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OPEN MEETING ITEM



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ARIZONA CORPORATION COMMISSION

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ARIZONA CORPORATION COMMISSION
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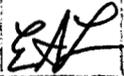
Arizona Corporation Commission

DOCKETED

DOCKET NO.: W-01815A-13-0210

SEP 26 2013

TO ALL PARTIES:

DOCKETED BY 

Enclosed please find the recommendation of Administrative Law Judge Jane L. Rodda. The recommendation has been filed in the form of an Opinion and Order on:

GOLDEN SHORES WATER COMPANY, INC.
(RATES)

Pursuant to A.A.C. R14-3-110(B), you may file exceptions to the recommendation of the Administrative Law Judge by filing an original and thirteen (13) copies of the exceptions with the Commission's Docket Control at the address listed below by **4:00** p.m. on or before:

OCTOBER 7, 2013

The enclosed is NOT an order of the Commission, but a recommendation of the Administrative Law Judge to the Commissioners. Consideration of this matter has tentatively been scheduled for the Commission's Open Meeting to be held on:

OCTOBER 16 AND 17, 2013

For more information, you may contact Docket Control at (602) 542-3477 or the Hearing Division at (602) 542-4250. For information about the Open Meeting, contact the Executive Director's Office at (602) 542-3931.


JODI JERICH
EXECUTIVE DIRECTOR

1200 WEST WASHINGTON STREET; PHOENIX, ARIZONA 85007-2927 / 400 WEST CONGRESS STREET; TUCSON, ARIZONA 85701-1347
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BEFORE THE ARIZONA CORPORATION COMMISSION

COMMISSIONERS

BOB STUMP - Chairman
GARY PIERCE
BRENDA BURNS
BOB BURNS
SUSAN BITTER SMITH

IN THE MATTER OF THE APPLICATION OF
GOLDEN SHORES WATER COMPANY, INC.
FOR AN EMERGENCY RATE INCREASE.

DOCKET NO. W-01815A-13-0210

DECISION NO. _____

OPINION AND ORDER

DATE OF HEARING:

August 27, 2013

PLACE OF HEARING:

Phoenix, Arizona

ADMINISTRATIVE LAW JUDGE:

Jane L. Rodda

APPEARANCES:

Mr. Mark Sparks, Vice President; Mrs. Eileen Sparks, Secretary, of Golden Shores Water Company, Inc.; and Mr. Mark Clark, consultant to Golden Shores Water Company, Inc., and

Mr. Mathew Laudone and Mr. Charles Hains, Arizona Corporation Commission Staff Attorneys, on behalf of the Arizona Corporation Commission Utilities Division.

BY THE COMMISSION:

* * * * *

Having considered the entire record herein and being fully advised in the premises, the Arizona Corporation Commission ("Commission") finds, concludes, and orders that:

FINDINGS OF FACT

Background and Procedural History

1. Golden Shores Water Company, Inc. ("Golden Shores" or "Company") is located in Topack, Arizona, which is approximately 30 miles south of Bullhead City, in Mohave County.

...

1 2. The Company provides water utility service to approximately 1,510 residential and 27
2 commercial customers.

3 3. Golden Shore's current rates were set in Decision No. 61832 (July 20, 1999).

4 4. On June 27, 2013, Golden Shores filed an application for an emergency rate increase
5 with the Commission. In its application, Golden Shores was seeking an emergency rate increase in
6 the amount of \$444,994, or 95.0 percent, over reported 2012 ("test year") revenue of \$468,673.

7 5. Pursuant to a Procedural Order dated July 3, 2013, a telephonic procedural conference
8 convened on July 16, 2013, for the purpose of discussing deadlines and other procedural matters.
9 The Company was represented at the procedural conference by Mark Clark, a consultant, Mr. and
10 Mrs. Sparks who are operating the Company, and Mrs. Wayland, the majority shareholder of the
11 Company; the Commission's Utilities Division ("Staff") was represented by counsel.

12 6. By Procedural Order dated July 16, 2013, the matter was set for hearing on August 27,
13 2013, and other procedural guidelines were established.

14 7. On August 6, 2013, Staff filed a Staff Report, recommending an interim emergency
15 increase of \$100,261, a 21.4 percent increase over test year revenues.

16 8. On August 19, 2013, Golden Shores filed a "Rebuttal" which reduced its emergency
17 request to \$216,613, a 46.2 percent increase over test year revenues.

