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BEFORE THE ARIZONA CORPORATION COMMISSION

COMMISSIONERS

GARY PIERCE, CHAIRMAN
PAUL NEWMAN
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Arizona Corporation Commission
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JUL 25 2013

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**IN THE MATTER OF THE
APPLICATION OF CLEAR SPRINGS
UTILITY CO., INC., FOR AN
INCREASE IN RATES**

Docket Nos. W-01689A-11-0401
WS-01689A-11-0402

**CLEAR SPRING'S RESPONSE TO
STAFF'S CLOSING BRIEF**

and

**IN THE MATTER OF THE
APPLICATION OF CLEAR SPRINGS
UTILITY CO., INC., FOR AUTHORITY
TO INCUR LONG-TERM DEBT**

Clear Springs Utility Co., Inc. ("Company" or "Clear Springs"), hereby files its
comments to the Recommended Opinion and Order ("ROO").

////

1 **1.0 Revenue**

2 Staff's recommendation adopted in the ROO is that the Company, serving 540
3 customers, should receive an annual operating income of only \$6,409. ROO at p. 13, ¶
4 53. Put another way, if we assume no unforeseen expenses will occur, no inflation since
5 2010 has occurred, and Staff's revenue projections are correct, the Company will make
6 \$6,409. But water lines break, pumps fail, inflation occurs, and Staff's revenue
7 projections are usually not met. So expecting a water company with 540 customers to be
8 able to pay its bills with a \$6,409 "cushion" is simply unreasonable. Unless the
9 Commission amends the ROO, Clear Springs will leave the rate case in a money loss
10 position from day one.
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14 To make matters worse, since its last rate case in 2006, the Company has lost over
15 \$230,000. See Hearing Exhibit A-7; see also Attachment 1. In that case, Staff's
16 recommendations regarding operating expenses and revenue requirement were adopted.
17 See Decision No. 68443. But Staff's revenue projections proved too high, resulting in a
18 shortfall. Further, its operating expense projections were too low.. So even though Staff
19 had projected the Company would earn an operating income of \$25,319 each year, it lost
20 money in all but the first year, culminating in the loss of \$188,051 by the end of 2011 and
21 more than \$230,000 by the end of 2012.
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25 In response to this point, Staff's witness quipped that it is management's
26 responsibility to hit the revenue target. This incredible position lacks any factual basis.
27 Decision 68443 adopted Staff's projections and rejected the Company's position. It was
28 Staff's rate design that generated the revenue. Moreover, Staff routinely rejects the

1 notion that rate design should address the fact that conservation rates (i.e., tiered rates)
2 will result in some high volume water users to cut back water use. Simply put, Company
3 management did not set the revenue requirement, did not set the rate design, and does not
4 control how much water the customers use. The revenue shortfall was a result of Staff's
5 decision making, not Company management.
6

7
8 Staff also took the position that the Company should have come in for a rate case
9 when it realized Staff's revenue projections were too high and its expense projections
10 were too low. To be clear, Company management became aware of the problem in 2009
11 and filed on a 2010 test year – within four years after its last rate case decision. But more
12 importantly, the implication by Staff is that the new rate case would fix the problem.
13 Yet, in this case, instead of helping the Company address its financial issues, it
14 recommends cutting the proposed operating income from the projected \$25,319 as
15 projected in 2006 to \$6,409 today. Knowing that it lost money when Staff projected a
16 \$25,319 operating income, the Company believes that Staff's decision to lower operating
17 income to a near break-even point will be catastrophic.
18
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21 Therefore, the Company requests that the Commission adopt its proposal that
22 would generate \$25,788 of operating income, which is almost identical to what Staff
23 recommended in the last rate case. In doing so, the Commission should also adopt the
24 Company's rate design.
25

26 **2.0 Equity Investment**

27 Despite all of the evidence that the Company has lost so much money, Staff still
28 insists that the Commission should order the owner to use his money to make capital

