

APS / Rates - Permanent
E-01345A-08-0172

9/14/2009
Evidentiary Hearing Volume IX



0000102707

1 BEFORE THE ARIZONA CORPORATION COMMISSION

2

3 IN THE MATTER OF THE)
 APPLICATION OF ARIZONA) DOCKET NO.
 4 PUBLIC SERVICE COMPANY FOR A) E-01345A-08-0172
 HEARING TO DETERMINE THE)
 5 FAIR VALUE OF THE UTILITY) PERMANENT
 PROPERTY OF THE COMPANY FOR)
 6 RATEMAKING PURPOSES, TO FIX A)
 JUST AND REASONABLE RATE OF)
 7 RETURN THEREON, TO APPROVE)
 RATE SCHEDULES DESIGNED TO)
 8 DEVELOP SUCH RETURN.) EVIDENTIARY
) HEARING

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 2009 SEP 15 A 10:06
 AZ CORP COMMISSION
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11 At: Phoenix, Arizona

12 Date: September 14, 2009

13 Filed: September 15, 2009

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Arizona Corporation Commission
DOCKETED

SEP 15 2009

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REPORTER'S TRANSCRIPT OF PROCEEDINGS

DOCKETED BY	<i>MM</i>
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VOLUME IX

(Pages 1849 through 2092, inclusive.)

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ARIZONA REPORTING SERVICE, INC.
 Court Reporting
 Suite 502
 2200 North Central Avenue
 Phoenix, Arizona 85004-1481

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23

24

Prepared for:

By: COLETTE E. ROSS, CR No. 50658
 MICHELE E. BALMER, CR No. 50489

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1 BE IT REMEMBERED that the above-entitled and
2 numbered matter came on regularly to be heard before the
3 Arizona Corporation Commission, in Hearing Room 1 of
4 said Commission, 1200 West Washington Street, Phoenix,
5 Arizona, commencing at 9:36 a.m. on the 14th of
6 September, 2009.

7

8 BEFORE: LYN A. FARMER, Chief Administrative Law Judge

9

10 Note: No roll call taken. The following is a list
of the parties of record.

11

PARTIES OF RECORD:

12

13 For Arizona Public Service Company:

14 PINNACLE WEST CAPITAL CORPORATION LAW DEPARTMENT
15 By Mr. Thomas L. Mumaw and Ms. Meghan H. Gabel
16 400 North Fifth Street
Phoenix, Arizona 85004

16

17 For Arizona Corporation Commission Staff:

18 Ms. Maureen Scott, Ms. Janet Wagner
19 and Mr. Charles H. Hains
Staff Attorneys, Legal Division
20 1200 West Washington Street
Phoenix, Arizona 85007

21

22

23

24

25

1 PARTIES OF RECORD:

2

For the Residential Utility Consumer Office:

3

RESIDENTIAL UTILITY CONSUMER OFFICE

4

By Mr. Daniel Pozefsky
1110 West Washington, Suite 220
Phoenix, Arizona 85007

5

6

For the Arizona Investment Council:

7

GALLAGHER & KENNEDY, P.A.

8

By Mr. Michael M. Grant
2575 East Camelback Road
Phoenix, Arizona 85016

9

10

For Freeport-McMoRan and Arizonans for Electric Choice &
Competition:

11

12

FENNEMORE CRAIG, P.C.
By Mr. C. Webb Crockett
3003 North Central Avenue, Suite 2600
Phoenix, Arizona 85012

13

14

15

For Mesquite Power, LLC; Southwestern Power
Group II, LLC; and Bowie Power Station, LLC:

16

MR. LAWRENCE V. ROBERTSON, JR.
P.O. Box 1448
Tubac, Arizona 85646

17

18

19

For the AZ-Ag Group:

20

MOYES, SELLERS & SIMS
By Mr. Jay Moyes
1850 North Central Avenue, Suite 1100
Phoenix, Arizona 85004

21

22

23

For the Intervenor Barbara Wyllie-Pecora:

24

In Propria Persona
27458 North 129th Drive
Peoria, Arizona 85383

25

1 PARTIES OF RECORD:

2

For the Town of Wickenburg:

3

CURTIS, GOODWIN, SULLIVAN, UDALL & SCHWAB, P.L.C.
4 By Mr. Michael Curtis and Mr. William P. Sullivan
501 East Thomas Road
5 Phoenix, Arizona 85012

6

For Western Resource Advocates, Southwest Energy
7 Efficiency Project, Arizona School Boards Association,
and Arizona Association of School Business Officials:

8

ARIZONA CENTER FOR LAW IN THE PUBLIC INTEREST
9 By Mr. Timothy M. Hogan
202 East McDowell Road, Suite 153
10 Phoenix, Arizona 85004

11

For the Intervenor Cynthia Zwick:

12

In Propria Persona
13 1940 East Luke Avenue
Phoenix, Arizona 85016

14

For the Department of Defense:

15

Air Force Utility Litigation & Negotiation Team
16 AFLOA/JACL-UTL
By Ms. Karen S. White, Lt. Col. retired
17 139 Barnes Drive
18 Tyndall AFB, Florida 32403

19

For IBEW Locals 387, 640 and 769

20

LUBIN & ENOCH, P.C.
21 By Mr. Nicholas J. Enoch and Mr. Jarrett Hasakovec
349 North Fourth Avenue
22 Phoenix, Arizona 85003

23

24

25

1 PARTIES OF RECORD:

2

For The Kroger Company

3

BOEHM, KURTZ & LOWRY

4

By Mr. Kurt J. Boehm

36 East Seventh Street, Suite 1510

5

Cincinnati, Ohio 45202

6

For Interwest Energy Alliance:

7

LAW OFFICES OF DOUGLAS V. FANT

8

By Mr. Douglas V. Fant

3655 West Anthem Drive, Suite A-109, PMB 411

9

Anthem, Arizona 85068

10

COLETTE E. ROSS, CR No. 50658

11

MICHELE E. BALMER, CR No. 50489

12

13

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1 CALJ FARMER: Good morning. Welcome to the
2 Commission. Before we start with testimony let me see
3 if there are any procedural matters that we need to talk
4 about.

5 Mr. Robertson.

6 MR. ROBERTSON: Your Honor, I wouldn't
7 characterize it as an issue but it is a matter. I
8 learned Friday afternoon after I left the hearing that a
9 conference call has been scheduled at 11:00 this morning
10 in which I have to participate. I do have some
11 cross-examination for Dr. Johnson.

12 I am not sure when we will be getting to him
13 today, but should you arrive at what would be my turn to
14 cross-examine him while I am absent from the hearing
15 room, with your permission, Mr. Crockett has very
16 graciously agreed to pose my questions for me and
17 Mr. Pozefsky has indicated he would have no objection to
18 that. As has been my practice with the APS and the
19 Commission Staff witnesses where I have had
20 cross-examination, I provided Mr. Pozefsky last Friday
21 with a list of the questions I would be posing
22 Dr. Johnson and I believe Dr. Johnson has that list as
23 well. So I would hope it would go rather smoothly.

24 But I wanted to present that to Your Honor
25 beforehand. And in case you see me getting up and

1 leaving the hearing room shortly before 11:00 this
2 morning, that's the reason why. Thank you.

3 CALJ FARMER: Okay. Thank you very much.

4 Any other procedural issues or matters?

5 (No response.)

6 CALJ FARMER: Okay. I believe we are going to
7 start with Ms. Pecora's witness. Is your witness ready?

8 MS. WYLLIE-PECORA: I am, Your Honor.

9 CALJ FARMER: Do you want to call your witness.

10 MS. WYLLIE-PECORA: Bobby Miller.

11

12

BOBBY MILLER,

13 a witness herein, having been first duly sworn by the
14 Certified Reporter to speak the truth and nothing but
15 the truth, was examined and testified as follows:

16

17

DIRECT EXAMINATION

18

19 Q. (BY MS. WYLLIE-PECORA) Okay. In front of you,
20 Mr. Miller, is a testimony. Are you familiar with that
21 testimony?

22 A. I am.

23 Q. Did you prepare that testimony?

24 A. Yes.

25 MS. WYLLIE-PECORA: Okay. And just for the

1 record, his testimony, the one that we are talking
2 about, was filed with my original testimony on
3 July 22nd. But I have given it to the court reporter
4 and it is P-12.

5 Q. (BY MS. WYLLIE-PECORA) Would you mind going
6 ahead and reading that testimony for us.

7 A. In its entirety here?

8 Q. Please.

9 A. Please state your name and address and employer.
10 Bobby Miller, answer is Bobby Miller, 22422 North 80th
11 Lane, Peoria, Arizona.

12 MR. MUMAW: Your Honor, may I ask, is this
13 really necessary to read what has already been prepared
14 testimony?

15 CALJ FARMER: Ms. Pecora, it really is not. It
16 is going to be entered as an exhibit as if he is
17 actually saying the words. But maybe what you would
18 like for him to do is summarize and ask if there is
19 anything in this that he needs to change or if he is --

20 MS. WYLLIE-PECORA: Okay. Let's go that
21 direction.

22 Q. (BY MS. WYLLIE-PECORA) Would you like to
23 summarize it and add anything? If you want to, just
24 skim through it and touch on what you want.

25 A. There were a number of different questions. I

1 am not sure exactly where I would summarize each
2 individual question because every one was so different.
3 I believe we would probably do well to accept the
4 testimony in. I feel comfortable that those answers are
5 correct. And they were, they were correct at the time
6 and they are still correct now.

7 I know that there was some responses directed to
8 me from APS regarding those questions that may be more
9 introspective into these matters that might make a
10 difference. That would probably be something that would
11 be more relevant than to go question by question on
12 something we have already done.

13 But I will be glad to address any one of the
14 issues or any or all of the issues as they are
15 questioned to me.

16 MS. WYLLIE-PECORA: Okay. Well, and you can
17 tell me how we should do that. APS did address a number
18 of questions to Mr. Miller. And he did respond. Now, I
19 don't know if that's part of the record or if he should
20 go ahead and read those questions and answers.

21 CALJ FARMER: Okay. I am not sure, is this a
22 document that he has prepared in response to some APS --

23 MS. WYLLIE-PECORA: APS first set of data
24 requests to intervenor Barbara Wyllie regarding the
25 testimony of Bobby Miller. And this was done

1 August 5th. They sent questions to me for Mr. Miller to
2 answer. And he did that. So I was just going to see if
3 we could put those in the record.

4 CALJ FARMER: Sure. That would be fine, because
5 those aren't docketed. If that's part of your
6 discovery, then I don't have copies of that and don't
7 know what his responses were nor do I know what the
8 questions were.

9 MS. WYLLIE-PECORA: Okay. Then I will read the
10 questions and he can read the answers. I think there is
11 only two or three.

12 THE WITNESS: Yes, they were just more
13 clarification questions I believe on some of the issues
14 that I had already given testimony to.

15 MS. WYLLIE-PECORA: And, in fact, I will just
16 summarize it.

17 Q. (BY MS. WYLLIE-PECORA) One was please provide
18 all documents associated with any such evidence,
19 including any study or analysis in its original form.
20 If electronic, please provide such document with all
21 format intact.

22 And they were referring to the fact that in his
23 original testimony he stated that this policy has
24 afforded hundreds of thousands of property owners the
25 opportunity to improve and occupy otherwise unimproved

1 property.

2 And then the other question that they wanted, to
3 prove that this particular policy had a positive effect
4 over the years. If no study or analysis exists
5 regarding this statement, please provide an explanation
6 as to how Mr. Miller justifies his conclusion that the
7 1,000 foot free policy has afforded hundreds of
8 thousands of property owners the opportunity to improve
9 and occupy otherwise improved -- unimproved properties.

10 Okay. Your answer.

11 A. Well, it is already written here but I will
12 respond by using my own words in the testimony that I
13 responded with. It says:

14 My response stating hundreds of thousands of
15 property owners have benefited from the thousand foot
16 free policy comes from personal experience. I am the
17 one who actually walks these properties, meets the
18 prospective residents and watches the hopes and dreams
19 of these prospective residents come to fruition or not.

20 Throughout the State of Arizona over the past
21 30 years I have personally sold well over a thousand
22 individual properties which may -- many of which were
23 located in rural areas where the property owners have
24 benefited from this property -- policy. I apologize.
25 Nearly all of these developed properties surrounding

1 these parcels that I sold also benefited from this
2 policy. In almost every case these property owners
3 benefiting from the thousand foot free policy would
4 otherwise not have developed these properties had the
5 expensive utility extension been added to their
6 improvement cost.

7 I know this to be true as I speak to these
8 people. I hear their stories and listen to concerns.
9 The property owners that today seek the opportunity to
10 develop these parcels face the absence of this policy.
11 The expense to develop with the added expense to extend
12 and supply power has increased so dramatically that
13 their improvement costs have become financially
14 prohibitive and their hopes of improving these parcels
15 have been dashed.

16 I have spent countless hours in my 30 plus years
17 of land sales in the rural areas of Arizona,
18 specifically Maricopa County, where I have personally
19 witnessed untold numbers of properties developed into
20 habitable residences and businesses utilizing the
21 thousand foot free policy.

22 My figure of hundreds of thousands was not
23 quantified with names and addresses; however, a simple
24 aerial view of the greater Phoenix area should suffice
25 in support of these numbers. Buckeye, Rainbow Valley,

1 Arlington, Liberty, Palo Verde, Hassayampa, Wintersburg,
2 Tonopah, Sun Valley, Waddell, Surprise, Wittmann,
3 Whispering Ranch, Circle City, Morrison -- I am sorry --
4 Morristown, Wickenburg, North Peoria, Desert Hills, New
5 River, Black Canyon City, Cave Creek, Carefree, and
6 north Scottsdale alone could easily demonstrate the
7 truth of these numbers. Yet they are only the north and
8 west areas of the greater Phoenix area. The south and
9 east could show approximately the same numbers. This is
10 only speaking of the areas associated with the greater
11 Phoenix valley. The number of other communities and
12 areas benefiting from this policy in times past go far
13 beyond the valley.

14 As a resident of the valley since 1951, my birth
15 year, I have been personally, I have personally
16 witnessed the development of these areas. I have also
17 seen this development activity come to a near stop since
18 the policy was discontinued. It is my opinion that it
19 is not good for the property owners, the future of our
20 economy, nor the growth and continued development of our
21 power suppliers and their supply grids.

22 Q. Okay. And the second question was: On page 1
23 of the testimony, Bobby Miller, in response to the same
24 question referenced in question APS 1.1 above,
25 Mr. Miller states it made most rural development

1 possible when it otherwise would financially be beyond
2 the reach of 99 percent of today's property owners.

3 Please provide any and all evidence that Mr. Miller
4 relied upon to support this statement, including any
5 study or analysis performed and the results thereof.

6 A. Obviously I didn't have a study or an analysis
7 done, but in the response to the question:

8 My testimony regarding 99 percent of today's
9 property owners wishing to develop their parcel was
10 based upon my personal experience. I speak daily with
11 property owners. I have heard the horror stories of
12 families who have invested much of their life's savings
13 to purchase property with the hopes of one day
14 developing and moving onto these parcels be washed away
15 by the flood of added expenses. In many cases the cost
16 of utility extension and supply to a new residence is
17 equal to or greater than the actual cost of the property
18 itself. This dramatic increase in development expenses
19 has caused many of these facilities to abandon -- many
20 of these families to abandon any previous plans to
21 relocate to their land parcel on a new residence.

22 Q. Okay. And then the last question on page 2 of
23 the testimony of Bobby Miller, in response to the
24 question could you see an adverse effect down the road
25 due to the removal of this 1,000 foot free, Mr. Miller

1 states there are literally hundreds of thousands of
2 property owners directly affected by this policy change
3 in an extremely negative way. Please provide any and
4 all evidence that Mr. Miller relied upon in this
5 statement, including any study or analysis performed
6 with the results here.

7 A. My response was very clear. It says:

8 The county assessor's records clearly
9 demonstrate a large number of properties that could be
10 developed immediately that lie within a thousand feet of
11 an existing power source. Every single property in this
12 category is directly affected with a substantial
13 additional expense to develop, many times making it
14 financially prohibitive to proceed, due solely to added
15 expense.

16 There is a domino effect from this policy change
17 that reaches far into much of our local economy. Not
18 only have families' hopes and dreams been dashed, but
19 material suppliers, construction laborers, draftsmen and
20 architects, engineers, equipment operators, real estate
21 agents, mortgage brokers, insurance agents, service
22 providers, manufactured home factories and installers,
23 landscape agents, landscaping companies, and so many
24 more from the private sector have been affected.
25 Municipalities, counties, the State of Arizona have

1 equally been affected as this vital sector of our
2 economy discontinues to operate. Building inspections,
3 plan reviews, flood control officers, engineering
4 departments, planning and development divisions,
5 engineering -- I am sorry -- environmental agencies,
6 health departments, and many more have also been
7 directly affected.

8 Many of the most devastating impacts of all --
9 maybe one of the most devastating impacts of all would
10 be felt when these properties, once highly valued, begin
11 to sell little to nothing and rural properties, along
12 with state trust lands, experience the devaluation that
13 will ripple well into our state, county and city's
14 budgets, as they are sure to do. This has already
15 begun.

16 I personally own rural property valued by the
17 county assessor upwards of \$30,000 that have seen nearby
18 sales on comparable sized properties in recent months of
19 \$5,000. I believe this extreme reduction in price is
20 more the result of the loss of the thousand foot free
21 policy than our current economic conditions. I can
22 assure you that a sweeping move will be afoot this
23 coming tax year to reduce property valuations across the
24 board using these fire sales as comparables when arguing
25 property tax valuations. This is sure -- this will

1 surely cause a reduction in much needed and depended
2 upon revenues to our state treasury as well as local
3 governments. The valuation on state trust lands will
4 experience the same in my opinion, affecting the future
5 of our state's economy.

6 In summary, I believe it is a crying shame that
7 a single policy change could be so all encompassing.
8 The good news, however, is that the return of this
9 policy could have the effect of reversing much of these
10 problems and the potential of providing a much needed
11 boost to our economic condition that affects us all.

12 Q. Thank you. Now I just have a couple questions.

13 First of all, would you mind telling the court
14 what your nickname is and how you got it.

15 A. My nickname is Dr. Dirt. I have been selling
16 land for 32 years. And when I first went into the real
17 estate business after leaving the construction industry,
18 I went into a small real estate company called Unique
19 Real Estate in the northwest Phoenix area. My first day
20 in the business, I landed a client who was looking for
21 property and I ended up ultimately, from that particular
22 call, landing a 40-acre subdivision that was getting
23 ready to be developed. And I started working in land
24 from the first day I went into the business.

25 As time progressed, maybe about a year later

1 into the business, the whole office was getting ready to
2 go on their office tour. It actually started out as a
3 negative connotation, if you will, but they were all
4 getting ready to go on an office tour whereby they visit
5 all their new residential listings each Tuesday or
6 Wednesday morning, and I didn't go with them. And as
7 they filed by my desk, somebody asked why doesn't he
8 ever go on tour with us. And somebody just kind of
9 tongue in cheek said because he thinks he is Dr. Dirt or
10 something.

11 It was kind of a unique situation. And I didn't
12 take it negatively too badly, but it was just a
13 response.

14 The following day, I had two calls for a
15 Dr. Dirt. They didn't know anything about what the
16 gentleman's name was but they wanted to find out this
17 land specialist because they had a specific need.

18 This was the late '70s and the market had
19 started to pick up and people wanted to find out an
20 opportunity to purchase land, and they wanted to know
21 who this Dr. Dirt guy was.

22 As a result, this has been a name that stuck.
23 We since registered with the state Corporation
24 Commission, I mean with the Secretary of State's office.
25 And I have had to protect that name a number of times

1 because of infringement. It is one of those things that
2 seemed to work out. And it is on my business card. It
3 is on my website. And it is, it is who I am now.

4 Q. Good. Interesting.

5 Okay. There has been a lot of talk during this
6 procedure about the number of vacant homes within the
7 metropolitan areas due to foreclosures. Testimony by
8 some of the residents, or some of the experts, have said
9 that having the present Schedule 3 policy in place,
10 these people who would otherwise move to rural areas
11 should purchase vacant homes in the metropolitan areas
12 that already have electrical service.

13 My question to you is: In your experience in
14 working with individuals seeking a rural lifestyle,
15 would these people now purchase the existing vacant
16 homes in cities? And if not, why not?

17 A. Well, that's a unique question, could probably
18 have a lot of different responses. From my initial
19 point of view, I would say that the people who want to
20 live in rural Arizona are a different mind-set than
21 those that want to live in the center city. A lot of
22 the vacant homes are available, and we are all aware of
23 them, but the same issues face those people trying to
24 get into those homes as the ones trying to save those
25 homes. We have current economic conditions that are

1 facing us that are unique and loom over our whole
2 industry.

3 But the mind-set, I think, of those who wish to
4 rurally move their lifestyle are those that I don't
5 believe would adapt well back to the city. I think a
6 lot of people kind of want to get away from it all.

7 That's the great thing about Arizona. We have a
8 lot of open space, a lot of open areas. There are
9 people who have set their entire lifestyle based upon
10 equestrian operations, the ownership of animals or the
11 opportunity to spread out, maybe to escape homeowner's
12 associations which in many instances are so ridiculously
13 punitive that there are people who won't go into certain
14 communities. I have sold a number of lots over the
15 years based on the issue where people just wanted to get
16 away from an HOA, get me out of an HOA.

17 And I think that that could be a reasonable
18 argument to say go use up these vacant homes within the
19 valley. I don't think there will ever be a shortage of
20 opportunities within the valley. Our biggest issue is
21 being able to establish a lifestyle and maintain a
22 lifestyle that these people are looking to create. And
23 that lifestyle many times is to be in rural Arizona.

24 Q. Okay. Thank you. Are you aware of people who
25 may have lost their land or let it go back to the

1 lenders because of this new policy, that maybe they
2 weren't aware of the change in Schedule 3?

3 A. Well, I will answer that question twofold.
4 First, no, I am not aware specifically of anyone who
5 lost their land as a result, direct result of this
6 policy only. Second, I will say that I have probably
7 sold, like I said, I have sold well over a thousand
8 individual transactions, individual parcels of property,
9 and I would, I would venture to say from the discussions
10 that I have had with the people that I have sold
11 property to that at this point in time I don't believe
12 5 percent of the people who own land in rural Arizona
13 are aware that they have had this policy changed. It is
14 going to be an extreme wakeup call when they make their
15 phone call to get their thousand foot free power which
16 they were quoted at the time they bought their property,
17 five or seven years ago.

18 Q. You say 5, you think only 5 percent --

19 A. 5 percent of --

20 Q. -- of the people are aware?

21 A. Are aware of this policy change. I don't think
22 people know about this policy change.

23 Q. Wow, okay. Do you know of any builders who are
24 not developing land?

25 A. Well, there are a number of manufactured home

1 builders, manufactured home manufacturers who have been
2 all but shut down as a result of rural Arizona not being
3 able to develop. They can't do what they used to do.
4 They used to build homes, buy a lot, set it on the site,
5 set up financing packages available so John Q home
6 buyers could move themselves out to rural Arizona.
7 That's not an option to many of these individuals now
8 because of the cost of the extension of power.

9 Q. Okay. From a Realtor's perspective, what do you
10 think of the current proposed refund policy on the
11 proposed Schedule 3? Are you familiar with it?

12 A. I read it. I don't think that it -- it is far
13 less than a Band-Aid on the problem, or on the
14 situation. I believe that, from my point of view, it is
15 not something that would benefit the buyers and sellers
16 at all as the previous policy did. And I think it is a
17 Band-Aid at best.

18 MS. WYLLIE-PECORA: Okay. For now that's all my
19 questions, Your Honor.

20 CALJ FARMER: Do you want to go ahead and move
21 the admission of his testimony, that Exhibit 12?

22 MS. WYLLIE-PECORA: I will move that we admit
23 Exhibit 12 testimony.

24 CALJ FARMER: Thank you. That was prefiled and
25 no objections have been received, so it will be

1 admitted.

2 (Exhibit No. P-12 was admitted into evidence.)

3 CALJ FARMER: The parties who have questions for
4 this witness? Okay. Let's start with APS and then we
5 will move over this way.

6 APS.

7 MR. MUMAW: Thank you, Your Honor.

8

9 CROSS-EXAMINATION

10

11 Q. (BY MR. MUMAW) Good morning, Mr. Miller.

12 A. Good morning.

13 Q. We talked about the nickname Dr. Dirt. You
14 indicated that use it in your advertisements and so
15 forth. Would I be correct that that's also on your
16 license plate, that admittedly very nice Corvette in the
17 parking lot?

18 A. Yes. That is --

19 Q. Nice car.

20 A. It is a nice car. By the way, it is for sale as
21 a result of the lack of sales. So you can buy that
22 Corvette at a very, very good price today.

23 Q. Let me ask you this. You have indicated you
24 have been in the real estate business; I believe you
25 said 32 years?

1 A. Yes, sir.

2 Q. Mr. Miller, is this the worst real estate market
3 you have seen in that 32 years?

4 A. In the '80s it lasted around six years, and we
5 have not lasted six years thus far. The downturn in the
6 market, my income dropped to about 20 percent of its
7 regular income.

8 Keep in mind throughout this whole entire time I
9 have never done something else for a living. From the
10 time I left the construction industry to the time I went
11 into the real estate business I stayed in the real
12 estate business. I endured the '80s, despite the fact
13 that my income dropped to about 20 percent for about six
14 years. It was difficult. I had kids in college. I had
15 a lot of bills to pay. But I am a conservative old
16 Mormon boy and we kind of had a lot of our things
17 already paid for. And as a result, we were able to kind
18 of survive those years.

19 I would say this is far more devastating of an
20 economy at this point in time. And obviously the policy
21 change didn't add any pleasure to this particular
22 devastation.

23 Q. Mr. Miller, when you refer to the 1980s period,
24 are you talking about what people generally refer to as
25 the savings and loan crisis?

1 A. Well, it began with actually the interest
2 crisis. Before the savings and loan crisis took place,
3 at the end of, I guess I won't say any names, but at the
4 end of a specific president's time, when 19 and
5 three-quarters percent was the interest rate I had to
6 pay to build a new custom home that my wife and I
7 planned for a 10-year period. That was the cost of our
8 construction loan. It was 19 and three-quarters
9 percent. That was kind of the beginning.

10 From there it domino affected -- from that
11 particular interest and inflationary period, that
12 interest rolled over into what you would call a savings
13 and loan crunch where we lost, I think, all but one
14 savings and loan association here in Arizona, as I
15 recall, and where the RTC took over everything and
16 seemed to fire sale properties at an absurd and
17 ridiculous rate just to be able to move properties and
18 say they were gone and off the books.

19 Q. Mr. Miller, you are aware that not every Arizona
20 electric utility had the same line extension policy in
21 place prior to the company's current change in line
22 extension policy, correct?

23 A. I am not aware. I thought Salt River Project
24 had also a thousand foot free policy. That was my
25 understanding. But the properties that I have sold,

1 most of my parcels have been within APS' district.

2 Q. Okay. But Tucson didn't allow a thousand feet,
3 did they?

4 A. I have not sold an awful lot of property in
5 southern Arizona at all. Most of my marketing has been
6 done in the greater Phoenix area.

7 Q. Okay. Do you know whether UniSource Electric
8 serves the northwestern part of the state and the
9 southeastern part of the state?

10 A. I do not. I know that the Kingman market is a
11 completely different market, but I have not done much of
12 anything. I have had sales in those areas but they
13 primarily have been for Phoenix buyers and sellers,
14 nothing where I have had to incorporate the research of
15 power extensions, et cetera. It is just primarily flip
16 and trade of investments.

17 Q. Do you know whether any of the rural co-ops in
18 Arizona allowed a thousand free foot?

19 A. I have not sold a property within a rural co-op,
20 so, no, I am not aware of that, not to my knowledge,
21 unless you are speaking of something like ED-7 or the
22 electrical districts that are available for a specific
23 cooperative agriculturally. I have a little bit of, you
24 know, a little bit of experience there.

25 Q. To your knowledge does Salt River currently

1 still allow a free extension?

2 A. I believe they do but I am not positive of that.
3 I woke up this morning and didn't read the paper.

4 Q. Have all land sales continued a pace, if you
5 will, in Salt River's territory?

6 A. I haven't sold a property -- I have sold one
7 property in the last 19 months. And I work every day
8 all day. I still represent people, and I will be on the
9 phone as much as I can today trying to make something
10 new of this market. But I have not, I have not sold a
11 piece of property in the Salt River district area
12 whereby that research was necessary. So I couldn't tell
13 you whether they do or do not have an upgrade in sales.

14 Q. Okay. So I take it the one piece of property
15 you did sell was in the APS service territory?

16 A. It, in fact, it was. It sold two years ago for
17 \$220,000. The people needed money badly. We lowered
18 the price again and again and again. And we sold the
19 property again at 39 nine they bought for 220 cash two
20 years ago.

21 Q. Let me ask you, Mr. Miller, if I construct a
22 home in a rural area, I will need water service,
23 correct?

24 A. Always you need water service.

25 Q. And I will either have to pay the cost of

1 drilling, outfitting a well or, if there is a water
2 provider in the area, I would have to pay for them to
3 extend facilities to my home, correct?

4 A. Absolutely.

5 Q. And with regard to sewer service, I will either
6 have to get permitted and construct and install a septic
7 tank at my own expense or, if there is a sewer provider
8 in the area, municipal or private, I would have to pay
9 for the extension of sewer facilities to my residence,
10 correct?

11 A. That is correct.

12 Q. And if I want trash collection, and again I am
13 in a rural area where there is no municipally supplied
14 trash collection, I will have to hire a private firm to
15 haul my trash, correct?

