-	4,473	428	4,473	428	179	179
21	311200 Pumping Equipment - Electric	4.000%	11,150,383	5,265,102	11,150,383	-	-	11,150,383	5,265,102	11,150,383	5,265,102	446,015	446,015
22	311300 Pumping Equipment - Diesel	4.000%	213,446	68,059	213,446	-	-	213,446	68,059	213,446	68,059	8,538	8,538
23	311400 Pumping Equipment - Hydraulic	4.000%	16,219	1,919	16,219	-	-	16,219	1,919	16,219	1,919	649	649
24	311500 Pumping Equipment - Other	4.000%	210,006	106,288	210,006	-	-	210,006	106,288	210,006	106,288	8,400	8,400
25	311530 Pumping Equipment - Water Treatment	4.000%	35,035	3,540	35,035	-	-	35,035	3,540	35,035	3,540	1,401	1,401
26	Subtotal Source of Supply & Pumping Plant		22,306,733 \$	8,176,990 \$	22,306,733 \$	60 \$	(3,646)	22,306,733 \$	8,173,404 \$	22,306,733 \$	8,173,404 \$	716,595	716,595
27													
28	Water Treatment												
29	303400 Land and Land Rights - Treatment	0.000%	-	-	-	-	-	-	-	-	-	-	-
30	304300 Structures and Improvements - Treatment	2.000%	126,815	37,923	126,815	-	-	126,815	37,923	126,815	37,923	2,536	2,536
31	320000 Water Treatment Plant	0.000%	-	-	-	-	-	-	-	-	-	-	-
32	320100 Water Treatment Equipment - Non-media	5.000%	881,710	373,405	881,710	-	-	881,710	373,405	881,710	373,405	44,085	44,085
33	320200 Water Treatment Equipment - Media	10.000%	120,791	15,099	120,791	-	-	120,791	15,099	120,791	15,099	12,079	12,079
34	Subtotal Water Treatment		1,129,315 \$	426,427 \$	1,129,315 \$	-	-	1,129,315 \$	426,427 \$	1,129,315 \$	426,427 \$	58,701	58,701