18 9. On August 22, 2013, Golden Shores filed certification that it mailed notice of the
19 emergency rate hearing to its customers on July 31, 2013.

20 10. The Commission received at least 24 comments opposing the increase and two
21 comments supporting the increase. A list of 135 signatures of customers opposed to the increase was
22 received. In general, the customers were concerned about the management of the Company that
23 resulted in such a large requested increase, and the effect the increase would have on a population of
24 retirees and others on fixed incomes.

25 11. The hearing convened as scheduled on August 27, 2013, at the Commission's offices
26 in Phoenix, Arizona, before a duly authorized Administrative Law Judge. Mark Clark, the
27 Company's vice president and operations manager, and Mrs. Eileen Clark, the Company's secretary,
28

1 who also manages the office and performs bookkeeping duties, testified for Golden Shores. Mr.
2 Darron Carlson testified for Staff.

3 The Company's Request

4 12. In its application, the Company states that in 2011, Linda Boyer Wayland, the 75 year
5 old owner, and President of Golden Shores, discovered that the then-manager of the Company may
6 have engaged in financial misconduct involving Company funds and/or equipment. She noticed what
7 she believed were discrepancies in the books and transactions that she did not authorize or was not
8 aware had been made. Mrs. Wayland was unaware that the former manager had his own water
9 company in and around Needles, California, and was using Golden Shores' employees and equipment
10 for his own use. Because Golden Shores appeared to be in financial trouble, Mrs. Wayland attempted
11 to obtain a loan from a commercial bank, but was denied on the grounds the Company was not
12 profitable and was a poor credit risk.¹

13 13. Mrs. Wayland terminated the operations manager and the bookkeeper, and asked her
14 friends Mark Sparks and his wife, Eileen, to help her run the Company. The Sparks started working
15 for Golden Shores in the spring of 2011.²

16 14. The Company states that in June 2011, it was served with a lawsuit by the former
17 operations manager. Although the Company filed counterclaims, it ultimately settled the litigation on
18 the advice of counsel because it did not have the funds to pursue litigation.³

19 15. The Company filed a rate case in 2007, but withdrew that application. Current
20 management does not know the circumstances or motivations that caused the former management to
21 withdraw that application.⁴ Staff noted that the 2007 rate application had met sufficiency
22 requirements.⁵

23 ¹ Ex A-2 Application Narrative and August 27, 2013 Hearing Transcript ("Tr.") at 7-15.

24 ² Tr. at 8, 41, 54-55.

25 ³ Tr. at 54-55. Insurance covered the claims made by the former manager.

26 ⁴ Tr. at 71. During a procedural conference on September 26, 2007, counsel for Golden Shores stated the following: "It's
27 our intention to withdraw the rate case application. I think that based on the experience through discovery requests, it's
28 fairly apparent that the company is not ready to file a rate case. We intend to file an application sometime later next year
with an updated test year and, quite simply, better accounting. The company is a small company up in Golden Shores,
We intend to send a regulatory accountant up there, Mr. Bourassa, to go through the paperwork with the company to show
them how to properly book invoices, how to properly keep their records so that when we do come in for a rate case
application, it will be smoother and, of course, less costly to the client in terms of discovery." See Ex S-5 at 4.

⁵ Ex S-1 Staff Report; Tr. at 69-71.

1 16. According to Golden Shores, in 2012, the Company had total revenues of \$468,673
2 and total operating expenses (not including income tax) of \$548,170, which resulted in an operating
3 loss of \$79,497.⁶

4 17. In its Rebuttal, the Company adjusted test year expenses, by \$130,152.48, which
5 resulted in adjusted test year expenses of \$685,286.48 (after taxes) and resulted in an adjusted
6 operating loss of \$216,613.49. As a result, the Company is seeking interim emergency rates that
7 would produce annual revenue of \$685,286.49, an increase of \$216,613.49, or 46.2 percent.⁷ The
8 Company's adjustments to test year operating results are as follows:

9		12 months		Adjusted
10		Ending		12 months Ending
11	<u>Expenses</u>	<u>December 31, 2012</u>	<u>Adjustments</u>	<u>December 31, 2012</u>
12	Salaries and Wages	\$84,993.00	\$10,713.00	\$95,706.00
13	Purchased Power	49,812.00	7,820.48	57,632.48
14	Repairs & Maintenance	84,304.00	13,619.00	97,923.00
15	Office Supplies & Expense	29,448.00		29,448.00
16	Outside Service	77,555.00	100,000.00	177,555.00
17	Water Testing	8,141.00	400.00	8,541.00
18	Rents	7,200.00	(2,400.00)	4,800.00
19	Transportation	17,388.00		17,388.00
20	Insurance – General Liability	10,664.00		10,664.00
21	Insurance – Health and Life	29,721.00		29,721.00
22	Miscellaneous	24,821.00		24,821.00
23	Depreciation	92,570.00		92,570.00
24	Taxes Other than Income	7,012.00		7,012.00

25

26 ⁶ Ex A-2 Company Rebuttal. The Company could not explain why there would be an income tax expense when the
Company is operating at a loss. Tr. at 22.

27 ⁷ In its original application, the Company adjusted test year operating expenses by \$330,142, increasing them to \$885,312
28 (before income taxes). At that time the Company was requesting a revenue increase of \$444,994.62, which included a
return of \$28,390.76. In Rebuttal, the Company scaled back its expense adjustments by approximately \$200,000, and
eliminated the return component of its request.

1	Property Taxes	<u>24,541.00</u>		<u>24,541.00</u>
2	Total Operating Expenses	548,170.00		678,322.48
3	Income Taxes	<u>6,964.00</u>		<u>6,964.00</u>
4	Total Operating Expenses	<u>555,134.00</u>	<u>130,152.48</u>	<u>685,286.48</u>
5	Allowed Return	<u>28,390.76</u>	<u>(28,390.76)</u>	<u>0.00</u>
6	Revenue Requirement	<u>583,527.76</u>	<u>101,761.72</u>	<u>685,286.48</u>
7	Test Year Revenue	<u>468,673.00</u>		<u>468,673.00</u>
8	Deficiency	\$114,851.76	101,762.72	\$216,613.48

9 18. Company managers explained that they adjusted the test year expenses to provide
10 additional funds for needed system repairs and to provide funds for preparing the permanent rate
11 case. By far the largest adjustment was the \$100,000 added to test year Outside Services to provide
12 funds for the anticipated costs of filing the permanent rate case.⁸ The Company argued that without
13 the additional revenue, it will not have sufficient funds to hire the help they need to file the
14 permanent rate case. They expect the rate case filing to be a challenge because of the length of time
15 since the last rate case and the status of the books and records which have not been kept in
16 accordance with the National Association of Utility Regulatory Commissioners ("NARUC")
17 guidelines.⁹

18 19. Mr. Sparks noted a number of system improvements that he believes are necessary,
19 including drilling and equipping a new well; replacing old meters; replacing 4 inch asbestos concrete
20 mains with 6 inch mains; and replacing broken valves and increasing the number of valves, to
21 improve system operations.¹⁰ The Company understands that the major capital expenditures will not
22 be able to be addressed in this emergency proceeding. The Company's adjustments to test year
23 repairs and maintenance expense was intended to allow the Company to purchase an inventory of
24 parts in order to address leaks and other repairs in a more timely fashion.¹¹

26 _____
27 ⁸ Tr. at 9, and 51.

⁹ Tr. at 51.

¹⁰ Tr. at 12-14; 26-28; 32.

¹¹ Tr. at 37.

1 20. The Company reports that it is \$18,000 in arrears on its franchise taxes, and may have
2 to start taking out a permit each time it needs to make a repair in the public right-of-way.¹²

3 21. According to the Company’s annual utility reports, Golden Shores lost \$72,000 in
4 2010 and almost \$40,000 in 2011.¹³ Mr. Sparks testified that since he and his wife arrived, they have
5 attempted to reduce expenses as much as possible, including buying used parts and fabricating
6 parts.¹⁴

7 Staff’s Recommendations

8 22. Because of the need to act quickly when evaluating emergency rate requests, Staff
9 does not audit the Company’s books, but accepts the Company’s records.¹⁵ Based on the information
10 provided by the Company, Staff agreed that the Company’s operating losses have resulted in an
11 emergency situation warranting the imposition of interim rates.¹⁶

12 23. Staff’s recommended rates were designed to produce total revenue of \$568,935, an
13 increase of \$100,262, or 21.4 percent, over test year revenues.