16 A. To my knowledge that's an option in many areas.

17 Q. So I guess, Mr. Miller, if, if I wish to live in
18 a rural area and I have to pay for my water service, and
19 I have to pay for the installation of my sewer service,
20 and I have to pay for the extension, if I wish that, of
21 trash collection services, why should I not have to pay
22 for the extension of electric service?

23 A. I didn't say that you shouldn't have to. I said
24 that there was always a policy in place that made rural
25 Arizona a very, very attractive thing. Rural Arizona is

1 no longer as attractive as it was as a result of the
2 change in policy. There has always been expenses. You
3 also have to erect the home. You also have to erect a
4 road to your property. There are expenses that go along
5 with any rural development.

6 I am just speaking of the difference between
7 then and now, when the policy was in place and the
8 policy is now not in place. That's the difference I
9 speak of.

10 Q. Okay. And to follow up on that, would you
11 agree, Mr. Miller, that the thousand foot allowance was
12 a subsidy to those customers who received it?

13 A. I think it was, I think it was a synergistic
14 policy. I believe it also extended APS' lines and gave
15 them many new opportunities where the moment it was
16 extended to that particular property, it also opened up
17 everyone within a thousand feet of that new property to
18 be a possible service customer. And I have seen this
19 happen for 30 some odd years, where these customers
20 continue to grow off of the last extension.

21 Q. And lastly, Mr. Miller, if there has been
22 testimony in this proceeding, and I will ask you to
23 accept that, that the level of investment that is
24 supported by the electric service that is sold to a new
25 customer is something in the area of \$2,000 or so, why

1 should a customer receive anything more than a \$2,000
2 allowance with regard to new service?

3 A. I am not a utility and I can't really respond to
4 that answer.

5 MR. MUMAW: I don't have anything else. Thank
6 you, Mr. Miller.

7 THE WITNESS: Thank you.

8 CALJ FARMER: All right. Mr. Crockett, do you
9 have questions for this witness?

10 MR. CROCKETT: I just have a couple, Your Honor.

11

12 CROSS-EXAMINATION

13

14 Q. (BY MR. CROCKETT) Good morning, Mr. Miller.

15 A. Good morning.

16 Q. You are aware that there has been an economic
17 downturn in the State of Arizona, are you not?

18 A. It is an economic downturn globally, but yes, it
19 has happened in Arizona as well.

20 Q. And do you have an opinion as to approximately
21 when that economic downturn commenced?

22 A. I would say it was completely well underway by
23 2007.

24 Q. And that would include the 19 months that you
25 have not sold other than one lot, is that correct?

1 A. That's correct.

2 Q. And, Mr. Miller, are you aware of any vacant
3 lots in the rural areas that have access to electric
4 service that were sold during that period of time?

5 A. Yes. The property that I sold two weeks ago has
6 electric service across the front of it.

7 Q. And that property was reduced from \$220,000 two
8 years ago to 39,900, correct?

9 A. As an economic response, but also because of the
10 fact that that power now doesn't get extended from
11 across the street into the people without a substantial
12 expense.

13 Q. Okay. Are you aware of, other than the one lot
14 that you have referred to, other lots that have had
15 access to the electric utility service during this
16 economic downturn that have sold?

17 A. Yes. There have been many.

18 Q. Are you aware of lots that have not sold that
19 have access to the electric service during this economic
20 downturn?

21 A. It has been my advice to my customers and
22 clientele that, if they have the holding power, this is
23 no market to sell in and to hold on for a better market
24 and the potential of the thousand foot free return.

25 Both of these things will be a great benefit to any of

1 these people that want to hold their property or have
2 the ability to hold.

3 They call me and say I need to sell property. A
4 very good case study on this one would be a very good
5 friend of mine, a gentleman who used to work at the
6 front end shop of Midway Chevrolet. His name is Bill
7 Tewhill. Years ago I sold him a parcel out by 331st
8 Avenue, or I think 355th Avenue actually, just north of
9 Salome Road. And I own the parcel right next to it. We
10 got the properties together when they became available
11 way back when thinking they would be good for a future
12 investment. And they have been. Their property value
13 went up to 30-, \$40,000 range.

14 He called me about two months ago and said I am
15 purchasing a property in Flagstaff, I need to get this
16 thing sold, just dump it, get what you can for it,
17 thinking along the \$30,000 terms. And my research
18 returned three sales that took place within about a
19 quarter of a mile of our properties of \$5,000 each, all
20 of them bank owned properties that were dumped onto the
21 market.

22 I can't tell you that a 100 percent of that was
23 as a result of our economic downturn. I believe the
24 fact that those properties depend upon the thousand foot
25 free extension has an effect.

1 Q. But you don't have personal knowledge that
2 that's the situation, do you?

3 A. I am not aware of anyone who called for power,
4 found out they couldn't get it and said no, I cannot get
5 it, I can't afford it in this particular situation.

6 Q. During this 19-month period of an economic
7 downturn in Arizona, are you aware of homes that have
8 been constructed during that period of time in the rural
9 areas?

10 A. Yes. There still have been a minimal amount of
11 construction taking place, but very, very, very minimum.
12 It is extremely reduced.

13 Q. Are these custom homes or are these
14 premanufactured homes?

15 A. It is a combination. A lot of people like the
16 manufactured homes because of the convenience. You
17 know, you just make a phone call and somebody gets a
18 building permit. Next thing you know somebody is
19 on-site setting things up and pouring slabs, pouring
20 things in, and a home just shows up. A lot of the
21 others have been built. But there is a good combination
22 of both in rural Arizona.

23 Q. It is not your testimony that the only reason
24 the lots are not selling in the rural areas or homes are
25 not being built in the rural areas is simply because of

1 the elimination of the Arizona Public Service thousand
2 foot free build, are you?

3 A. No, that's not my testimony that that's the
4 exclusive reason. That's just a contributive reason.

5 Q. Wouldn't you agree with me that one of the major
6 considerations is the economic downturn?

7 A. One of the major considerations is.

8 Q. If I were to give you a hypothetical of a
9 developer who developed and constructed the off-site
10 improvements in a subdivision for the sale of lots that
11 has electricity extended to those lots, has water
12 service extended to those lots, those lots came onto the
13 market in 2008, but to date not a single lot has sold,
14 you would agree with me that it had nothing to do with
15 the fact that there was not a thousand foot free build,
16 would you not?

17 A. In that instance, you are absolutely correct.

18 Q. Hopefully we are going to see a change in the
19 economic market; would you agree with that?

20 A. I am probably hoping more than you.

21 Q. And when do you think it will occur?

22 A. That would take a crystal ball. In the '80s I
23 was confident it was going to be over in two to three
24 years due to the fact that the market had begun a little
25 bit of a pickup. And then when the RTC started dumping

1 properties, it drooped us for another four years.

2 Q. You would also agree with me, would you not,
3 that not only will there be a lesser value attached to
4 these rural lots, that there also will be a lesser value
5 attached to homes that are constructed in metropolitan
6 areas?

7 A. As well as the properties themselves, yes.
8 There is going to be a huge drop in taxation this coming
9 year.

10 Q. Were you in the hearing room when Commissioner
11 Pierce testified about the fact of the home that he owns
12 in east Mesa having dropped in value of \$250,000 and
13 that he did not anticipate that he would see a
14 restoration of that value?

15 A. I did not. I was not here.

16 Q. So you would agree that other than the
17 elimination of the thousand foot free build, that there
18 are many, many other factors that are affecting the
19 value of land in rural areas as well as metropolitan
20 areas, would you not?

21 A. Absolutely, there are other factors. But we
22 can't deny the fact the thousand foot free is also one
23 of those factors.

24 Q. But I just gave you a hypothetical, a situation
25 where a developer has not been able to sell his lots

1 even though he does have electricity extended to the
2 lots.

3 A. I have a development at 67th Avenue and Jomax
4 Road that I represent the sales of. I don't own the
5 lots. I just sell the lots for the builder. And he is
6 in the same situation. Things have been so, so slow.
7 There have been sales that have taken place, not through
8 me, in the development, but it has been very, very slow
9 respectively, but not quite as slow as rural Arizona has
10 slowed. It just seems to be almost a deadlock out
11 there.

12 MR. CROCKETT: Thank you, Mr. Miller.

13 THE WITNESS: You are welcome.

14 CALJ FARMER: Mr. Robertson.

15

16 CROSS-EXAMINATION

17

18 Q. (BY MR. ROBERTSON) Good morning, Mr. Miller.

19 A. How are you?

20 Q. Despite the fact that you did not bring your
21 crystal ball with you this morning, I am going to
22 explore that a little bit further. I have two areas in
23 which I wish to pose questions to you. And as the
24 background for the first one, I am going to provide you
25 with a little bit of context and then I am going to

1 elicit your opinion.

2 I happen to be one of those people to whom you
3 refer who lives in rural Arizona. I live in Santa Cruz
4 County. I live just outside the community of Tubac.
5 Living there, any time we go shopping for basic
6 necessities, we either drive 20 miles north to Green
7 Valley or 20 miles south to Nogales. And for anything
8 beyond your basic day-to-day needs, we drive 45 to 50
9 miles up to Tucson. So gasoline, I am sure you can
10 appreciate, is a very important part of our lifestyle.

11 I would be interested in your opinion as to the
12 impact of the experience of the past year to year and a
13 half of people paying on the order of \$4 a gallon for
14 gas, what impact that might have moving forward with
15 regard to the desire and the ability of people to live
16 in rural areas. Wherever you might be in the state,
17 particularly since there is no guarantee or certainty on
18 what fuel prices might be in the future, and now that
19 people have experienced \$4 a gallon, might that be a
20 factor in their thinking as they move forward with their
21 lifestyle decisions?

22 A. That's a very good question. I believe that the
23 first major bump in the fuel price, when they went to \$4
24 plus, we were still in a booming 2006 as I recall. And
25 our sales were brisk at best. I mean they were still

1 going quite well in the rural communities.

2 There is a tradeoff. Moving out, you sell off
3 a -- you sell a large expensive home in the Phoenix
4 area, you can get a larger piece of land, almost an
5 equivalent home in rural Arizona. And the tradeoff was
6 one such that I believe that they were willing to take
7 the difference in gas even at \$4 a gallon price. Now
8 that we are at 2.77 this morning as I passed this
9 morning for premium fuel, which the car which he is
10 going to be purchasing uses, it is not quite as much of
11 an impact but it is definitely a factor. That has
12 always been a factor. I sold land in the first gas
13 crunch at that point in time and it was a factor then.

14 But I think that the mystique and the desire
15 that drove you out to the Tubac area is the same thing
16 that drives others. And it is somewhat of a tradeoff,
17 where they say there are be going to compromises to make
18 this move, I will have to just bite the bullet on some
19 of them. Fuel prices seem to be one of the compromises
20 they have accepted. Right in the heart of 2006 when our
21 market was up and prices were up on gas, it appeared to
22 me that there was no lack of sales in rural Arizona at
23 the time.

24 Q. Do you feel that the severity of the current
25 recession, which for many potential homeowners and

1 actual homeowners may be a relatively new experience,
2 particularly if they are young enough they didn't
3 appreciate the recession of the early 1980s, do you
4 think that might alter how they might otherwise have
5 approached this fuel tradeoff decision to which you
6 alluded a moment ago?

7 A. I have not seen it with the fuel trade off. I
8 know it is a factor with the youth, that they have not
9 seen this before. A good example would be my daughter
10 who bought a home in the Surprise area. It is 25 miles
11 beyond our house.

12 And there is an awful lot of activity going on
13 at our home on any given evening. I have six children
14 and any four of the six may frequent the home, and if
15 not more. I have one daughter who moved to California
16 who doesn't count, so to speak, because she doesn't hang
17 out a lot of with us anymore, but we are still together
18 about once a month.

19 But my daughter in Surprise moved way out there
20 because she wanted to be able to get a little more home
21 for the value. And that took place in around 19, I
22 think -- I am sorry -- 2002 or '3 when they purchased
23 their home out there. They have since seen that home
24 value drop about \$100,000 below what they paid. And the
25 disappointment is there. The gas and expenses are

1 there. But they have not made a decision to move back
2 into town amid the fact that they have had a little
3 rebound in price tags on their house and they could get
4 out for what their mortgage is and make a move back into
5 town. That has not been a decision yet. So I don't
6 think the gas prices have affected them as much. Her
7 husband works at The University of Phoenix and drives
8 all the way to central Phoenix every day. And that's,
9 it has not affected them yet.

10 So as a personal experience, I would say not
11 quite as much as we might expect.

12 Q. As I listen to you, your response appears to
13 contemplate people currently living within the state in
14 the sort of decisions they make. Now, in the past,
15 there have been a number of people from out of state
16 relocating to Arizona for lifestyle considerations.
17 Among those have been the ones who wanted to locate in
18 rural Arizona.

19 Do you think the recent economic experience and
20 the \$4 per gallon gasoline experience might alter the
21 thinking of those out-of-state people and their decision
22 as to whether or not to move to Arizona and whether or
23 not to move to a rural environment, independent of any
24 line extension policy from the local utility?

25 A. That's a tough question. I really don't know

1 that I have a specific experience to relate to that.

2 I have no doubt that it affects some. And I
3 also have no doubt that there are some who would gladly
4 make the change for other lifestyle reasons. I know my
5 daughter living in California would love to be back in
6 Arizona for a number of reasons that you have asked me
7 to exclude. And I think that if she were to come back
8 here, to be able to have her children in a rural
9 environment would be better for her. Based on our
10 lifestyle in general, we like the rural environment
11 rather than being crammed in amongst the people.

12 Q. Okay. Let me move now to the second area I
13 wanted to explore. And I am going to use a phrase you
14 used in one of your responses. And that is the 1,000
15 foot free return. I am going to pose a hypothetical to
16 you as a predicate for my question.

17 Let's assume that the Commission, after
18 evaluating all of the evidence in this record as to all
19 issues, not just the line extension policy issue,
20 decides that in order to accommodate a return to the
21 1,000 foot free policy which previously existed it will
22 be necessary to provide for an overall rate increase
23 above the level currently proposed in the settlement
24 agreement which is before the Commission. And that
25 would be a rate increase that would affect all APS

1 ratepayers. Would you want that to be a necessary
2 outcome in order to have a restoration of the thousand
3 foot free footage allowance?

4 A. I believe it would be a very good tradeoff in my
5 opinion. Rural lifestyle is an awful lot more than just
6 dollars and cents.

7 Q. This would be a rate increase above and beyond
8 what the settlement agreement provides for that would
9 apply to all APS ratepayers, not just rural. Is your
10 answer that you believe that would be a good policy
11 decision for the Commission?

12 A. I live in a residential subdivision, 83rd Avenue
13 and Deer Valley Road. I would gladly take that increase
14 to be able to see rural Arizona restored to its regular
15 booming lifestyle. It picks up construction. It picks
16 up land valuations. It picks up, restores investment.
17 It restores an awful lot of good things in my opinion.

18 Q. Now, your livelihood comes from the rural
19 Arizona land market, correct?

20 A. That's what I do for a living.

21 Q. Okay. Do you believe other APS ratepayers who
22 do not derive their livelihood from that sort of
23 activity would share your view?

24 A. I believe many would because they have invested
25 out in rural Arizona. I believe there are some who

1 absolutely won't and who will specifically look at their
2 own dollar and cents, their specific checkbooks, not
3 look at the global need, that would selfishly say I
4 don't think it is fair. But it seemed to work quite
5 well for APS for many years.

6 MR. ROBERTSON: Mr. Miller, that's all I have.
7 Thank you, sir.

8 THE WITNESS: Thank you.

9 CALJ FARMER: Do any of the other parties have
10 questions for the witness?

11 MR. POZEFSKY: No.

12 CALJ FARMER: Ms. Pecora, did you have any
13 follow-up questions for your witness?

14 MS. WYLLIE-PECORA: Just two.

15

16 REDIRECT EXAMINATION

17

18 Q. (BY MS. WYLLIE-PECORA) We are due to get some
19 tax bills here soon on our property and homes. And any
20 rural areas all over the state will get tax bills. Is
21 there something that you foresee happening with the
22 valuation of this property in the rural areas in the
23 future?

24 A. Absolutely, with a number of apostrophes, I mean
25 a number of exclamation points behind it. Let me tell

1 you a little bit about what is starting to take place at
2 this point.

3 A lot of my clients have already called me and
4 say they are very uncomfortable with their current
5 taxation. And even though they dropped back a little
6 bit for the 2009 evaluation, they didn't drop back far
7 enough. Now they are seeing the reality of what is
8 happening out there in the market.

9 A good example will be my friend and I who own
10 our eight and a quarter acres out there at 355th Avenue,
11 Bill Tewhill who I responded to. His property valuation
12 is currently \$35,000. Mine next to him is the same.
13 With properties having sold in the immediate vicinity of
14 \$5,000, don't believe for a minute that we are not going
15 to be protesting 100 percent of our tax value back to
16 that \$5,000 value.

17 I own a custom home lot that my wife and I had
18 hoped to build a big beautiful custom home on while our
19 market was going very well at 133rd Avenue and Happy
20 Valley Road. It is about a mile and a quarter, or not
21 even a mile and quarter, it is approximately a mile away
22 from the lot that I just sold for 39 nine. My property
23 is valued at 305 by the county. And I just sold another
24 lot at 39 nine.

25 You can only imagine the impact this county is

1 going to see once I finish with my reevaluation. And my
2 clients are the people that buy the lots around me. I
3 sold, in proximity from my lot, I sold I think about 75
4 lots within about a half mile radius of my lot. Almost
5 all of those are my clients, are customers. I am going
6 to be helping them reassess their values.

7 Valuation is going to be a substantial drop
8 back. A lot of it is due to our economic circumstances.
9 But the lack of the thousand for the free policy is not
10 absent from that responsibility. And there is, I don't
11 know how to quantify specifically that exact amount, but
12 it is part of it all. We have many instances where
13 people now will have to pay more to bring power to their
14 property than they paid for their property. That was
15 not the case when they bought.

16 Q. Okay. So there is no way we can come up with a
17 dollar value that the state is going to lose in revenue
18 based on the decrease in value on the property tax?

19 A. Exponential is the word I would use.

20 Q. And that's probably statewide?

21 A. I am sure that it is.

22 Q. Okay. That is my last question. Do you have
23 anything else that you would like to add?

24 A. No. I know the market is tough. I know
25 economics are tough. And I know that we need all the

1 breaks and help we can get. This is, in my opinion,
2 this particular policy happened to be the wrong move at
3 the wrong time, really the wrong move at the wrong time.

4 There are probably a lot of ways to adjust APS'
5 rate. I have no interest in knowing what you gentlemen
6 know. I have no interest in doing what you do or trying
7 to accomplish what you accomplish. But I know how this
8 will affect the state. And I think this particular move
9 may have been one that was either rash or unquantified
10 prior to doing so because of the devastation that is
11 going to take place out there and that is already
12 underway.

13 There are a lot of people whose hopes and dreams
14 all lied upon their property that they purchased in the
15 last 10, 15 years. They invested in those properties.
16 They have got them now paid off. They are excited to
17 move out there, and that's not a possibility any longer
18 due to the expenses that have increased.

19 I mean a lot of the expenses have gone down. A
20 lot of the argument has been how the economic
21 circumstances have impacted globally. Well, let's look
22 at the fact you can build a house, you can build a house
23 now --

24 (Telephone rings.)

25 CALJ FARMER: Let's go off the record here for

1 just a moment.

2 (An off-the-record discussion ensued.)

3 CALJ FARMER: Sorry for the interruption. Let's
4 go ahead and go back on the record.

5 THE WITNESS: I believe an awful lot has been
6 made about our economic downturn is a great factor along
7 with the thousand foot free. One of the things that
8 escaped us in most of this conversation is the fact that
9 to build a house, a custom home like the one I was
10 getting ready to build, was \$250 a square foot based on
11 the equipment and supplies that were going into that
12 house. I can now build that house today at 105 for a
13 foot. I think that's very, very attractive to the
14 average person and they would like to get out and build
15 right now while these costs are low.

16 Financing is part of the problem. Our economics
17 are part of the problem. They are not making as much as
18 they were and do not feel as comfortable, not as easy to
19 go get their mortgage loan. But they are dying to get
20 out there to rural Arizona and to go build those homes
21 at these great rates, to buy concrete at the price it is
22 today rather than 2006. To buy all the materials and
23 equipment that goes into a house has been a very
24 attractive thing. There are a lot of people who would
25 like to move forward, but now they have got a new huge

1 stumbling block in front of them with that thousand foot
2 free being gone. And that expense has now, it has
3 crushed an awful lot of dreams. I would love to see --
4 I would respectfully request the return of that policy.

5 MS. WYLLIE-PECORA: Thank you.

6 CALJ FARMER: Anything further for this witness?

7 (No response.)

8 CALJ FARMER: Thank you, sir, for your testimony
9 today. Let's go off the record here.

10 (Brief recess.)

11 CALJ FARMER: Let's go back on the record.

12 RUCO, are you ready to call -- just a minute.

13 Staff.

14 MR. HAINS: I thought Mr. Lewis was going to be
15 next, Mr. Mike Lewis.

16 MR. MUMAW: Phone guy.

17 MR. HAINS: Phone guy, yes.

18 CALJ FARMER: All right.

19 MR. HAINS: Were we incorrect on that?

20 CALJ FARMER: No. I don't know. If everyone
21 thought that was next, then that's fine.

22 MR. GRANT: That's the order I had.

23 CALJ FARMER: And is there any time constraints
24 for RUCO's witness travel-wise? I just wanted to see if
25 his --

1 MR. POZEFSKY: Good morning, Your Honor.

2 Dr. Johnson is here and available all day.

3 CALJ FARMER: Okay. All right. Then we will
4 take Staff's witness next, but evidently he needs to
5 call back in.

6 MR. HAINS: That's correct. Actually, Your
7 Honor, I apologize for the disruption, when it happened.
8 That was our plan, was to ask for a brief recess and let
9 him know to call in at that time.

10 CALJ FARMER: Let's take a break here then and
11 come back at ten until 11:00 by that clock.

12 (A recess ensued from 10:34 a.m. to 10:53 a.m.)

13 CALJ FARMER: Let's go back on the record.

14 Staff, are you ready to call your next witness?

15 MR. HAINS: Yes, Your Honor. Staff would like
16 to call Mr. Lewis.

17 CALJ FARMER: Mr. Lewis.

18 THE WITNESS: Mr. Lewis is present on the phone.

19 CALJ FARMER: The court reporter will need to
20 administer the oath to you. Hold on just a moment.

21

22

23

24

25

1 WILLIAM MICHAEL LEWIS,
2 a witness herein, having been first duly sworn by the
3 Certified Reporter to speak the truth and nothing but
4 the truth, was examined and testified as follows:

5

6

DIRECT EXAMINATION

7

8 Q. (BY MR. HAINS) I guess it is good afternoon,
9 Mr. Lewis. How are you doing?

10 A. I am fine. Good morning to you.

11 Q. Thank you. First, if I could have you give your
12 full name and place of business for the record.

13 A. My name is William Michael Lewis. Business
14 address is 934 Valley Street, Wheelersburg, Ohio 45694.

15 Q. Thank you. And by whom are you employed and in
16 what capacity?

17 A. I am employed by W.M. Lewis & Associates. And I
18 am at present the principal engineer.

19 Q. And on whose behalf are you testifying today?

20 A. I am testifying on behalf of the Staff of the
21 Commission.

22 Q. And in the course of your evaluation of this
23 application, what areas were you assigned to analyze?

24 A. We were to analyze aspects of APS' quality of
25 service, their reliability indices, the status of

1 various projects that were being proposed for inclusion
2 into rate base while they were actually construction
3 work in progress. Those were the major items of
4 evaluation.

5 Q. I see. And did you or your associates prepare
6 written testimony in the course of that evaluation of
7 the application?

8 A. We did.

9 Q. Okay. Do you have with you a copy of the
10 prefiled testimony of Kenneth Strobl?

11 A. I do.

12 Q. And can you read how that is identified.

13 A. It is identified as before the Arizona
14 Corporation Commission in Docket No. E-01345A-08-0102,
15 direct testimony of Kenneth Strobl on behalf of Staff,
16 Arizona Corporation Commission, December 19, 2008.

17 MR. HAINS: Okay. And, Your Honor, for purposes
18 of identification, Staff has marked Mr. Strobl's
19 prefiled testimony as Exhibit S-4.

20 Q. (BY MR. HAINS) Mr. Lewis, are you sponsoring
21 Mr. Strobl's prefiled testimony which has been marked as
22 S-4?

23 A. I am.

24 Q. Did you have changes, modifications, or
25 corrections to make to Exhibit S-4?

1 A. None that I am aware of.

2 Q. Okay. If I were to ask you the questions posed
3 in Exhibit S-4 would your answers be the same as
4 provided in the exhibit?

5 A. They would.

6 Q. Okay. Do you adopt Exhibit S-4 as your sworn
7 testimony here today?

8 A. I do.

9 Q. Mr. Lewis, I wanted to ask you, you did prepare
10 another document related to an accident that occurred at
11 APS' Saguaro generating plant on December 2nd of 2008,
12 is that correct?

13 A. That is correct.

14 Q. And do you have a copy of that document with
15 you?

16 A. I do.

17 Q. And can you read how that document is
18 identified.

19 A. I would identify the document as a memorandum.
20 It was to Terry Ford, Arizona Corporation Commission
21 Staff, from myself and Mr. Strobl. It is dated August
22 19, 2009. The reference is APS lineman fatality,
23 December 2nd, 2008. My copy is in two pages. The final
24 may be in one. I am not sure of that.

25 Q. All right. And just for clarification purposes,

1 you noted that there is a difference between what you
2 have and the final. I have in front of me a version
3 that is actually written to Mr. Elijah Abinah and it is
4 dated September 4th, 2009. Does that sound --

5 A. That is the final version, yes.

6 Q. Okay. As between the final version and the
7 version you have, are there any changes other than who
8 it is from and the date of the document?

9 A. Not to my knowledge.

10 Q. Okay. And did you prepare this document?

11 A. I did.

12 Q. Okay.

13 A. In conjunction with Mr. Strobl.

14 Q. Thank you.

15 And actually, before I get that far -- and, Your
16 Honor, this exhibit has been marked as Exhibit S-18 --
17 and, Mr. Lewis, if I were to ask you questions based on
18 Exhibit S-18 would your responses be the same as
19 expressed within the memorandum?

20 A. Yes, they would.

21 Q. Okay. Do you have any changes, corrections or
22 modification to make to Exhibit S-18?

23 A. I do not.

24 Q. Do you adopt S-18 as your sworn testimony today?

25 A. I do.

1 MR. HAINS: Your Honor, Staff would like to move
2 for Exhibits S-4 and S-18 to be placed in evidence at
3 this time.

4 CALJ FARMER: Okay. The copy of the testimony
5 S-4 that has been marked by the court reporter ends on
6 page 10 but it looks like it is not the end of the
7 testimony.

8 MR. HAINS: Your Honor, we will track that down
9 and get a complete copy.

10 CALJ FARMER: Do you know how many pages it
11 should have?

12 MR. HAINS: Find out in a moment.

13 CALJ FARMER: Okay.

14 MR. HAINS: Your Honor, it is approximately
15 29 pages and there is an appendix attached to it as
16 well. But we will get a conformed copy, correct and
17 complete copy for the court reporter. I believe that a
18 complete copy should have been filed in the docket
19 however.

20 CALJ FARMER: Okay. I will make a note here
21 that we need the complete copy. But I will admit S-4.

22 And S-18 was filed after the deadline for any
23 objections, so let me ask if any party has any objection
24 to Staff Exhibit 18.

25 MR. GRANT: No.

1 MR. CROCKETT: No objections.

2 CALJ FARMER: Hearing no objections, S-18 is
3 admitted.

4 Let's go off the record for a moment.

5 (Exhibits Nos. S-4 and S-18 were admitted into
6 evidence.)

7 (A recess ensued from 11:00 a.m. to 11:07 a.m.)

8 CALJ FARMER: Let's go back on the record.

9 And while we were off the record, Staff provided
10 a complete copy of the Staff Exhibit S-4 to the court
11 reporter and provided me a copy. Thank you very much.

12 Okay. So both S-4 and S-18 are admitted.

13 MR. HAINS: If I may have a few questions for
14 Mr. Lewis before I will cut him loose.

15 CALJ FARMER: Okay.

16 Q. (BY MR. HAINS) Mr. Lewis, are you still there?

17 A. I am still here.

18 Q. First I would like to ask you a few questions
19 related specifically to the evaluation you performed
20 regarding the Saguaro incident. First among them, have
21 you performed similar analyses in the past?

22 A. I have, many.

23 Q. All right. And what materials did you use to
24 base this specific evaluation on?

25 A. Primarily we used the ADOSH report and findings

1 on the incident. Also APS provided me with copies of
2 their accident prevention manual, and subsequently the
3 APS safety and training data for 2009 and the contents
4 of an e-mail from the vice president for energy delivery
5 to all APS employees that was dated December 11, 2008.

6 Q. Okay. Did you reach a conclusion as to what was
7 the technical cause for the accident?

8 A. I did.

9 Q. Could you please briefly describe how you
10 reached that conclusion.

11 A. Using the facts as they were reported in the
12 ADOSH report and conversation with some APS people, I
13 think the source of energy that provided the
14 electrocution could have been from two possible sources.
15 One would have been the CCVT device that was adjacent to
16 the work area and connected to the work area and the
17 other could have been induced voltage from nearby
18 energized overhead conductors.

19 Q. Okay. And you mentioned an acronym, CCVT. And
20 I just wanted to confirm that stands for coupling
21 capacitor voltage transformer, is that correct?

22 A. That is correct.

23 Q. In a letter from Chairman Mayes to the parties
24 dated August 5th, 2009 that was filed in this docket,
25 Staff was called on to explain the steps taken by APS in

1 the wake of the Saguaro incident. Likewise, the letter
2 called on Staff to consider whether additional steps are
3 necessary. In the course of your evaluation have you
4 prepared any suggestions?