1 improvements. The problem with this position is that it fails to recognize that the
2 Company owner has been covering all of these ongoing losses for six years. The owner
3 has been bleeding money to pay the electric bills, taxes, and all of the other operational
4 costs that are not being met by the insufficient revenue. Moreover, as the ROO states, the
5 Company's owner just spent \$30,000 to repair a pump that failed. Maybe that does not
6 constitute a significant investment to Staff, but to a retired 83 year-old, such an
7 investment is significant.
8
9

10 Finally, the Company might be able to understand Staff's position better if Staff
11 was projecting that the Company would be earning enough money to enable it to make a
12 significant reinvestment in the form of capital improvements. But here, at best the
13 Company is going to break even. There is no income for the Company owner to reinvest.
14 Thus, the Commission should not adopt the recommendation requiring the Company's
15 next significant capital improvement to be funded with equity. *See, e.g.*, ROO at p. 54,
16 line 8-9.
17
18

19 **3.0 Storage Tanks for PWS 02-048 and PWS 02-050**

20 Public Water System ("PWS") 02-048 serves 6 customers and PWS 02-050 serves
21 7 customers. *See* ROO at p. 6. The Company believes 1,000 gallons of storage for each
22 of these systems is adequate, but Staff's position is that each system needs 5,000 gallons
23 of storage. The Company has compromised and agreed to build 5,000 gallons of storage
24 at a cost of approximately \$46,473.00.
25
26

27 However, the compliance timeline is too short. The process to finalize a WIFA
28 loan takes four to six months. Thereafter, the Company has to return to the Commission

1 to secure the surcharge funding, which will take another four to six months. Then the
2 project will need to be engineered, permitted, and bid, which will take another four to six
3 months. Moreover, the tank construction will likely be part of the same bid packet as the
4 other construction improvements. Therefore, the Company requests that the timeline for
5 filing an affidavit confirming that the PWS 02-048 and PWS 02-050 storage tanks have
6 been constructed should be the same as the other construction improvements, which is
7 July 1, 2015.
8

10 **4.0 Water Testing**

11 As the Commission knows, ADEQ rules do not require water systems serving less
12 than 15 connections or 25 people to perform routine sample testing. Three of Clear
13 Spring's systems (PWS 02-048, 02-050, and 02-051) fall below this testing threshold. As
14 the ROO explains, the Company is not opposed to testing the smaller systems. See ROO
15 at p. 34.
16

17 However, the compliance timeline is too short. The Company can test within the
18 20 days after the issuance of the order. However, often lab tests for lead and copper take
19 three weeks before the results are provided to the Company. Therefore, the Company
20 requests that the timeline for filing the affidavit to verify testing and compliance as set
21 forth in ¶ 140 at page 52, line 16 be revised to 40 days rather than 30 days.
22
23

25 **5.0 BMPs**

26 As explained in the ROO, Staff wanted the Company to be subject to five BMPs.
27 As a compromise, the Company took the position that it would implement three BMPs
28 for Commission review and consideration. See ROO at p. 36. The Company is willing

1 to abide by its compromise position.

2 Nonetheless, the Company recognizes that the Commission's position regarding
3 the implementation of BMP's has evolved. The Commission recognizes that the Arizona
4 Department of Water Resources already enforces BMPs and BMPs are an additional
5 expense to the Company and its customers. Clear Springs has no staff, so it will have to
6 pay its management company and consultants to draft, revise, finalize, copy, and file the
7 BMPs. Management and consultants will have to engage in the approval process that
8 requires, at a minimum, reviewing the BMP staff report as well as travel to and attend a
9 Commission open meeting. After the BMPs are adopted, they will have to be finalized
10 and filed with docket control and tracked as a compliance matter. All of this expense
11 eventually will be absorbed by the customers. Accordingly, if the Commission decides
12 that the BMPs are unnecessary, the Company will support its decision.

