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BEFORE THE ARIZONA CORPORATION COMMISSION

COMMISSIONERS

SUSAN BITTER SMITH, Chairman  
BOB STUMP  
ROBERT BURNS  
DOUG LITTLE  
TOM FORESE

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AZ CORP COMMISSION  
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IN THE MATTER OF THE APPLICATION  
OF CHINO MEADOWS II WATER CO., INC.  
FOR A RATE INCREASE.

DOCKET NO. W-02370A-14-0231

**NOTICE OF FILING REJOINDER  
TESTIMONY**

Chino Meadows II Water Co., Inc. ("Chino Meadows") hereby provides notice of filing its rejoinder testimony in the above-captioned case.

Respectfully submitted on September 18, 2015, by:

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Arizona Corporation Commission

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BEFORE THE ARIZONA CORPORATION COMMISSION

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SUSAN BITTER SMITH, Chairman  
BOB STUMP  
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IN THE MATTER OF THE APPLICATION OF  
CHINO MEADOWS II WATER COMPANY, INC.  
FOR APPROVAL OF A RATE INCREASE

DOCKET NO. W-02370A-14-0231

**REJOINDER TESTIMONY  
OF  
RAY L. JONES  
ON BEHALF OF  
CHINO MEADOWS II WATER COMPANY, INC.  
SEPTEMBER 18, 2015**

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**REJOINDER TESTIMONY  
OF  
RAY L. JONES  
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CHINO MEADOWS II WATER COMPANY, INC.  
September 18, 2015**

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1 **EXECUTIVE SUMMARY**

2 Mr. Jones responds to the surrebuttal testimony of the Arizona Corporation Commission's  
3 Utilities Division Staff. Mr. Jones addresses the allocation of costs between Chino and Granite  
4 and Staff's failure to incorporate changes to expense recommendations into the revenue  
5 requirement of the Company.

6 The Company's proposed revenue requirements, associated rate increases and all other positions  
7 are unchanged from its rebuttal testimony.

1 **I INTRODUCTION**

2 **Q. PLEASE STATE YOUR NAME, BUSINESS ADDRESS, AND TELEPHONE**  
3 **NUMBER.**

4 A. My name is Ray L. Jones. My business address is 18835 North Thompson Peak  
5 Parkway, Suite 215, Scottsdale, AZ 85255, and my business phone is (623) 341-4771.

6 **Q. ARE YOU THE SAME RAY L. JONES WHO PREVIOUSLY SUBMITTED**  
7 **REBUTTAL TESTIMONY IN THIS DOCKET??**

8 A. Yes.

9 **II RESPONSE TO STAFF'S SURREBUTTAL TESTIMONY**

10 **Q. HAVE YOU REVIEWED STAFF'S SURREBUTTAL TESTIMONY IN THIS**  
11 **CASE?**

12 A. Yes, I reviewed the testimony provided by Teresa B. Hunsaker.

13 **Q. WHAT WAS YOUR OVERALL ASSESSMENT OF STAFF'S SURREBUTTAL**  
14 **TESTIMONY?**

15 A. It is evident that Staff reviewed the Company's rebuttal testimony and considered the  
16 Company's positions and concerns. In fact, Staff's surrebuttal position has incorporated  
17 some of the Company's suggestions and includes movement on the Company's most  
18 significant issue, cost allocation between Chino and Granite. However, Staff failed to  
19 update Chino's recommended revenue requirement to reflect its revised allocations.  
20 Inexplicably, Staff's revenue requirement remains unchanged from Staff's direct  
21 testimony.<sup>1</sup>

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<sup>1</sup> This is even more inexplicable because Staff does incorporate the reduction in expenses for Granite resulting from the updated allocation of costs into a reduced revenue requirement for Granite.

1 In the end, Staff's surrebuttal testimony is nothing more than a collection of seemingly  
2 reasonable responses to the Company's rebuttal position—actually wholly ignored—  
3 which ultimately produce the absurd outcome where Staff's seemingly reasonable  
4 response leave the combined operations of Chino and Granite worse off than if Staff had  
5 not "updated" its position.

