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BEFORE THE ARIZONA CORPORATION COMMISSION

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2009 NOV 24 P 4: 01

AZ CORP COMMISSION
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IN THE MATTER OF THE APPLICATION OF
COMMUNITY WATER OF GREEN VALLEY
FOR A DETERMINATION OF THE CURRENT
FAIR VALUE OF ITS UTILITY PROPERTY AND
FOR AN INCREASE IN ITS WATER RATES
AND CHARGES FOR UTILITY SERVICES

DOCKET NO. W-02304A-08-0590

**INITIAL POST-HEARING BRIEF
OF COMMUNITY WATER COMPANY OF GREEN VALLEY**

NOVEMBER 24, 2009

Arizona Corporation Commission

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1 **I. INTRODUCTION.**

2 On December 9, 2008, Community Water Company of Green Valley (“CWGV” or the
3 “Company”) filed its application for a rate increase before the Arizona Corporation Commission
4 (“Commission”). It did so, because it needs increased rates to meet operating costs – including
5 funding necessary infrastructure additions and covering higher operation and maintenance
6 expenses. Adequate funding for CWCGV is vital because it needs to raise rates to meet operating
7 costs, so it can continue to provide safe and reliable service.

8 CWCGV is a non-profit corporation that is compliant with all regulatory requirements. It
9 has a long and successful track record of providing good quality service to its customer base –
10 mostly consisting of retirees. In fact, at least 85 percent of its customer base is residential – and
11 the vast majority of those residential customers are retired persons¹. There are, however, a
12 growing number of families within CWCGV’s service territory.

13 The evidence clearly shows that a rate increase is necessary to provide the Company with
14 sufficient revenues to meet its operating costs, finance its obligations, and continue to provide safe
15 and reliable service. Mr. Arturo R. Gabaldón, President of CWCGV, testified that the Company
16 has been operating at a deficit the last few years, and increased costs of adding necessary facilities
17 – including those for arsenic treatment, a transmission main and additional storage – make
18 increased rates vital². The Company undertook an extensive campaign to inform its member-
19 customers about this application. While most are likely not thrilled with any increase, they
20 understand the necessity that the Company be able to fund its operations.

21 The Commission’s Utilities Division Staff (“Staff”) agrees that a rate increase for the
22 Company is warranted. The Parties are close in terms of the how much of an increase in revenues
23 is warranted. Both Parties propose similar rate designs. The remaining issues that the Company
24 and Staff disagree about are regarding specific rate base adjustments and how exactly the rate
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27 ¹ Tr. at 25-26.

² Tr. at 32-33

1 design should be structured – as well as miscellaneous charges and installation charges for 5/8-
2 inch meters with radio-read equipment for new subdivisions and customers.

3 The Company demonstrates through the testimony of its witnesses Mr. Gabaldón and
4 Thomas J. Bourassa that a 26.58 percent increase is warranted. This translates to a revenue
5 increase of \$803,315, for a total revenue requirement of \$3,825,058³. Staff's recommendations are
6 not wildly divergent from the Company – as Staff recommends a 26.27 percent increase. That
7 translates to a revenue increase of \$790,351 and a total revenue requirement of \$3,798,428⁴. Both
8 CWCGV and Staff support a 15.00 percent operating margin for the Company. Most of the
9 difference in the revenue recommendations centers around the dispute over whether Contributions
10 in Aid of Construction (“CIAC”) related to Construction Work in Progress (“CWIP”) should be
11 included in the rate base calculation. Further, while both Parties support and recommend an
12 inverted-block rate structure, the Company believes that its rate design better balances all of the
13 relevant factors important to designing rates. The Company also believes that a monthly minimum
14 charge for construction customers is reasonable and that miscellaneous charges (e.g., Call Out
15 Charges) should be increased to reflect the actual cost CWCGV incurs to perform those services.
16 Finally, the Company is putting forth a significant effort to install radio-read technology
17 throughout its service territory. The Company amended its original request to increase its Meter
18 Installation Charge by \$83 (in its Rebuttal Filing for a total of \$238) for 5/8-inch customers in new
19 subdivisions and for new customers to reflect the increased cost associated with adding radio-read
20 equipment. After further consultation with Staff, the Company is now withdrawing that proposal
21 and returning to its original request to increase the Meter Installation Charge to \$155⁵.