Exhibit C
 Page 2 of 3

SUN CITY WATER

Line No.	Account Description	Depreciation Rate		EPCOR		Plant		A/D		Debit A/D		Excess A/D		Adopted		Adopted		Depreciation Expense
		Original	Adjusted	Original	Adjusted	Before	Conversion	Before	Conversion	Converted to	Res. Liability	Res. Liability	Original	Accumulated	Plant	Depreciation		
1	Transmission and Distribution Plant	0.000%	\$	10,493	\$	210	\$	10,493	\$	210	\$			10,493	\$			683
2	303900 Land and Land Rights - T&D	2.000%	34,162	34,162	6,676	34,162	6,676	34,162	6,676					34,162	6,676			86,484
3	304400 Structures and Improvements - T&D	1.538%	5,621,435	5,621,435	745,411	5,621,435	745,411	5,621,435	745,411					5,621,435	745,411			1,361
4	330000 Distribution Reservoirs & Standpipes	1.538%	88,434	88,434	13,900	88,434	13,900	88,434	13,900					88,434	13,900			22,567
5	330100 Elevated Tank & Standpipes	0.000%																189,859
6	330200 Ground Level Tanks	2.000%	1,128,335	1,128,335	34,429	1,128,335	34,429	1,128,335	34,429					1,128,335	34,429			65,385
7	330300 Below Ground Tanks	1.429%	13,290,123	13,290,123	5,408,278	13,290,123	5,408,278	13,290,123	5,408,278					13,290,123	5,408,278			75,024
8	331000 T&D Mains 4in & less	1.429%	4,576,963	4,576,963	358,605	4,576,963	358,605	4,576,963	358,605					4,576,963	358,605			2,175
9	331200 T&D Mains 6in to 8in	1.429%	5,251,696	5,251,696	291,225	5,251,696	291,225	5,251,696	291,225					5,251,696	291,225			0
10	331300 T&D Mains 10in to 16in	1.429%	152,237	152,237	39,673	152,237	39,673	152,237	39,673					152,237	39,673			0
11	331400 TD Mains 18in & Gr	1.429%	0	0	11	0	11	0	11					0	11			155,237
12	332000 Fire Mains	2.500%	6,609,463	6,609,463	3,746,393	6,609,463	3,746,393	6,609,463	3,746,393					6,609,463	3,746,393			512,086
13	333000 Services	8.333%	6,145,033	6,145,033	1,892,211	6,145,033	1,892,211	6,145,033	1,892,211					6,145,033	1,892,211			16,502
14	334100 Meters	2.500%	660,094	660,094	62	660,094	62	660,094	62					660,094	62			24
15	334200 Meter Installations	2.500%	952	952	62	952	62	952	62					952	62			58,833
16	334300 Meter Valves	2.000%	2,941,652	2,941,652	1,135,598	2,941,652	1,135,598	2,941,652	1,135,598					2,941,652	1,135,598			469
17	335000 Hydrants	2.000%	7,036	7,036	2,112	7,036	2,112	7,036	2,112					7,036	2,112			17
18	335100 Hydrants Replaced	0.000%																
19	336000 Backflow Prevention Devices	6.670%																
20	339100 Other P/E-Intangible	3.333%	523	523	345	523	345	523	345					523	345			5,988
21	339200 Other P/E-Intangible	3.333%																
22	339500 Other P/E-Intangible	3.333%																
23	339600 Other P/E-Intangible	3.333%																
24	339800 Other P/E-Intangible	3.333%																
25	339900 Other P/E-Intangible	3.333%																
26	339900 Other P/E-Intangible	3.333%																
27	339900 Other P/E-Intangible	3.333%																
28	Subtotal Transmission and Distribution Plant		46,698,285	46,698,285	13,475,026	46,698,285	13,475,026	46,698,285	13,475,026	200,112	200,112	(221)		46,698,285	13,474,917			1,202,694
29	General Plant																	
30	303900 Land and Land Rights - General	0.000%	2,125	2,125	98	2,125	98	2,125	98					2,125	98			9,357
31	304500 Structures and Improvements - General	2.500%	374,292	374,292	68,930	374,292	68,930	374,292	68,930					374,292	68,930			1,188
32	304600 Structures and Improvements - Offices	0.000%	47,528	47,528	36,673	47,528	36,673	47,528	36,673					47,528	36,673			
33	304620 Structures and Improvements - Leasehold	0.000%																
34	304630 Structures and Improvements - See Shop Gge	2.500%	1,383,151	1,383,151	520,460	1,383,151	520,460	1,383,151	520,460					1,383,151	520,460			34,579
35	304700 Structures and Improvements - General	4.500%	779,242	779,242	234,635	779,242	234,635	779,242	234,635					779,242	234,635			35,066
36	304800 Office Furniture & Equipment	10.000%	223,286	223,286	(833,278)	223,286	(833,278)	223,286	833,278					223,286	833,278			22,329
37	340100 Computers & Software	20.000%	43,402	43,402	54,103	43,402	54,103	43,402	54,103					43,402	54,103			8,680
38	340200 Computer Software	20.000%	9,105	9,105	5,285	9,105	5,285	9,105	5,285					9,105	5,285			1,821
39	340300 Computer Software Customized	20.000%	16,914	16,914	8,284	16,914	8,284	16,914	8,284					16,914	8,284			3,383
40	340310 Computer Software Maintenance	20.000%	3,854	3,854	(3,387)	3,854	(3,387)	3,854	3,387					3,854	3,387			257
41	340325 Computer Software Other	6.667%	976,241	976,241	3,021,077	976,241	3,021,077	976,241	3,021,077					976,241	3,021,077			195,248
42	340330 Other Office Equipment	20.000%	54,958	54,958	64,356	54,958	64,356	54,958	64,356					54,958	64,356			7,851
43	341100 Transportation Equip Light Duty Trucks	0.000%																
44	341200 Transportation Equip Heavy Duty Trucks	0.000%																
45	341300 Transportation Equipment Autos	0.000%																
46	341400 Transportation Equipment Other	4.000%	85,411	85,411	22,612	85,411	22,612	85,411	22,612					85,411	22,612			14,235
47	342000 Stores Equipment	4.000%	20,135	20,135	13,981	20,135	13,981	20,135	13,981					20,135	13,981			805
48	343000 Tools and Work Equipment	4.000%	376,007	376,007	119,200	376,007	119,200	376,007	119,200					376,007	119,200			15,840
49	344000 Laboratory Equipment	5.000%	107,428	107,428	(5,932)	107,428	(5,932)	107,428	5,932					107,428	5,932			4,197
50	345000 Power Operated Equipment	5.000%	151,899	151,899	114,136	151,899	114,136	151,899	114,136					151,899	114,136			7,555
51	346100 Remote Control & Instrument	10.000%	218,768	218,768	453,077	218,768	453,077	218,768	453,077					218,768	453,077			21,877
52	346190 Communication Equipment Non-Telephone	10.000%	396,434	396,434	118,762	396,434	118,762	396,434	118,762					396,434	118,762			39,643
53	346200 Communication Equipment Telephone	10.000%	1,126	1,126	724	1,126	724	1,126	724					1,126	724			113
54	346300 Communication Equipment Other	10.000%	174,797	174,797	85,981	174,797	85,981	174,797	85,981					174,797	85,981			17,880
55	347000 Structures and Improvements - Leasehold	0.000%	10,219	10,219	1,942	10,219	1,942	10,219	1,942					10,219	1,942			639
56	Subtotal General Plant		5,456,321	5,456,321	4,101,720	5,456,321	4,101,720	5,456,321	4,101,720	842,598	842,598	(2,299,342)		5,456,321	2,844,976			441,483
57	Total Direct Plant		75,591,125	75,591,125	26,180,162	75,591,125	26,180,162	75,591,125	26,180,162	1,042,770	1,042,770	(2,303,209)		75,591,125	24,919,723			2,413,742