5 A. I think as I referred to in your last question,
6 the vice president for energy delivery took steps in an
7 e-mail and directed that all concerned or to all APS
8 parties that would be placed in a position of working on
9 these type of lines, that they be given a further review
10 of the safety measures to be taken and the dangers
11 associated with it.

12 If I were to suggest to the Commission, I would
13 have made a suggestion along very similar lines, that
14 the Commission direct all their regulated utilities to
15 step back and take an extra hour or two hours and that
16 all linemen would be given this type of refresher in
17 their training.

18 Q. One other set of questions here. For purposes
19 of Commission rules, is there a standard that has been
20 incorporated as relevant to a review of this incident?

21 A. I am informed that the Commission Rule R-14, and
22 I believe it is 208, incorporates provisions of the
23 National Electric Safety Code, which would cover this
24 type of incident and, in fact, would cover most safety
25 aspects of an electrical utility.

1 Q. Okay. And just to provide a complete reference,
2 would that be Administrative Code Rule R-14-2-208,
3 specifically paragraph F(1)? Does that sound familiar?

4 A. Subject to check, and my notes agree with you.
5 Yes, that would be the correct rule.

6 Q. Okay. Thank you. And just briefly, can you
7 explain, what is the national electrical safety code?

8 A. National Electric Safety Code is prepared by the
9 Institute of Electrical and Electronic Engineers. It is
10 a summary of proper work construction and work safety
11 codes. It is promulgated as a voluntary standard to be
12 adopted by regulatory agencies to form the basis for the
13 individual utilities to develop a comparable or better
14 set of safety standards.

15 Q. I see. Thank you.

16 And, Mr. Lewis, you have not evaluated for
17 purposes of potential enforcement whether additional
18 formal Commission action is necessary, is that correct?

19 A. That's correct.

20 Q. And if I may, just why not?

21 A. Well, all the facts are not in as far as I know.
22 And we were awaiting a final determination between ADOSH
23 and APS as its ongoing talks.

24 Q. Okay. Just following up on that, specifically
25 the ADOSH matter that you discussed, do you think as a

1 compliance matter it would be useful for APS to file
2 notification of the ultimate result of the ADOSH
3 process?

4 A. I would indeed, yes.

5 MR. HAINS: Okay. Thank you very much,
6 Mr. Lewis.

7 With that, Your Honor, Mr. Lewis is available
8 for questions.

9 CALJ FARMER: All right. Do parties have
10 questions for this witness?

11 MS. GRABEL: Just a couple, Your Honor.

12 CALJ FARMER: APS.

13

14

CROSS-EXAMINATION

15

16 Q. (BY MS. GRABEL) Mr. Lewis, hi. This is Meghan
17 Grabel from APS.

18 A. Hi.

19 Q. I just have a couple questions that related
20 specifically to the fourth paragraph of your memorandum,
21 which is Staff Exhibit 18.

22 A. Yes.

23 Q. Do you have that before you?

24 A. I do.

25 Q. You indicated in response to a question from

1 Mr. Hains that your conclusion in that paragraph was
2 largely based on information that was contained in the
3 ADOSH report and findings regarding the incident, is
4 that right?

5 A. That's correct.

6 Q. And do you understand that the ADOSH findings
7 are preliminary in nature?

8 A. I do.

9 Q. And you are aware that APS is currently
10 contesting various aspects of those reports and
11 findings?

12 A. That was my understanding and my reason for the
13 form of the answer I gave prior.

14 MS. GRABEL: Thank you very much, sir. That's
15 all I have.

16 CALJ FARMER: Any other parties have questions
17 for the witness?

18 (No response.)

19

20

EXAMINATION

21

22 Q. (BY CALJ FARMER) Okay. Mr. Lewis, I may have
23 just a couple. The testimony that you are adopting from
24 Staff witness Mr. Strobl --

25 A. Yes, ma'am.

1 Q. Okay. Do you have a copy of that with you?

2 A. Yes, ma'am.

3 Q. Did you make these site visits with Mr. Strobl?

4 A. I did. And just to carry on with that, I made
5 one without Mr. Strobl.

6 Q. Okay. On page 7 of that testimony --

7 A. Yes, ma'am.

8 Q. -- you are talking about the company's
9 performance and various measurements for the past three
10 years?

11 A. Yes, ma'am.

12 Q. And down on line 17 there is a Q and A about
13 what can an observer imply from the above values.

14 A. Uh-huh.

15 Q. Can you explain for me, is this -- and I am just
16 not sure from reading this, whether this is something
17 that APS needs to improve on or whether you think their
18 results are ones that the Commission should find
19 acceptable.

20 A. I think the Commission could find APS'
21 performance acceptable. And not to be trite, but there
22 is always room for improvement. And I offered some
23 target values for the indices that I would like to see
24 APS strive to meet. That would be in the next question
25 there, ma'am.

1 Q. Okay. Thank you.

2 And on page 9, you also recommended that the
3 Commission be informed of the company's results on a
4 regular basis.

5 A. Yes, ma'am, at least on an annual basis. And I
6 would also add that any significant outage should be
7 reported to the Staff within a reasonable time of its
8 occurrence.

9 Q. Okay. But in just a general kind of overall
10 evaluation or observation, how would you describe APS'
11 plant and infrastructure in terms of its quality, age
12 and condition?

13 A. I would give it a B plus to an A minus overall
14 from what I have seen.

15 Q. Okay. And how about the competence and training
16 of its employees?

17 A. I think the competence, I can only speak to the
18 engineers that I have met, and I find them very well
19 prepared. After reviewing their training material that
20 was provided as a part of looking at the fatality, it
21 seems to be very well done.

22 Q. Okay. Thank you. And you also visited the
23 projects that the company wanted to include in rate
24 base?

25 A. Yes, ma'am, we did, several.

1 Q. Okay. And you verified that all of those are in
2 operation?

3 A. They were either in operation or it was
4 reasonable to conclude that they would be in operation
5 by a date certain.

6 Q. Okay. And you believe that those projects are
7 necessary to provide service to APS' customers?

8 A. I believe they are necessary to maintain the
9 current level of service and reasonable expectations of
10 increased demand.

11 CALJ FARMER: Okay. Thank you. Those are the
12 questions I have.

13 Was there anything else that you wanted to add?

14 THE WITNESS: No, ma'am.

15 CALJ FARMER: Okay. Let me ask just your
16 counsel if they have any redirect.

17 MR. HAINS: I do not, Your Honor. Thank you.

18 MS. GRABEL: Your Honor, may we ask one more
19 question in light of your questions?

20 CALJ FARMER: Yes.

21

22 FURTHER CROSS-EXAMINATION

23

24 Q. (BY MS. GRABEL) Mr. Lewis, this is Meghan
25 Grabel again from APS.

1 If you could turn back, if you would, to Staff
2 Exhibit, is it, No. 4, the testimony of Mr. Strobl, you
3 indicated in response to a question from Judge Farmer
4 that APS' performance with respect to the SAIFI, SAIDI
5 and CAIDI, for lack of actually wanting to spell out the
6 acronyms, was acceptable.

7 Isn't it true that APS' performance based on
8 your analysis placed APS' performance in the upper
9 25 percent of all electric utilities of comparable size
10 for those years?

11 A. That is correct.

12 Q. You also indicated that you would like for the
13 Commission to have, or APS rather, to report to the
14 Commission and to Commission Staff its, APS',
15 performance with respect to those metrics, is that
16 right?

17 A. Yes.

18 Q. Have you had the chance to review the settlement
19 agreement that is the subject of these proceedings?

20 A. I have not.

21 Q. Would it comfort you that one reporting
22 requirement is APS is obliged to meet -- under Section
23 13.3(B)(a) actually requires APS to report on the
24 frequency and duration of unplanned outages as measured
25 by those metrics?

1 A. That's very heartening. We did suggest that and
2 I am glad to see it is included.

3 Q. Are you also aware, sir, that the company
4 routinely reports to Staff about the major outages of
5 the type that you indicated before?

6 A. I was aware that that was an -- my
7 belief -- okay. Let me start over again.

8 Yes, I was aware of that. It was my
9 understanding that that was merely an informal
10 agreement. And I just wanted to see it put down on
11 paper for lack of a better term.

12 Q. And, in fact, in Section 13(B)(a)(ii), one of
13 our reporting requirements is in fact to provide
14 information regarding major unplanned equipment outages
15 or downtime. Is that heartening as well, sir?

16 A. Very much so.

17 MS. GRABEL: Thank you very much.

18 CALJ FARMER: Any further questions for this
19 witness?

20 (No response.)

21 CALJ FARMER: Thank you, sir, for your testimony
22 today.

23 THE WITNESS: Glad. Thank you all. And I am
24 sorry if I wasn't overheard well.

25 CALJ FARMER: Oh, we could hear you fine. Thank

1 you very much. I will go ahead and hang up and I will
2 disconnect you.

3 THE WITNESS: Thank you, ma'am. Bye.

4 CALJ FARMER: Let's go off the record here.

5 (Brief pause.)

6 CALJ FARMER: Let's go back on the record.

7 RUCO, are you ready to call your witness?

8 MR. POZEFSKY: I am, Your Honor. Thank you.

9 RUCO at this time would call Dr. Ben Johnson.

10

11

BEN JOHNSON,

12 a witness herein, having been first duly sworn by the
13 Certified Reporter to speak the truth and nothing but
14 the truth, was examined and testified as follows:

15

16

DIRECT EXAMINATION

17

18 Q. (BY MR. POZEFSKY) Good morning, Dr. Johnson.

19 A. Good morning.

20 Q. Would you please state your name for the record.

21 A. Ben Johnson.

22 Q. And, Dr. Johnson, where are you employed and in
23 what capacity?

24 A. I am employed as a consulting economist in a
25 firm that is called Ben Johnson & Associates. And I am

1 appearing today as a consultant on behalf of RUCO.

2 Q. Okay. And, Dr. Johnson, you have testified many
3 times before this Commission, is that fair to say?

4 A. Yes, stretching back to the early '80s.

5 Q. Okay. Dr. Johnson you should have up there what
6 is marked as RUCO Exhibit No. 5. Which is your direct
7 settlement testimony; RUCO Exhibit No. 6, which is the
8 underlying testimony; RUCO Exhibit No. 7, which is the
9 rate design testimony. Were those testimonies prepared
10 by you, Dr. Johnson?

11 A. Yes.

12 Q. Do you have any additions or any corrections to
13 those testimonies at this time?

14 A. I have a few corrections I would like to make to
15 the settlement testimony starting on page 9. I will
16 flip to it.

17 Starting at line 1, where it says but more than
18 the amount recommended by RUCO, I would like to rephrase
19 that sentence so that it ends recommended by RUCO and
20 Staff and similar to the amount recommended by AECC.

21 And I want to make a similar correction to lines
22 7 and 8 so that on line 7 it will read but it is less
23 than \$50 million, higher than the amount recommended by
24 the Staff, about the same as recommended by AECC, and it
25 is more than \$100 million lower than the amount

1 requested by APS.

2 The only other corrections are minor. On page
3 12, excuse me, page 20, at line 12, the reference to
4 May 2008 actually should say April 2008. And at
5 page 32, line 19, at the very end of the line it should
6 say and APS. The word it doesn't need to be there in
7 that sentence. Those are the only corrections I have.

8 MR. POZEFSKY: Okay. And, Your Honor, just for
9 the record, these documents have already been admitted.

10 Q. (BY MR. POZEFSKY) Okay. I am going to ask you
11 a few questions, Dr. Johnson, short direct if you will.
12 I want to make sure we get all the points covered from
13 RUCO's standpoint.

14 RUCO did not make a recommendation for a nonfuel
15 base rate in its underlying case, is that correct?

16 A. Yes. We did not recommend increasing nonfuel
17 rates in the underlying case based on a pure historical
18 test year analysis. There was a discussion of the whole
19 problem of attrition and its implications, but RUCO's
20 primary recommendation was to reject the variety of
21 adjustments to the test year in that having done so we
22 wanted to show the Commission that that would result in
23 no increase.

24 We did not recommend a decrease. We simply said
25 that the historical test year standing alone was not

1 sufficient to justify an increase in the nonfuel rates.

2 Q. Now, RUCO is recommending that the Commission
3 approve a \$196.3 million increase in nonfuel related
4 base rates. Can you explain, Dr. Johnson, from an
5 analyst's perspective the quid pro quo or what
6 ratepayers are getting in exchange for the revenue
7 increase.

8 A. I can. And I think it is -- maybe take a moment
9 to step back and think about it.

10 The short answer is simply they are getting
11 reliable service. They are getting electricity in
12 return for that price that they are paying. So
13 ultimately the question, the test for this Commission,
14 is this a fair, just and reasonable price to pay for the
15 service being provided.

16 One of the things RUCO likes about this
17 settlement agreement is that given that rates were
18 likely to increase in any event, by signing onto a
19 settlement and designing it this way, of course we have
20 increased the odds that the rates were going to go up.
21 But there is something very significant that's being
22 received in return, which is a greater assurance that
23 service will continue to be reliable, that the concerns
24 about financial metrics and concerns about future
25 construction programs and the ability to finance those

1 effectively will be ameliorated, so that, in essence, in
2 return for taking what was a likely rate increase and
3 converting it into a definite rate increase, what
4 customers are getting in return is greater stability for
5 many years into the future, not just the next couple
6 years, with more stable rates, which is certainly one of
7 the benefits, but also greater stability on the
8 financial side from commitments that APS has made to
9 make equity infusions and to strengthen its balance
10 sheet, notwithstanding difficult conditions in the
11 markets and a whole series of other provisions that in
12 summary, in essence, are these performance measures
13 which provide assurance that APS management is going to
14 be focused on the concerns that RUCO has, that it is
15 going to be focused on issues of greatest concern,
16 customers, and that adequate management attention is
17 going to be focused on an agreed upon set of benchmarks
18 and an agreed upon set of specific measures that they
19 are going to be monitoring and managing towards.

20 Q. Let's go through the agreement in a little bit
21 more detail as well as address some of the issues that
22 were raised in Commissioner Mayes' letter of August 5th,
23 2009.

24 Could you discuss what impact the proposed rate
25 increase could have on customers in the midst of the

1 current economy.

2 A. Well, clearly any increase is of concern to
3 consumers no matter how small. And I don't want to
4 suggest that a 7 or 8 percent increase is so small that
5 consumers wouldn't notice it. Quite the contrary, they
6 will notice it. And particularly those who are on fixed
7 incomes, it will be of deep concern.

8 But RUCO is also realizing, and as recognized in
9 its originally filed testimony as well as in its
10 position taken in the settlement discussions, that the
11 adverse impact on consumers of a financially unhealthy
12 company would be far greater in terms of lost jobs,
13 unemployment. It could be devastating to the local
14 economy if APS were to be unable to finance its
15 construction program and unable to provide reliable
16 service. And even the whiff of that risk, the
17 possibility of bankruptcy or the possibility of default
18 or possibility of anything of that sort could cause
19 tremendous adverse implications for all the customers of
20 this area.

21 So we don't want to be taking even remote risks.
22 And fortunately they are remote risks. But there are
23 enough warning signs that have been there for several
24 years. And when we were going into the settlement
25 negotiations, we said, well, let's see if in this

1 discussion we can convert this into something very
2 constructive and try to ameliorate those problems at the
3 root cause.

4 And I think there was a lot of discussion that
5 very successfully brought forth what the core issues
6 were and what could be done about it. And an attempt
7 was made to share the burden of solving the problem and
8 not entirely putting it on customers and not simply
9 through rate relief, but also through appropriate
10 refocusing on management's attention to certain
11 benchmarks and a commitment to provide more equity and
12 to strengthen the balance sheet, that ultimately we
13 think this is of greater benefit to consumers than the
14 8 percent increase in nonfuel rates, the net of which
15 may actually turn out to be somewhere in the order of
16 1 percent.

17 Again, it is not the fact that 8 percent is
18 small or 1 percent even smaller. It is the fact that
19 the benefit of having solid reliable electricity supply
20 is significant. And being able to achieve that at very
21 low cost effective rates is the ultimate goal of
22 regulation, the goal of this Commission.

23 We think that this settlement is part and parcel
24 of that long-term view, again, the prospective towards
25 trying to finance a transition to more renewable

1 resources which ultimately will have a more favorable
2 cost trajectory, but getting there could be a little
3 painful. So a lot of things are brought into balance in
4 this agreement and we think it is a reasonable balance
5 that has been achieved.

6 Q. Let's go to the rate case stability provision of
7 the agreement, Section 2.1 and continuing thereafter.
8 Does RUCO believe that these provisions will help
9 ameliorate the impact and how?

10 A. We do. And I think the most significant, the
11 most basic way is that when looking at the 8 percent
12 increase, it properly needs to be spread over a two- or
13 three-year period, that it is not an 8 percent per annum
14 increase.

15 It appears to be 8 percent at this moment but it
16 has been more than a year since the last increase. It
17 has been a number of years since you had a really large
18 nonfuel related increase. And going forward, with the
19 assurance that we are not going to have an immediate
20 filing days or weeks or months after this case is
21 resolved, that there will be a pause in the rate cases,
22 provides, from a calculation point of view, some very
23 great assurance that we are looking at an 8 percent
24 increase over at least a two-year period, possibly three
25 or four depending how you want to look at it, so that in

1 total, when looking at the amount of the increase and
2 earlier increases and earlier rate cases, are we, you
3 know, far above the inflation rate. I don't believe so.

4 I think that the overall long-term trajectory is
5 reasonable considering Arizona is a growth state. And
6 that's something very important to keep in mind. If you
7 weren't in a growth state, you could be sitting there
8 with depreciating balances of older technology, older
9 plants that are being depreciated away. It is a lot
10 easier to maintain low rates, notwithstanding increasing
11 environmental requirements, notwithstanding increasing
12 fuel costs and all the other cost pressures. When you
13 are in a growth state, you are in a position of having
14 to invest in new plant and equipment. And it is
15 unfortunate but the reality of that in the electric
16 industry, new plant and equipment tends to cost quite a
17 bit more than what was being purchased 10 or 15 years
18 ago. So it is really unavoidable that you are going to
19 have upward cost pressures when you are in a state like
20 Arizona.

21 When looking at the total picture, the fact that
22 this increase is, in fact, going to be in essence spread
23 over or can be spread over a multiyear period is very
24 significant. And it allows us to put in perspective
25 that 8 percent increase and realize that it is a

1 reasonable amount.

2 Q. Let's move to Section 8 of the agreement,
3 Dr. Johnson, which includes the equity infusions and the
4 52 percent debt ratio. Were these provisions important
5 to RUCO, and why?

6 A. Yes, they were. There is a multiplicity of
7 reasons why they were important. Let me start with just
8 a few of them.

9 First, that there had been a series of requests
10 for rate increases, including the interim request in
11 this proceeding and earlier proceedings, in which sort
12 of the hard fact that you were dealing with that was
13 being presented to the Commission was that,
14 notwithstanding all the other arguments pro and con
15 about different ratemaking theories and different
16 approaches to calculating rate base and the like, that
17 you really didn't have a lot of discretion in resolving
18 some of those issues because you had concern about the
19 bond ratings.

20 And one of the things that RUCO asked me to look
21 at from the very beginning was to look at those issues
22 and to look at how much merit was it. And I concluded,
23 and was very forthright about that in the original filed
24 testimony, that there was significant concern about
25 their bond rating, that they were at the very low end of

1 the entire industry. They are one of the, perhaps the
2 fifth from the bottom of their comparable group of a
3 very large number of companies in terms of how much the
4 bond rating agencies are looking at this company.

5 That is not a position you want to be in. It is
6 nice to be at the head of your class. It is not so good
7 to be at the bottom of your class. And it is not so
8 good at a time where it has become even more significant
9 over the time period of this case when the rating
10 agencies were under and continue to be under significant
11 scrutiny from the government that basically authorizes
12 them to be in the position they were in through the sort
13 of monopoly arrangements that the federal government has
14 in authorizing certain rating agencies. And their
15 information to be relied upon haven't done a very good
16 job in the mortgage, collateralized mortgage obligation
17 areas and other areas. So they are under scrutiny not
18 to sort of let minor problems go and let's just let it
19 go. They are under tremendous pressure right now to be
20 very tough and accurate, and fair, but to be tough.

21 And so then you don't want to be in a borderline
22 situation. You don't want to be the poster child of how
23 the rating agencies are getting tougher. That's not
24 something you want to be in that situation. You want to
25 be able to send some signals to the rating agencies that

1 this is a strong company and it is going to be stronger
2 over time and not give any sort of reasons for the
3 rating agencies to downgrade them. You are already
4 sitting right at the edge of moving into a
5 non-investment grade category.

6 I think we should digress for just a moment and
7 make sure the Commissioners understand the significance
8 of that. And it relates directly back to this role that
9 the government has in sort of setting up S&P and Moody's
10 and Fitch as being these rating agencies.

11 There is concepts of prudence that apply to
12 money managers. The banks in particular, they are
13 regulated by the Federal Reserve. And insurance
14 agencies, the major mutual funds, the major agencies
15 that are the intermediaries between people who
16 ultimately have money and the institutions that receive
17 money, they have a criteria, the concept of investment
18 grade. And they are basically saying that it is prudent
19 for investment grade bonds, but anything below
20 investment grade is moving into a more speculative
21 category that is limited. So it is a very limited
22 subset of agencies and entities. And even for insurance
23 companies and others that might be allowed to invest in
24 them to a small amount, there are severe limitations on
25 how much money they can safely invest below investment

1 grade.

2 So it is kind of like a cliff. If you drop off
3 of it, it is a significant change. It is no longer just
4 a mild little shift in your interest costs, we are just
5 going to bump another tenth of a percent. Potentially
6 it is very significant.

7 When you combine that with the time period that
8 we have just been going through, we are not necessarily
9 out of the woods yet, in which there has been a risk
10 aversion, there has been a flight to quality that has
11 been going on, it is not at all clear that APS could
12 even raise the capital amounts that they need, in the
13 order of half a billion or billion dollars a year, if
14 they were below investment grade. Are there enough
15 institutions out there with that kind of capital willing
16 to write checks to provide funds even with 20 interest
17 rate, it is not clear. Hopefully there would be.
18 Hopefully they could find enough entrepreneurial folks
19 out there willing to invest, maybe wealth funds from the
20 Middle East or whatever. Somebody out there may take a
21 20 percent interest rate. But it is not clear there
22 would be any. We can't just assume that if they lose
23 the bond rating all will be well.

24 So there is this concern. And we talked about
25 it. And I talked about it in my original prefiled

1 testimony. And it became of even greater concern as the
2 market started dropping in December for stocks. And as
3 we were carrying on these negotiations the market
4 dropped even further. And it became clear that the
5 ultimate solution was either customers were going to
6 potentially have to fund the construction program or, if
7 they did not have the bond rating and we need the
8 construction, you have to have some sort of
9 extraordinary surcharges or something of the like, which
10 would be very painful for customers, or we are going to
11 need more equity. And it would be far better to get
12 that equity assurance now rather than trying to get it
13 at very unfortunate circumstances down the road.

14 So from RUCO's point of view, trying to get
15 assurance that we are going to have more equity in the
16 company so that the metrics are stronger, there is being
17 less risk taken by bondholders so it is reasonable for
18 them to lend at more reasonable interest rates, and so
19 that customers won't be brought into the position of
20 being the ultimate guarantors -- and, again, I don't
21 want to -- take an example of something like a
22 bankruptcy scenario, which is, you know, the absolute
23 worst possible scenario that could ever happen,
24 certainly would never happen in this company. But just
25 paint a picture in your mind, what would a federal

1 bankruptcy do. He would order higher rates. And
2 notwithstanding this Commission, he would say you want
3 power, you are going to have higher rates if you need to
4 pay these suppliers.

5 It is, you know, the -- so the point being
6 ultimately customers have risks that they are taking.
7 And to avoid moving from one-thousandth of one percent
8 risk of that to one-tenth of one percent is significant.
9 You don't even want to be thinking those kinds of things
10 and we don't want to think about them. We want to move
11 past that. And we think being realistic about the bond
12 rating, being realistic about the metrics and saying
13 let's get the metrics stronger, they are not that weak.
14 Where is the weakness?

15 The weakness is the FFO to debt ratio. That is
16 the core problem. It is exacerbated by the debt ratio
17 which is somewhat borderline at about 57 percent the way
18 that the bond rating agencies look at it. Both of those
19 can be improved with additional equity or less reliance
20 on debt.

21 So that became a focus of attention for RUCO and
22 became part of what you see in this settlement
23 agreement.

24 Q. And, Dr. Johnson, in describing the current
25 economy, you used an expression flight to quality.

1 Could you just explain what you meant by that
2 expression.

3 A. Sure. In December 2008, specifically, we saw an
4 extraordinary movement in interest rates for U.S.
5 government securities, particularly 20-year and 30-year
6 bonds relative to all other securities, most noticeably
7 against the AAA bonds which are very stable. Normally
8 there is a small gap in their interest rates because
9 clearly even the best AAA rated corporate entity is
10 riskier than the U.S. government, so people demand a
11 little bit higher interest rate. But normally that
12 interest rate gap is relatively stable and modest.

13 In December 2008 we saw that widen. In essence
14 what the pattern was, the corporate interest rates
15 stayed relatively steady at a time when the Federal
16 Reserve was bringing short-term interest rates close to
17 zero. So there was an incentive to move out of
18 short-term instruments like T bills, move into longer
19 term bonds and the like, which would normally drive down
20 bond rates. The bond rates did not come down for AAA
21 but they did come down for the federal government,
22 20-year bonds.

23 So you have got this very noticeable pattern in
24 which investors were in essence panicking. And even the
25 most highly rated AA and AAA corporate bonds were not

1 benefiting from the massive amounts of money that were
2 being pumped into the economy by the Federal Reserve at
3 that time. Instead, people were tending to rush into
4 government bonds, 20- and 30-year bonds, in an effort to
5 avoid the zero percent interest rates or near zero that
6 the fed was offering or was pushing down the treasury
7 yields on the 30-day T bills.

8 So the point being that there was very clear
9 factual evidence that's vivid for anyone to see, and
10 commentators at the time were commenting about, that
11 there was this flight to quality that was taking place,
12 that there was a tremendous amount of nervousness, and
13 that it was part of a broader pattern that helped could
14 explain why the stock market was dropping at that time
15 and why various other markets were acting in the way
16 they were. The LIBOR markets and other markets were
17 going through very unusual gyrations.

18 The core pattern was you had institutions like
19 Fannie Mae and Freddie Mae that had encountered
20 difficulties. So the seemingly very solid institutions
21 were suddenly becoming apparent that there were risks
22 everywhere. And people were reminded of the fact that
23 even the safest investments still have risks. And the
24 investment community, investors in general, started
25 shifting their attitudes and becoming much less tolerant

1 of even moderate forms of risk, such as the difference
2 between a BAA minus bond versus an A bond. Where
3 normally they would tolerate, they would only pay a
4 small -- expect a small premium to have the riskier
5 bond, during this time period investors were showing
6 less willingness to accept that small premium for
7 greater risk.

8 So it was a time period, and it is one that we
9 are not necessarily completely out of the woods on, in
10 which we have to be concerned about minimizing the
11 impression that it is risky to invest in Arizona.

12 Q. Dr. Johnson, what impact will the equity
13 infusions and the improved debt ratio have on the
14 company's FFO to debt ratio?

15 A. Succinctly stated, it will improve the FFO to
16 debt ratio and it will improve the debt to total capital
17 ratios. The two are closely related.

18 The FFO to debt ratio, by its very name you can
19 visualize the amount of debt directly affects it. The
20 other variable is funds from operations, which this
21 Commission affects by determining what rates are allowed
22 and which management affects in determining how much
23 expenses they incur. Funds from operations in essence
24 are a cash flow figure that is the net effect of money
25 coming in from customers and money going out to

1 expenses.

2 The agreement will result in a concentrated
3 effort to improve the balance sheet, to reduce the
4 reliance on debt, to bring in more equity and to borrow
5 less going forward, as well as a general effort to
6 constrain costs and try to improve the FFO to debt ratio
7 through cost controls as well. So I believe those
8 provisions in the agreement are excellent and they are
9 clear benefits to the public as a whole.

10 Q. The language in the agreement, Dr. Johnson, does
11 not guarantee that the imputed debt ratio will drop to
12 52 percent. And it doesn't guarantee that the FFO to
13 debt ratio will improve to any specific level. Why are
14 the provisions beneficial if they fall short of an
15 ironclad guarantee?

16 A. I think we have gotten the attention of
17 management, and that's the first step. There is no
18 question in my mind that management has committed to
19 this program. And there were limitations to what they
20 were willing to sign onto.

21 The exact language was very carefully crafted
22 and negotiated, but there is no doubt in my mind that
23 they have committed to do it. They understand the
24 importance of it. And if they get an order from this
25 Commission endorsing this or even going farther and

1 saying they are commending the parties for having done
2 this, I think they are going to get a clear signal you
3 need to go out and get some equity, that there is an
4 ultimate long-term quid pro quo there from the
5 Commission that that equity will be supported, that the
6 greater amount of equity will ultimately cost customers
7 money. They are going to pay higher rates through
8 higher income taxes in particular. But if the
9 Commission understands that and agrees to it, and
10 certainly RUCO is saying we understand it and we are
11 agreeing to it, then I think they have got the assurance
12 they need on their part.

13 You can get into this question, well, is there a
14 mandatory provision. I am reminded as I thought about
15 that and read some of the transcripts about that of, you
16 know, you can have a contractual provision but you
17 always have the right to breach a contract. A lawyer
18 once pointed that out to me. It is just a question what
19 are the damages and are they speculative and are they
20 provable. So you go into any kind of contract, how much
21 better is a written contract than a handshake?
22 Ultimately maybe nothing really matters so much as
23 whether you truly believe the other party is sincerely
24 going to do what they are promising. If you believe
25 they are, then the language is sufficient. And I

1 believe they are.