22 The Company's final schedules are those provided as part of Mr. Bourassa's Rejoinder
23 Testimony, admitted as part of his sworn testimony⁶. The Company submits its requests are

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25 ³ See Rejoinder Testimony of Thomas J. Bourassa (Admitted as Exhibit A-7) at 1.

26 ⁴ See Surrebuttal Testimony of Pedro M. Chavez (Admitted as Exhibit S-4) at 3. The Company understands that Staff
27 testified as to additional adjustments to accumulated depreciation that may or may not affect these figures.

⁵ The Company still proposes to increase all other service line and meter installation charges as reflected in its
Rejoinder schedule H-3, at page 4.

⁶ Tr. at 92.

1 reasonable, based on the testimony of Mr. Gabaldón (CWCGV's President since 2006 and who has
2 been with the Company since 1990), and the testimony of an experienced regulatory rate analyst
3 who has been involved in dozens of rate cases. CWCGV's believes its application, and all of the
4 requests it makes, are just and reasonable, supported by substantial evidence and should be
5 approved by the Commission.

6 **II. CIAC RELATED TO CWIP SHOULD BE EXCLUDED FROM THE RATE BASE**
7 **CALCULATION.**

8 The evidence is clear that neither Party proposed to include CWIP in rate base in this case.
9 Because CWIP is not in rate base, CIAC related to CWIP should not be in rate base. This is
10 because including CIAC in rate base without the corresponding plant cost creates a mismatch
11 between rate base, revenues and expenses⁷. The bottom line is that CWIP is for plant not yet in
12 service – and CIAC related to CWIP is funds contributed toward *future* plant that – as Staff puts it
13 – may ultimately be put into rate base⁸. The problem with Staff's adjustment is that the CIAC
14 related to CWIP and *future* plant is deducted from the net plant in service at *present*.

15 Both the Company and Staff properly deduct \$14,578,352 of CIAC from net plant in
16 service (to determine the amount of rate base) because that amount of CIAC is related to plant in
17 service and serving customers. But Staff deducts an additional \$537,531 of CIAC from net plant
18 in service. That amount of CIAC relates to CWIP and does not relate to net plant in service. By
19 doing so, Staff does not allow any return an additional \$537,531 that funded plant *presently* in
20 service and that was not advanced or contributed. In other words, there is \$537,531 that was
21 provided by the "investors" (*i.e.*, the Company's member-customers) that the Company will not
22 earn a return on. As Mr. Bourassa stated during the October 28, 2009 hearing, this *understates*
23 earnings because Staff's adjustment includes half of the ratemaking treatment and because the
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27 ⁷ See Rebuttal Testimony of Thomas J. Bourassa (Admitted as Exhibit A-6) at 5.

⁸ See Direct Testimony of Pedro M. Chavez (Admitted as Exhibit S-3) at 6.

1 plant related to the \$537,531 is not included in the rate base calculation⁹. This results in negative
2 impacts to the Company's cash flow and its revenue requirement.

3 As Mr. Bourassa explained in his pre-filed Rebuttal Testimony, a fundamental tenet of
4 ratemaking is that CIAC in rate base should be revenue neutral. The utility should not earn a
5 return on any CIAC-funded plant¹⁰. CIAC is amortized to offset the depreciation expense related
6 to CIAC-funded plant in rate base. This results in zero impact on expenses – in addition to no
7 return on rate base¹¹. The balance is preserved.