EPCOR Water Arizona, Inc.

Docket No. WS-01303A-14-0010

Test Year Ended June 30, 2013

Plant and Accumulated Depreciation

Exhibit C

Page 3 of 3

Line No.	Account Description	Depreciation Rate	SUN CITY WATER										
			(1) EPCOR Adjusted Original Cost Plant	(2) EPCOR Accumulated Depreciation	(3) Plant Before Conversion	(4) A/D Before Conversion	(5) Debt A/D Converted to Reg. Asset ¹	(6) Excess A/D Converted Reg. Liability ²	(7) Adopted Original Cost Plant	(8) Adopted Accumulated Depreciation	(9) Depreciation Expense		
1	Allocated General Plant		\$ 569,612	\$ 183,927	\$ 569,612	\$ 183,927	\$ 22,008	\$ -	\$ 569,612	\$ 183,927	\$ 46,268		
2	399000 Allocated Corporate General Plant												
3	399001 Youngtown Plant (SC)		(149,497)	(22,008)	(149,497)	(22,008)	(344)	(149,497)	(344)				
4	399000 Reconciliation to PIS Balance												
5	Test Year Ended June 30, 2013		\$ 420,115	\$ 162,263	\$ 420,115	\$ 162,263	\$ 22,008	\$ (149,841)	\$ 569,612	\$ 183,927	\$ 46,268		
6	Total Plant		\$ 76,011,241	\$ 26,342,425	\$ 76,011,241	\$ 26,342,425	\$ 1,064,778	\$ (2,453,050)	\$ 76,160,738	\$ 25,103,650	\$ 2,465,742		
									\$ 290,283	\$ 1			

¹ Although 0.000% is designated for depreciable plant accounts with no plant, upon placing any plant in service for these accounts, EPCOR is directed to file an application proposing a depreciation rate, and Staff is directed to prepare a recommended opinion and order for Commission consideration for a depreciation rate that will be effective beginning with the plant in-service date.