2 Beyond that is the fact that APS is a regulated
3 company, has a long-term institutional relationship with
4 this agency. And I think it is not so foolish as to
5 think that it could agree to something like this and
6 then turn around and ignore it and not make its best
7 efforts and not strive to improve the ratios.

8 The language is what it is in part because there
9 was an understanding that the parties could not commit
10 this Commission. The ability to sustain an FFO to debt
11 ratio in part is a function of, you know, in the future
12 going to be, well, what rate relief is provided, are the
13 funds there.

14 Similarly, the ability to manage to any one
15 number is limited. The best management can do is strive
16 to try and control costs, to try to keep the funds as
17 high as possible. And I think the commitment is there.

18 And I think what we have, we have a lot of
19 things in the agreement that, if there is the slightest
20 bit of wavering or doubt in middle management or lower
21 management, somehow what is that agreement, I think
22 there is enough there that it is going to be brought up,
23 no, we cannot renege on this, this was very important to
24 this institution, to APS and to the ACC, we have to do
25 what it takes.

1 There is going to be tough union negotiations.
2 I suspect there is going to be tough negotiations with
3 suppliers and others that are going to have to feel some
4 pain here in order to achieve what we are looking for,
5 but we think we have got a realistic number, we have got
6 realistic expense reductions, and we have reporting
7 requirements that are going to allow this Commission
8 ultimately to decide did they do this or not, is this
9 smoke and mirrors or really \$30 million here.

10 We are going to be able to ask for documents,
11 and say what was your original budgetary documents in
12 this area, I want to see the actual documents from
13 before the settlement agreement, now let me see what the
14 department is actually spending. There are going to be
15 plenty of ways to audit and verify whether these
16 reductions really take place. And I believe they will
17 because management is on board to do it and they
18 understand how far other parties have gone to try to
19 accommodate them.

20 I think they are going to try and accommodate us
21 even though it may be painful at times to talk to
22 employees and say you are not getting the raise you
23 expect or talk to the union and say, you know, we have
24 got a difficult time period and we simply can't offer
25 the kind of benefits that we would have liked to have

1 offered in this time period. So there is going to be
2 some tough decisions but I think it will work out
3 ultimately.

4 Q. You have talked a little bit about some of the
5 performance measures. Were performance measures
6 important to RUCO, and why?

7 A. They were, and for several reasons. One reason
8 was to, and probably the foremost one, was to try to get
9 away from this situation in which there is a lot of sort
10 of suspicion on both sides, where perhaps management has
11 a tendency to think that all of their problems are due
12 to the unwillingness of this Commission to process rate
13 cases as fast as perhaps the company would like to see
14 them processed or unwillingness of RUCO to agree to rate
15 increases of the magnitude management would like to see,
16 but, conversely, from other parties' points of view, say
17 RUCO's point of view, a suspicion are you really holding
18 your costs down as much as you should be, are you really
19 making the tough decisions.

20 The beauty of the benchmark section of the
21 agreement is that you have both parties going into it
22 and agreeing upon specific criteria, specific factors to
23 be measured and to be monitored. So we are going to
24 move away from rhetoric and away from suspicion and into
25 a world of facts and something that people can honorably

1 sit down in a meeting and discuss and talk about saying,
2 you know, why is this particular number deteriorating,
3 why is this particular ratio worse than it was before,
4 or why is it worse than your peer group, what is your
5 explanation for that. Okay, I have heard your
6 explanation, what are you going to do to try and
7 overcome the factors you have just pointed out. It
8 provides, it is a way of moving away from confusion and
9 suspicion towards one of facts and discussion of what is
10 really going on.

11 The other thing that it does, I believe, and it
12 is very significant if you look at the actual list of
13 items, is that it provides an avoidance situation in
14 which management is working very hard to manage the
15 company as well as possible, but focused on different
16 goals than what this Commission cares about or different
17 goals than what RUCO cares about. And I think we have
18 avoided that by bringing forth a list. And that list
19 has a lot of things in there that a typical utility and
20 the typical state probably wouldn't think to put on
21 their list of primary goals for management. Things like
22 renewable energy and things like encouraging energy
23 efficiency, those are not the things that the average,
24 you know, middle manager of the average utility would
25 think first and foremost as the primary goal of the

1 company. But by putting it in that list, it becomes
2 clear that's part of what this company is going to be
3 managing towards.

4 And I think managers want to do their job. They
5 want to do a good job. If they have an agreement what
6 the goals are, I think they are going to strive towards
7 those goals. So I think by expanding the list to
8 include some things that the typical, you know, Harvard
9 business school course on, you know, what are
10 management's goals for a corporation, these are not the
11 things that would normally get listed. But the fact
12 they are there and they have voluntarily agreed to them
13 I think is quite significant.

14 And it is a subtle difference, but I think
15 important. Yes, you might achieve the same result if
16 this Commission had issued an order demanding that
17 management do certain things and demanding that it
18 follow certain goals. But this was a voluntarily
19 reached agreement. It is something that the company
20 offered to do and was willing to do as part of a
21 package.

22 And I think ultimately that will help them sell
23 it farther down the line to the actual lower level
24 managers that have to do the job to actually embrace
25 solar and embrace some of these other technologies.

1 Even if it turns out that it is being bought on the
2 wholesale market or you are paying your customers to
3 provide you with electricity, things that might be a
4 little bit hard to sell in typical corporate culture,
5 the fact that the company has agreed to it and has
6 voluntarily agreed to it as part of this is significant.

7 It is the difference between a carrot and stick.
8 And I think in many situations humans respond better to
9 carrots. And it is analogous in that something you
10 voluntarily agreed to is easier to embrace and to embed
11 into your culture than something that's being forced on
12 you by the government. And admittedly this Commission
13 has the authority to do these sorts of things but I just
14 think it is better for it to come out of this kind of a
15 process.

16 MR. POZEFSKY: I appreciate your indulgence,
17 Your Honor. I just have a few more questions.

18 Q. (BY MR. POZEFSKY) Dr. Johnson, provision 12.2
19 provides an annual cash incentive should not exceed test
20 year levels unless APS has met its performance
21 measurements. Was this an important provision for RUCO,
22 and why?

23 A. Yes, it was. It is an extremely targeted rifle
24 shot way of getting management's attention. If for
25 nothing else it was important in the sense will

1 management agree to this provision, are they really
2 seeing the significance of these benchmarks that we are
3 putting into this agreement, do they realize this is
4 significant to us, that their salaries may be on the
5 line, their jobs may be on the line. Because obviously,
6 if they just ignore these benchmarks and do a terrible
7 job and don't achieve any of them and are failing on
8 every front, then this Commission is obviously going to
9 be very unhappy about the situation. But it is a way of
10 getting management's attention, say, look, they have
11 committed not to -- in essence, they are tying their own
12 personal compensation at the highest levels of the
13 company to whether or not lower level people who have to
14 do the job on their behalf are going to do the job.
15 Their own situation of whether they are going to be, you
16 know, in the newspaper as to -- yes, I understand there
17 is a provision theoretically they could still pay
18 themselves big bonuses and just say, you know,
19 notwithstanding this agreement we are going to do it.
20 But we have seen what happened with AIG and other
21 companies that try to do that. That outfall is far too
22 great. So I don't think that the top executives of this
23 company would do that. I think what they are going to
24 do is try very hard to achieve these performance
25 measures, and I think they are going to be able to

1 succeed.

2 Q. And, Dr. Johnson, the provision on the
3 depreciation expense on the Palo Verde nuclear station
4 and the APS expense reduction commitments, were those
5 also important to RUCO and why?

6 A. Yes. The two are somewhat different. The
7 depreciation that was basically one of the devices used
8 to help close the gap in a resistance on certain
9 participants not wanting to go any higher than the
10 7.9 percent increase that was ultimately agreed upon was
11 about as far as some of the participants were willing to
12 go. And APS was just having trouble making the numbers
13 work.

14 They were well below the 11 percent they were
15 hoping actually to earn. When looking at the
16 projections, they were far below that. They were having
17 trouble getting up to the bare minimum they needed to in
18 order to accept it. The provision on depreciation was
19 about a six-month provision, which was one of the steps
20 to doing that. But ultimately, of course, being able to
21 depreciate the plant over longer years will be
22 beneficial to customers as well.

23 I have forgotten the other provision you asked
24 me.

25 Q. The APS expense reduction.

1 A. Yes. That I think I already adequately covered.
2 In essence, it was very important because it was saying,
3 look, we don't want you to treat this as a situation
4 where you have gotten this big check now from customers,
5 go continue to spend like crazy. Quite the opposite,
6 while they were saying it wasn't a big check, the point
7 being to really make the metrics work you also had to
8 work the problem from more than one angle. You need to
9 try to control the costs.

10 And so that commitment to do it and the ability
11 to audit that commitment and how hard were they working
12 at it, what were they really accomplishing was
13 important. We were trying to create a device somewhat
14 analogous to the way competitive pressures in a
15 downturn, in a recession tends to force efficiencies.
16 And you see a boost in productivity that comes out of a
17 recession. That's one of the good things about
18 recession. There are a lot of bad things, but one of
19 the good things, ultimately it makes companies more
20 efficient. We were trying to create some of that same
21 kind of pressure in a focused way.

22 Q. And, Dr. Johnson, there has been some concern
23 that the renewable projects, the solar project, the wind
24 facility and the transmission line, are discretionary
25 and not mandatory. How do you respond to that and is

1 that a concern for RUCO?

2 A. No, I don't think it is a concern for RUCO. The
3 reason they are not mandatory is only the Commission is
4 in a position to make things mandatory.

5 I don't think the parties felt that it would be
6 appropriate to try to write language in an agreement
7 that effectively would bind this Commission to that
8 degree. This Commission has a role in approving
9 specific projects. It has a role in deciding if a
10 particular project -- if the best response is to an RFP
11 for solar energy or whatever are significantly more
12 costly than natural gas, this Commission ultimately has
13 to decide are you willing to pay that extra cost in
14 order to gain the learning experience and in order to
15 gain the benefits of learning down the learning curve
16 towards that type of energy. It is the Commission's
17 decision ultimately whether to approve the projects.

18 We believe we have enough of a commitment from
19 APS that they are going to facilitate that process.
20 They are going to do what it takes in terms of
21 soliciting projects, trying to figure out whether
22 certain projects they can build themselves and bring
23 them forward to the Commission. We are not worried that
24 they are going to try to use this language to avoid
25 their commitment. We think the flexibility that's

1 inherent in the language really goes directly to the
2 fact this Commission already has a process for reviewing
3 projects and balancing them. And we were trying to find
4 a way in a rate case with a limited number of
5 participants to effectively bind the company to a
6 commitment of what management was going to try to do
7 without appearing to impinge on the Commission's
8 prerogatives or unfairly affect other parties who may be
9 participants in more generic proceedings.

10 Q. Dr. Johnson, my last question, you should have
11 before you a letter that I handed you five minutes
12 before you got up to testify. It is a letter from
13 Commissioner Pierce dated, I believe, August 31st, 2009,
14 which asks a couple questions about when in fact the
15 rates should actually go into effect. I wanted to give
16 you an opportunity to explain RUCO's response to those
17 questions.

18 A. Sure. Let me start with the first one.

19 I believe it was better to synchronize the PSA
20 reduction with the nonfuel related rate increase to have
21 the two offset each other. I think that sends a more
22 stable price signal to customers. I think that will be
23 better than having rates go down and back up again a
24 month or two later.

25 If the Commission for whatever reason wants to

1 reduce the natural -- pass through those savings in fuel
2 costs in November or December, but for provisions in the
3 settlement agreement, the obvious solution would be to
4 have the nonfuel rate increase synchronized and have
5 that all take place in November or December instead of
6 January 1st.

7 In fact, during settlement discussions there was
8 some discussion of having the rate increase provisions
9 take effect in December or even late November. And I
10 think the reason we moved to January 1st was a concern
11 we didn't want to appear to be telling the Commission
12 that you have got to process things faster than you want
13 to. We wanted to be sure the Commission had adequate
14 time to think it through, mull it over, ask all the
15 questions they want to ask.

16 So I can't speak for the parties. I have no
17 idea whether they would consider it a material provision
18 if the Commission decided to maybe split the difference
19 and make both adjustments the 1st of December instead of
20 January 1st. But from my personal perspective, I don't
21 think it would make much difference. We are talking
22 about a 1 percent net increase for customers happening
23 one month earlier rather than a month later. I don't
24 think it is going to make a tremendous difference one
25 way or another.

1 MR. POZEFSKY: Thank you, Dr. Johnson.

2 Thank you, Your Honor; thank you, the parties,
3 for allowing me to ask all those questions. And
4 Dr. Johnson is available for cross.

5 CALJ FARMER: Okay. It is the noon hour. Let's
6 go ahead and take our lunch break and come back at 1:30.
7 Let me ask the parties, though, before who has questions
8 for this witness.

9 MR. MUMAW: I have a handful, Your Honor.

10 CALJ FARMER: All right. Let's come back at
11 1:30 and we will start with cross-exam.

12

13 (TIME NOTED: 12:05 p.m.)

14 (Colette E. Ross, Certified Reporter, was
15 excused from the proceedings.)

16 (A recess was taken.)

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1 (The afternoon session resumed at 1:30 p.m.,
2 reported by Michele E. Balmer, Certified Reporter.)

3

4 CALJ FARMER: Let's go ahead and go back on the
5 record.

6 Several parties indicated they have
7 cross-examination for this witness, and we'll start with
8 the parties in support of the settlement agreement, with
9 APS first.

10 MR. MUMAW: Thank you, Your Honor.

11

12 CROSS-EXAMINATION

13

14 Q. (BY MR. MUMAW) Good afternoon, Dr. Johnson.

15 A. Good afternoon.

16 Q. At several times in your direct testimony, you
17 made reference to an 8 percent increase, or something just
18 south of 8 percent. Do you recall that?

19 A. Yes.

20 Q. Would you agree that the figure that you cited
21 was inclusive of the interim increase previously granted
22 by the Commission.

23 A. Yes.

24 Q. And I think you also alluded to the fact that the
25 non-fuel base rate increase suggested by the settlement in

1 this case would be marginally offset by a reduction in the
2 power supply adjustment mechanism; is that correct?

3 A. Yes, it will be.

4 Q. I think you indicated that you certainly have
5 been a consultant for a great number of years and have
6 appeared in a great number of jurisdictions; is that
7 correct?

8 A. Yes.

9 Q. And I take it as part of your business you kind
10 of keep up with rate designs in various parts of the
11 country?

12 A. In a general way.

13 Q. Are you aware of whether there have been other
14 electric rate increases in the country this year?

15 A. There have, but I would be hard-pressed to cite
16 them from memory. But certainly this -- bearing in mind
17 that the 8 percent does include the interim increase, this
18 8 percent is not out of line with other -- what is
19 happening with other utilities around the country or the
20 west in general.

21 Q. I think you anticipated, Dr. Johnson, our
22 circumstances in Arizona in that respect, at least, are
23 not unique. Is that fair to say?

24 A. No. They -- in general, the industry is starting
25 to experience cost pressures that weren't there 5 or 10

1 years ago where you had many more companies sitting out
2 year after year without having to ask for rate relief.

3 Q. Let me ask you this, Dr. Johnson. You indicated,
4 and, again, I think in response to a question from
5 counsel, about the use specifically of the change in the
6 depreciation rates at Palo Verde as one of the ways to --
7 I think your term was to bridge the gap. Do you recall
8 that?

9 A. Yes.

10 Q. And you indicated that without that particular
11 device that the company's at least anticipated results
12 were well below not only 11 percent, but well below what
13 they believed would be necessary to attract new equity.
14 Do you recall that?

15 A. Yes.

16 Q. Isn't it true that even with the depreciation
17 rate change, even with the pension deferrals, and assuming
18 the company achieves all of the expense reductions called
19 for under the settlement, that the company anticipates
20 that it would still earn well below 11 percent return on
21 equity?

22 A. All of the data that the company shared with the
23 negotiating parties supported that. There were various
24 projections available. And while we wouldn't necessarily
25 endorse or agree with the exact amount of the projections,

1 in general they seemed consistent with historical
2 experience.

3 In the last 12 months, Pinnacle West, I think's
4 earnings, and I just checked it this morning, was looking
5 at one way it was being summarized and presented to the
6 investment community, and it was somewhere in the vicinity
7 of 8 percent return on equity for the year ending in June.
8 And that was a continuation of a pattern that's been there
9 for a while where the company has not been earning
10 anywhere near 11 percent. The projections were suggesting
11 they weren't going to earn 11.

12 We could hope they would earn 11. We couldn't
13 think of a better result than to see the cost cuts and
14 other things be sufficient, but the company wasn't
15 expecting it, and, frankly, we're not expecting it either.

16 Q. I believe there was also some questioning,
17 Dr. Johnson, about the impact of an equity infusion on the
18 company's FFO-to-debt ratio. Do you recall that?

19 A. Yes.

20 Q. And would I be correct in assuming that the
21 reason why, all things being equal, an equity infusion
22 would improve that ratio is because it would either
23 substitute for debt or, in some instances, actually retire
24 debt?

25 A. Yes.

1 Q. And referring to the numerator in that particular
2 fraction, I think you testified that the funds from
3 operations is largely a product of both decisions made by
4 this Commission regarding rate levels and efforts by
5 management to contain costs; is that correct?

6 A. That's correct.

7 Q. And you would agree, would you not, Dr. Johnson,
8 that an equity infusion is not a substitute for an
9 adequate level of funds from operations?

10 A. That's correct. But by the same token, trying to
11 solve the FFO-to-debt ratio purely through raising rates
12 is not optimal either.

13 It was clear, if you look at the debt to total
14 capital ratio, that a contributing factor were the
15 purchased power contracts, which are resulting in an
16 imputed debt level that is around 57 percent. Whereas,
17 the target for -- if you look at Page 25 of my settlement
18 testimony -- let me be very specific here -- there's a
19 table extracted from S&P's published information. And S&P
20 is sort of the most forthcoming with the details of how
21 they go about this. You can see that 57 percent is very
22 close to the high end of the aggressive category, and well
23 in excess of the intermediate.

24 So the problem is not -- now, the other problem
25 is on the FFO-to-debt on the far left column where it's

1 been running around 16 percent or 18, something like that,
2 which is clearly not very attractive either, but it's in
3 the middle of the range. Whereas, the debt to total
4 capital, it's actually the high end of the range.

5 So my point is, we looked at this very closely
6 and became convinced that if we could work out an
7 agreement where ratepayers were providing more funds
8 through the rate increase, that would help with the
9 FFO-to-debt problem. But we also felt that part of the
10 problem was with the imputed debt levels that the agencies
11 were looking at and that this Commission doesn't normally
12 look at. It looks at the funding of the rate base as
13 opposed to the funding that the rating agencies are
14 focused on.

15 Q. And lastly, in that regard, Dr. Johnson, and I
16 think this is consistent with your testimony, with regard
17 to the company, the debt issue is not so much the -- what
18 I would call the stated debt or conventional debt and so
19 forth, but the imputed debt from purchased power contracts
20 and sale and leasebacks and the like of that. Would you
21 agree with that?

22 A. Yes. And the reason I say that, if you look at
23 the center column, FFO to interest, it's like
24 triangulating a mystery trying to figure out what is going
25 on here. Eventually it becomes clear.

1 If you look at the center column, the FFO element
2 is common, but what changes is we're focussing only on the
3 interest. And so interest, of course, is a function of
4 the debt that this Commission looks at. And relative to
5 interest FFO, the funds being provided by ratepayers are
6 adequate. The problem is the funds provided by ratepayers
7 are not adequate relative to the total obligations of the
8 firm, including the purchased power contracts.

9 And I don't want to make it sound like I'm
10 against purchased power. I'm just trying to say this is
11 part of the mystery here. That the agencies view those
12 long-term commitments to buy power in a way very similar
13 to a leaseback of a power plant at 100 percent debt. And
14 they're not including those lease payments or power
15 purchase payments as an interest component, but they are
16 looking at it in terms of the FFO-to-debt, and they're
17 looking at it in terms of the total debt to capital. And
18 in parts of this process, they are imputing the risks
19 associated with those.

20 And that's not an unreasonable thing for them to
21 do, if you think about it, because they're basically
22 trying to provide ratings for debt holders, and to allow a
23 bank or an insurance company to judge how much risk is
24 there if they lend their money to APS.

25 And the problem from a debt holder's point of

1 view is purchased power is pretty important, too. So
2 they're going to be right at the front of line wanting to
3 be paid if there's ever a crunch. Their demand to be paid
4 for their power is a high-priority payment, arguably a
5 higher priority than the payment on bond interest.

6 So a rating agency legitimately needs to think
7 about this and define their way of doing it. And the end
8 result is that I believe that the secret to solving the
9 problem is partly boosting the FFO, and partly backing off
10 the amount of debt such that these metrics move better
11 into line and move farther up this chart.

12 MR. MUMAW: Thank you, Dr. Johnson. I have no
13 further questions.

14 CALJ FARMER: Mr. Grant, did you have questions
15 for the witness?

16 MR. GRANT: I do. Thank you, Judge.

17

18 CROSS-EXAMINATION

19

20 Q. (BY MR. GRANT) Mr. Johnson, good afternoon.

21 A. Good afternoon.

22 Q. It's good to see you. Mike Grant for Arizona
23 Investment Council.

24 I just wanted to follow on a few areas. Let me
25 go to one that Mr. Mumaw just discussed to a certain

1 extent with you. No, let me do this first.

2 I get the impression from your discussion with
3 Counsel in the opening, and I don't want to synthesize
4 this too much, but the rating agencies are just less
5 tolerant than they used to be in evaluating and rating
6 companies than certainly before the market events which
7 you described over the past year to 18 months.

8 Is that a fairly accurate summary of what you
9 said?

10 A. A little bit of an overstatement. Let me try to
11 draw a slight distinction. I was stating a concern that
12 the agencies may become less tolerant, and there's a
13 reason to be concerned that that could happen given the
14 pressures they're under and the scrutiny they're under
15 because of their failure to adequately evaluate the risks
16 of collateralized debt obligations, securitized mortgages
17 and other products, investment products, that led to the
18 financial crisis of last year, which has had enormous
19 costs to the American economy. They were part and parcel
20 of the problem, and so they're under quite significant
21 scrutiny right now.

22 I have not seen any indications that they have
23 officially announced they're tightening any of their
24 criteria. What I am suggesting, though, is that we have
25 reason to be concerned that they may be less accommodating

1 in making a waiver of their criteria than they would have
2 been a few years ago.

3 Q. Stated another way, is it possible that in these
4 circumstances a rating agency might feel more compelled
5 to, if you will, hold fast to the floor of an 18 percent
6 FFO debt than it would have been in the past?

7 A. Yes. Or put another way, they might be less
8 willing to sort of look the other way if the results of
9 this rate case were very disappointing for APS. In the
10 past, they might have said, well, these things come and
11 go. The Commission will -- you know, if there's a problem
12 here, the Commission will figure it out within a year or
13 two and give them more relief.

14 They might not want to wait another year or two.
15 Under current circumstances, it seems much less likely
16 that they would do that. They would much more likely go
17 ahead and lower the rating based on an adverse order that
18 they perceive is adverse. Where that line is, no one
19 knows.

20 I'm not saying that -- I'm not agreeing with your
21 characterization that 17.9 might have dropped the hammer.
22 I'm just trying to suggest that a reaction to what they
23 perceive to be an adverse order might be more severe in
24 the current conditions than it would have been a year or
25 two ago.

1 Q. Let me move more generally to the market, and you
2 also commented on this in your questioning by
3 Mr. Pozefsky.

4 Just in general, it seemed to me what you were
5 saying is that the market, and by that I mean investors in
6 the market, are just less risk tolerant than, again, they
7 might otherwise have been but for what we have lived
8 through over the past 12 to 18 months.

9 A. I think there are indications that, as we sit
10 here today, they are somewhat less tolerant. As we were
11 sitting in the negotiations a few months ago, there was
12 even more of an air of panic or concern or flight from
13 risk than there is today, but we're not out of the woods
14 completely. We could -- it's certainly well within the
15 realm of possibility that market conditions will turn
16 around and dip back down to the kind of conditions we were
17 in in March and February.

18 So there are indications of some greater aversion
19 to risk currently than there were, say, a year and a half
20 ago; not as severe as they were in the midst of the
21 negotiations in February, March.

22 Q. Given that, does that make a decision on when to
23 take an equity issue to the market at hopefully precisely
24 the right time more difficult?

25 A. I think it's always difficult. If I were the

1 company, I would go to the market right now. But if
2 they're not willing to do that, then I would certainly
3 hope the market doesn't turn down on them in the next four
4 months.

5 Their problem is they've committed to get the
6 equity. If they ever -- you know, if they found
7 themselves in the situation Bank of America was in in
8 February, that's a terrible situation to be in because
9 your stock price starts getting so close to zero it
10 doesn't matter how many shares you issue, you can't raise
11 any substantial amount of capital. So that's just a vivid
12 example of the problem. You can't simply issue lots and
13 lots of stock to solve the problem if investors have lost
14 faith in the company. At some point there's -- you really
15 can't raise the capital in significant amounts.

16 The timing is left to them. I believe that they
17 will, in fact, issue the 700 million within the next
18 couple of years, and I certainly hope they would. And I
19 would expect them to do a significant chunk of it right
20 after this order, if the order adopts the settlement
21 agreement.

22 Q. That might be an opportune time to go to market
23 would be after the Commission had adopted this settlement
24 agreement, if indeed they do?

25 A. Again, the problem with tying it, that's their

1 decision. They would follow the market for their stock
2 much more closely than I do.

3 The essence of the problem is they -- from their
4 point of view, they want to issue it at a relatively high
5 price level. There will be less dilution of their existing
6 stockholders. They don't have to push as hard to raise
7 the given amount of capital. So they have every incentive
8 to try to time the market, as I'm sure everyone does, but
9 it's impossible to perfectly time the market.

10 I would note they made the commitment at a time
11 when their stock was far below book value and was at, in
12 fact, a significant low. It has since pulled up from that
13 since the settlement was announced. But they made the
14 commitment at a bad time in the market, and to me that was
15 very significant that management was willing to do that.

16 Q. Would you agree with me that there's also a
17 ratepayer benefit to maximizing the value of the equity
18 issuance as well?

19 A. There probably is, but I haven't thought it
20 through. I'm not sure what that benefit would be.
21 Obviously, as long as they raise the capital, ratepayers
22 are provided with the benefits of the capital. I haven't
23 thought it through as to whether there's any particular
24 benefit to ratepayers of raising it with fewer shares than
25 otherwise.

1 MR. GRANT: Dr. Johnson, that's all I've got.

2 Thank you very much.

3 CALJ FARMER: Okay. Mr. Crockett.

4 MR. CROCKETT: Thank you, Your Honor.

5

6

CROSS-EXAMINATION

7

8 Q. (BY MR. CROCKETT) Good afternoon, Dr. Johnson.

9 A. Good afternoon.

10 Q. My name is Webb Crockett. I represent
11 Freeport-McMoRan Copper and Arizonans for Electric Choice
12 & Competition. I just have a few questions that I want to
13 ask you that deals more with the process than the
14 substance of the matters that both Mr. Mumaw and Mr. Grant
15 has questioned you about.

16 You did participate in the negotiations
17 concerning this settlement agreement, did you not?

18 A. Yes, I did.

19 Q. And I think you probably participated pretty much
20 in all of the sessions, did you not?

21 A. I think so, but over the phone.

22 Q. And would you classify those as extensive
23 negotiations that were ongoing?

24 A. Yes, and very detailed and with a lot of active
25 participation.

1 Q. And are you aware of any parties who may have
2 wanted to participate in those negotiations not being able
3 to participate in them?

4 A. No. And, in fact, I recall instances in which
5 scheduling efforts were made to try to accommodate as many
6 people as possible. So when people had conflicts, often
7 the schedule was rearranged to try to accommodate those
8 participants.

9 Q. And are you aware -- you may or may not be
10 aware -- that 22 signatories signed the settlement
11 agreement. Are you aware of that?

12 A. Yes.

13 Q. And basically, all who participated in the
14 negotiations did sign the settlement agreement, did they
15 not.

16 A. Yes.

17 Q. With one notable exception, who happens to have
18 an issue relating to the APS line extension policy.

19 Were the participants in those settlement
20 negotiations pretty well representative of all of the body
21 of ratepayers of Arizona Public Service Company?

22 A. I think we had about as broad a participation as
23 I have ever seen. There were a few interest groups that
24 were not directly represented. There was -- I don't
25 recall anybody speaking up on behalf of churches. That

1 happens that that was a concern that other participants
2 spoke up about and it was dealt with.

3 In terms of small business, RUCO sort of stood in
4 lieu of being a representative of them in some sense and
5 many of their concerns would be shared by the small
6 business group, but they did not directly represent small
7 businesses. And the Staff, similarly, wouldn't be
8 concerned about and thinking about those people who were
9 not directly in the room.

10 But certainly there was an unusually diverse mix
11 of interests being directly represented in terms of even
12 low income consumers were represented. Those who are
13 interested in more energy efficiency were represented and
14 so forth.

15 Q. In your experience in participating in rate cases
16 around the country, have you experienced such a situation
17 with reference to negotiating settlement agreements?

18 A. No. Much more typically the negotiation would be
19 either between two or three parties, but major parties.
20 So, for example, perhaps the large industrial users, the
21 public interest representative, and the utility, or maybe
22 one or two more, but that would be about it. It would be
23 very rare to have this number of intervenors and to have
24 that many intervenors who were willing to and had the
25 patience and the resources to sit through hour after hour,

1 day after day of negotiations as happened in this case.

2 Q. When negotiations were started with the variety
3 of different interests represented in those negotiations,
4 were you of the opinion that it would be possible to bring
5 about a settlement agreement among all of the parties?