8 Including CIAC related to CWIP in rate base without the corresponding plant knocks it out
9 of balance and results in a non-revenue-neutral adjustment. This is because CIAC related to CWIP
10 is still amortized without the corresponding depreciation expense to keep the adjustment revenue
11 neutral, as Mr. Bourassa demonstrates by example in his Rebuttal Testimony and reproduced
12 below:

13 “Using the example above and assuming a 5-percent depreciation rate:

- 14 • If \$100 of plant is in rate base, then there would be depreciation of \$5 (\$100
15 times 5 percent); and \$100 of CIAC in rate base would have amortization of
16 \$(5) (\$100 times 5 percent. The result would be net to zero in expenses.
- 17 • If \$0 of plant is in rate base and CIAC is \$100, then depreciation would be \$0,
18 but amortization will be \$(5). This would result in a net \$(5) less depreciation in
19 expenses. Ultimately expenses and the revenue requirement will be understated
20 by \$5.”¹²

21 This is why Staff's adjustment includes only half of the ratemaking treatment.

22 The Company feels a real and significant impact if Staff's proposed adjustment is
23 included¹³. Therefore, this is not merely a timing issue because it is uncertain when and if plant
24 related to CWIP will ever be included in rate base. Even so, inclusion of that plant will not incur
25 after a subsequent rate case (a process likely to last at least two-to-three years if CWCGV must
26 allow any new rates to be in effect for nine-to-twelve months). The Company incurs a significant

25 ⁹ Tr. at 128-29.

26 ¹⁰ Bourassa Rebuttal at 6.

27 ¹¹ Id.

¹² Bourassa Rebuttal at 7.

¹³ Tr. at 108-09; Tr. at 125-26.

1 impact to its bottom line and the Company feels the impact of the mismatch as a result of the
2 adjustment to include CWIP-related CIAC in the rate base calculation¹⁴. That violates the
3 revenue-neutral principle for determining just and reasonable rates in this case.

4 Further, while Staff has reviewed this case to determine whether its revenue requirement
5 recommendation provides the Company with sufficient cash flow, it is also clear from reviewing
6 the Staff testimony in this case that its \$790,931 revenue increase recommendation is derived from
7 its adjustments made to revenue requirements – and the inclusion of CIAC related to CWIP in the
8 rate base calculation¹⁵. The majority of Staff’s pre-filed testimony in this case is dedicated to
9 discussion of rate base and operating income adjustments – as is appropriate to do in a rate case.
10 Further, the Company does not deny that cash flow considerations were an important consideration
11 for Staff. But this adjustment (and all adjustments to rate base and operating income), remain key
12 determinants of revenue requirements and the amount of revenue increase recommended – as well
13 as why Staff’s revenue increase recommendation is lower than the Company’s recommendation.

14 Finally, any CIAC related to plant not in service or factored into the rate base
15 determination should also be excluded from that calculation. Staff attempts to differentiate CIAC
16 related to CWIP from CIAC related to other plant not found to be used and useful. Staff has taken
17 out CIAC related to plant held for future use or plant determined to have excess capacity. But like
18 CWIP, plant held for future use and plant with excess capacity could be included in rate base – in a
19 subsequent rate case – if determined at that time to be used and useful¹⁶. CWIP is also not used
20 and useful plant by definition¹⁷. Staff admitted during the evidentiary hearing (when discussing
21 pre-filed testimonies of Staff involving other utilities) that it has removed CIAC related to plant
22 not found to be used and useful from the rate base calculation during¹⁸. While Staff attempts to
23 distinguish those cases because the adjustments did not involve CWIP, the fact remains that Staff

24 ¹⁴ Tr. at 108-09.

25 ¹⁵ See Chavez Surrebuttal, Schedules PMC-2 and PMC-4; Tr. at 197-99.

26 ¹⁶ Tr. at 126-27.

27 ¹⁷ Tr. at 106.

¹⁸ Tr. at 172 (regarding Surrebuttal Testimony of Crystal Brown in the Far West Water & Sewer rate application, Docket No. 05-0801, and the Surrebuttal Testimony of Jeffery Michlik in the ongoing Johnson Utilities rate proceeding, Docket No. 08-0180).

1 removed CIAC related to plant it believe was not used and useful. But as Mr. Bourassa testified,
2 plant not completed is not used and useful and CWIP is not used and useful¹⁹. While it may be
3 appropriate to include CWIP in rate base in some cases, the Company did not make that request in
4 this case. Without removing the corresponding CIAC related to plant taken out of rate base, the
5 mismatch still occurs²⁰.