² The regulatory asset is composed of \$1,042,770 in converted debt Accumulated Depreciation balances and the \$22,008 debt Accumulated Depreciation balance in Acct. No. 399001.

³ The regulatory liability is composed of \$2,299,599 in converted excess credit Accumulated Depreciation balances, the converted \$149,497 negative plant balance in Acct. No. 399000 and \$3,954 of converted Accumulated Depreciation balances in non-depreciable accounts (Acct. No. 303300, \$3,646; Acct. No. 303500, \$210 and Acct. No. 303600, \$89).

⁴ Depreciation Expense excludes Amortization of Contributions in Aid of Construction and YXK and Sun City Fire Flow.

Exhibit D

Page 1 of 3

DOCKET NO. WS-01303A-14-0010

Line No.	Account Description	Depreciation Rate	FPCOR		Plant Adjustments ²	TUBAC WATER		FPCOR		Accumulated Depreciation Expense ³
			Adjusted Original Cost	Accumulated Depreciation		Plant Before Conversion	A/D Before Conversion	Plant Before Conversion	A/D Before Conversion	
[1]	[2]	[3]	[4]	[5]	[6]	[7]	[8]	[9]	[10]	[11]
1	Intangible	0.000%	567	-	567	-	-	567	-	-
2	301000 Organization	0.000%	2,030	-	2,030	-	-	2,030	-	-
3	302000 Franchises	0.000%	-	-	-	-	-	-	-	-
4	303100 Other Intangible Plant	0.000%	-	-	-	-	-	-	-	-
5	Subtotal Intangible		2,597	-	2,597	-	-	2,597	-	-
6										
7	Source of Supply & Pumping Plant									
8	303200 Land and Land Rights - Supply	0.000%	61,190	-	61,190	-	-	61,190	-	-
9	303300 Land and Land Rights - Pumping	0.000%	50	-	50	-	-	50	-	-
10	304100 Structures and Improvements - Supply	2.500%	25,292	10,361	25,292	10,361	-	25,292	10,361	632
11	304200 Structures and Improvements - Pumping	2.000%	14,608	11,543	14,608	11,543	-	14,608	11,543	292
12	305000 Collecting and Impounding Res.	1.687%	-	-	-	-	-	-	-	-
13	306000 Lakes, Rivers, Other Intakes	0.000%	-	-	-	-	-	-	-	-
14	307000 Wells and Springs	2.500%	236,074	148,925	236,074	148,925	-	236,074	148,925	5,902
15	308000 Infiltration Galleries and Tunnels	0.000%	-	-	-	-	-	-	-	-
16	309000 Supply Mains	1.587%	-	-	-	-	-	-	-	-
17	310000 Power Generation Equipment	3.333%	20,225	2,629	20,225	2,629	-	20,225	2,629	674
18	310100 Power Generation Other	3.333%	-	-	-	-	-	-	-	-
19	311000 Pumping Equipment - Steam	4.000%	-	-	-	-	-	-	-	-
20	311100 Pumping Equipment - Other	4.000%	-	-	-	-	-	-	-	-
21	311200 Pumping Equipment - Electric	4.000%	279,401	211,048	279,401	211,048	-	279,401	211,048	11,176
22	311300 Pumping Equipment - Diesel	4.000%	879	569	879	569	-	879	569	35
23	311400 Pumping Equipment - Hydraulic	4.000%	-	-	-	-	-	-	-	-
24	311500 Pumping Equipment - Other	4.000%	403,824	135,138	403,824	135,138	-	403,824	135,138	16,153
25	Subtotal Source of Supply & Pumping Plant		1,041,543	520,213	1,041,543	520,213	-	1,041,543	520,213	34,885
26										
27	Water Treatment									
28	304300 Land and Land Rights - Treatment	0.000%	50	-	50	-	-	50	-	-
29	304300 Structures and Improvements - Treatment	2.000%	302	21	302	21	-	302	21	6
30	320000 Water Treatment Plant	0.000%	-	-	-	-	-	-	-	-
31	320100 Water Treatment Equipment - Non-media	5.000%	1,858,903	412,766	1,696,187	352,127	-	1,696,187	352,127	84,809
32	320200 Water Treatment Equipment - Media	10.000%	(0)	35,609	(0)	387,758	-	(35,609)	352,148	(0)
33	Subtotal Water Treatment		1,859,255	448,397	1,696,539	387,758	-	1,696,539	352,148	84,815