6 A. I was not expecting a comprehensive settlement.
7 I thought there was a fairly good chance that at least one
8 or two of the major parties would settle with the company
9 and there would be a bunch of other parties unhappy and
10 not signing on. I think that was a much more likely
11 outcome.

12 We have seen that in RUCO's case, in fact,
13 occasionally has not participated or has not agreed to the
14 final settlement because they were not satisfied with the
15 terms. To have, say, one of the environmentally oriented
16 groups or perhaps the large industrials or Coke or some
17 other specific interest saying, look, I'm here for a
18 reason, and it's fine that you guys settled this issue
19 about rate of return, but you haven't solved my problem of
20 interruptible rates, or whatever it might have been, would
21 be a much more likely outcome.

22 So I think to get this sort of comprehensive
23 settlement took a lot of extra effort, it was a little bit
24 surprising, but I think it was worthwhile.

25 Q. You probably observed a lot of give and take

1 among the parties during the settlement negotiations, did
2 you not?

3 A. Yes.

4 Q. Also during the settlement negotiations, would
5 you agree that the negotiating parties knew that the
6 settlement had to be in the general public interest?

7 A. Yes.

8 Q. And for that reason, probably some parties were
9 willing to give in areas where they otherwise would not
10 have been willing to give if this thing had gone to -- if
11 this case had gone to a litigated proceeding before the
12 Commission; is that correct?

13 A. Yes. I think there was specific issues where
14 people who might normally just vehemently be opposed to a
15 particular provision weren't so vehement, or fairly early
16 on signalled a willingness to accept something because
17 they recognized that would be attractive to the
18 Commission, that that provision clearly showed a benefit
19 to people beyond the room or people who were typically
20 underrepresented.

21 Q. Would I be correct in stating that there was a
22 general philosophy among the parties to the settlement
23 negotiations that they ought to be bringing about a
24 settlement agreement that would be in the broad public
25 interest?

1 A. Yes, very much so.

2 Q. And RUCO does support this settlement agreement
3 as being in the interest of the public, does it not?

4 A. Yes.

5 MR. CROCKETT: Thank you, Dr. Johnson. That's
6 all I have to say.

7 CALJ FARMER: Mr. Robertson.

8 MR. ROBERTSON: Thank you, Your Honor.

9

10 CROSS-EXAMINATION

11

12 Q. (BY MR. ROBERTSON) Good afternoon, Dr. Johnson.

13 A. Good afternoon.

14 Q. My name is Larry Robertson. I'm appearing in
15 this proceeding on behalf of the Mesquite Group, whose
16 members are members and participants of the merchant
17 generator community here in Arizona.

18 I have, as I have previously indicated on the
19 record, provided your counsel and you with copies of the
20 series of questions I intended to propose and will pose to
21 you this afternoon.

22 But before I do that, I would like to follow up
23 on what you and Mr. Crockett were just discussing and, on
24 behalf of my clients and myself, publicly acknowledge on
25 the record and express our appreciation for what we felt

1 was a very substantial contribution to the settlement
2 process that was made by you; Mr. Ralph Smith, the
3 Commission Staff's consultant; and Kevin Higgins,
4 Mr. Crockett's clients' consultant.

5 You alluded a moment ago to how a number of
6 varying interests that normally might not be embraced
7 within a settlement agreement were captured within this
8 one. And in my opinion, one of the major reasons is
9 because you and Mr. Smith and Mr. Higgins were willing,
10 literally on the run, to crunch the numbers and assist in
11 the analyses of various issues and propose resolution of
12 those issues as they came up in real-time during the
13 course of our various negotiating sessions. And I think
14 that played a major role in allowing the process to retain
15 its momentum and move forward to a successful conclusion.

16 So again, on behalf of Mesquite Group and myself,
17 I would like to express our appreciation to you.

18 A. Thank you.

19 Q. Against that background, I'm going to start from
20 my list of questions. And in each instance, I will give
21 you a reference to your prepared direct testimony that was
22 submitted in support of the settlement agreement in case
23 you would like to refer to that portion of your testimony,
24 but hopefully my lead-in to the question will give you the
25 context.

1 I'll start with Page 8, Lines 4 through 7. In
2 this area of your prepared direct testimony, you refer to
3 how the settlement agreement, quote, establishes specific
4 operational and financial performance measures for APS,
5 close quote, which would relate to, quote, important
6 goals, close quote, of the settlement agreement.

7 One of those performance measures pertains to,
8 quote, APS's level of major capital expenditures and its
9 consideration of available alternatives in connection with
10 such capital expenditures for generation facilities, close
11 quote, does it not?

12 A. Yes.

13 Q. Would you agree that that performance measure is
14 intended to provide the Commission and interested persons
15 with insight into whether APS has made intelligent
16 decisions in connection with major capital expenditures
17 for generation resources?

18 A. Yes.

19 Q. I'm going to move now to Page 21, Lines 8 through
20 16 of your prepared direct testimony. In this area of
21 your prepared direct testimony, you discuss how the
22 prospect of APS, quote, losing access to credit markets on
23 favorable terms during these turbulent times, close quote,
24 influenced RUCO to revise its original position of, quote,
25 strict reliance on the historical test year, close quote,

1 in this rate case.

2 A. Yes.

3 Q. Would you agree that the loss of access to credit
4 markets on favorable terms to which you refer could also
5 include APS's loss of access in connection with APS's role
6 as a participant and purchaser in the competitive
7 wholesale power market?

8 A. There's no question that if APS were downgraded,
9 it would be -- it would have negative consequences for the
10 wholesale market since APS is a major participant in that
11 market. Counterparties would be either less willing to
12 deal with APS, or if they had no choice but to deal APS
13 and they want to deal with APS, their investors in turn
14 may be less willing to provide them with funding. So I
15 think projects may have difficulty going forward if it's
16 backed up by a contract from a company whose credit itself
17 has become questionable.

18 So the ability to fund, say, a solar project that
19 an entrepreneurial group were putting together and needing
20 to be able to go out and get dollars of capital to
21 assemble that project based in part on the assurance of
22 being able to sell the power to APS, well, if APS's
23 ability to fulfil that contract and write the check every
24 month starts becoming no longer sort of taken for granted
25 but becoming a matter of concern, then the investment

1 bankers or banks that would fund the entrepreneurial
2 venture might be unwilling to do so. So the consequences
3 are potentially significant for the wholesale market.

4 Q. And similarly, with regard to existing merchant
5 generator plants that were already constructed and in
6 operation, if APS was competing with another utility to
7 purchase capacity and output from that plant, APS's having
8 less favorable credit ratings could be an adverse impact
9 against APS's ability to successfully compete for that
10 capacity and output, could it not?

11 A. It could in that the likelihood of that becomes
12 much more significant if they're no longer investment
13 grade. I mean, if the merchant plant is looking at an
14 offer from Nevada Power or Public Service of Colorado or
15 whomever, versus APS, and there's a slight difference in
16 bond rating but they're both investment grade, it's much
17 more likely that other factors like line losses and
18 location relative to the merchant plant, other things are
19 just totally swapped.

20 But just sitting there saying, I don't even know
21 that I want APS to be in my group to be considered,
22 considering that I'm not so sure they're going to pay me,
23 and I'm not so sure how am I supposed to explain it to my
24 investment bankers why did I sell to them if they ever had
25 problems, it could become an issue where APS would find

1 itself having trouble competing against its sister
2 utilities in the region.

3 Q. Okay. Let's turn now to Page 24, Lines 17 to 21
4 of your prepared direct testimony. In this area you
5 attribute part of APS's chronic, quote, weak rating, close
6 quote, to the fact that APS has some long-term purchased
7 power contracts, quote, which are interpreted by the
8 credit rating agencies in a similar manner to debt, close
9 quote.

10 A. Yes.

11 Q. However, in making this observation, you do not
12 intend to suggest that APS's credit metrics would
13 necessarily have been better if they issued long-term debt
14 to acquire or substitute for the power resources
15 represented by the purchased power agreements, do you?

16 A. I wasn't suggesting that, and that wouldn't be
17 very likely. Typically, if APS were building its own
18 project, it would use a balanced mix of debt and equity.
19 And that's precisely the point, that if it weren't relying
20 on purchased power, it would likely be paying more income
21 taxes and basically having more equity to fund the plants
22 that it would have built itself. And when building those
23 plants, it's unlikely they would have used 100 percent
24 debt, so it's unlikely that you would get the sort of
25 FFO-to-debt in these other metrics that we're seeing here.

1 It's a direct function of the decision by the
2 company and the Commission to try to encourage competition
3 and to diversify away from all self-owned plants. That
4 there are these consequences for the financing of the
5 company that I don't think have been adequately thought
6 through. And it's becoming clear in this case that those
7 have mounted to the point where some compensation needs to
8 be taking place. In essence, you have to have some
9 additional equity in your capital structure to help
10 balance the purchased power contracts.

11 Q. And the company in that regard needs to be in a
12 position to successfully issue that equity in order to
13 achieve that balance, correct?

14 A. Yes.

15 Q. In that regard, won't the infusion of an
16 additional 700 million in common equity and the average
17 annual reductions of 30 million in expenses contemplated
18 by the settlement agreement have the effect of diminishing
19 the relative role which that imputed debt attributable to
20 long-term purchased power agreements would perform in
21 relation to APS's overall credit metrics?

22 A. I'm not quite sure I understand your question.

23 Q. Let me try rephrasing a different way.

24 In your opinion, what effect will the additional
25 equity infusion contemplated by the settlement agreement,

1 coupled with the contemplated reduction in annual expenses
2 on the order of \$30 million a year, have on APS's
3 FFO-to-debt ratio?

4 A. Both of those -- when they take place, both of
5 those will help improve the FFO-to-debt ratio. No
6 question about that.

7 And in turn, the only other way to improve the
8 FFO-to-debt ratio under this time period would be to issue
9 less debt or find some other -- you know, enter into fewer
10 purchased power contracts. Do other things to try to
11 change the denominator in the FFO-to-debt ratio.

12 The equity infusion tends to make it feasible to
13 issue less debt or even to retire debt to a small extent,
14 but in and of itself isn't reducing debt. The need for
15 continued financing will be there over the next few years.
16 The equity alone, unless they issue far more than the
17 700 million, equity alone would not be sufficient to cover
18 all of the financing needs over the next four or five
19 years by any means.

20 So they're going to have to deal with more than
21 just the equity. The equity is a major step in the right
22 direction, and they've committed to rebalancing capital
23 structure. So one way or another, they're committed to
24 the end result that's needed, which is to get the capital
25 structure a bit less leveraged and more conservative.

1 Q. I may come back to that area in a moment, but
2 let's move on to Page 26, Lines 12 through 22 of your
3 prepared direct testimony.

4 In this area you discuss how, quote, a further
5 deterioration in APS's financial metrics could make it
6 very difficult, if not impossible, for APS to acquire the
7 funds it needs to finance its construction program.

8 Would you agree that such a deterioration in
9 APS's creditworthiness could also adversely impact the
10 terms and conditions on which APS could obtain credit, and
11 perhaps its ability to obtain credit at all, in connection
12 with its role as a participant and purchaser in the
13 competitive wholesale power market?

14 A. Yes. So if, for example, you're asking me, well,
15 don't worry about it, you don't need to finance a
16 construction program, let someone else build everything
17 and just rent it from them, I don't think that's going to
18 work. The credit concern would also apply to any effort
19 to rent property from someone else or to purchase power
20 from somebody who builds a plant to serve your needs.

21 So to the extent that the need is actually there,
22 whether they build it themselves, lease it from someone
23 else, or purchase the service out of that plant, under any
24 number of scenarios the core issue is: Are you going to
25 have the cash flow available to pay the people who

1 ultimately put up the capital?

2 So if it's a merchant plant, they ultimately are
3 raising capital as well. And even if it's, you know, a
4 merchant that has very deep pockets and doesn't need to go
5 out into the market, they're going to say, well, why
6 should I be building a plant for APS when I can build a
7 plant for PacifiCorp or somebody else who has better
8 prospects from my point of view of paying me, and I'm not
9 going to have the hassle of dealing with all of the
10 problems if I shut down the contract and start sending the
11 power somewhere else and I've got a big lawsuit because
12 APS is, you know, screaming because they are expecting the
13 power and I'm not giving it to them, I'm giving it to
14 somebody else. It's a hassle they're not going to deal
15 with. So the core problem is there regardless of whether
16 they self-build or whether they buy from someone else.

17 Q. Let me build upon that last response with an
18 additional question that was not on the list, Dr. Johnson.

19 The record in this proceeding indicates that
20 looking out into the future, as a part of its effort to
21 comply with its obligations under the Commission's
22 Renewable Energy Standards, APS may be looking at one or
23 more utility-scale solar generating facilities that it may
24 or may not own.

25 Wouldn't the very sort of considerations that you

1 have been testifying about with regard to its ability to
2 obtain credit or finance projects on its own that was
3 against the background of conventional generation
4 resources also be applicable to those larger scale solar
5 facilities as well?

6 A. Well, not only would they also be, but I think
7 you could argue they are even more of a concern because a
8 solar project reminds me a little bit of a nuclear
9 project. There are good things about the cost function in
10 terms of you have got -- once you build it, you have got
11 stability for many, many years and you're not having to
12 worry about the natural gas market or the coal market.

13 On the other hand, you've got to finance a larger
14 amount because a larger proportion of the total cost of
15 the project is the fixed cost that you pay day one to
16 build it. And so the ability to finance a project on
17 attractive terms, reasonable cost for your capital you're
18 putting in, is a greater concern for a nuclear project or
19 a solar project than it would be for, say, a natural gas
20 project.

21 The most extreme case, something like that, of
22 combined cycle or combustion turbine, the capital costs
23 are relatively small compared to those other technologies,
24 so the need to finance and all of those concerns are less,
25 but you have a different risk you're dealing with, which

1 is the risk of escalating natural gas prices 5, 10, 15, 20
2 years from now.

3 Q. Okay. Let's turn to Page 31, Lines 12 through 14
4 of your prepared direct testimony. In this area you
5 discuss how the cost reductions provided for in the
6 settlement agreement will help APS to maintain or improve
7 its bond ratings. I believe some of your previous answers
8 to my questions may have answered this one, but I'll pose
9 the question anyway.

10 Would you agree that, in turn, those same cost
11 reductions would have a collateral benefit of helping APS
12 to maintain or enhance its creditworthiness as a
13 participant and purchaser in the competitive wholesale
14 power market?

15 A. Yes.

16 Q. And finally, with reference to Page 32, Lines 2
17 to 5 of your prepared direct testimony, in this area you
18 discuss how the cost control and increased efficiency
19 measures contemplated by the settlement agreement could
20 motivate APS, quote, to negotiate better pricing from
21 suppliers, close quote.

22 Would you agree that improving APS's
23 creditworthiness as a result of the settlement agreement
24 also could induce vendors to offer better prices and terms
25 to APS than otherwise might be the case?

1 A. Certainly it's a possibility. I think the
2 greater concern is sort of the flip side. That failing to
3 take these measures, if their creditworthiness were to
4 decline, and it's going to be a big headline in every
5 newspaper if that happens, and, again, it's going to be
6 one of the rare instances where a utility drops out of the
7 investment grade, so it's newsworthy. You know, even the
8 smallest vendors are going to sort of be aware of it and
9 start thinking, well, you know, maybe I shouldn't be
10 granting those relatively generous terms that I have had
11 of 60-day credit, or whatever, because I have always just
12 assumed I'm going to get paid so, you know, why not cut
13 them a good deal to try to get the business. Even smaller
14 vendors may become nervous and want a little higher prices
15 or be a little less aggressive in cutting their prices.

16 So I guess I'm a little more concerned on the
17 flip side that were they to lose the bond rating, there
18 might be adverse repercussions that would show up in
19 operating expenses that would be very hard to trace back
20 to the decision not to provide the regulatory support but
21 were real -- a real reality that ought to be considered in
22 evaluating the settlement and evaluating whether this rate
23 increase is in the public interest.

24 Q. Dr. Johnson, one last area with a question or
25 two. Mr. Crockett established through his cross-

1 examination of you that you were intimately involved in
2 the settlement negotiations throughout.

3 I gather it would be fair to say that you have a
4 good and a comprehensive knowledge of the settlement
5 agreement as an entire document, do you not?

6 A. Yes.

7 Q. In your opinion, do you believe that Commission
8 approval of the settlement agreement as an entire package
9 is crucial to placing APS in a financial position where it
10 will be able to discharge the numerous obligations it has
11 agreed to undertake under the settlement agreement?

12 A. I would rather not use the word crucial, but I
13 would say I think it would be wise for the Commission to
14 adopt the settlement agreement.

15 And to the extent there have been various
16 concerns expressed through questions that I have read in
17 the transcript, in almost every case, perhaps every case,
18 I think that concern can much more effectively be
19 accomplished through language in the Commission's order in
20 which in adopting the settlement the Commission expresses
21 as a matter of policy either additional expectations for
22 the future as to how it will scrutinize things.

23 If it feels certain language is vague, then adopt
24 the agreement as it is, but make clear that in its review
25 role in reviewing reports and the like, it's going to take

1 a tough stance or it's interpreting language in a certain
2 way.

3 To the extent, for example, the Commission
4 believes that the commitment to renewable projects is not
5 strong enough, the Commission can easily solve that by
6 adopting the settlement as is and expressing its intent to
7 effectuate the terms of the agreement through the other
8 dockets that are under this Commission's control.

9 So I think the Commission has ample opportunity
10 through the language of its order to clarify its position
11 and to go beyond the settlement in appropriate ways where
12 the evidence supports that, and without undermining the
13 settlement and without creating a situation in which any
14 of the parties would feel compelled to ask for rehearing.

15 MR. ROBERTSON: Dr. Johnson, thank you. That's
16 all I have. I wish you a safe trip back home.

17 THE WITNESS: Thank you.

18 CALJ FARMER: Okay. Questions from Staff or any
19 other party in support of the settlement agreement?

20 (No response.)

21 CALJ FARMER: All right. Ms. Pecora?

22 MS. WYLLIE-PECORA: Thank you, Your Honor. I
23 just have one question.

24

25

1 CROSS-EXAMINATION

2

3 Q. (BY MS. WYLLIE-PECORA) At some point I heard
4 you say that this is a growth state. What criteria do you
5 look at to be a growth state?

6 A. I think it shows up in every metric over a
7 50-year period. If you were to look at population growth,
8 if you looked at number of households, if you looked at
9 total number of buildings, total number of square feet,
10 certainly if you looked at the kilowatt hours of
11 consumption, Florida, Arizona, to some degree Texas, parts
12 of California, are sort of our classic examples of growth
13 states. I think that's a fair term that most people agree
14 to. That's not to say they're growing right this minute,
15 just that historically Arizona has been a growth state.

16 Q. So compared to Delaware or Connecticut or
17 someplace like that, it's a growth state here?

18 A. Right. Compared to probably Florida and more of
19 the 50 states. Even if you take the extreme cases like
20 Michigan, or whatever, where people are perhaps leaving,
21 it's just it has tended to grow faster. You see it in the
22 census every 10 years. You see it in the reapportionment
23 of congress that states like Arizona every decade or two
24 pick up another congressman and things like that.

25 MS. WYLLIE-PECORA: Okay, thank you. That's all,

1 Your Honor.

2

3

EXAMINATION

4

5 Q. (BY CALJ FARMER) I have some questions for you,
6 sir, from Commissioners.

7 A. Okay.

8 Q. I'll start with some from Commissioner Newman.
9 Commissioner Newman says that he understands that APS
10 wants to put fuel costs that were in the power supply
11 adjustor into base rates. And his question is, is it more
12 difficult to break out fuel costs when they are included
13 with all other costs, and why is this good for ratepayers?

14 A. I think from a consumer's point of view in terms
15 of information on the bill, having a line item for fuel
16 and purchased power has certain disclosure attributes that
17 are something that if the Commissioner is interested in
18 pursuing that, I would not recommend against pursuing it.
19 I would certainly recommend against taking action right
20 this minute in this particular proceeding, because it's a
21 concept that would apply to other utilities under their
22 jurisdiction. And I think the right way to look at a
23 broad policy issue like that is in a generic proceeding in
24 which the other utilities have a chance to participate.
25 So that's one side of it.

1 And certainly given that perspective, to answer
2 the question narrowly, it's a little bit more difficult
3 for a consumer to figure out how much of their bill is
4 attributable to fuel and purchased power when those costs
5 are routinely rolled into a base rate every few years than
6 if they were distinct and separate. It's a little bit
7 analogous to the issue that's been raised about DSM costs
8 and whether perhaps those should be in their entirety
9 split out in a line item rather than a portion being
10 reported separately.

11 As to the other side, and it's not clear which
12 side he was most interested in and if he wanted me to
13 explore all of it, I'll briefly mention another side of
14 the question is why might it be important to do what is
15 happening in the settlement. And the answer is because we
16 want continuity of policy from the Commission. It's very
17 important that when the Commission changes policy, it does
18 so carefully and deliberately and thinks through all of
19 the consequences as best it can.

20 In this particular area, there's some very
21 significant consequences for the 90/10 sharing. RUCO
22 supports the 90/10 sharing, and I would be glad to explain
23 why, but in summary it provides an incentive for
24 management to purchase power and to purchase fuel as cost
25 effectively as possible within the practical limits of a

1 regulatory scheme.

2 That if you were to set up a system in which
3 10 percent of fuel and purchased power costs would forever
4 more be absorbed by shareholders, the company would
5 eventually go bankrupt. You simply can't do that. It's
6 not practical. The whole system of regulation is based on
7 the premise that over time and on average, customers will
8 reimburse the utility for its costs and give it a chance
9 to earn a fair return. And to take a major item like fuel
10 and purchased power and say, well, you're only going to
11 recover 90 percent of that just wouldn't work. The system
12 would break down. So it's not really a viable option.

13 When we talk about a 90/10 sharing, what we're
14 really talking about is 10 percent at the margin of
15 decision-making. When they're making decisions day-to-day
16 on this contract or that and using this vendor or that,
17 and whether they hedge in this manner or that manner,
18 those are the types of decisions that they have some real
19 control over, and they can have a real impact on
20 consumers.

21 And having 10 -- when they're looking at each one
22 of those decisions and recognize that 10 percent -- if I
23 mess up and I make the wrong decision here, 10 percent of
24 my mistake is going to be borne in my earnings per share
25 that are affecting my personal compensation, or whether or

1 not the board keeps my contract or I stay with this
2 company, et cetera, so this is real money and it matters
3 for at least a couple of years, and that's kind of the way
4 it works.

5 To full circle back to his question, the way it
6 works is eventually, after a couple of years, if you had a
7 really long-term arrangement, say, a coal contract that's
8 20 years, well, it's 10 percent the first couple of years,
9 and then eventually -- because unless the Commission steps
10 in and says this was imprudent and disallows permanently a
11 portion of the contract, a portion goes into base rates
12 and eventually the 90/10 sharing stops.

13 So the point is, the 90/10 is a good policy. And
14 part of the reason it works is it tends to be focused on
15 the immediate decisions management is making, and there's
16 time for review by the Commission for prudence and other
17 concerns. And as long as it's not a long-term concern,
18 there was not imprudence, then eventually we step in and
19 customers will reimburse the full 100 percent.

20 That's the theory behind it, it's a sound theory,
21 and I would urge the Commission not to change it quickly.
22 If you're thinking about changing it, at least look at it
23 carefully with an opportunity for all of the parties to
24 explain the options, and there are other ways the
25 underlying concerns could be solved.

1 Q. So would you agree or disagree that eliminating
2 the 90/10 split for the PSA places more risk on
3 ratepayers?

4 A. I think ultimately it puts more risk on
5 ratepayers because -- maybe not the way he's thinking --
6 because you're in essence going to a cost plus contract
7 type arrangement where everything is a dollar for dollar
8 passthrough. That's the way I'm hearing it. When you say
9 getting rid of the 90/10, it sounds like you're going to
10 100 percent passthrough of all costs, good or bad, good,
11 bad, and indifferent, unless they're specifically found
12 out and disallowed.

13 And I think that's ultimately more risk for
14 customers than one in which you have a system where when
15 costs are rising the company has to absorb some of it;
16 when costs are coming down, the company -- it sort of
17 averages out. The company gets to keep some of the money
18 and help cancel out some of the earlier losses.

19 But in each case, the part that they can control,
20 the decision to buy from this vendor or that one on a
21 30-day contract or a 210-day contract, those kinds of
22 decisions they can make, 10 percent of that decision is
23 affecting their earnings per share and it's not simply
24 being passed through. So I think that's a good system and
25 I would urge you not to change it.

1 Q. Okay. Can you explain how the 90/10 sharing
2 provision works in the following situations. The first
3 situation: APS underestimates its fuel costs for the year
4 by \$1 million. What happens to that \$1 million?

5 A. I'm not sure what the Commissioner is asking. I
6 don't know that the estimates, per se, are critical. What
7 is critical is that the mechanism passes through
8 90 percent of the change in fuel costs.

9 So if the change is upward, then 10 percent of
10 the increased cost is not immediately passed through.
11 It's not initially passed through. If the cost is coming
12 down, then it's the other direction that there's
13 10 percent that stockholders benefit from.

14 But I'm not clear on the part about the
15 estimating process, how that fits in. It may just be
16 because I'm not sufficiently familiar with some of the
17 nuances of the specific mechanism being used.

18 Q. Continuing with Commissioner Newman's questions.
19 APS is asking ratepayers to give it a rate
20 increase because it is underearning, yet when APS
21 overeans it keeps the money. Can you explain why this is
22 fair?

23 A. Yes. First of all, at least in practical
24 reality, APS hasn't overearned very much lately, so
25 there's not a lot of offset going in that direction.

1 But if you look more broadly at utilities around
2 the country in general and the system of regulation we
3 have, there are some companies in some states that have
4 overearned for three, four, five, six, years in a row, and
5 they have gotten the benefit of that overearning.

6 The reason the system is fair is because it's a
7 balanced system. It's not skewed one way or the other.
8 There are mechanisms available for commissions to step in
9 and have a show cause for lowering rates if it appears
10 that the overearning will continue. And that is analogous
11 to and going the other way from the mechanism available to
12 the company to request a rate increase if they're
13 underearning.

14 There's some differences. Certainly one
15 difference is that the companies can ask for rate
16 increases as often as they want. They could come in every
17 year. They could have -- a typical state, there's no rule
18 that would prevent a company from filing right in the
19 middle of an existing rate case.

20 Now, obviously, that may kind of hurt their PR.
21 The Commission may say, gosh, we're just still figuring
22 out what to do with that one you filed a year and a half
23 ago, and now you have got another one you're asking me to
24 look at? And you say, yes, sir, I'm asking you to look at
25 it again because I can see you're not going to be -- it's

1 at least four or five more months before you issue an
2 order, and I'm ready to file.

3 I mean, in most states, I think Arizona would be
4 one, there's no rule that technically says that you can't
5 do that. On the other hand, in practical realities, it's
6 pretty rare. Usually they wait, and so the commission has
7 some control over the timing of rate increases. They
8 decide how long it takes to process the case. And while
9 it's pending, a utility rarely can -- rarely would choose
10 to request another increase.

11 So in that sense there's some reciprocity here,
12 because for -- going the other way, from a ratepayers'
13 point of view, reductions won't take place until
14 Commission action takes place.

15 So in both cases, whether it's overearning or
16 underearning, the Commission is ultimately at the driver's
17 wheel in deciding how soon to correct the problem if it's
18 perceived to be a problem.

19 Q. What is the impact of continuing the stay-out
20 provision for another two years?

21 A. If the Commissioner is suggesting two more years
22 beyond the two in the agreement, I believe that would be a
23 material change and you would have multiple parties asking
24 for rehearing and basically saying the settlement is off;
25 now we're into a litigation mode. And beyond that, I

1 think you would be looking at a very negative reaction on
2 Wall Street.

3 So again, if we're talking -- if there's no
4 further change, if it's this number of dollars with these
5 provisions and we're asking the company to not come in for
6 four years rather than two years, I would think that would
7 be something that would have a negative impact on Wall
8 Street and it would have a -- would be considered a
9 material change by multiple parties.

10 Q. Please explain the FFO-to-debt ratio in detail
11 and explain clearly what it means to have an FFO-to-debt
12 ratio of 18 to 28 percent.

13 A. Well, the FFO-to-debt is fairly straightforward.
14 First let me see if I can find that page. I was looking
15 at it earlier.

16 MR. POZEFSKY: Your Honor, I think the mic went
17 off.

18 THE WITNESS: I just stepped away. I'm sorry.

19 Page 25. It's a ratio. The top half of the
20 ratio, the numerator, is funds from operations. And I
21 don't have in front of me the exact definition of that,
22 but, in essence, it is similar to income adjusted on a
23 cash flow basis. So it's a cash flow type of measure of
24 income. In essence, it's revenues minus -- cash revenues
25 minus cash expenses is the essence of what is driving

1 funds from operations. And it would exclude cash from,
2 say, selling off cars that you no longer needed, or
3 selling off office buildings, or some other funds from
4 nonoperating activities. So that's what the "O" part is.

5 The denominator is a measure of debt. And it's
6 unclear in the case of two of the agencies precisely how
7 they're measuring debt. But in the case of S&P, which is
8 the one that has the lowest rating, they make it very
9 clear what they're doing. They have -- and it's clear
10 that they are imputing in there, in addition to bond debt
11 or commercial paper that a utility might have, they are
12 also imputing some measure of a sort of a capitalized
13 equivalent of purchased power contracts, and some measure
14 of sort of a capitalized equivalent of things like the
15 Palo Verde leaseback that this company has entered into.

16 So if you try to get -- you know, sort of fund
17 some of your paper, some of your capital through things
18 that are not called debt but have some of the same
19 characteristics of debt, then the rating agency may
20 classify that as debt or may try to calculate a dollar
21 equivalent.