6 The evidence and testimony points to a fundamental mismatch occurring if Staff's
7 adjustment to include \$537,531 of CWIP-related CIAC in the rate base calculation. This
8 constitutes a real and significant difference to the competing revenue requirement
9 recommendations. Because CWIP is not included in rate base, the "investors" (*i.e.*, member-
10 customers of CWCGV) cannot get excess earnings because the funds contributed go toward *future*
11 plant. Staff's adjustment deducts the CWIP-related CIAC from *present* plant. Amortization of
12 CIAC results in a non-revenue-neutral impact because the corresponding depreciation expense
13 would not be included in this case. For all of these reasons, Staff's adjustment to include CWIP-
14 related CIAC in the rate base determination should not be adopted.

15 **III. THE COMPANY'S RATE DESIGN APPROPRIATELY BALANCES IMPORTANT**
16 **FACTORS, IS BASED ON A JUST AND REASONABLE DESIGN APPROVED IN**
17 **THE LAST RATE PROCEEDING, AND SHOULD BE ADOPTED.**

18 The Company supports an inverted-block rate design going forward. The Company further
19 recognizes the need to promote conservation within its service territory. Indeed, the evidence is
20 undisputed that CWCGV has long been a leader in promoting conservation in southern Arizona,
21 and is seeking new ways to encourage the efficient use of water. But a rate design must balance
22 conservation with the need to provide some measure of revenue stability for the Company²¹.
23 CWCGV's rate design provides that revenue stability, gets a more uniform rate increase across the
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26 ¹⁹ Tr. at 106, 109.

27 ²⁰ Tr. at 107.

²¹ Tr. at 119.

1 board, provides a third tier for residential customers from 0 to 3,000 gallons (the “lifeline” tier)
2 and incorporates all those factors into an inverted-block rate design to promote conservation²².

3 The Company’s rate design includes the same breakover points between tiers that were
4 approved in its last rate case²³. In that case, the Commission adopted Staff’s rate design²⁴. The
5 first tier for the Company’s proposed rate design for residential customers is 91 cents below the
6 second tier²⁵ – which is a substantial discount in the commodity rate for that first tier. This also is
7 an increase over the 57-cent difference between the first and second tiers for residential customers
8 under the current rate design. Even so, Staff admits the Company’s rate design promotes an
9 efficient use of water²⁶.

10 Staff’s rate design has more extreme differences between the commodity rates for all tiers
11 and for both residential and commercial classes. For instance, the difference between Staff’s
12 commodity rates for residential customers jumps \$1.20 from the first-tiered rate of \$1.30 per 1,000
13 gallons to \$2.50 per 1,000 gallons²⁷. The differences between the Company’s tiered commodity
14 rates are more gradual than what Staff proposes.

15 The effect of this is that more the burden of revenue recovery is shifted onto the backs of
16 commercial and larger-metered customers under Staff’s rate design than under the Company’s
17 proposal²⁸. Staff admits to the greater burden being placed on commercial customers under its
18 proposal²⁹. As Mr. Gabaldón explained during the evidentiary hearing, most of the Company’s
19 commercial customers are retail outlets or small business customers³⁰. Indeed, \$75,400 must be
20 collected from a much smaller customer base if Staff’s rate design is adopted³¹. This is result of
21 Staff’s rate design shifting two percent more of the burden onto commercial customers – versus the
22

23 ²² Tr. at 114-15.

24 ²³ See Decision No. 69205 (December 21, 2006)

25 ²⁴ Id. at Finding of Fact No. 34.

26 ²⁵ See Bourassa Rejoinder, Schedule H-3 at page 1.

27 ²⁶ Tr. at 174.

28 ²⁷ See Chavez Surrebuttal, Schedule PMC-14 at page 1.

29 ²⁸ See Bourassa Rebuttal at 13.

30 ²⁹ Tr. at 177-78.

31 ³⁰ Tr. at 26-27.

³¹ Bourassa Rebuttal at 14.