Exhibit D
 Page 2 of 3

DOCKET NO. WS-01303A-14-0010

Line No.	Account Description	Depreciation Rate	EPCOR		Plant	EPCOR		Plant															
			Adopted Original Cost	Accumulated Depreciation		Adopted Original Cost	Accumulated Depreciation		Adopted Original Cost	Accumulated Depreciation		Adopted Original Cost	Accumulated Depreciation		Adopted Original Cost	Accumulated Depreciation		Adopted Original Cost	Accumulated Depreciation				
1	303500 Land and Land Rights - T&D	0.000%	422	(117)		422	(117)		422	(117)		422	(117)		422	(117)		422	(117)		422	(117)	
2	304400 Structures and Improvements - T&D	2.000%	156	109		156	109		156	109		156	109		156	109		156	109		156	109	
3	330000 Distribution Reservoirs & Standpipes	1.538%	210,840	58,259		210,840	58,259		210,840	58,259		210,840	58,259		210,840	58,259		210,840	58,259		210,840	58,259	
4	330100 Elevated Tank & Standpipes	1.538%	-	-		-	-		-	-		-	-		-	-		-	-		-	-	
5	330200 Ground Level Tanks	1.538%	-	-		-	-		-	-		-	-		-	-		-	-		-	-	
6	330300 Below Ground Tanks	0.000%	-	-		-	-		-	-		-	-		-	-		-	-		-	-	
7	331001 T&D Mains Not Classified	2.000%	364,469	62,042		364,469	62,042		364,469	62,042		364,469	62,042		364,469	62,042		364,469	62,042		364,469	62,042	
8	331100 T&D Mains 4in & Less	1.429%	886,119	410,163		886,119	410,163		886,119	410,163		886,119	410,163		886,119	410,163		886,119	410,163		886,119	410,163	
9	331200 T&D Mains 6in to 8in	1.429%	896,807	95,922		896,807	95,922		896,807	95,922		896,807	95,922		896,807	95,922		896,807	95,922		896,807	95,922	
10	331300 T&D Mains 10in to 16in	1.429%	37,161	3,971		37,161	3,971		37,161	3,971		37,161	3,971		37,161	3,971		37,161	3,971		37,161	3,971	
11	331400 TD Mains (8in & Gt)	1.429%	-	-		-	-		-	-		-	-		-	-		-	-		-	-	
12	332000 Fire Mains	2.500%	617,549	170,114		617,549	170,114		617,549	170,114		617,549	170,114		617,549	170,114		617,549	170,114		617,549	170,114	
16	333000 Services	8.333%	194,259	59,958		194,259	59,958		194,259	59,958		194,259	59,958		194,259	59,958		194,259	59,958		194,259	59,958	
17	334100 Meters	2.500%	22,040	3,190		22,040	3,190		22,040	3,190		22,040	3,190		22,040	3,190		22,040	3,190		22,040	3,190	
18	334200 Meter Installations	2.500%	-	-		-	-		-	-		-	-		-	-		-	-		-	-	
19	334300 Meter Valves	2.000%	136,093	18,802		136,093	18,802		136,093	18,802		136,093	18,802		136,093	18,802		136,093	18,802		136,093	18,802	
20	335000 Hydrants	2.000%	-	-		-	-		-	-		-	-		-	-		-	-		-	-	
21	335100 Hydrants Replaced	2.000%	-	-		-	-		-	-		-	-		-	-		-	-		-	-	
22	336000 Backflow Prevention Devices	6.670%	-	-		-	-		-	-		-	-		-	-		-	-		-	-	
23	339100 Other P/E-Intangible	0.000%	-	-		-	-		-	-		-	-		-	-		-	-		-	-	
24	339200 Other P/E-Supply	3.333%	-	-		-	-		-	-		-	-		-	-		-	-		-	-	
25	339500 Other P/E-TD	3.333%	-	-		-	-		-	-		-	-		-	-		-	-		-	-	
26	339600 Other P/E-CPS	3.333%	461	8		461	8		461	8		461	8		461	8		461	8		461	8	
27	Subtotal Transmission and Distribution Plant		3,366,376	882,421		3,366,376	882,421		3,366,376	882,421		3,366,376	882,421		3,366,376	882,421		3,366,376	882,421		3,366,376	882,421	
28																							