17 **6.0 Financing Requirements**

18 The Company appreciates the approval of the financing application, especially the
19 approval to include the Debt Service Reserve in the WIFA Surcharge. But there are
20 several compliance issues that should be addressed.

22 First, the Commission should strike provision that "no other funds may be placed
23 into this [WIFA Surcharge] account." *See* ROO at p. 51, lines 15-16. The Company
24 believes this provision needs to be deleted because the Company may need to deposit
25 other money into this account to make the WIFA payment.

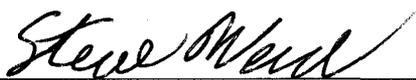
27 Second, the Commission should not adopt Staff's position as reflected in the ROO
28 that the income collected to pay the Debt Service Reserve Fund ("DSRF") be treated as

1 both revenue and a regulatory liability. This creates an accounting nightmare and will
2 require the Company to spend thousands of dollars on both a regulatory accountant and a
3 tax accountant to try and stay compliant with this recommendation while not committing
4 tax evasion. The Company is not staffed with accountants, so it will have to pay two
5 specialized accountants to review the records annually to try and abide by this proposed
6 rule and the federal and state tax codes. The high cost of these professionals will
7 necessarily be included in rates as soon as practical at a much higher cost than whatever
8 small savings Staff believes will flow to the customers in 20 years.
9

10
11 This added regulatory complexity and cost does not benefit anyone. The
12 Company's proposal is straightforward – the money collected from the WIFA Surcharge
13 will be deposited into a WIFA designated account and passed on to WIFA as required by
14 the loan payment schedule. If and when 19 years from now, WIFA closes the loan and
15 confiscates the money held as in the DSRF, any money left over will be rebated to
16 customers. There is no reason to violate the rules of accounting and label income as a
17 regulatory liability. The pass-through of money from the customers to WIFA can occur
18 without reinventing accounting rules.
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21

22 Dated this 25th day of July, 2013.

23 **MOYES SELLERS & HENDRICKS LTD.**

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25 
26 _____
27 Steve Wene
28

1 Original and 13 copies of the foregoing
2 filed this 25th day of July, 2013 with:

3 Docket Control
4 Arizona Corporation Commission
5 1200 West Washington
6 Phoenix, Arizona 85007

7 *Sonnely Herbert*
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ATTACHMENT 1

Clear Springs Utility Company, Inc. - Water Division
Annual Comparison of Actual Amounts versus Recommendations in Decision 68443

	2006	2007	2008	2009	2010	2011	Cumulative Total	2012	New Cum
Water Division Revenue	\$ 196,517	\$ 168,384	\$ 168,947	\$ 175,234	\$ 168,250	\$ 176,409	\$ 1,053,741	\$ 164,303	\$ 1,218,044
Revenue per Decision 68443 - rates effective 02/01/2006	182,903	182,903	182,903	182,903	182,903	182,903	1,097,418	182,903	1,280,321
Revenue Shortage	\$ 13,614	\$ (14,519)	\$ (13,956)	\$ (7,669)	\$ (14,653)	\$ (6,494)	\$ (43,677)	\$ (18,600)	\$ (62,277)
Operating Expenses per Decision 68443	\$ 157,584	\$ 157,584	\$ 157,584	\$ 157,584	\$ 157,584	\$ 157,584	\$ 945,504	\$ 157,584	\$ 1,103,088
Water Division Operating Expenses	160,300	176,328	173,569	187,309	206,676	185,696	1,089,878	181,602	1,271,480
Excess Operating Expenses	\$ 2,716	\$ 18,744	\$ 15,985	\$ 29,725	\$ 49,092	\$ 28,112	\$ 144,374	\$ 24,018	\$ 168,392
Excess/(Shortfall)	\$ 10,898	\$ (33,263)	\$ (29,941)	\$ (37,394)	\$ (63,745)	\$ (34,606)	\$ (188,051)	\$ (42,617)	\$ (230,668)