1 Company's proposal shifting 0.5 percent more of the burden onto commercial customers³².
2 Overall the Company's rate design is more equitable because it better balances all of the
3 competing factors that go into designing rates, and is based on tiers and breakover points already
4 determined to be just and reasonable in Decision No. 69205. For these reasons, the Commission
5 should approve the Company's rate design proposal.

6 **IV. CONSTRUCTION CUSTOMERS SHOULD BE CHARGED MONTHLY**
7 **MINIMUMS GOING FORWARD.**

8 During the course of discovery proceedings in this case, Staff discovered that the Company
9 was inadvertently charging construction customers a monthly minimum that was inconsistent with
10 the Company's authorized tariff in effect after conclusion of the last rate case. As stated in Mr.
11 Gabaldón's Rejoinder Testimony, the Company agrees to provide these customers a full refund of
12 those charges and has been working with Staff to confirm the details. It was also the Company's
13 intent to provide to these customers on its letterhead a brief explanation of what occurred. The
14 Company filed its initial proposal in this docket on November 10, 2009. The Company
15 understands Staff's proposed changes and will comply with Staff's Recommendations – including
16 a compliance filing indicating the amount actually refunded to customers. Further, the Company
17 had provided additional data to Staff so that it could verify the Company's calculation of the
18 amounts owed. It is our understanding that Staff agrees to that amount. Further, attached to this
19 Brief as Appendix A is an updated version of the proposed letter to customers incorporating Staff's
20 suggestions. The Company does not dispute that these customers should not have been charged
21 monthly minimums. The issue remains, however, over whether constructions customers should be
22 charged monthly minimums based on meter size prospectively.

23 The Company believes, going forward, construction customers should have a monthly
24 minimum charge apply to them based on the size of the meter. CWCGV incurs costs to read the
25 meter and to send out bills – even at zero usage³³. The fact that the highest commodity rate applies

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27 ³² Id. at 13-14.

³³ See Rebuttal Testimony of Arturo R. Gabaldón (Admitted as Exhibit A-3) at 6; Tr. at 40.

1 to construction customers at all levels of usage is irrelevant if the construction customer uses little
2 to no water; CWCGV still incurs costs for the service it provides to those customers. Other
3 customers must bear those costs if construction customers do not³⁴. Further, Mr. Gabaldón
4 testifies that construction customers will be less inclined to return the meter – based on his
5 personal knowledge as President of the Company and his extensive experience at CWCGV³⁵.

6 While Staff argued that requiring deposits from construction customers provides incentive
7 to return the meter, this is offset by the favorable six-percent interest applied to deposits. The
8 Company believes a more realistic two-percent rate should apply to those deposits – as it reflects
9 interest provided by banks of certificates of deposit and money markets³⁶. Further, Staff admits no
10 indication exists that these rates will jump to six percent anytime soon³⁷. If the six-percent deposit
11 interest remains in effect, the incentive to return meters because of a deposit dissipates.

12 Fundamentally, this issue boils down to the cost causer paying for costs the Company
13 incurs providing service to that customer. It is not in dispute the construction customer impose
14 costs on CWCGV because it must read those customers' meters and send those customers bills –
15 even if they use no water³⁸. Mr. Gabaldón's first-hand knowledge of CWCGV's operations and
16 the information he gathers over the course of his responsibilities adds to the credibility of his
17 testimony on this issue. Further, charging construction customers a monthly minimum can no
18 longer be considered unprecedented³⁹. For the reasons stated in this Section, CWCGV requests the
19 Commission apply monthly minimum charges to construction customers based on the meter size.

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25 ³⁴ Tr. at 40.

26 ³⁵ Tr. at 72-73.

27 ³⁶ Bourassa Rebuttal at 16.

³⁷ Tr. at 181.

³⁸ Tr. at 50.

³⁹ See Decision No. 71308 (October 21, 2009) at 70 (regarding Chaparral City Water Company).