14 24. Staff’s objective was to give the Company sufficient operating revenues to allow it to
15 continue to provide safe and reliable service pending a full rate case.¹⁷

16 25. Staff did not believe that the Company’s adjustments to test year operating results
17 were supported or appropriate.¹⁸ Staff based its recommended interim increase on the \$79,000
18 unadjusted test year operating loss, rounded up to approximately \$100,000, in order to give the
19 Company additional cash flow to make repairs or for other appropriate operating needs.¹⁹

20 26. Staff believes that at this point, the rate case expense for the next rate filing is
21 speculative, and based on the concept of the historic test year and Commission practice, the Company

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24 _____
25 ¹² Tr. at 52-53.

26 ¹³ Ex S-3 and S-4.

27 ¹⁴ Tr. at 14 and 24.

28 ¹⁵ Ex S-1 at 2.

¹⁶ Ex S-1 at 2; Tr. at 65-66.

¹⁷ Tr. at 68-69.

¹⁸ Tr. at 67.

¹⁹ Tr. at 67.

1 is not allowed to recover the rate case expense before it has been incurred.²⁰ The extra cash flow
 2 provided in Staff's recommended rates could be used for rate case expenses.²¹

3 27. The Staff Report indicates that the Arizona Department of Environmental Quality
 4 ("ADEQ") reports that Golden Shores is currently delivering water that meets water quality standards
 5 required by 40 C.R.F 141 and Arizona Administrative Code ("A.A.C."), Title 18, Chapter 4.²²

6 28. The Company is not located in an Active Management Area ("AMA") and is not
 7 subject to any Arizona Department of Water Resources ("ADWR") AMA reporting and conservation
 8 requirements. Staff stated that ADWR reported that Golden Shores was not in compliance with
 9 department requirements governing water providers and/or community water systems, as the
 10 Company's Annual Report and System Water Plan had not been filed on time.²³

11 29. Staff states that the Commission's Utilities Division Compliance Section showed no
 12 Commission-related delinquent compliance items for the Company.²⁴

13 30. Staff further recommended that: 1) the rates approved in this proceeding be interim
 14 until permanent rates are established in the next rate filing; 2) that the Company obtain a bond or
 15 Irrevocable Standby Letter of Credit; 3) that the Company file a full rate case by April 30, 2014,
 16 using a 2013 test year; and 4) that the Company file by January 31, 2014, documentation from
 17 ADWR stating that Golden Shores is in compliance with ADWR requirements.

18 31. Mr. Sparks testified that the Company has filed the missing ADWR reports.²⁵ In
 19 addition, the Company requested that the deadline to file a permanent rate case be extended to May
 20 30, 2014, to allow the Company a bit more time to compile a rate case. Staff did not object to the
 21 requested extension.²⁶

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25 ²⁰ Tr. at 10, 70-71, and 81-84.

26 ²¹ Tr. at 84.

27 ²² Ex S-1.

28 ²³ Ex S-1.

²⁴ Ex S-1.

²⁵ Tr. at 21.

²⁶ Tr. at 77.

1 32. The Company's current rates, and those proposed by the Company²⁷ and
2 recommended by Staff²⁸ are as follows:

3	<u>Description</u>	<u>Current</u>	<u>Company Proposed</u>	<u>Staff Recommended</u>
4	Residential 5/8" minimum	\$16.05	\$23.00	\$20.00
5	Commercial 5/8" minimum	16.05	27.00	25.00
6	Commercial 1" minimum	50.00	80.00	75.00
7	Commercial 2" minimum	250.00	400.00	400.00
8	Commodity all usage (per 1,000 gallons)	\$1.31	\$1.95	\$1.50

9
10 33. Based on the usages reported by Golden Shores, under the Company's proposed rates,
11 a residential user with an average monthly usage of 6,927 gallons would see a monthly increase of
12 \$11.38, or 45.3 percent, from \$25.13 to \$36.51.

13 34. Under Staff's proposed rates, a residential customer with usage of 6,927 gallons would
14 see a monthly increase of \$5.26, or 20.93 percent, from \$25.13 to \$30.39.

15 Analysis and Resolution

16 35. Arizona Attorney General Opinion 71-17 discusses the standards necessary for the
17 Commission to establish interim rates without a finding of fair value rate base. Interim rates may be
18 authorized as an emergency measure when: 1) a sudden change brings hardship to a company; 2) the
19 company is insolvent; or 3) the condition of the company is such that its ability to maintain service
20 pending a formal rate determination is in serious doubt. In *Scates v. Arizona Corp. Com'n*, the
21 Arizona Court of Appeals recognized this standard, including that: 1) a bond must be posted to
22 protect the company's customers and allow for refund in the event that the interim rates are
23 excessive; and 2) the granting of interim rates must be followed by a full rate case in which just and
24 reasonable rates are established after the fair value of the company's property is determined.²⁹

25 ...