22 So in the case of a purchased power agreement,
23 you may be agreeing only to pay for power as and when
24 delivered at so many cents per kilowatt hour, but because
25 you're committed to buy it whether you need that

1 particular power or not, you're basically going to lower
2 your own generation, cut back your own units, and continue
3 to pay this vendor. They're viewing that as similar to
4 debt in that it's a fixed obligation that you're obligated
5 to comply with and it has characteristics similar to debt.
6 So that is part of the denominator.

7 The particular percentages just happen to come
8 out the way they do. It relates back to the industry and
9 experience of the rating agencies as they look at
10 different utilities and view: How can I compare a utility
11 in Arizona with a utility in Connecticut?

12 There may be all sorts of things that are hard to
13 compare that are the seasonality, all kinds of things are
14 different. But there are certain things that are pretty
15 similar, and funds from operations is sort of a universal.
16 Debt is a universal. Interest payments are universal.

17 So that's why they have these ratios that allows
18 them to make clear to their customers who buy these
19 ratings how they're going about it and how they're
20 comparing different utilities. So why would you give this
21 Connecticut utility an A-rating and give this Arizona
22 utility a Baa-minus rating? It's going to show up in
23 these sort of common denominators or comparability
24 metrics. And that's where the FFO-to-debt fits in. It's
25 one of the major metrics that they rely on and they

1 publish.

2 Q. (BY CALJ FARMER) Moving on to his next question,
3 regulatory lag is an inherent part of traditional
4 ratemaking. Commissioner Newman says that he understands
5 that only 15 states allow future test years so that
6 utilities can collect more funds up front. And he has
7 several questions, which I'll read to you and you can just
8 address them in your answer.

9 How does this serve ratepayers' interests over
10 shareholders' interests? If APS gets more money up front,
11 what incentive does APS have to spend money wisely, and
12 would competition better serve ratepayers by lowering
13 costs?

14 A. I think there's really several elements to that
15 question. I may ask you to repeat it after I give a
16 partial answer to that. I'm only going to be able to
17 remember part it.

18 But part of what he seems to be probing is this
19 issue of historic versus future test year. So since he's
20 not here and can't shut me down if I'm talking about the
21 wrong thing, I'm going to try to respond as best I can to
22 each piece to make sure I don't miss something.

23 Yes, Arizona is a historic test year oriented
24 Commission, and it is in good company in that regard. I
25 don't know the exact figure, but 15 sounds about right.

1 The majority of states still use it, and I believe it is
2 generally preferred for some basic reasons. It is less
3 controversial and less litigious. There's less
4 subjectivity to it, because you have hard numbers, hard
5 data that you can look at, and it's not a matter of so
6 much opinion. Whereas, in a projected test year,
7 everything is a matter of opinion. I'm projecting that I
8 think this is going to happen; I think that's going to
9 happen.

10 Another advantage of it from the perspective of
11 someone like RUCO is that it would be very difficult and
12 costly to try to compete on a level playing field with
13 presenting evidence in that projected test year
14 environment, because the company has teams of people who
15 do projections routinely for their own internal planning
16 purposes. And so as an output of that, they can put a
17 witness on the stand who can have a very well thought
18 through and presented projection with relatively little
19 effort. Whereas, for someone like RUCO, they have to hire
20 someone like myself who has to build an econometric
21 model of the company and has to try to analyze all of
22 the causative factors and --

23 COURT REPORTER: I'm sorry. If you could slow
24 down a little bit.

25 THE WITNESS: Sure. Someone like RUCO or the

1 Commission Staff would probably, in reality, have to hire
2 someone like myself to build an econometric model to try
3 to model the company. The other alternative is to put
4 someone on that's an analyst who tends to pick apart
5 details of the projection and find flaws in it.

6 Either way, it tends to skew the process in favor
7 of the utility and makes it harder for the Commission to
8 judge the merits of the company's case. Because you have
9 people in the room complaining about the projections, but
10 they don't have a lot of good, solid basis for saying that
11 this exact dollar amount is wrong here unless they can
12 afford to build a model or something of that sort.

13 But there's another aspect to it that's here,
14 which is that all historic test year jurisdictions are not
15 identical. So you can process a historic test year case
16 in nine months, that is in Florida the statute requires,
17 and I think it still requires. The commission has no
18 choice. A case is filed, you've got nine months to make
19 your decision. You take that nine months and you back it
20 up and you say, we'll give ourselves 45 days to deliberate
21 after the close of the hearing, 30 days to deliberate, and
22 out the door goes our decision. We give eight months to
23 the parties to assemble the evidence and put on a hearing.
24 We allow, say, three weeks for the hearing process or two
25 weeks, because some of those hearings in Florida are very

1 lengthy, and just everything starts being jammed together,
2 but you get it done in nine months.

3 When you do that, the difference between a
4 historic and a projected test year is not as extreme
5 because everything is so compressed. The decision is out
6 in less than a year from -- or approximately a year from
7 the end of the test year.

8 Another thing that some historic jurisdictions
9 will do is a partially projected, partially historic
10 filing that allows the parties to start looking at what is
11 really going on. Such and such a plan is being finished,
12 they're asking for a change in PPO benefits, a lot of
13 different things that you can figure out.

14 And then they have an update in which they
15 replace every bit of the projections with actual historic
16 data before the intervenors have to file their testimony
17 before the hearing. So you're no longer really wasting
18 time worrying about whether the projection is accurate or
19 not. You're using it as a placeholder to give you time to
20 hire consultants, to organize your internal staff, to do
21 all of the things that you have to do in a rate case.
22 You're not too worried about the projections because you
23 know they're all going to be replaced with historic data
24 before you go to hearing anyway. So that's a way of
25 compressing the timeline into, say, a year instead of 18

1 to 24 months. That may happen.

2 There's various things, and different states take
3 different amounts of time. But the amount of time that
4 elapses from the test year to the date on which the rates
5 go in effect is very significant. And if it's a year,
6 that's significantly different issues than if it's two
7 years. The longer that gap, the more the pressures build
8 to say, well, why don't we go to a projected test year, or
9 why don't we do all sorts of adjustments that go beyond
10 the test year and let's, you know, cherry pick this plant
11 item and that wage contract and so forth, kind of things
12 that were in the company's filing in this case.

13 Those sorts of adjustments become more popular
14 and used more extensively in states which have a lengthy
15 delay from the end of the test year until the decision is
16 made, and that has its own down sides. Those are
17 themselves subjective and controversial.

18 So in terms of the original question, if you
19 would read it to me, and I'll try to be very brief and
20 I'll make sure if there's anything else I missed, I'll
21 cover it. He's not here. I want to make sure I didn't
22 answer the wrong question.

23 Q. (BY CALJ FARMER) How does the regulatory lag
24 serve ratepayers' interests over shareholders' interests?

25 A. A short amount of regulatory lag is clearly in

1 the interest of ratepayers because it creates an incentive
2 for companies to manage efficiently. They know that they
3 can't simply write bigger and bigger checks for anything
4 they want to, because there's going to be a period, even
5 if it's a test year in which they're writing the checks,
6 there's a period in which they're having to absorb that
7 cost.

8 But I don't believe that it serves ratepayer
9 interests to have two or three years of regulatory lag.
10 You get that efficiency gain with even nine months or a
11 year of regulatory lag. And so going beyond that to 18
12 months, two years, three years of regulatory lag, I don't
13 really believe is in the consumer interest, because
14 ultimately there's sort of the unintended consequences in
15 the next case. You end up having requests for more and
16 more adjustments and you're spending more and more time
17 trying to decide whether to adjust the test year 25
18 different ways instead of two or three simple ways.

19 Q. And would competition better serve ratepayers by
20 lowering costs?

21 A. I believe that competition has benefits. And
22 where it can be introduced without losing the benefits of
23 regulation, I think it's worth considering.

24 The experience to date has not been very
25 attractive where we've tried to completely replace

1 regulation with competition. Certainly, California has
2 had its share of problems. I think some other states have
3 had problems as well. And I think there's quite properly
4 been a pulling back and saying we need to go slow in
5 trying to figure this out.

6 I think, perhaps, currently what is happening in
7 Arizona is pretty close to the right mix where they have a
8 regulated utility that's pretty much responsible for
9 distribution and transmission. It stands ready to invest
10 in generating plants where the market isn't providing
11 adequate alternatives, but it's also been encouraged to
12 and it seems to be willing to let others build projects
13 rather than doing it itself where they can do it cost
14 effectively.

15 So that attempt at mixture where there's some
16 competition seems to be worthwhile. Trying to go beyond
17 that and say, well, we're going to try to have a
18 competitive process to handle distribution, for example, I
19 think there's really very few observers of the industry
20 and knowledgeable people who would urge anyone to try
21 that. I don't think anyone has figured out how to make it
22 work mechanically. Even if you were to allow two sets of
23 wires coming down the poles, there's really a limit. I
24 doubt you could -- and you might be able to run somebody
25 else's wires down a different side of the street, and then

1 we would have twice as much visual pollution to deal with
2 and it would be pretty costly.

3 I don't know anybody who seriously believes that
4 we can completely do away with regulation and go purely
5 with competition.

6 Q. And finally, the last question from Commissioner
7 Newman, you may not have all of this information, but if I
8 read it at least it will also put the company on alert to
9 maybe have somebody who can testify about it.

10 Staff regulatory consultant Ralph Smith submitted
11 testimony that APS's cash flow problems are from low
12 customer growth. He was looking for APS's customer growth
13 as both a percentage of total sales, a percentage of
14 residential sales, and the dollar amount per year for the
15 years 2008, '7, '6, '5, '4, '3, '2, and '1.

16 Have you or do you know whether APS has modeled
17 what its cash flow would look like in a no growth or
18 declining sales scenario?

19 A. I think in my original prefiled direct testimony
20 I might have had a little bit of discussion on those
21 historic numbers. I don't recall. I know looking at them
22 in work papers, I recall that distinctly, but I can't
23 remember as to how much of that detail actually made its
24 way into the testimony and exhibits.

25 But the easiest solution to that would be to have

1 the company provide an exhibit in the format that the
2 Commissioner wants where he can see the numbers. So even
3 if it's buried somewhere in my exhibit, it can't hurt to
4 get another set of numbers.

5 If it's in my exhibit, it would be in the section
6 where I was dealing with the attrition and trying to look
7 at some of the underlying factors, and I know I looked at
8 growth patterns as part of that.

9 What you would find, first of all, is that it has
10 been growing as measured in both kilowatt hours and
11 customer count or meter count, different ways you can
12 measure customers. And I think there's even been some
13 growth in usage per customer, although that's slowed down
14 as energy efficiency has become more of an option for
15 people. So there's been growth.

16 The one thing that's very important to understand
17 here, though, is that -- it might otherwise seem like a
18 logical disconnect -- is that in one sense growth is part
19 of the problem when it's high growth, and in another sense
20 growth is part of the problem when it's low growth. So
21 how can growth be a problem both ways? The answer is the
22 difference between the short-run and the long-run and the
23 difference between anticipated and unanticipated.

24 So if you have a steady state slow rate of
25 growth, let's say one percent a year and it's fairly

1 stable and steady, that is sort of the optimal situation.
2 The easiest to plan for, the easiest to accommodate, the
3 least costly to finance, et cetera.

4 When you have rapid growth, you have a problem in
5 the sense you have to go out into the capital markets
6 constantly and raise a lot of money. It's hard to do it
7 with purely internally generated funds from retained
8 earnings and from your depreciation of your older plant.

9 Once you get above a certain rate of growth,
10 maybe 2 percent or whatever, internal funds just aren't
11 adequate and you're having to go out into the capital
12 markets and you're having to borrow money and you're
13 having to build a lot of plant, and the plant you're
14 building tends to be more costly than the plants that you
15 already have. So rapid growth can cause pressures on the
16 company's financial metrics and lead to rate cases.

17 Now, the reason the converse is also true is if
18 you have been building for rapid growth and it doesn't
19 materialize in a particular short term, two, three, four,
20 five years, during that period you potentially have a new
21 problem arise, which is you have already got these
22 construction projects underway. There are in the midst of
23 being built and need to be finished. They are planned and
24 you can't decide whether to postpone them or not, because
25 you don't know whether the slowdown is permanent. And

1 they were anticipated to be needed a year from now or two
2 years from now or three years from now, and so your
3 tendency is to keep building.

4 Even if you slow down your rate of construction,
5 it may not slow down as fast as the slowdown in your
6 revenue growth. So what you get is a mismatch in which
7 revenues have slowed down, revenue growth has slowed down
8 drastically from, say, 5 percent a year to one percent a
9 year, while your construction growth may have slowed down
10 from 5 percent to 3 percent because of certain momentum, a
11 fly-wheel effect of construction programs, as well as the
12 obligation to stand ready to serve.

13 Many construction programs are designed to be
14 completed two, three years from now, and they have a 20,
15 30, 40, 50 year life. So it isn't necessarily prudent
16 just to slam on the brakes and stop every construction
17 project you've got and sit tight. And so if you can't do
18 that, if your customers have turned off the light switches
19 and are no longer growing in their usage, your revenue
20 suddenly goes to, say, one or zero percent growth, but
21 your capital program doesn't immediately go to zero, and
22 it would not in a prudently managed company.

23 So during that transitional uncertain period like
24 the one we're in right now, you have a whole different
25 problem that comes into effect in which you potentially

1 don't have the revenue growth that you have historically
2 had, and yet you still have some of the lingering effects
3 of the previous growth and the required investments and
4 capital expenditures that carry on from the earlier
5 growth.

6 This whole thing was one of the major issues from
7 RUCO's point of view during the negotiations is trying to
8 set up -- there's no way for this Commission, or certainly
9 not for RUCO to second guess this process. We know what's
10 going on. We know the concern.

11 It's management's responsibility to manage it as
12 prudently and effectively as they can, and we want to make
13 sure they have the tools to deal with this in terms of a
14 reasonable level of funding, but we also want to have some
15 very strong signals of cut back your construction if you
16 can. And if you have got certain projects that you can
17 sit there and say, well, it's not a safety concern, I can
18 ramp it back up quickly, let me go ahead and slow it down
19 and shut it down, that's one of the places that you can
20 get some of your expense savings because you don't have
21 the operating costs of operating that new subdivision, or
22 new substation, excuse me, or whatever it might be.

23 So by setting it up the way we did in this
24 agreement, we are hopefully giving them every incentive we
25 can to look very closely at their construction projects

1 and try to make some very tough calls on how much to cut
2 back. Because none of us in this room today know whether
3 growth in Phoenix is going to be sitting at half a percent
4 for the next six years, or whether it's going to return to
5 the kind of growth we've seen for the last couple of
6 decades.

7 I'm not a student of the Great Depression to the
8 extent of Ben Bernanke, but all economists go through a
9 certain amount of training. I don't think you could train
10 on the whole history of the Great Depression.

11 And you're sitting there in 1930, 1932, Roosevelt
12 thought he really had it beat and he was solving all of
13 the problems. Things moved up a little bit, and they went
14 right back down again because they made some mistakes and
15 some decisions they made were bad. Some of the decisions
16 the Federal Reserve made were bad and it ended up with a
17 depression that lasted for 15, 20 years. Whatever that
18 number is, from '29 to '40, '39, ten years. Basically, it
19 really didn't pull out until World War II, despite all of
20 those efforts of the New Deal.

21 So my point being, not that we're in a great
22 depression, just that we're in a time period where there's
23 a lot of uncertainty, and it's far more than anything this
24 Commission can deal with. There's uncertainty at the
25 federal level of how the Treasury and the fed are dealing

1 with their issues.

2 There's uncertainty about people's attitudes
3 about a state like Arizona. To some degree it may be that
4 the idea of a dream home in the sun in Arizona is going to
5 become damaged goods when people realize, well, gosh, some
6 people had their life savings wiped out because they
7 bought a \$500,000 home, and a year later it was suddenly
8 worth \$300,000, and it just leaves a bad taste in my
9 mouth. I don't want to go there. I'm going to stay right
10 here in Cincinnati and deal with the winter.

11 We don't know whether that's going to happen.
12 I'm not saying that it is. I'm just trying to explain
13 that we're in a period of uncertainty, and this company is
14 right in the middle of that perfect storm of trying to
15 deal with that uncertainty about the growth.

16 Q. Okay. Thank you. Let me go through a few
17 questions from Commissioner Pierce now.

18 With respect to rate of return regulation for
19 utilities, would you agree that the majority of the states
20 in the nation premise their weighted average cost of
21 capital analysis on the utilities' original cost rate
22 base?

23 A. Yes.

24 Q. Are you aware of any state other than Arizona
25 that does not premise their weighted average cost analysis

1 on the original cost rate base?

2 A. I think Arizona may be the only one that puts as
3 much emphasis on the fair value rate base as it does.
4 There are at most a handful of other states that at least
5 nominally take a glance at fair value, but at most there's
6 a few, and none of them put as much weight on it as
7 Arizona does.

8 And in Arizona, the original cost portion of the
9 process is still very important. Even though it's a fair
10 value state and quite properly fair return on fair value
11 continues to be considered, it is a key factor in the
12 final decision. In order to maintain direct comparability
13 to the data that's available from Wall Street, the
14 industry generally, for any number of reasons, it's
15 absolutely imperative to continue to give significant
16 weight to the original cost data.

17 Q. Commissioner Pierce says that, in other words,
18 most other public utility commissions in the nation would
19 assign a rate of return on APS's original cost rate base,
20 which is \$5.5 billion, instead of APS's fair value rate
21 base, which is \$7.6 billion.

22 And would you agree that this difference creates
23 an optical illusion with respect to the return on equity
24 authorized it by this Commission relative to the return on
25 equity authorized by other states?

1 A. No. I think at least not an optical illusion.
2 That would confuse Wall Street analysts and informed
3 investors. They basically look at the earned return on
4 book equity, and that is, you know, where the rubber meets
5 the road. You can put all of the numbers you want in the
6 Commission order. You can say we're granting them a
7 4 percent return on equity, and that's, you know, down in
8 the range of CD rates, and then turn around and give them
9 enough money to earn 12. Folks on Wall Street are going
10 to pay attention to the 12 that they actually earned and
11 not the fact that the order said 4. Or vice versa, you
12 can say, as it does in this order, that, you know, we've
13 calculated this based on 11 percent.

14 But the reality is the dollars are what they are,
15 and they are not particularly heavily influenced by the
16 11. I don't think there was more than 20 minutes of
17 discussion of the 11 percent. The tough issue was how
18 much money did the company need to sign on to an
19 agreement, and how much were folks like RUCO willing to
20 agree to. And that decision was made heavily based upon
21 the financial metrics, the projections, our own opinions
22 as to what was going on, the risks, all of those factors.

23 The 11 percent, frankly, was acceptable at least
24 to RUCO's point of view because it was in the range of our
25 estimated cost of equity. Frankly, it was higher than our

1 best estimate, but it was in the range. It was not a non-
2 credible number. It was something that we in good faith
3 could accept in these extraordinary circumstances.

4 But frankly, if it had been a 10 percent or a
5 12 percent, I don't think the bottom line in the case
6 would have been much different, because it was the nature
7 of that dilemma that people were looking at. If we gave
8 them a little lower return on equity, there would have
9 been a little more money somewhere else in the decision, I
10 believe.

11 Q. Okay. In this case, if the parties were to agree
12 and the Commission were to adopt the company's original
13 cost rate base as its fair value rate base, the Commission
14 would have to increase the ROE authorized in this case
15 from 11 percent to 12.02 percent to maintain the
16 \$344.7 million revenue increase proposed by the parties;
17 isn't that true?

18 A. I have heard -- or I actually heard over the
19 internet Mr. Smith's testimony where he was quibbling
20 between 12.02 and 12.06, and basically saying that it
21 sounds about right. Although it wasn't quite a match, the
22 arithmetic, I didn't bother getting my own calculator out
23 to try to decide which of those two numbers I would
24 calculate.

25 I agree with the principle that there is an extra

1 little boost to the chance of what they're going to
2 actually earn through the fair value process. And I think
3 that's proper and fully consistent with the constitution
4 and consistent with this Commission's obligations to
5 follow the constitution.

6 But again, I don't think they're going to earn
7 even 12.02 in reality. But were they to do so, I still
8 think that would be acceptable because it's within the
9 range RUCO's own rate of return witness presented. It's
10 right up there. I mean, he said way up high from --
11 basically from 6 percent to 12-and-a-quarter, depending on
12 which metrics you looked at at this time where the numbers
13 were all over the place. But there was at least some
14 plausible data suggesting a cost of equity for this
15 company could conceivably be as high as 12-and-a-quarter.
16 So if they earned 12.06, that's not outside the range of
17 reasonableness. It's not unfair to customers.

18 Conversely, if they actually end up only earning
19 around 9 or 9.6, which some of the people in the room
20 believe is a more realistic estimate of what might come
21 out of this process with all of these uncertainties in the
22 next year or two, that's also fair and reasonable, and it
23 happens to be very close to RUCO's best estimate in their
24 evidence they presented as to the best estimate for the
25 cost of equity.

1 But again, from Wall Street's point of view, the
2 actual earned returns are what is really going to matter.
3 They don't necessarily focus too much on any one quarter
4 or even any one year. But if year after year you're
5 earning 7.5 or 8 percent, that's noticed. And hopefully
6 we'll have some good years in here where we get closer to
7 10 to help average things out, but we haven't had it
8 lately.

9 Q. Okay. Commissioner Pierce asks if he were to
10 offer an amendment that adjusted the \$7.6 billion listed
11 in paragraph 3.5 of the settlement agreement to
12 \$5.5 billion, but increased the 11 percent listed in
13 paragraph 4.2 to 12.02 percent, would RUCO view that as a
14 material change? And if so, why?

15 A. Well, I'm not sure I can speak for RUCO on that.
16 That's certainly something that the director would
17 ultimately make the decision on. If she were asking me my
18 opinion, technically I don't think it's material at all in
19 the sense that the bottom line, if I'm understanding
20 correctly, would be the same. The rate increase amounts
21 would be the same.

22 The only concern would be doing it that way might
23 run afoul with the court's interpretation of the
24 constitution. This whole issue is a little bit unclear
25 right now, and there's been at least one or two court

1 decisions but not final resolution. It doesn't seem like
2 an especially auspicious time to push the envelope on
3 whether you can give almost no consideration to the fair
4 value number in the final decision, even if the end result
5 would be the same.

6 Now, if you made it clear in the order that you
7 kind of did it circuitously, you looked very heavily at
8 the fair value and figured out that 12 number and did all
9 of that, which is what I'm hearing, but now to try to
10 state things in terms more comparable to other states
11 we're going to present the result in a certain way in a
12 table or a presentation for comparability, I don't think
13 that would be a material change. I don't think that would
14 be a problem from my perspective personally. It's all a
15 matter of how it's worded.

16 Again, if the company, for example, or any of the
17 parties that are nervous about an appeal started becoming
18 concerned that what the Commissioner is asking is can we
19 basically throw the constitution out the window and not
20 worry about how the courts would react, I think there's a
21 lot of folks around that would say, no, no, no, we don't
22 want to do that.

23 That even though there may not be any parties who
24 can appeal this particular decision, it creates a
25 precedent that would be problematic for other companies in

1 other cases and create a track record that the courts may
2 say, you're not paying attention to us. We're telling you
3 fair value is the constitution and you have got to use
4 that as a central element in your analysis. I think the
5 courts have been pretty clear about that. It's not
6 necessarily that they care, it's just that that's what the
7 constitution says, and it's their job to protect the
8 constitution.

9 So I think we've got to be careful about keeping
10 our priorities right, and in this case I think the
11 constitution trumps Wall Street.

12 Q. Okay. Let's move on to some questions, and these
13 are specifically coming from Commissioner Pierce related
14 to the settlement agreement, certain paragraphs.

15 Do you have a copy of the settlement agreement?

16 A. Yes.

17 Q. I think the first question is very similar to the
18 one I asked you on behalf of Commissioner Newman, and it
19 goes to the value of the two year stay-out provision.

20 And basically the question is: What is the value
21 added by the two-year stay-out provision? In other words,
22 what would APS have done otherwise?

23 A. Well, I can't speak for APS. I would say, if I
24 were them, I would have filed a rate case in February or
25 March of 2010 but for the stay-out period. That would be

1 fully consistent with their presentation they've been
2 making to the Commission that they want more money and
3 they want it as soon as you can give it to them, and they
4 need it. So it would be fully consistent on their part to
5 have come in almost immediately no matter how generous the
6 settlement.

7 Even if the rest of the dollar numbers in the
8 case were the same, but for the stay-out I think they
9 would have had strong incentive to come in immediately.
10 And knowing how long it can take to process a case, you
11 know, they might have been saying, well, if it takes
12 another year and a half or two years, you know, the sooner
13 we get it in the better.

14 So at least one of the values of the stay-out is
15 it creates more certainty for customers and it allows us
16 to analyze the 7.9 percent non-fuel increase or the
17 one percent net increase, however you want to look at it.
18 It allows us to analyze it with some degree of certainty
19 as to how long a time period do I compare this for?
20 Because I'm trying to get some common sense notion of is
21 this an excessive rate increase or is it reasonable? Is
22 it fair to ask customers?

23 When you're looking at, in essence, 4 percent a
24 year over two years or, you know, a little bit less than
25 3 percent over 3 years, which is one way you could look at

1 it since the last case to the next one, that's different
2 than saying, well, this could be as little as a year, year
3 and a half, so potentially 3.5 percent a year. So that
4 certainly helps and makes it easier for the Commission to
5 judge the measure.

6 And to the extent, in fact, it ultimately defers
7 the next rate increase, then it also provides some relief
8 to customers, and I think it does. I think most likely it
9 would defer the next increase. What makes it a little
10 hard to say is, because the Commission is involved, how
11 quickly would they process another case? If it had been
12 filed in early 2010, how quickly would they have processed
13 it? Conceivably, the Commission could have been so
14 offended by it that they would slow-walk it and take three
15 years to process it, and the end result might have been
16 the same.

17 I'm realistic enough to see that and that if the
18 Commissioners are sitting there and saying, I don't care
19 what they file, there's no way we're going to give them
20 another rate increase right away, maybe in their minds
21 there's not much value here. But from RUCO's point of
22 view, not being able to see their minds, and with some of
23 the Commissioners new and not having a track record on how
24 they were going to perceive some of these issues, there
25 was some value there of having some certainty in knowing

1 that we had a stay-out for at least two years.

2 And, you know, it would have been nice to have
3 three or four years without another general rate case.
4 RUCO offered some things during the process in an effort
5 to get there, but it didn't happen ultimately.

6 Q. Do you know why the settling parties -- and this
7 is going to paragraph 3.11 -- why the settling parties
8 changed their minds with respect to the issue of the
9 collection of the DSM costs in base rates instead of the
10 adjustor?

11 A. I think I can talk a little bit about that
12 without stepping on toes or disclosing anything
13 confidential.

14 The parties were looking at it, and it was
15 something that because it was up for grabs at the time,
16 they were under pressure to file the public terms sheet
17 and there was some concern because there was a lot of
18 serious discussions. Some people in the room were
19 seriously looking at it and wanting to put all of the DSM
20 costs into a single line item for public disclosure
21 purposes. That there was a feeling that we better say
22 something about this in the term sheet rather than
23 potentially skew the subsequent discussions amongst the
24 parties.

25 But as it turns out, in the subsequent

1 discussions the consensus was to not rock the boat and try
2 to -- sort of a bridge too far. We had a lot of things
3 going in the agreement. There was some concern -- I don't
4 know that there were any parties who were adamantly
5 opposed to it, but there was some parties that -- or
6 participants that had concerns that it might have some
7 unintended consequences. And therefore, the sense was
8 let's not try to do it right now. We've got all of these
9 other things happening. This is something we can always
10 come back to in a year or two or in a generic proceeding.
11 There's any number of opportunities to look at it again.

12 Q. If an amendment required all DSM costs to flow
13 through the adjustor, would RUCO see that as a material
14 change?

15 A. Again, ultimately, that would be the director's
16 call. If she were to ask me, I would advise her to say
17 no. From RUCO's point of view, that's a relatively minor
18 issue. It would not be material. In fact, RUCO sees some
19 significant benefits to putting it in as a line item in
20 the bill where you can see the entire cost and not a
21 portion of it, which makes it sort of a mysterious like an
22 iceberg. You don't know what is there hidden.

23 So there's clearly some benefits to having it
24 disclosed, just as there would be some benefits to
25 disclosing other types of items in a clear manner. The

1 trade-off, of course, for some of the items that aren't
2 being disclosed is the bill starts getting pretty
3 complicated. You have too many line items. But in this
4 particular case, we have already got a line item. Why not
5 make it meaningful to consumers where they can see it?

6 Other participants have some concerns that it's
7 not quite as simple as that. It's not just the public
8 disclosure concerns that RUCO tends to focus on. It's
9 other aspects of it that need to be carefully thought
10 through, and I respect their concerns.

11 Q. How will the proposal to treat Schedule 3
12 proceeds as revenue affect APS's capital structure?

13 A. I'm not sure. Offhand, I can't think of any
14 obvious impact. Offhand, I can't think of any obvious
15 impact. I'm not sure it matters. I would have to really
16 study it and run some scenarios and try to figure out
17 whether it can make an impact, or maybe somebody else has
18 thought it through and they can show me.

19 But offhand, I can't think of a reason it would
20 have an impact on their financing needs or capital
21 structure. It primarily has an impact on their earnings
22 per share that are reported to Wall Street, which is
23 positive for the company and it reduces rate -- increases
24 rate base -- excuse me -- by failing to reduce rate base
25 by the CIAC amount, which is a negative to customers and

1 something that RUCO fully understood when they agreed to
2 it.

3 Q. Will a customer financed line extension booked as
4 revenue have the same impact on APS's capital structure as
5 a line extension financed entirely by equity?