29	General Plant																						
30	303600 Land and Land Rights	0.000%	2,755	-		2,755	-		2,755	-		2,755	-		2,755	-		2,755	-		2,755	-	
31	304500 Structures and Improvements - General	2.500%	498	211		498	211		498	211		498	211		498	211		498	211		498	211	
32	304600 Structures and Improvements - Offices	0.000%	-	-		-	-		-	-		-	-		-	-		-	-		-	-	
33	304620 Structures and Improvements - Leasehold	2.500%	44,598	2,640		44,598	2,640		44,598	2,640		44,598	2,640		44,598	2,640		44,598	2,640		44,598	2,640	
34	304700 Structures and Improvements - Sewer Shop Gage	2.500%	-	-		-	-		-	-		-	-		-	-		-	-		-	-	
35	304800 Structures and Improvements - General	4.500%	5,453	2,546		5,453	2,546		5,453	2,546		5,453	2,546		5,453	2,546		5,453	2,546		5,453	2,546	
36	340100 Office Furniture & Equipment	10.000%	1,336	5,104		1,336	5,104		1,336	5,104		1,336	5,104		1,336	5,104		1,336	5,104		1,336	5,104	
37	340200 Computers & Software	20.000%	-	-		-	-		-	-		-	-		-	-		-	-		-	-	
38	340300 Computer Software	20.000%	-	-		-	-		-	-		-	-		-	-		-	-		-	-	
39	340310 Computer Software Mainframe	20.000%	-	-		-	-		-	-		-	-		-	-		-	-		-	-	
40	340325 Computer Software Customized	20.000%	-	-		-	-		-	-		-	-		-	-		-	-		-	-	
41	340330 Computer Software Other	20.000%	-	-		-	-		-	-		-	-		-	-		-	-		-	-	
42	340500 Other Office Equipment	6.667%	-	-		-	-		-	-		-	-		-	-		-	-		-	-	
43	341100 Transportation Equip Light Duty Trucks	20.000%	17,166	59,578		17,166	59,578		17,166	59,578		17,166	59,578		17,166	59,578		17,166	59,578		17,166	59,578	
44	341200 Transportation Equip Heavy Duty Trucks	14.286%	-	-		-	-		-	-		-	-		-	-		-	-		-	-	
45	341300 Transportation Equipment Autos	0.000%	-	-		-	-		-	-		-	-		-	-		-	-		-	-	
46	341400 Transportation Equipment Other	16.667%	-	-		-	-		-	-		-	-		-	-		-	-		-	-	
47	342000 Stores Equipment	4.000%	0	(1,760)		0	(1,760)		0	(1,760)		0	(1,760)		0	(1,760)		0	(1,760)		0	(1,760)	
48	343000 Tools and Work Equipment	4.000%	22,179	5,510		22,179	5,510		22,179	5,510		22,179	5,510		22,179	5,510		22,179	5,510		22,179	5,510	
49	344000 Laboratory Equipment	4.000%	-	-		-	-		-	-		-	-		-	-		-	-		-	-	
50	345000 Power Operated Equipment	5.000%	-	-		-	-		-	-		-	-		-	-		-	-		-	-	
51	346100 Communication Equipment Non-Telephone	10.000%	1,932	1,570		1,932	1,570		1,932	1,570		1,932	1,570		1,932	1,570		1,932	1,570		1,932	1,570	
52	346190 Remote Control & Instrument	10.000%	-	-		-	-		-	-		-	-		-	-		-	-		-	-	
53	346200 Communication Equipment Telephone	10.000%	-	-		-	-		-	-		-	-		-	-		-	-		-	-	
54	346300 Communication Equipment Other	10.000%	659	508		659	508		659	508		659	508		659	508		659	508		659	508	
55	347000 Structures and Improvements - Offices	6.250%	-	-		-	-		-	-		-	-		-	-		-	-		-	-	
56	348000 Structures and Improvements - Leasehold	0.000%	-	-		-	-		-	-		-	-		-	-		-	-		-	-	
57	Subtotal General Plant		96,576	75,907		96,576	75,907		96,576	75,907		96,576	75,907		96,576	75,907		96,576	75,907		96,576	75,907	
58	Total Direct Plant		6,366,348	1,926,938		6,366,348	1,926,938		6,366,348	1,926,938		6,366,348	1,926,938		6,366,348	1,926,938		6,366,348	1,926,938		6,366,348	1,926,938	