6 **Q. WOULD YOU EXPLAIN?**

7 As more fully explained in the Company's rebuttal testimony, the Company's most  
8 significant overall concern is the allocation of common costs between Chino and Granite.  
9 The Company has historically allocated costs based on customer counts, which are  
10 currently 88% Chino 12% Granite.<sup>2</sup> Staff's direct position, allocating only 70.12% of  
11 costs to Chino and 26.93% to Granite, dramatically shifted a very significant \$49,006 in  
12 costs and related revenue from Chino.<sup>3</sup> The Company was concerned with this shift  
13 because Granite has fewer customers, lower water sales, higher levels of plant investment  
14 and higher rates. Shifting costs to Granite would create revenue instability for the water  
15 companies as a whole. Since Granite's water sales are only 15.5% of the combined total  
16 sales for Chino and Granite, each \$10,000 shift in costs lowers rates for Chino by about  
17 \$0.25 per 1,000 gallons while increasing rates in Granite by about \$1.06 per 1,000  
18 gallons. Due to this disparate impact to rates, aggressive shifting of costs to Granite is  
19 certain to increase revenue instability because Granite would almost certainly under-  
20 collect its authorized revenue by a significant magnitude.

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<sup>2</sup> Antelope Lakes has only 2 customers equaling 0.20% of total combined customers.

<sup>3</sup> Staff's cost allocation recommendation shifts \$40,921 in costs to Granite and \$8,096 in costs to Antelope Lakes as compared to the Company's current customer based allocation. This testimony will only address the shift to Granite. See the Company's rebuttal for discussion of the negative impacts of shifting costs to Antelope Lakes.

1 Staff has responded to the Company's concerns by altering its cost allocation model to  
2 allocate more costs to Chino and fewer to Granite. Staff's current recommendation is  
3 74% to Chino and 25% to Granite. This recommendation results in an additional \$10,634  
4 in expense allocated to Chino compared to Staff's original recommendation. This, on its  
5 face, appears to at least partially address the Company's cost allocation concerns.

6 However, because Staff failed to increase Chino's revenue requirement to recover these  
7 additional expenses, neither Chino nor Granite will be able to recover these expenses. So  
8 instead of Granite being unlikely to recover \$10,634 in common expenses, Staff would  
9 instead guarantee that neither Granite nor Chino would recover these \$10,634 in common  
10 expenses. The net effect of Staff's incomplete allocation would make the combined  
11 operations of Chino and Granite are worse off.

12 **Q. HOW SHOULD THE COMMISSION RESOLVE THIS PROBLEM?**

13 A. The Commission should adopt the Company's more balanced, simplified approach to  
14 cost allocation. The Company's recommendation is a significant, yet reasonable, shift  
15 from the current customer based allocation. The Company's recommendation is an  
16 allocation of 80.5% to Chino and 19.5% to Granite. This recommendation shifts a still  
17 significant \$20,556 in costs to Granite, addressing Staff's cost allocation concerns, while  
18 still providing both Chino's and Granite a reasonable opportunity to recover the common  
19 costs related to the operation of both companies.

20 Furthermore, this cost allocation must be incorporated into updated revenue requirement  
21 for Chino by setting Chino's revenue requirement using a 15% operating margin as  
22 recommended by the Company. As explained in the Company's application:

23 Chino Meadows has a small and declining rate base due to the age of plant  
24 facilities, and the above-discussed mismatch between historically recorded  
25 depreciation expense and actual plant depletion. For a company with a very small  
26 rate bases, traditional ratemaking may yield inadequate Operating Income, which

1 provides a dangerously small margin over expenses. A company with inadequate  
2 Operating Income may find it difficult or even impossible to cover increasing or  
3 fluctuating costs, to deal with emergencies or other contingencies, and to attract  
4 new capital for system improvements.  
5

6 In Chino Meadow's case, traditional rate making would result in an Operating  
7 Margin of only 4.16%, assuming a 10.0% return on rate base. This is well below  
8 the Operating Margins the Commission typically provides companies with small  
9 or negative rate bases. Therefore, Chino Meadows has calculated a revenue  
10 requirement based on an Operating Margin of 15.0%, consistent with the  
11 California PUC policy for small water utilities (less than 2,000 customers). This  
12 approach is also consistent with past Commission Decisions for small companies  
13 with small or negative rate base.