6 A. Neither one directly affects capital structure
7 and neither one is going to be 100 percent equity
8 financed. It's the nature of the process. To the extent
9 they build something and get reimbursed for it, to the
10 extent you want to ever trace money from one hand into the
11 other, say, well, how did you get the money to pay for
12 that, a customer provided funds is about as close to a
13 tracing as you can get. The customer handed you the
14 money, you were able to use it to make the investment
15 without having to find some other source of funds. You
16 don't have to go to equity, you don't have to go to debt.
17 You use the customer's check to basically pay that part of
18 your employees and your suppliers and other expenses of
19 putting in the line extension.

20 Q. Is customer financed infrastructure booked as
21 revenue essentially an equity infusion?

22 A. No. What I would describe it as is a short-term,
23 temporary boost to earnings per share, which is something
24 that some folks on Wall Street pay a lot of attention to,
25 others maybe not quite as much, but it's pretty important

1 to investors and to investor analysts as a way of boosting
2 that.

3 This particular treatment, really, I don't
4 believe has an impact on FFO-to-debt, because you would
5 have a cash flow either way. It's just -- maybe there are
6 some subtle impacts on that that I haven't thought
7 through, but I don't believe so.

8 I think what you're really talking about is it
9 increases earnings without requiring any customer group to
10 pay more in the short-term, but it will eliminate what
11 would otherwise have been a deduction from rate base in
12 future rate base cases, future cases, that would normally
13 have been there for that particular year's CIAC that would
14 normally have been booked.

15 CALJ FARMER: I think we can take a break here
16 and come back at 3:30, but I do want Staff to know that
17 Commissioner Mayes has some questions, just a few for
18 Mr. Abinah, so if he can be on standby. Maybe when we
19 finish Dr. Johnson he can come back. I think it literally
20 is three questions and shouldn't take too long.

21 Okay. Other scheduling issues anybody want to
22 talk about now before -- at least while we're still on the
23 record?

24 MR. MUMAW: Yes, Your Honor. It had been our
25 intent to call Mr. Rumolo today for at least a portion of

1 his testimony. It's my understanding that certain
2 parties, specifically those represented by Mr. Crockett,
3 feel that it's very critical to them to be able to examine
4 Mr. Rumolo. And as I think Mr. Crockett previously
5 indicated, he would not be here later in the week. So I
6 thought if we could get Mr. Rumolo on, and even if he did
7 nothing else but respond to Mr. Crockett's questions, that
8 would at least accommodate his schedule on that. So that
9 was one thing.

10 And then the other thing, as I think I spoke
11 briefly to you, I have been looking and exploring ways to
12 salvage Wednesday, which I know Your Honor previously had
13 indicated was an available date, but which we had kind of
14 scratched because of Mr. Crockett's unavailability. I had
15 spoken to him and we had discussed the possibility if we
16 could present one or more witnesses on Wednesday which
17 Mr. Crockett's clients essentially have no need to
18 cross-examine, whether he would be amenable to it, and I
19 believe he indicated that he would be.

20 And I have briefly spoken to some other parties
21 about the potential of placing one or more witnesses on
22 the stand on Wednesday. And, you know, specifically I was
23 thinking of Mr. Yaquinto and Cynthia Zwick. And,
24 obviously, if possible, Mr. Hatfield were the witnesses
25 that I specifically discussed with Mr. Crockett and with

1 some of the other parties.

2 MS. WAGNER: Your Honor, since Mr. Mumaw spoke to
3 me earlier, it's come to my attention that there may be a
4 Staff open meeting on Wednesday at 2:00. I don't know to
5 what degree that factors into your determination.

6 MR. MUMAW: And I understand, but even if we
7 could only do a half a day on Wednesday, I think it would
8 be worthwhile given I know the Commission's scheduling
9 constraints after the end of this week and the increasing
10 uncertainty as to whether we can otherwise complete the
11 scheduled witnesses by the end of the week.

12 MR. ROBERTSON: Your Honor, I might as well add
13 to this discussion. Mr. Mumaw approached me earlier today
14 with this proposal that we go on Wednesday. And my
15 situation is driven by the fact that I do have some
16 questions for Mr. Hatfield, who has become an ever moving
17 target, so to speak.

18 I have to be in Marana for a meeting at 2:30
19 Thursday afternoon. I had planned to participate in the
20 hearing Thursday morning, and then drive down to Marana to
21 be there for that meeting at 2:30 that afternoon, which
22 will take the remainder of the afternoon.

23 I don't have a problem going for a portion or all
24 of Wednesday, as long as I have an opportunity either to
25 cross-examine Mr. Hatfield Thursday morning or sometime on

1 Friday. I'm getting to the point that if this spills over
2 and beyond this week, I'm probably not going to be able to
3 participate in the remainder of the hearings, and I don't
4 want to lose the opportunity to be able to ask him some
5 questions. So I just throw that out in the mix.

6 CALJ FARMER: So you're not available Thursday
7 afternoon?

8 MR. ROBERTSON: That's correct.

9 CALJ FARMER: All right. And Mr. Grant, you
10 wanted to put your five or ten or two, whatever, cents in?

11 MR. GRANT: Maybe two cents. Well, to slightly
12 complicate things, I have a problem on Wednesday morning
13 because I'm involved in a procedural conference with Judge
14 Rodda on the Universal Service Fund matter at 10:00. I'm
15 not going to go to Tucson, but I'm not available on
16 Tuesday morning. We could -- or I'm sorry. Wednesday
17 morning. The procedural conference is at 10:00 a.m.

18 If it works, Mr. Yaquinto could be available at
19 1:00 in the afternoon or any other time during the
20 afternoon. I just have that scheduling problem with
21 another procedural conference on Wednesday morning.

22 CALJ FARMER: Okay.

23 MR. POZEFSKY: Your Honor, so I can get my three
24 cents in, we have no problem with Mr. Rumolo going before
25 Ms. Jerich. Ms. Jerich, as I you told, is available --

1 well, she's in-house, so she's usually available. In
2 fact, we prefer Mr. Rumolo to go first.

3 And as far as Wednesday goes, I would ask that if
4 we do do something, just a half a day. I mean, like you,
5 this isn't my only case, and I've got hearings starting
6 again next Monday in a bunch of other things. So this is
7 critical, this timing, for me. Thank you.

8 CALJ FARMER: Ms. Pecora.

9 MS. WYLLIE-PECORA: I don't know if it makes any
10 difference, but I won't be here Wednesday.

11 CALJ FARMER: Well, I still have more questions
12 from Commissioner Newman for this witness, and I have a
13 few questions of my own, and we need to bring Mr. Abinah
14 back. I don't think we're going to finish Mr. Rumolo
15 today. But if no one has any objections to putting him on
16 and at least allowing Mr. Crockett to cross-examine him,
17 does anybody have a problem with that today?

18 MR. POZEFSKY: No.

19 CALJ FARMER: We could at least maybe get him
20 started.

21 MR. MUMAW: Your Honor, yeah. I certainly never
22 anticipated in my wildest optimism that Mr. Rumolo would
23 be completed today. In fact, I have some extensive direct
24 of Mr. Rumolo, which I would like to, with your
25 permission, to defer just so that I know that Mr. Crockett

1 will have an opportunity to ask his questions of
2 Mr. Rumolo. And then I can address Mr. Rumolo's response
3 to both some of the initial questions from the Chairman in
4 her letter of August 5, and the not insignificant number
5 of things that have been delegated to Mr. Rumolo by prior
6 witnesses. But again, with your permission, I will defer
7 that additional direct in the interest of allow
8 Mr. Crockett a full opportunity to ask Mr. Rumolo his
9 cross-examination questions.

10 CALJ FARMER: Mr. Grant, do you have questions
11 for Mr. Rumolo?

12 MR. GRANT: I do not.

13 CALJ FARMER: I was just wondering if it would be
14 possible if we could put him on Wednesday morning. You
15 said you wouldn't be here. Would that be okay with you?

16 MR. GRANT: Yes. I did not mean for the hearing
17 to stop. I just wanted to indicate that I cannot be here
18 and I couldn't sponsor a witness.

19 CALJ FARMER: Okay. We still have Staff witness
20 Barbara Keene to put on the stand, too, so okay. Let me
21 think about it, but it looks potentially like maybe we
22 could go Wednesday morning.

23 Is there -- how much cross is there for the AIC
24 witness Mr. Yaquinto?

25 MR. HAINS: None.

1 CALJ FARMER: Does anybody have much?

2 MR. ROBERTSON: I may have one or two questions.

3 CALJ FARMER: Okay.

4 MR. ROBERTSON: And I say may. I may have none.

5 CALJ FARMER: And Ms. Zwick, does she already
6 think she's coming Thursday?

7 MS. WAGNER: Yes, she does.

8 CALJ FARMER: So it might be reasonable just to
9 keep Mr. Yaquinto and Ms. Zwick on Thursday morning and
10 try to get through as much of Mr. Rumolo as we can on
11 Wednesday morning, and then come back on Thursday with --

12 MR. MUMAW: Your Honor, just to interject, it's
13 my understanding that with Mr. Crockett's scheduling
14 constraints, I kind of need to get Mr. Rumolo on today at
15 least for purposes of his examination.

16 CALJ FARMER: Right.

17 MR. MUMAW: And then also to alert that
18 Mr. Rumolo will be gone after Thursday.

19 CALJ FARMER: I didn't know that part.

20 MR. MUMAW: We need to kind of make sure that we
21 work as hard on him to get him done by Thursday as we can,
22 and with all due respect suggest that if we have to stay
23 on Thursday, we should stay.

24 CALJ FARMER: Okay. So then I guess the question
25 really is between whether we should put Mr. Yaquinto and

1 Ms. Zwick on Wednesday or Thursday.

2 MR. MUMAW: I mean, for our part, I don't think
3 Ms. Zwick is going to take very long, but I just don't
4 know how many, if any, questions the Commissioners or Your
5 Honor may have for her. The same thing with Mr. Yaquinto.
6 I would like to think that both of those witnesses will go
7 quickly, but I've been wrong before.

8 MR. ROBERTSON: Your Honor, might I inquire
9 through you of Mr. Mumaw when he anticipates at this point
10 Mr. Hatfield might be taking the stand with all of these
11 moving parts in play?

12 MR. MUMAW: Well, what I'm hearing is that he
13 probably is back on his familiar Friday morning.

14 CALJ FARMER: I think it depends upon how long
15 Mr. Rumolo takes. I think that's going to be the key for
16 much of this. So Mr. Mumaw, I can't get your preference.
17 Are you saying that you want to put -- to move back
18 Yaquinto and Zwick to Friday, or are you saying --

19 MR. MUMAW: No. I would like to take them as
20 soon as possible. That's all. I just heard -- maybe I
21 misinterpreted Mr. Grant saying he wasn't available
22 Wednesday morning, and people saying that Ms. Zwick had
23 already planned on being here Thursday.

24 CALJ FARMER: I thought I was hearing from you
25 that you didn't -- that you did not want them to be on

1 Thursday because you were concerned about Mr. Rumolo
2 finishing.

3 MR. MUMAW: I am. But as much as I would like to
4 unilaterally move up Mr. Yaquinto and Ms. Zwick, I
5 understand that I don't really control them. So we can
6 contact Ms. Zwick and see if she could be available on
7 Wednesday. I just don't think she had been asked that
8 question because.

9 CALJ FARMER: Let's just keep her on Thursday
10 morning.

11 MS. WAGNER: We have contacted her with Thursday
12 in mind, and she had responded saying that she would be
13 available anytime on Thursday. We did not ask her about
14 Wednesday.

15 CALJ FARMER: Okay. Let's just go ahead and
16 schedule her for Thursday, and let's go ahead and we'll
17 start again at 9:00 if we're concerned about getting
18 Mr. Rumolo off. And let's put Mr. Yaquinto on right after
19 Ms. Zwick on Thursday. And then --

20 MS. WAGNER: Who is on Wednesday?

21 CALJ FARMER: These are both Thursday.

22 MR. MUMAW: My understanding would be Mr. Rumolo.

23 MS. WAGNER: But who is on Wednesday?

24 CALJ FARMER: This afternoon and Wednesday is
25 Rumolo.

1 MR. MUMAW: This afternoon and then Wednesday
2 morning for David Rumolo. And then maybe I'm pessimistic
3 on this, I think he will still be on, and then come back
4 to the stand after we take care of --

5 CALJ FARMER: Absolutely. I think that might be
6 the case. I don't know. But if we're not finished with
7 him on Wednesday, then we will pick him up again Thursday
8 after Mr. Yaquinto and -- Ms. Zwick first, and then
9 Mr. Yaquinto.

10 MR. MUMAW: Yes, that's my understanding.

11 CALJ FARMER: Now, Mr. Crockett, is this going
12 to -- this doesn't pose a problem for you, does it?

13 MR. CROCKETT: Your Honor, if I can be
14 accommodated so that I can ask the questions of Mr. Rumolo
15 today, that will take care of the matter for me. Patrick
16 Black will sit here in my place for Wednesday and
17 Thursday. But as you well know, he has not been
18 participating in this proceeding and so would not be in a
19 position to ask the cross-examination questions that I
20 would like to ask of Mr. Rumolo.

21 CALJ FARMER: Okay.

22 MR. MUMAW: And, Your Honor, I would be remiss at
23 this time if I didn't on the record thank Mr. Crockett,
24 and for that matter the other parties, for being willing
25 to consider some reshuffling so that we could get at least

1 a partial hearing in on Wednesday, and that was greatly
2 appreciated.

3 CALJ FARMER: I think we still have a problem
4 with Mr. Robertson maybe for Thursday afternoon, but
5 you'll be back on Friday if Mr. Hatfield is on on Friday?

6 MR. ROBERTSON: Yes. As long as Mr. Hatfield is
7 not on on Thursday afternoon, I have no problem.

8 CALJ FARMER: Okay. Well, we've talked through
9 our whole break, so we better schedule another one. Let's
10 come back at quarter till. Thank you.

11 MR. ROBERTSON: Your Honor, may I make a light-
12 hearted observation?

13 CALJ FARMER: Sure.

14 MR. ROBERTSON: With all of the rescheduling and
15 extending, we've already added one year to the stay-out.

16 (A recess was taken from 3:27 p.m. to 3:45 p.m.)

17 CALJ FARMER: Let's go ahead and go back on the
18 record.

19 Q. (BY CALJ FARMER) Okay. This is referring to
20 Commissioner Pierce's question on paragraph 6.1 of the
21 settlement agreement. And he says that while he was
22 supportive of the notion of the 90/10 sharing provision
23 and the PSA in the past, he's concerned that the provision
24 has actually the potential to cut against the interests of
25 ratepayers in this case given the probability that has

1 been discussed for APS to overcollect its fuel costs in
2 base rates.

3 And he's asking, why should he support this
4 aspect of the settlement agreement despite documented
5 declining fuel costs?

6 A. I believe he should -- the answer is because it
7 is a mechanism that is in the best long-run interests of
8 ratepayers for all of the reasons that I mentioned
9 earlier, and that it's fair -- and it's also important to
10 be fair in all of these mechanisms. And its fairness, in
11 part, derives from the fact that it cuts both ways.

12 When you do have a period of declining costs, the
13 mechanism works in a symmetrical manner. That's part of
14 the decision the Commission made in setting it up. It
15 made the decision to have a symmetrical arrangement. And
16 having made that decision, I think it's important to
17 maintain the consistency of it. Perhaps they could have
18 set up an asymmetrical one, but it was not set up that
19 way. And as a symmetrical arrangement, I think it's
20 important to maintain continuity.

21 Q. Okay. Going on to paragraph 6.2, Commissioner
22 Pierce states that it is his understanding that the
23 adoption of the per kWh cost that is set forth therein for
24 the base cost of fuel and purchased power would result in
25 an additional \$11.2 million of revenue.

1 If there is a probability that APS is likely to
2 overcollect its fuel costs in 2010, why shouldn't the
3 Commission adjust this number downwards now?

4 A. Well, the premise in the question -- and I'm not
5 sure what was meant by an additional \$11 million in
6 revenue -- but I don't believe that's a correct
7 assumption, or at least that's not my understanding of the
8 numbers.

9 As shown on Page 13 in the table, my
10 understanding is this is an increase in base rates that is
11 rolling into base rates something that was already in
12 effect through the PSA. Somewhat analogous to the interim
13 rate, that the interim rate has already been in effect and
14 is on consumer's bills, but it will now become part of the
15 permanent base rate through this decision, if the
16 Commission adopts the agreement. So I don't think that
17 this is truly a major increase in bills, but -- so I'm not
18 sure about the premise. I may be misinterpreting the
19 numbers, but that's --

20 Q. Well, if you look at -- do you have Page 13 of
21 the settlement agreement? I think he's getting it from
22 the far right-hand column, the second line down where it
23 says fuel related increase in base rates.

24 A. Yes.

25 Q. I think that's the \$11.2 million that he's --

1 A. Oh, I see. Okay.

2 Q. I think he's basically asking --

3 A. Well, then it's a roll into base rates of a fuel
4 expense. I think that may be, in essence, the 10 percent
5 that has -- under the PSA, 10 percent is absorbed by the
6 company, and now it's time to be no longer absorbed.

7 So if it's intended as an actual increase in
8 revenues, then that would be the explanation, that that is
9 the end of the period of sharing. The sharing is a
10 temporary period between rate cases, in essence. And when
11 you true up base rates, the sharing ends.

12 So now that I understand that, let me hear the
13 original question again.

14 Q. I think there may be two issues going on here,
15 but one of them I think you have identified as some of it.
16 This is now -- previously had been in the PSA.

17 But the question was: If there is a possibility
18 that APS is likely to overcollect its fuel costs in 2010,
19 why shouldn't the Commission adjust this number downwards
20 now? And I think the number he's talking about is the
21 base rate for the cost of fuel.

22 A. Okay. Well, I think if you -- assuming that
23 we're talking about that 11 million that's shown on that,
24 if you look closely at the evidence in front of the
25 Commission, and this was not an issue in which I analyzed

1 in any depth at all, you see that in RUCO's column is
2 simply plugged the same figure from APS. We assumed the
3 company number in our presentation, and we probably made a
4 comment about I hadn't really studied it and was planning
5 on perhaps looking at it after Staff filed their
6 testimony. But at that time I had never analyzed it. We
7 really didn't have an independent position on it.

8 But looking at the various positions, the final
9 number is very similar to but slightly less than the
10 Staff. It's a bit more than AECC. I assume there's
11 something going on technically there where different
12 opinions could be reached and maybe it's as low as
13 10 million. But for the Commission to go all the way to
14 zero, I don't quite understand what could be going on
15 where there would be that much discretion involved.

16 My impression from the fact that all of the
17 numbers are so closely clustered together is that at least
18 to the extent the parties were attempting to carry out and
19 interpret historic Commission practice, there's a very
20 narrow range in which those numbers are. Now, for the
21 Commission to change its policies, it probably has more
22 discretion, perhaps, than the parties were assuming, but I
23 don't know enough about it to know whether there that
24 would be any real reason to.

25 What I can tell you is if you're talking about

1 something like let's get rid of the 90/10, or let's change
2 the way the 90/10 works, or something equivalent to that,
3 it doesn't seem to me this is a very good time or place to
4 be doing that. This 90/10 has been around for a while,
5 and I think it's a good thing on balance. And while there
6 may be some room to improve it, I would be a little bit
7 reluctant to see an ad hoc kind of case by case, let's
8 just, you know, make this up as we go along and keep
9 changing the numbers. It's confusing enough as it is for
10 people like me from the outside, and I imagine it's
11 confusing for Wall Street analysts. It's certainly
12 confusing for consumers.

13 The assumption here is that the Commission has
14 rules and they are carried out, and certain premises
15 behind those rules like the 90/10 sharing and the fact
16 that it's symmetrical are sort of a given. And I don't
17 know enough about it to comment as to whether the rules
18 ought to be changed. I just don't know that this would be
19 a good time to be changing them.

20 If there's something about the rule that's
21 troubling the Commissioner, and I gather from the way the
22 question is worded he is seeing something flawed in this
23 that is troubling him, but I don't know that this is the
24 best time to deal with it.

25 Q. I think the question may be related to the

1 declining cost of natural gas and whether or not the cents
2 per kilowatt charge is appropriate.

3 A. Well, what I'm hearing is I hear that maybe he's
4 sort of -- it's dawning on him or he's starting to realize
5 that you have this symmetrical mechanism that when the
6 price comes down, there's supposed to be a benefit flowing
7 to the company and they pick up 10 percent of that
8 downward flow.

9 And that is part of the mechanism and it's
10 supposed to be there. It's something that was in all of
11 the projections I'm sure that the company was using
12 whenever they were running whether or not they could
13 accept the deal. They were hoping that, you know, to some
14 degree during this period instead of the pain of absorbing
15 10 percent of an increase, they would either have very
16 little of that pain or maybe some benefit. I imagine they
17 modeled that year by year. They might have seen some
18 benefit for 2010 and pain in 2011.

19 Again, if the thought -- if the Commissioner is
20 saying, well, gosh, why couldn't we have an asymmetrical
21 mechanism where it's only painful for the company and it's
22 never good for the company, you could do that and there
23 may be some merit to it, but there's also some negative
24 consequences that certainly would need to be thought
25 through carefully.

1 And again, I don't think it would be wise to rush
2 into that just on the theory that, you know, heads I win,
3 tails you lose. That doesn't really work in regulation,
4 and you have got to be very careful that you have got
5 good, solid principles behind what you're doing so that it
6 withstands appeals, so that Wall Street won't punish you
7 and sort of feel like you're being too arbitrary. There's
8 a lot of good reasons why you want to take the long view.

9 Q. Paragraph 7, the question from Commissioner
10 Pierce is: Is APS committing to reduce operational
11 expenses by \$150 million?

12 A. Over a five-year period, yes. Well, operational,
13 let me slow down. No, I don't think they've narrowed it
14 to operational. I think what they've said is we're going
15 to reduce expenses. If you look at their expenses, the
16 vast majority of them are operational. I'm sure the vast
17 majority of the savings will come out of operational.

18 But to the extent they have, say, a category of
19 corporate overhead or some other category that they don't
20 think of as being the word operational, I think if they
21 can find ways to squeeze money out of corporate overheads,
22 that is fine with me.

23 I know an issue arose about the Palo Verde
24 depreciation, and we anticipate that. I don't believe the
25 intent of any of the parties was that any portion of this

1 \$150 million would be an expense decrease that was already
2 planned and in the works for Palo Verde, not only -- just
3 the whole nature of it, everything in the discussion,
4 there's no way that was intended.

5 And if it really became necessary, I can't
6 imagine any party would see it as a material change to
7 have the order be very explicit about the fact that the
8 Palo Verde depreciation can't be counted, because I don't
9 think any of the parties anticipated that.

10 Q. Okay. The next question is would the parties
11 object to an amendment specifying that the expense
12 reductions are operational expense reductions as opposed
13 to generic expense reductions?

14 A. I can't -- again, obviously, I can't speak for
15 the parties on that level. I do know and I do recall some
16 discussion of this difference between operational expenses
17 and expenses generally. I believe the word was chosen
18 because the feeling amongst the participants was that the
19 company should have the flexibility to cut costs at their
20 actual cash-flow type costs wherever they could.

21 And if they could find a place to cut costs in
22 something that would not necessarily be considered
23 operational -- let me think of an example. Maybe -- I'm
24 really not sure where they're drawing the lines, so it's
25 hard for me to think of examples.

1 But let's say they have a tax expense and that
2 they by -- with careful consultation with tax attorneys
3 they determine they can arrange their business affairs in
4 a slightly different manner and reduce their federal
5 corporate income tax expense. And that may not be
6 technically operational, but it's within management's
7 discretion and it's a real savings, there's real money
8 that they're benefiting, I think that would be something
9 for them to be able to look at. Now, whether it's
10 qualified and it's not just a mere temporary reduction but
11 a true reduction, that's a different test. There's plenty
12 of tests in here.

13 But I don't know that there's a need in advance
14 to limit the company's discretion to what would
15 technically be operational expenses. I think key, really,
16 is they have to be real reductions, things that would not
17 have taken place otherwise.

18 Q. Well, let me just ask you this kind of as a
19 follow-up then. Then are the expenses that you had in
20 mind expenses that would be included in the ratemaking
21 formula?

22 A. I would expect them to be, yes. I'm having
23 trouble thinking of anything that would not be. There
24 might be -- okay. Let's say lobbying expenses were cut.
25 I'm just saying that's a question no one has ever

1 specifically addressed. Perhaps they would traditionally
2 be disallowed.

3 The company finally comes around and says, we're
4 really going to stop spending the money now. I think
5 that's fair game. They would legitimately -- that would
6 be a legitimate argument for them to make. Whether the
7 other parties would accept it or the Commission would
8 accept it ultimately in its audit, I don't know. It's too
9 soon to say. But those are the kinds of expenses,
10 certainly, that at least in some jurisdictions would get
11 passed through to ratepayers, so I think that it's an open
12 question, at least.

13 But what I see, like the Palo Verde example, as
14 being clear-cut is a -- (A) it's not a real cost cutting.
15 It's shifting money around between generations by, you
16 know, if you have the depreciation expense reduction, it
17 helps people now relative to people 10 or 15 years ago, so
18 it's not a real savings. It's a timing issue that is
19 beneficial to ratepayers but is not something that, you
20 know, meets the criteria that we had in mind when we
21 settled this provision.

22 (B) it's something that they were already
23 planning on doing and working towards. They already had
24 it in place. It's not something new and different that
25 they're doing, and I think -- so it doesn't meet either

1 criteria in my mind.

2 Q. Okay. That is the end of the Commissioners'
3 questions. I may have a couple for you here.

4 A. Okay.

5 Q. Do you have your testimony? It's R-5, your
6 direct testimony from July.

7 A. Yes.

8 Q. On Page 25 and 26 you're talking about the S&P
9 matrix.

10 A. Yes.

11 Q. And there you say that this was a June 25, 2008,
12 S&P report. That going over into the next page, 26 on
13 Line 3, you state that the 57 percent debt ratio still
14 places APS near the unfavorable end of the range for the
15 aggressive financial risk category.

16 Do you see that?

17 A. Yes.

18 Q. Then do you have settlement agreement? If you
19 could turn to Page 14.

20 A. Yes.

21 Q. The cost of capital paragraph 4.1 shows that the
22 capital structure the parties used for ratemaking purposes
23 had 46.21 percent debt.

24 Can you explain those differences in the
25 percentages of debt and why they're characterized

1 different?

2 A. Yes. In essence, the 11 percent difference is
3 the mathematical effect of taking into account purchased
4 power contracts and Palo Verde leaseback and other items
5 like that, the purchased power contracts being the
6 majority of it, that the rating agencies say have, from a
7 bondholders' point of view, have the same characteristics
8 as debt. So they impute them as debt. And so the equity
9 stays about the same, but the debt goes up substantially
10 and, as a result, the percentages change.

11 And we had calculations available to us during
12 the settlement in which we had actual hard numbers for
13 this that people made an estimate in the company because
14 they were trying to simulate S&P as best they could so we
15 could look at it and understand the logic of it. And I
16 became convinced and strongly believe that the difference
17 is the effect of this state's encouragement of competitive
18 procurements for various types of power.

19 And the end result of that is those projects go
20 out and they finance their project based on a firm
21 commitment from APS to buy the power. And from their
22 point of view, that makes it easier for them to finance
23 their project, and that keeps the cost of that project
24 down that they have this firm commitment from APS.

25 But from a bond rating agency's point of view,

1 that commitment is analogous to taking on additional debt.
2 And notice this debt is not secured debt. This is just
3 total debt. So the question of whether the purchased
4 power contract is more senior to the bond or behind the
5 bond is really a moot issue.

6 But in reality, I think you could argue that the
7 practical effect is it's pretty senior and it's right up
8 there with the bond. That you have committed to buy this
9 power, and if you need the power -- they wouldn't commit
10 unless they needed the power. If you need the power,
11 that's a pretty strong commitment that bondholders have to
12 be worried about.

13 That say, for example, a bankruptcy judge could
14 very legitimately say you've got to keep paying your
15 suppliers. They come in front of the bondholders. Sorry,
16 we're not going to pay the interest. We're going to pay
17 these merchant power folks for that power so that Phoenix
18 doesn't have the lights go out. That may very well be a
19 legitimate decision by a federal bankruptcy judge. So if
20 I'm S&P, I can see why they would want to make that
21 imputation.

22 So that's the difference is the impact of these
23 off balance sheet financing arrangements.

24 Q. Why should the Commission not use that 57 percent
25 debt ratio for capital structure for ratemaking purposes?

1 A. Well, because the capital structure for
2 ratemaking purposes is a calculation of the portion of the
3 plant serving customers that is owned by APS. So it's
4 sort of like a double counting. It wouldn't be legitimate
5 to take financing arranged for a merchant power plant and
6 use it in a calculation of the cost of financing the
7 transmission lines, the distribution lines, the plants
8 that are owned by this company. They're just two separate
9 calculations. Both are legitimate.

10 It's a little confusing to see the same word
11 "debt" next to totally different percentages, but they are
12 actually consistent. In essence, the rate base is the
13 percentage of debt and equity financing the plant
14 investment that are available for public service that's
15 owned by APS. Whereas, this 57 is a methodology the
16 rating agency used to look at the total obligations of the
17 company, including long-term contracts for power which are
18 not rate based items, but they're part of its service
19 obligation and part of the way they do business.

20 Let me try one more since you look puzzled after
21 my answer.

22 Q. I understand what you're saying. I just don't
23 understand --

24 A. Let me try a quick analogy. It's a little bit
25 far-fetched, but it's like a distinction between looking

1 at your obligations for, say, credit cards versus your
2 mortgage. And you're sitting there saying, well, what is
3 the amount of debt on the house? It's only 80 percent.
4 But your total obligation, depending on your family
5 situation, it might be a lot worse than 80 percent once
6 you consider all of the credit cards and other things that
7 you have. But if you're the mortgage holder and you're
8 trying to calculate how much debt does this person have,
9 that's the total debt number.