DECISION NO. 75268

Exhibit D

Page 3 of 3

TUBAC WATER

Line No.	Account Description	Depreciation Rate ¹	[1] EPCOR Adjusted Original Cost Plant	[2] EPCOR Accumulated Depreciation	[3] Plant Adjustments ²	[4] Accumulated Depreciation Adjustments ³	[5] Plant Before Conversion	[6] A/D Before Conversion	[7] Debt A/D Converted to Risk Asset ³	[8] Excess A/D Converted Risk Liability ⁴	[9] Adopted Original Cost Plant	[10] Adopted Accumulated Depreciation	[11] Depreciation Expense ⁵
1	Allocated General Plant												
2	399000 Allocated Corporate General Plant		\$ 14,772	\$ 4,770			\$ 14,772	\$ 4,770			\$ 14,772	\$ 4,770	\$ 1,078
3	399000 Reconciliation to PIS Balance			406				406					
4	Test Year Ended June 30, 2013		\$ 14,772	\$ 5,176			\$ 14,772	\$ 5,176			\$ 14,772	\$ 4,770	\$ 1,078
5	Rounding												
6	Total Plant		\$ 6,381,120	\$ 1,932,114	\$ (162,716)	\$ (60,639)	\$ 6,218,404	\$ 1,871,475	\$ 1,877	\$ (82,196)	\$ 6,218,404	\$ 1,791,156	\$ 198,296

¹ Although 0.0006% is designated for depreciable plant accounts with no plant, upon placing any plant in service for these accounts, EPCOR is directed to file an application proposing a depreciation rate, and Staff is directed to prepare a recommended opinion and order for Commission consideration for a depreciation rate that will be effective beginning with the plant in-service date.

² Staff recommended removing \$249,315 from Water Treatment and \$70,762 in associated Accumulated Depreciation. EPCOR agreed to remove \$86,599 from Water Treatment and \$10,123 in associated Accumulated Depreciation.

³ Adopting Staff's recommendation requires removing an addition \$162,716 from Water Treatment and \$60,639 from Accumulated Depreciation.

⁴ The regulatory liability is composed of converted debt Accumulated Depreciation balances.