26 ²⁷ Ex A-2 Company Rebuttal.
27 ²⁸ Staff states that it was unable to design inverted tiered commodity rates and is unable to determine the median and
28 ²⁹ 578 P.2d 612, 616 (Ariz. App. 1978). The standard was cited with approval in *Residential Utility Consumer Office v. Arizona Corp. Com'n*, 20 P.3d 1169, 173 (Ariz. App. 2001).

1 36. The purpose of an emergency rate case is to provide the applicant with sufficient funds
2 to allow it to continue operating and providing safe and reliable service pending the completion of a
3 full rate case. Emergency relief is not granted to protect the return on investment for shareholders,
4 and as noted by Staff, the Commission cannot solve all of the Company's problems in the emergency
5 filing.³⁰

6 37. The evidence indicates that Golden Shores has not generated sufficient revenue to
7 cover its operating expenses for at least several years, and that aging infrastructure requires constant
8 repair and maintenance and is in need of significant upgrades. The Company is operating with only
9 two wells, and the loss of one of them may create serious operational challenges. Old meters may not
10 be recording usage accurately. Furthermore, it appears that malfeasance or mismanagement by
11 former managers has caused Company assets to disappear.³¹ Based on the totality of evidence, the
12 condition of the Company is such that its ability to maintain service pending a formal rate
13 determination is in serious doubt.

14 38. We agree with Staff that an interim emergency revenue increase of approximately
15 \$100,000, will allow the Company to continue to provide safe and reliable service pending a formal
16 rate proceeding. We find that Staff's recommended revenue increase provides sufficient additional
17 cash flow to cover current operating expenses, plus additional funds that the Company can use for
18 system repairs or upgrades, or for outside consultants. The Company admits that it can continue to
19 operate under the interim rates as recommended by Staff.³²

20 39. We do not find it is reasonable to approve the rates requested by the Company which
21 are based in large part on anticipated future expenses. To allow recovery of the estimated expense
22 associated with a future rate case expense is unprecedented and speculative, and places an undue
23 burden on ratepayers. When the Commission approves pro forma adjustments to test year expenses,
24 the adjustments are based on known and measureable facts. In the permanent rate case, the
25 Commission will determine a reasonable and appropriate amount of rate case expense based on the
26 evidence, and the allowed amount will be recovered through the rates approved in that proceeding.

27 ³⁰ See Tr. at 68-69.

³¹ Tr. at 54-58.

28 ³² Tr. at 19.

1 40. While we adopt Staff's recommended revenue increase, we believe that Staff's
2 proposed rates place too great a burden on the larger meter sizes. In this proceeding there is not
3 sufficient data to permit a finding that one class of customer should bear a greater proportion of the
4 increase than any other class. Thus, we adopt the following rates in order to provide a more even
5 distribution of the interim increase.

<u>Description</u>	<u>Approved</u>
Residential 5/8" minimum	\$20.00
Commercial 5/8" minimum	20.00
Commercial 1" minimum	61.00
Commercial 2" minimum	305.00
Commodity all usage (per 1,000 gallons)	\$1.52

13 Based on the information provided in the Company's application, these rates produce annual revenue
14 of \$568,587, an increase of \$99,914, or 21.3 percent, over test year revenues.

15 41. The rates approved herein result in the following bill impacts:

<u>Meter Size</u>	<u>Monthly Average Use (Gal)</u>	<u>Current Monthly Ave. Bill</u>	<u>Ave. Bill Interim Rates</u>	<u>Increase</u>	<u>Percentage Increase</u>
Residential 5/8"	6,927.26	\$25.13	\$30.53	\$5.40	21.48%
Commercial 5/8"	8,506.94	27.19	32.93	5.74	21.11%
Commercial 1"	7,208.33	59.45	71.96	12.51	21.00%
Commercial 2"	28,666.67	287.58	348.57	60.99	21.21%

23 42. We find that Staff's additional recommendations are appropriate and should be
24 adopted, and agree that extending the deadline to file the permanent rate case until May 30, 2014, is
25 reasonable. For the required bond, we find that the risk of the Company over-earning as a result of
26 this Decision is small, and thus, direct the Company to provide a bond, letter of credit, or cashier's
27 check in the amount of \$20 as a condition of implementing the interim rates approved herein.