1 **V. THE COMPANY'S PROPOSED MISCELLANEOUS CHARGES REFLECT THE**
2 **ACTUAL COSTS IT INCURS TO PROVIDE THESE SERVICES.**

3 The Company's proposed miscellaneous charges are the actual charges it incurs for these
4 services, and are therefore reasonable. Specifically regarding Call Out charges, both Mr. Gabaldón
5 and Mr. Bourassa testified that:

- 6 • \$35 per hour is the average of service-employee-eligible charges (not including
7 overtime) and includes employee-related expenses⁴⁰;
- 8 • The charge includes FICA and Medicare taxes that the Company must pay, along
9 with transportation costs⁴¹;
- 10 • While a straight-time two-hour minimum was a policy decision by CWCGV's
11 volunteer board, \$70 for Call Out compares favorably to what a plumber would
12 charge for the same service⁴²; and
- 13 • Charging the cost causer for the actual cost to provide service rather than passing
14 along that cost to the other member-customers of the Company⁴³.

15 In short, the service personnel who respond to the after-hours calls cost the Company an
16 average of \$35 per hour, including payroll overhead, benefits and the average time to perform a
17 call out⁴⁴. On Sundays and holidays these service personnel appropriately get double time⁴⁵. By
18 placing the actual costs of providing various services on the cost causers, the Company is able to
19 propose rates where the amount of revenue requirement that must be obtained by metered revenues
20 is less than what Staff recommends (*i.e.* the Company proposes that approximately \$775,000 of the
21 revenue increase come from metered revenues versus \$790,351 that Staff proposes – because
22 approximately \$27,000 of the revenue increase would come from miscellaneous charges)⁴⁶. For all
23

24 ⁴⁰ Tr. at 76, 80.

25 ⁴¹ Tr. at 99.

26 ⁴² Tr. at 77, 84.

27 ⁴³ Tr. at 81-82.

⁴⁴ See Rejoinder Testimony of Arturo R. Gabaldón (Admitted as Exhibit A-7) at 3; Tr. at 95-96.

⁴⁵ Gabaldón Rebuttal at 8; Gabaldón Rejoinder at 4.

⁴⁶ Bourassa Rejoinder, Schedule C-1, at pages 1-2; Tr. at 94-95.

1 of these reasons, CWCGV requests that its proposal to increase miscellaneous charges be
2 approved⁴⁷.

3 **VI. THE COMPANY WITHDRAWS ITS REQUEST TO INCREASE ITS METER**
4 **INSTALLATION RELATING TO RADIO-READ METERS MADE IN ITS**
5 **REBUTTAL TESTIMONY.**

6 The Company recognizes the great potential of installing meters with radio-read technology
7 throughout its service territory. Those meters can better help both the Company and its customers
8 identify leaks, and the days, times and seasons that customers use the most water.⁴⁸ Specifically,
9 the technology allows the Company to download information from the meter at a customer's
10 request (for no charge) and show how that customer is using water⁴⁹. Radio-read meters can save
11 the Company time and money, partially because the meter reader does not have to open up the
12 meter to read it⁵⁰. CWCGV is just beginning to learn the potential of these meters as a significant
13 means towards the goal of water conservation in its service territory.

14 Consequently, the Company has undertaken to replace existing meters with radio-read
15 meters for existing customers through its existing meter change-out program. Since the cost to
16 replace every customer's meter with a radio-read meter would equal approximately \$2.5 million,
17 the Company has taken an incremental approach by identifying the meters most difficult to read
18 and the areas of highest consumption⁵¹. It is a gradual, but significant, approach to eventually
19 reaching the goal of having every meter in the Company's service territory a radio-read meter.

20 Notably, the Company purchased radio-read technology compatible with its existing
21 software and meter-reading system. This prevented CWCGV from additional costs of having to
22 invest in new software and equipment to implement radio-read technology in its service territory⁵².
23 In short, the Company is moving forward with implementing an important water conservation tool
24 in a cost-effective manner.

25 ⁴⁷ See Bourassa Rejoinder, Schedule H-3, at page 3.1

26 ⁴⁸ Gabaldón Rebuttal at 3.

27 ⁴⁹ Tr. at 29, 36-37.

⁵⁰ Tr. at 27.

⁵¹ Gabaldón Rebuttal at 3; Tr. at 30-32.

⁵² Tr. at 30, 39.