⁵ Depreciation Expense excludes Amortization of Contributions in Aid of Construction and YZK.

Exhibit E

EPCOR Water Arizona, Inc.
 Docket No. WS-01303A-14-0010
 Test Year ended June 30, 2013
 Plant and Accumulated Depreciation

Line No.	Account No.	Description	Depreciation Rate	EPCOR		Plant Additions	Accumulated Depreciation	Plant Before Commencement	A/D Before Commencement	Plant A/D	Original Cost	Accumulated Depreciation	Depreciation Expense
				Original Cost	Accumulated Depreciation								
1	354500	General Plant	0.000%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2	354500	WW Structures & Improvements General	0.000%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
3	335000	Hydrams	0.000%	-	-	-	-	-	-	-	-	-	-
4	390000	Office Furniture & Equipment	10.000%	10,496	1,961	10,496	-	-	1,961	10,496	1,961	1,050	-
5	390200	Computers and Software	0.000%	-	-	-	-	-	-	-	-	-	-
6	391000	Transportation Equipment	0.000%	-	-	-	-	-	-	-	-	-	-
7	392000	Stores, Equipment	0.000%	-	-	-	-	-	-	-	-	-	-
8	393000	Tools, Shop And Garage Equip	4.000%	71,567	23,374	71,567	-	-	23,374	71,567	23,374	2,883	-
9	394000	Laboratory Equip	4.000%	14,336	994	14,336	642	-	1,636	14,336	1,636	573	-
10	395000	Power Operated Equipment	5.000%	16,703	3,916	16,703	-	-	3,916	16,703	3,916	835	-
11	396000	Communication Equip	10.000%	26,322	22,930	26,322	-	-	22,930	26,322	22,930	2,652	-
12	397000	Miscellaneous Equipment	0.000%	-	(9,824)	-	-	-	328	-	-	-	-
13	398000	Other / Sample Plant	0.000%	-	-	-	-	-	-	-	-	-	-
14		Subtotal General Plant		\$ 130,424	\$ 43,351	\$ 130,424	\$ 10,794	\$ 130,424	\$ 54,145	\$ 130,424	\$ 53,817	\$ 7,953	\$ -
15		Total Direct Plant		\$ 8,831,474	\$ 681,029	\$ 8,831,474	\$ 328,462	\$ 8,831,474	\$ 1,026,191	\$ 8,831,474	\$ 1,386,598	\$ 293,435	\$ -
16		Allocated General Plant											
17	358000	Allocated Corporate General Plant		34,952	11,298	34,952	-	-	11,298	34,952	11,298	814	-
18	359000	Reconciliation to P/S Balance		34,952	1,145	34,952	-	-	1,145	34,952	1,298	814	-
19		Test Year Ended June 30, 2013		\$ 8,866,427	\$ 693,460	\$ 8,866,427	\$ 328,462	\$ 8,866,427	\$ 1,027,622	\$ 8,866,427	\$ 1,407,885	\$ 294,249	\$ -
20		Total Plant		\$ 8,866,427	\$ 693,460	\$ 8,866,427	\$ 328,462	\$ 8,866,427	\$ 1,027,622	\$ 8,866,427	\$ 1,407,885	\$ 294,249	\$ -

1 Although 0.000% is designated for depreciable plant accounts with no plant, upon filing any plant in service for these accounts, EPCOR is directed to file an application proposing a depreciation rate, and Staff is directed to prepare a recommended opinion and order for commission consideration for a depreciation rate that will be effective beginning with the plant in-service date.
 2 Accumulated Depreciation for Act. Nos. 355400, 380000, 390625, 394000 and 397000 were credited to recognize a combined \$328,162 loss on early plant retirements due to flood loss.
 3 The regulatory asset is composed of converted credit Accumulated Depreciation balances.
 4 The regulatory liability is composed of converted excess credit Accumulated Depreciation balances.
 5 Depreciation Expense excludes Amortization of Contributions in Aid of Construction and Y2K