14 **Q. WHY IS THIS COST ALLOCATION ISSUE IMPORTANT TO CHINO AND**  
15 **GRANITE?**

16 A. Chino and Granite are both small companies facing the numerous challenges and issues  
17 faced by small companies throughout Arizona. Like other small water companies, Chino  
18 and Granite need to be properly positioned for consolidation and, until that can occur,  
19 they need to remain viable and have sufficient earnings to encourage investment in  
20 infrastructure.

21 Chino has increased rates by less than one percent over the past 20 years and is only  
22 requesting a modest increase in this case. In contrast, Granite is attempting to recover  
23 significant investment in new plant and is facing a large rate increase. Staff proposes to  
24 keep Chino rates unchanged by significantly shifting costs to Granite. Both Chino and  
25 Granite need sufficient revenue to allow for future improvements and attract new  
26 investment into their water systems.

27 The abrupt cost shift from Chino to Granite proposed by Staff will destabilize the revenue  
28 of both companies, further reduce the common operation's ability to cover its common  
29 expenses, and further harm the operations of both Chino and Granite. Ultimately, the

1 proposed cost shift could impair the Companies' ability to implement the operational  
2 improvements desired by Staff and committed to by the Companies.

3 Lastly, Staff's proposal moves the companies contrary to industry trends. The  
4 Commission and industry are exploring ways to encourage consolidation and to make it  
5 easier for small water companies to be acquired by larger, better capitalized companies.  
6 Even California has taken steps to improve the financial health of its small water  
7 companies and make them more attractive for new investment. Unfortunately, the cost  
8 shift embedded in Staff's recommendation runs contrary to these Commission, industry,  
9 and neighboring-state regulatory policies.

10 **Q. HAS THE COMPANY UPDATED ITS POSITION FROM ITS REBUTTAL**  
11 **TESTIMONY?**

12 A. The Company's position is unchanged.

13 **Q. WHAT ARE THE CURRENT AREAS OF DISAGREEMENT BETWEEN STAFF**  
14 **AND THE COMPANY?**

15 A. The Company opposes Staff Rate Base Adjustment No. 1 removing 10% of the cost of  
16 \$42,759 of plant in service from rate base by increasing the Company's CIAC balance by  
17 \$4,276.

18 The Company and Staff have minor differences in their approach to the calculation of  
19 amortization of CIAC related to Staff Rate Base Adjustment No. 2.4 The Company uses  
20 an approach based solely on composite depreciation rates while Staff uses a more  
21 complex approach mixing composite rates and account specific rates to calculate CIAC

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<sup>4</sup> The Company's concern would also apply to Staff Rate Base No. 1 if adopted by the Commission.

1           amortization. The Company recommends using only composite depreciation rates  
2           consistent with normal Commission practice and past Commission orders for the  
3           Company. The Company believes that the added complexity is unnecessary and will lead  
4           to confusion and disagreement regarding future CIAC amortization balances.

5           There are three areas of disagreement between the Company and Staff regarding  
6           expenses. First, as discussed above, the Company and Staff are recommending different  
7           allocation percentages between Chino and Granite. Second the parties disagree on the  
8           salary level of Mr. Levie. Lastly the Company and Staff propose differing levels of  
9           depreciation expense due to the differing levels of CIAC (Rate Base Adjustment No. 1)  
10          and minor differences in CIAC amortization calculation methodology.

11          The Company and Staff are in agreement regarding the methodology for calculating the  
12          level of working capital, property tax expense and income tax expense. However, since  
13          the Company and Staff disagree on their revenue and expense recommendations the  
14          specific recommendations for these items are different.

15          The parties have not altered their positions on the recommended code of conduct and  
16          related recommendations. Accordingly, several additional items remain in dispute.

17 **Q. DOES THIS CONCLUDE YOUR REJOINDER TESTIMONY?**

18 **A. Yes.**