1 Related to the Company's goals of implementing radio-read technology throughout its
2 service territory is to require such technology for all new subdivisions and any new residences or
3 businesses requiring a new connection. Consequently, the Company made a request (in its Rebuttal
4 Filing) to increase the meter installation charge⁵³. CWCGV had requested an additional \$83
5 increase (adding to the increase it requested in its Direct Filing) solely to reflect the additional cost
6 for radio-read technology added to the meters. Staff agreed with the Company's initial request, but
7 opposed the additional \$83 increase to the meter installation charge.

8 Upon further discussions with Staff, the Company withdraws its request for the additional
9 \$83 in this case. The Company may address this issue in its next rate case. Consequently, the
10 Company's proposal is for a total service and meter installation charge of \$600 for 5/8-inch
11 customers. The Company believes that Staff agrees with this request.

12 VII. CONCLUSION.

13 The Company's mission remains to reliably deliver drinking water to its customers that
14 meets all regulatory requirements, and to maintain a sustainable water supply for its customers.
15 The Company also remains committed to advancing the goal of water conservation and
16 maintaining a current and future water supply for its member-customers. Further, CWCGV will
17 continue to explore means to utilize renewable sources of water – including its Central Arizona
18 Project allocation. The evidence is clear that the Company has and will remain committed to being
19 an active participant in promoting conservation and shaping water policy in southern Arizona.

20 Equally clear is the Company's commitment to its member-customers. The Company
21 strives to treat its customers well and provide customers high-quality service in a cost-effective
22 manner. The Company has taken great steps to improve the reliability of its system (*e.g.*, adding
23 storage and transmission mains) and maintain its compliance with all water quality standards (*e.g.*,
24 adding arsenic treatment facilities for all of its groundwater wells). To continue to do so, it must

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27 ⁵³ Tr. at 71-72.

1 receive increased rates adequate to cover the costs of funding the new infrastructure and increased
2 operation and maintenance expenses.

3 The Company believes all of its proposed adjustments to rate base, as well as test-year
4 revenues and expenses to be appropriate and that would produce a fair rate of return on fair value
5 rate base. The rates and charges the Company proposes would provide it with sufficient cash flow.
6 Finally, the Company believes its application proposes just and reasonable rates. For all of the
7 reasons stated in pre-filed testimony and as shown through the evidence presented at the hearings,
8 the Company requests that the Commission issue a final order that:

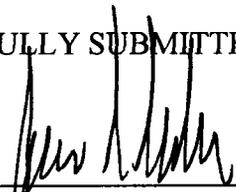
9 (1) approves its rate application (as amended through the Company's pre-filed testimony
10 and as set forth in its updated schedules in its Rejoinder Filing);

11 (2) approves a revenue increase totaling \$803,315 (26.58 percent) for a total revenue
12 requirement of \$3,805,258.

13 (3) approves the Company's rate design, including monthly minimum charges for
14 construction customers based on meter sizes;

15 (4) increases miscellaneous charges as set forth in the Company's final schedules contained
16 in its Rejoinder Filing.

17 RESPECTFULLY SUBMITTED this 24th day of November, 2009.

18
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Appendix A

[DATE]

[CONSTRUCTION CUSTOMER & ADDRESS]

Re: Your Construction Water Account: [ACCOUNT NO.]

Dear Customer,

During the discovery process for the Company's pending rate case before the Arizona Corporation Commission, its Utilities Division Staff brought to the Company's attention that it was charging construction customers monthly minimum charges inconsistent with its authorized tariff that went into effect in March 2007. Staff brought this error to the Company's attention in August 2009. The Company then verified the amounts that each construction customer was inadvertently charged subsequent to Staff bringing it to the Company's attention. This information has been shared with Staff.

While charging monthly minimums to construction customers was inadvertent, we regret that your account was charged monthly minimums inconsistent with the Company's currently-authorized tariffs. We apologize for the error. Please find with this letter a check that refunds the amount incorrectly billed to you. Please call our office if you have any questions.

Sincerely,
Community Water Company of Green Valley

Pierre Hanhart,
Controller