CONCLUSIONS OF LAW

1
2 1. Golden Shores is a public service corporation pursuant to Article XV of the Arizona
3 Constitution and A.R.S. §§ 40-250 and 40-251.

4 2. The Commission has jurisdiction over Golden Shores and the subject matter of the
5 application.

6 3. Notice of the proceeding was provided in conformance with law.

7 4. Golden Shores is facing an emergency within the definition set forth in Attorney
8 General Opinion No. 71-17.

9 5. The emergency rates as determined herein are just and reasonable on an interim basis
10 and should be implemented.

11 6. Staff's recommendations, as modified at hearing and discussed herein, are reasonable
12 and should be adopted.

ORDER

13
14 IT IS THEREFORE ORDERED that an emergency interim rate increase for Golden Shores
15 Water Company Inc., as described herein, is approved.

16 IT IS FURTHER ORDERED that on or before October 31, 2013, Golden Shores Water
17 Company, Inc. shall file revised tariffs for interim rates consistent with the following:

<u>Description</u>	<u>Approved</u>
Residential 5/8" minimum	\$20.00
Commercial 5/8" minimum	20.00
Commercial 1" minimum	61.00
Commercial 2" minimum	305.00
Commodity all usage (per 1,000 gallons)	\$1.52

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25
26 In addition to the collection of regular rates, Golden Shores Water Company, Inc. will collect
27 from its customers a proportionate share of any privilege, sales or use tax per A.A.C. R14-2-
28 409(D)(5).

1 IT IS FURTHER ORDERED that the interim emergency rates shall become effective on
2 November 1, 2013, or the first of the month following Golden Shores Water Company Inc.'s
3 compliance with the requirement to post a bond, letter of credit or cashier's check as required herein,
4 whichever is later.

5 IT IS FURTHER ORDERED that Golden Shores Water Company, Inc. shall mail notice of
6 the approved interim emergency rates to its customers, in a form and manner acceptable to Staff, with
7 its next regularly scheduled bill or by separate mailing within thirty (30) days of the effective date of
8 this Decision.

9 IT IS FURTHER ORDERED that the rates approved herein shall be interim and subject to
10 refund pending resolution of the required permanent rate case.

11 IT IS FURTHER ORDERED that Golden Shores Water Company, Inc. shall file an
12 application for a permanent rate increase no later than May 30, 2014, using a 2013 test year.

13 IT IS FURTHER ORDERED that Golden Shores Water Company, Inc. shall provide to the
14 Commission's Business Office for safekeeping, the original of an irrevocable sight draft letter of
15 credit, performance bond, or check in the amount of \$20.00, and file 13 copies with Docket Control,
16 as a compliance item in this docket, prior to implementing the emergency rate increase authorized
17 herein.

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1 IT IS FURTHER ORDERED that Golden Shores Water Company, Inc. shall file with Docket
2 Control as a compliance item in this docket, by January 31, 2014, documentation from the Arizona
3 Department of Water Resources that shows that Golden Shores Water Company, Inc. is in
4 compliance with Arizona Department of Water Resources requirements.

5 IT IS FURTHER ORDERED that this Decision shall become effective immediately.

6 BY ORDER OF THE ARIZONA CORPORATION COMMISSION.

7
8
9 CHAIRMAN _____ COMMISSIONER

10
11 COMMISSIONER _____ COMMISSIONER _____ COMMISSIONER

12
13 IN WITNESS WHEREOF, I, JODI JERICH, Executive
14 Director of the Arizona Corporation Commission, have
15 hereunto set my hand and caused the official seal of the
16 Commission to be affixed at the Capitol, in the City of Phoenix,
17 this _____ day of _____ 2013.

18
19 JODI JERICH
20 EXECUTIVE DIRECTOR

21 DISSENT _____

22 DISSENT _____
23 JLR:tv

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1 SERVICE LIST FOR:

GOLDEN SHORES WATER COMPANY, INC.

2 DOCKET NO.:

W-01851A-13-0210

3

4 Golden Shores Water Company, Inc.
5 PO Box 37
6 Topock, AZ 86436

7 Janice Alward, Chief Counsel
8 LEGAL DIVISION
9 ARIZONA CORPORATION COMMISSION
10 1200 W. Washington Street
11 Phoenix, Arizona 85007

12 Steve Olea, Director
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