10 Looking at the financing and the plant and the
11 equipment, the house, that's a different number. So the
12 Commission is looking at how much -- what is the financing
13 of the rate base. That's separate from what is the total
14 contractual obligations of the utility. That's this
15 bigger number that S&P is looking at.

16 Q. Well, I guess the way I'm looking at it is that
17 if the purchased power agreements have supplanted what
18 would have been rate based, why does the Commission not
19 consider that in determining the company's capital
20 structure?

21 A. Well, you could, but then what you would have to
22 do, you would have to find a way to bring the merchant
23 power plants into the rate base. Otherwise, you kind of
24 have a mismatch. You've got a percentage that's based on
25 total operations, including plant you don't own, and, you

1 know, applying it to a rate base that you do own. So you
2 would have to find a way to impute into the rate base an
3 adjustment, and I don't think the end result would be much
4 different than what you're doing right now.

5 Q. So this is one of the reasons why it was
6 important to RUCO that the company make an equity
7 infusion?

8 A. Yes. That if you were -- if you didn't have all
9 of these purchased power contracts, the existing debt to
10 equity balance is quite reasonable and appropriate, just
11 as it's appropriate for rate base purposes.

12 But it became apparent that because of the
13 purchased power arrangements, the actual amount of total
14 leveraging, sort of including the credit card debt, has
15 become a problem. And part of the solution is the rate
16 increase, and that's what the company was pounding away at
17 day after day.

18 And part of our counter was, well, shareholders
19 should take some of the pain here, too. They need to
20 infuse some equity. And they were saying, oh, but the
21 stock might be below book value, or whatever they might
22 have said. And the bottom line was, we don't care. We
23 want some more equity.

24 And so ultimately the language you see is what
25 you see, which is they've committed to not only more

1 equity, they've committed to improving this ratio and
2 that's -- they're going to have to improve this ratio.
3 They've committed to it. It's a significant change. To
4 go from 57 to 52 percent is the equivalent of, you know,
5 at least 700, 800 million dollars worth of equity, and/or
6 some other adjustments that they might have, some other
7 tools they might have besides just putting in equity.

8 But one way or the other, they're going to get
9 that ratio to be more attractive, which in turn should
10 reduce the risk of a downgrading and may even see an
11 increase in the rating as a result.

12 Q. Did you calculate what the fair value rate of
13 return was for the test year?

14 A. Not recently. I do remember in the original case
15 we had some calculations. I believe -- again, I haven't
16 looked at this in quite a while, but I believe if you were
17 to turn to my original prefiled testimony, Schedule BJ-1,
18 let me see what is on there.

19 We have a current rate of return on fair value
20 rate base of 3.91 percent.

21 Q. And that was for the test year, correct?

22 A. I believe so. Again, I haven't looked at this in
23 quite a while, so I'm a little rusty on it and I may
24 misspeak.

25 Yes. And the reason it's so low is the way this

1 particular number is being calculated relative to the --
2 sort of the nature of these calculations. You see later
3 there's a tendency and a need for significant increase
4 under that calculation, but there's this offsetting
5 reduction in the PSA rate such that it nets out.

6 Basically, what is showing is that the return on
7 fair value, but for the complication of the PSA, is right
8 in the ballpark of what was a reasonable rate of return
9 during the historic test year on a jurisdictional fair
10 value basis. And the essence of the case -- and that's
11 one of the messages I originally tried to explain, was the
12 essence of the case were all of these adjustments past the
13 test year. And they ranged in reasonableness all the way
14 from, you know, a couple of weeks after the test year a
15 major plant investment had gone into effect, to ones six
16 months, nine months, a year, a year and a half later.

17 So this calculation is what they were earning on
18 what is actually invested during the test year and not
19 considering any of the investments past the end of the
20 test year.

21 And again, if we were -- but this is a 2007 test
22 year. We're now sitting here in mid-2009. So the way to
23 think of a test year is it is a year, so it's a snapshot
24 of the entire year 2007. If you wanted to have a point in
25 time estimate, the midpoint of that year is sort of the

1 essence or the center of that whole activity. So we're
2 now two years later. We're two years past the test year
3 at this point or the center of the test year. In fact,
4 we're a little more than that. We're two years and a
5 month or so.

6 Q. And the fair value rate of return in the
7 settlement agreement is 6.65 percent; is that correct?

8 A. That sounds right, but I don't remember the exact
9 number. I would have to go look it up.

10 Q. Well, I'm looking --

11 A. Yes, right here. Yes, it is.

12 Q. I'm looking on Page 14.

13 A. Thank you.

14 Q. I think in your initial testimony you found --
15 you did some kind of -- some study and found that there
16 may be some mild attrition, I think you called it,
17 historically for APS?

18 A. Yes.

19 Q. Does the settlement agreement address that from
20 your perspective?

21 A. It provides very substantial attrition
22 compensation in the form of various provisions in the
23 agreement, but none of them have the word "attrition" next
24 to them, but --

25 Q. Can you identify which of those provisions you

1 would consider to address that?

2 A. Yes. First, if you look at Page 13 and look at
3 the column "Staff Proposed" versus "RUCO Proposed." The
4 vast majority of the difference, nearly the entirety of
5 the difference in those two columns is attrition. The
6 Staff accepted post test year adjustments to various
7 expenses and investments.

8 RUCO excluded them, and we did that in part
9 because we believed that the approach was improper. That
10 this mixing and matching of a historic test year with all
11 of these adjustments was not the best way to go about it.
12 And while we recognize that some mild attrition was taking
13 place, that whole approach makes it very hard to measure
14 how much compensation is appropriate and what is your
15 basis for it.

16 It becomes sort of a judgment call, do I stop
17 6 months or 9 months or 12 months? When do I stop? Why
18 not go three-and-a-half years past the test year? How do
19 you decide when to stop? Similarly, how do you decide
20 whether to include this expense and not that expense? And
21 so that whole process was troubling, and that's what I
22 wrote about in my testimony. So we provided a very clean,
23 clear, pure historic test year, and then pointed out that
24 attrition compensation could be provided without having to
25 go down that path.

1 But the settlement adopts Staff position,
2 essentially, and that is what -- in essence, the dollar
3 amount you're seeing here is the Staff position, plus a
4 little bit extra. If you look at the comparisons, it's
5 about \$40 million extra, and that \$40 million extra was in
6 large part -- some of it was to close the gap with the
7 company, but some of it was to help finance the extra year
8 stay-out, and that's one simple way of looking at it.

9 The parties were very aware of the fact that
10 Staff had filed what they did. They had AECC's position,
11 which there was some risk that the Commission would split
12 the difference between AECC and Staff, and yet we would
13 have another rate case right on the heels of this one. So
14 that was one of the issues is we don't know where the
15 Commission is going to come down, but when their Staff
16 says 155 million, the odds of 120 or zero were a lot less
17 than the day they filed 155 million.

18 And similarly, on AECC saying 200, and they have
19 a respected analyst and a respected point of view, and
20 again, the whole nature of the debate was sort of, well,
21 how far do you go past the test year? Why not go two
22 years past the test year? Where do you draw this line?

23 So it wasn't like you had a very single, specific
24 issue that you really had confidence the Commission was
25 going to reject this one adjustment. You had a whole

1 series of adjustments. And it was very hard, certainly
2 for me and for RUCO, to judge how, if the Commission were
3 to disagree with some of what the Staff had done, which
4 particular adjustments were they going to disagree with?
5 There's almost no way to know how much less than 155 it
6 might be.

7 But in return for giving 40 million more than the
8 Staff was recommending, what you got was an extra year
9 stay-out, plus all of the other provisions, including the
10 commitment to boost the capital structure and all of those
11 things. I won't repeat myself. But you had a whole
12 package of additional things that came into effect.

13 So to the extent that you're looking at weighing
14 what would have been the outcome of a litigated case,
15 let's assume it would be somewhere in the vicinity of
16 Staff, or some way midway between Staff and APS proposed,
17 you would be somewhere in the same vicinity of this dollar
18 amount, but without all of the other things that are in
19 the agreement.

20 And if you're willing to assume that the
21 Commission would have given them zero and reversed the
22 65 million and go to zero, I mean, that's a pretty
23 unlikely scenario. But certainly when you look at it that
24 way, then you're saying, well, is there enough in here to
25 cancel out 196 million? I don't know. We never looked at

1 it that way. We were looking at we've already got
2 65 million that's likely to go into effect. We've got
3 Staff saying 155 million. It's likely the decision is
4 going to be in that range or above.

5 By participating in the process and trying to get
6 a stay-out, which we ultimately got by trying to get these
7 other things, we gave some ground on some money and we
8 gave up maybe the long shot of getting something
9 substantially less than 155 million, but in return we
10 think we got a very good agreement, including the
11 benchmarks and the performance provisions and a lot of
12 other things that would have been very unlikely to come
13 out of a litigated proceeding. Just the attention of the
14 parties would have been totally on litigating the key
15 issues, and there wouldn't have been a lot of time to talk
16 about those things.

17 CALJ FARMER: Okay, thank you. Those are all of
18 the questions that I have for the witness. Are there any
19 further questions from the parties?

20 Mr. Robertson looks like he has a question.
21 Mr. Pozefsky, you want that question asked before you ask
22 follow-up?

23 MR. POZEFSKY: Please. And I just have a few.

24 CALJ FARMER: Mr. Robertson.

25 MR. ROBERTSON: Thank you, Your Honor.

1 FURTHER CROSS-EXAMINATION

2

3 Q. (BY MR. ROBERTSON) Dr. Johnson, in responding
4 to several of Judge Farmer's questions, which I believe
5 she posed on her own behalf, you gave some examples of
6 situations where APS entering into a contract with a
7 merchant plant in order to advance the construction of
8 that plant could result in an imputed debt situation.

9 Do you recall that testimony?

10 A. Yes. The thrust was not so much the financing of
11 the plant so much as the nature of the power commitment.
12 That if there was a strong commitment to buy the power,
13 then the S&P is going to put a lot of weight on that in
14 doing these calculations.

15 If it's more of a short-term arrangement in
16 which they have the option of buying the power and if they
17 don't want the power they can say no, then, obviously, the
18 imputation would be different in a way that its impact on
19 this 57 percent would be much milder.

20 Q. Let me give you a couple of hypotheticals that
21 are real-term hypotheticals. APS has entered into two
22 purchased power agreements with two large solar plants
23 that are to be constructed here in Arizona, and those PPAs
24 are a part of the company's effort to comply with the
25 Commission's REST regulations. One is known as the Solana

1 plant and the other is the Starwood plant. And I believe
2 in each instance those will have a PPA of 20 years or more
3 in duration.

4 Would those be situations where the rating
5 agencies would assign an imputed debt to those particular
6 contracts?

7 A. And I gather APS is committing to buy the power
8 from these solar projects?

9 Q. That is my understanding, yes, sir.

10 A. They can't just say -- on 30 days' notice say,
11 no, it's too costly, we don't want it, just sell it to
12 someone else?

13 Q. Let's assume for my purposes the contracts
14 provide APS is obligating itself to purchase power for the
15 entirety of the contract.

16 A. Then I would think they would impute as debt a
17 number derived from those payment flows. It may or may
18 not be -- it would be somewhere in the same ballpark
19 probably of what it actually cost to build the plant, but
20 it could be less than that. It's going to be some number.
21 They're going to calculate what is the effect of this for
22 the net present value term? How big an obligation is
23 this?

24 Q. Okay. Now, that last part of your response may
25 have answered the next hypothetical I want to present to

1 you, again based on real facts.

2 The Mesquite power plant, which is one of my
3 clients, it's a 1,250 megawatt plant, was built in the
4 early 2000s. It was built without any long-term PPAs with
5 Arizona utilities. It periodically participates in RFPs
6 here in the state of Arizona.

7 Let's assume for purposes of my question APS
8 enters into, let's say, a 5- or a 10-year PPA through
9 which it contracts to purchase all or a portion of the
10 output of the Mesquite plant. How would you go about
11 imputing the debt associated with that? And more as a
12 threshold question, is that a situation where a rating
13 agency would actually impute any debt?

14 A. I would expect they probably would impute some,
15 but it would be significantly less than the actual
16 carrying costs or investment in plant. That they would be
17 doing some kind of a net present value of the obligation.
18 It it's only a five-year obligation and it's a 20- or
19 30-year plant, it's going be some fraction of that 20 or
20 30 years' worth of total value that APS is obliging itself
21 to.

22 They actually have some language in their
23 disclosure documents that they present to the investment
24 community and their clients explaining the process in
25 general terms. And I've read those and it's been a little

1 while, but my impression is that they don't tell you
2 exactly what they're doing, but the intent is to figure
3 out how much is -- they're trying to put an apples to
4 apples comparison of this obligation. If it's a 30-day
5 obligation, they probably don't even run the calculation.
6 If it's a year or two, they are going to run a little bit.
7 Five years is significant enough I'm sure they would be
8 doing a calculation and it would be contributing to the
9 57 percent, but a lot less than if it was a 20-year
10 obligation.

11 Q. Would it be accurate to say that the manner of
12 determining the debt to be imputed and the calculation of
13 it will be substantially influenced by the specifics of
14 the contract in question?

15 A. Yes.

16 MR. ROBERTSON: That's all I have. Thank you,
17 Dr. Johnson.

18 CALJ FARMER: Anyone else.

19 MR. MUMAW: Just a handful, Your Honor.

20

21 FURTHER CROSS-EXAMINATION

22

23 Q. (BY MR. MUMAW) Dr. Johnson, I think you
24 indicated that you didn't anticipate or didn't believe
25 that the decision or determination as to the accounting

1 treatment of Schedule 3 proceeds would affect FFO; is that
2 correct?

3 A. I was saying I couldn't visualize right offhand
4 how it would have an impact and, if so, what would be the
5 direction. I certainly wasn't testifying that there's a
6 guarantee there is no impact. I just haven't thought it
7 through, and it doesn't immediately strike me as obvious
8 as to what that impact would be, if there is one.

9 Q. Dr. Johnson, is it true that the S&P does not
10 consider CIAC to be a fund from operation?

11 A. I don't think it would. It certainly -- I
12 wouldn't consider it a fund from operations, so I wouldn't
13 think they would.

14 Q. On the other hand, if Schedule 3 were considered
15 revenue, would it not be a fund from operation?

16 A. It might be, yes. To that extent, then you might
17 have additional dollars in the numerator that otherwise
18 wouldn't be there.

19 Q. And that would be -- at least that would tend to
20 increase the fraction?

21 A. I can see the logic of how that might work, yes.
22 Now, the question, though, would be: Is revenue from a
23 line extension a fund from operation? I think that may be
24 something that hasn't really been thought through
25 carefully.

1 Revenues typically are from operations, but when
2 they really get into it and start parsing things,
3 sometimes they start noticing and saying, well, that's
4 really not operations. That's more analogous to when you
5 sell your cars or vehicles and they might make an
6 adjustment.

7 So it's not guaranteed, in my mind, unless I see
8 a document or they say, yes, we're going to include it in
9 FFO. I don't think it's guaranteed, but there is a good
10 chance that they would let it roll, either intentionally
11 or not even noticing, it would end up in the numerator.

12 Q. You also indicated that you believed that the
13 classification of Schedule 3 revenues would improve the
14 company's earnings; is that correct?

15 A. Yes. That one was pretty clear on me.

16 Q. And if it improved the company's earnings, all
17 else equal, wouldn't that raise the equity ratio?

18 A. Yes. If they had some extra retained earnings,
19 that would help.

20 Q. You testified in response to a question from
21 Judge Farmer about the fair value rate of return that you
22 had found in the original testimony. Do you recall that?

23 A. Yes.

24 Q. Do you recall that in calculating that fair value
25 rate of return, did you attribute any return of what we

1 call the fair value increment?

2 A. Generally, that would be at a separate step in
3 the process in which you're computing the allowed return
4 on fair value, et cetera. And no, I don't recall. I
5 don't believe I did that process, and, therefore, I did
6 not focus on any such item.

7 Q. Okay. Lastly, Dr. Johnson, you described APS as
8 suffering from mild attrition. I think that was the
9 phrase.

10 A. Yes.

11 Q. Obviously, mild is in the eye of the beholder.
12 But are you aware of another utility that you can cite to
13 us today that has had historically more severe attrition
14 than Arizona Public Service?

15 A. Well, I haven't done an analysis of APS relative
16 to other utilities, so the answer is no. But I believe
17 that over the historic time period that I was looking at,
18 the attrition is there but mild. It's sufficient that
19 some compensation one way or another, either through post
20 test year adjustments or otherwise, certainly would be
21 reasonable.

22 The real question and the real concern here is
23 that mild attrition problem could have become a more
24 significant or severe one during 2008 and 2009 after the
25 test year and after the historic time period given what

1 happened in the economy and what has happened with the
2 slowdown in growth and the things I talked about earlier.

3 So in my mind, there's no inconsistency between
4 saying historically it's been a mild attrition problem,
5 and saying that there is a good chance that that attrition
6 has become more severe, and so greater compensation would
7 not be unreasonable in this case.

8 MR. MUMAW: Thank you, Dr. Johnson.

9 CALJ FARMER: Okay. RUCO.

10 MR. POZEFSKY: Thank you.

11

12

REDIRECT EXAMINATION

13

14 Q. (BY MR. POZEFSKY) Dr. Johnson, I just wanted to
15 follow up on some questions that the Commissioners asked
16 you.

17 With regard to the FFO-to-debt ratio that
18 Commissioner Newman was talking about, can you expand a
19 little on why 18 percent and above is desirable?

20 A. Yes. In general, higher numbers are desirable
21 because they provide a greater cushion for bondholders.
22 The whole purpose of the rating process is to evaluate the
23 risk. And for a bondholder, there's not a lot of upside
24 in the sense of, you know, a windfall if the company does
25 really well or whatever. But on the other hand, they're

1 very much concerned about the downside risks of default
2 and not receiving their principal back. So that's why you
3 have rating agencies and that's where the whole focus is,
4 is trying to figure out, hey, we're lending you the money.

5 The whole issue is that ultimately this may turn
6 out to be a GM that for the longest time was extremely
7 highly rated and was rock solid and a blue-chip company,
8 and ultimately those bondholders lost a lot of money. So
9 the rating agencies are tasked and paid to help evaluate
10 those risks. And in that context, this ratio is very
11 useful because it provides a measurement of how much
12 cushion there is in the operations to help cover the
13 interest payments, and to do it in a way other than the
14 FFO-to-interest ratio. So you have got that ratio which
15 is -- this company actually looks pretty good. It's a 4,
16 which is well up there on that matrix we were looking at
17 earlier.

18 But the FFO-to-debt is an alternative view of the
19 same company, and it's useful for dealing with things like
20 imputed debt from long-term, off balance sheet financing,
21 for example. It helps with that. And it helps provide a
22 sense of -- well, let's say, for example, you happen to
23 have low interest rates. You have a lot of pollution
24 control bonds at very favorable interest rates or other
25 things, while the FFO-to-interest can be distorted when

1 comparing different utilities. Whereas, the actual
2 principal amount of those obligations may be substantial.

3 So it's an alternative measure of how robust is
4 the cash flow from customers to help provide assurance.
5 And when we're talking about a number like 18 percent of
6 debt, well, if you visualize if your typical interest and
7 principal payments are going to be something like 8 or 9
8 or 10 percent of your debt, then you have got a margin
9 there. At 18 you're almost double the amount of the
10 typical day-to-day needs of paying the bonds. At
11 20 percent you are at roughly double.

12 That's principally you get this idea of why any
13 number below 15 is starting to be sort of problematic, and
14 a number up there in, say, 40 to 60 percent is extremely
15 strong, because the actual day-to-day interest payments
16 and principal retirements are typically going to be, you
17 know, a whole lot less than 40 percent of your debt. I
18 mean, most companies don't pay 40 percent interest rates,
19 and they certainly don't retire 40 percent of the debt
20 every year.

21 So if you had a 40 percent FFO, that's a very
22 strong company with relatively little risk to bondholders.
23 That's why it would be classified in the top row of this
24 matrix and tend to lead to a AA rating for the like.

25 Q. Dr. Johnson, one of the goals for RUCO in this

1 settlement was to provide a roadmap to get the company to
2 the point where it was at 18 percent or higher; is that
3 true?

4 A. Yes. We're actually hoping to get it up towards
5 20, 25 percent, which I think is doable.

6 Q. And there are other financial metrics that rating
7 agencies also consider; is that true?

8 A. Yes.

9 Q. And one of the goals, of course, or one of the
10 things that we were trying to do with regard to those
11 other financial metrics, as was the case with the
12 FFO-to-debt ratio, would be to improve those financial
13 metrics, too; is that correct?

14 A. Yes. All of the provisions in the agreement,
15 including the rate increase and the additional cash to be
16 paid by customers, will tend to move all of these metrics
17 in a favorable direction.

18 Q. And if, in fact, they are brought into a
19 favorable position, is there a likelihood that the credit
20 agencies will actually upgrade the credit scores for this
21 company? Their credit ratings, excuse me.

22 A. I think there is a chance that they would.
23 There's certainly a drastically reduced risk of a
24 downgrade, which is the greatest concern, but I think
25 there's also a chance of an upgrade.

1 And I don't want to leave you with false hope
2 here that such an upgrade would happen in the next six
3 months or so. I think it would happen if, over time, the
4 earned returns are solid. And by solid I mean up there in
5 the 8, 8.5, 9, 9.5, 10 percent range, and if these metrics
6 start moving higher where more of them are up in the
7 intermediate to modest category rather than down in the
8 aggressive to highly leveraged category. So they're going
9 to look at all of that. And enough time passes, I think
10 you might see some upward movement within the Baa or BBB
11 category.

12 Q. But it is fairly certain to say that if, in fact,
13 the metrics do move more favorably that the likelihood of
14 a downgrade is less. Wouldn't that be fair?

15 A. Absolutely. There's no question about the
16 direction. What makes it a little hard is to predict the
17 specific what is the probability of a downgrade and what
18 is the probability of an upgrade. That's where I
19 hesitate. But the direction is clear, and I believe the
20 movement and the things that are happening in this
21 agreement are substantial enough that if it emerges from
22 this process and is sustained by the Commission intact
23 that it will definitely help.

24 Q. And Dr. Johnson, moving on, there were some
25 questions posed to you about regulatory lag. You talked

1 about some of the benefits to ratepayers. But in some
2 instances regulatory lag also works in the favor of the
3 shareholders; isn't that true?

4 A. Yes.

5 Q. Could you just provide a couple of examples of
6 that?

7 A. Well, in general, the -- well, the first example
8 is companies sometimes are in a position to control the
9 timing of rate cases. So they can file a rate case right
10 after a major generating plant has been built, for
11 example. And then in the years thereafter, that's sort of
12 a worst moment in time where you have got the full cost of
13 that plant and the full depreciation and all of the
14 things, the burden you have to deal with. And then the
15 construction program may diminish and their growth
16 continues. And so as they sell more power to customers,
17 there's actually what is called accretion, which is the
18 opposite of attrition. So over time their earnings go up.

19 So in that context, the lag between rate cases,
20 the fact it's going to take several years before you can
21 really observe that pattern is to their advantage, and
22 they get an opportunity to earn more potentially than
23 their targeted rate of return during that period.

24 And when we talk about an authorized rate of
25 return, it's not that there's an exact ceiling and nobody

1 can ever earn more than their authorized return. If you
2 look around the country, there are many companies that
3 have sustained returns in excess of the allowed or
4 authorized return for years in a row. There's probably
5 more companies that have earned less, but it does go both
6 ways.

7 Q. Okay. And then the last area I wanted to touch
8 upon with you, Dr. Johnson, is on cost of equity. One of
9 the concerns Commissioner Pierce has, at least from what
10 I'm hearing, is that when Wall Street looks at what other
11 companies -- excuse me -- what other commissions in other
12 states are awarding for cost of equity, they're not
13 actually getting an apples-to-apples comparison to what is
14 being done here in Arizona because of Arizona's fair value
15 requirement.

16 Is it your belief from what I'm hearing you
17 testify that this should not really be a great concern
18 because of the credit agencies' focus more on earnings
19 rather than cost of equities?

20 A. Certainly, the cost of equity has a certain
21 symbolism to it, so it's an easy number to compare. You
22 can get a list of all of the different state orders for
23 any time period, do a little of bit of research, make some
24 phone calls, or go find one of the folks who compile those
25 and publish it, and you can put together an analysis and

1 judge in a single number in a tiny little snapshot some
2 sense of each regulatory jurisdiction, because they're all
3 trying to estimate the same basic phenomena.

4 There's always going to be company to company
5 differences, and there might even be differences from
6 state to state in the risks in the regulatory environment
7 that cause costs to be a little higher in one state than
8 another, but most of the differences you see, if you see
9 14.5 allowed in a certain jurisdiction and you see 10 in
10 another, a large portion of that 4 percent spread is the
11 difference in the opinions of the decision-makers. The
12 judges in one state are persuaded by arguments that are
13 not persuasive to the judges in the other state. They
14 probably both are similar arguments. They may even have
15 the same witnesses in front of them, because some of these
16 witnesses travel around, and they just reach a different
17 decision. So in that sense, it has a certain symbolic
18 value, but it's relatively minor.

19 What is far more significant is the totality of
20 the environment and how long does it take from the time
21 you file a rate case to when the decision is made. And in
22 that category, Arizona is probably one of the longer
23 timelines.

24 Other issues, well, are they willing to do CWIP
25 in rate base? Not very many states are, but some are.

1 So, obviously, a state that is, is viewed as more
2 favorable.

3 But then you have other issues and it's a whole
4 series of issues. And as you look at each one of those,
5 those are sort of the qualitative factors that Wall Street
6 analysts, whether they be, you know, advising whether to
7 invest in a company's stock or to invest in bonds, either
8 one would be the same process.

9 But ultimately, all of that is in some sense only
10 one part of the picture. The bottom line matters a lot.
11 If you earn 11 or 12 percent in one company and another
12 company is only earning 8 or 9, obviously the stock that's
13 earning 11 or 12 is more attractive than the one that is
14 only earning 8 or 9.

15 So that was the point I was trying to make
16 earlier about whatever number this Commission puts in the
17 order, whether they put 11 or 12 or, you know, explain
18 both the numbers, it might help a little bit to
19 communicate their story, but ultimately the Commission's
20 story to Wall Street of what they're trying to do.

21 I think other language can be just as important.
22 The way the order is worded as to the \$700 million, if
23 it's made in clear-cut terms that this Commission sees the
24 benefit of that and is supportive of it and will provide a
25 regulatory environment to sustain that investment, that

1 will make it easier to sell that equity when the time
2 comes.

3 There's other things that are read between the
4 lines, so to speak, reading the tea leaves of orders
5 besides a number like 11, but ultimately the earned return
6 is also very important.

7 Q. And you mentioned the 700 million as being one of
8 those things. Off the top of your head, can you think of
9 any other things that would be just as important?

10 A. I think there's plenty of opportunity in the
11 wording of the order. Let's deal with, say, for example,
12 the benchmarks and the performance. That strong signal --
13 if this Commission, for example, has a strong commitment
14 to renewable energy and is wanting to be a leader of that
15 and willing to suffer a little bit of short-term pain -- I
16 hope it's only a little. We all hope it's a little, but
17 we all recognize there is some pain of being a leader
18 rather than waiting around.

19 And in order to get the benefit of being at the
20 front of that curve and in order to get the benefit of
21 learning these technologies and being able to get the
22 benefits of their long-term cost performance sooner than
23 other states, language about that and the fact that
24 there's the support there, and that implies -- and they're
25 going to see right then that that implies a willingness to

1 fund it.

2 If you are making a commitment to help solar
3 energy, for example, and the commitment is real, then
4 anybody considering investing in bonds is going to feel a
5 lot better than if there's some just sort of a -- the
6 negative side of the thing. In fact, the positive side is
7 that you see the benefits and you're understanding and
8 recognizing that it takes a strong -- a financially strong
9 utility to be on the cutting edge and to have kind of
10 aggressive energy goals that are set forth in this
11 agreement. The Commission seeing that and acknowledging
12 it will be beneficial. The parties can acknowledge it and
13 they did, and certainly RUCO did, but for the Commission
14 to do it ultimately is a lot more important than RUCO.

15 So there's opportunities here in the order that
16 can make a difference in how Wall Street reacts to the
17 decision to this case, regardless of whether it accepts
18 the agreement or, you know, tinkers around the edges.
19 There's plenty of things the Commission can do to send a
20 signal to Wall Street that they understand the importance
21 of having the ability to finance the construction program
22 for things like solar and things like the DSM programs and
23 the like. That you need a healthy utility to do some of
24 those things.

25 Q. And Dr. Johnson, finally, you just mentioned this

1 image of the Commission being a leader. Does the
2 settlement agreement encourage or present the Commission
3 as being a leader? Further present the view that the
4 Commission is a leader in the essence -- in terms of
5 renewable resources? I'm sorry.

6 A. I believe it has the opportunity to do that. The
7 targets that were negotiated in that area are quite
8 aggressive. Some may still say, gosh, you know, they're
9 not aggressive enough because they only go out a few
10 years, but they go out long enough to where there's a
11 clear path that we're on.

12 And to my mind, getting much farther than 2015 or
13 so, you're really getting into speculative territory. And
14 the balance between these different technologies, which
15 ones are going to start paying off faster is so unknown
16 that to lock into specific percentages for the long-term
17 future in my mind is not needed.

18 But I believe so. My impression is from
19 listening to the negotiators -- I'm certainly not, you
20 know, a detailed expert on this, but my impression is that
21 these are aggressive and significant and that when they
22 actually come into being, the state is going to enjoy a
23 reputation that I think is well deserved, which is, you
24 know, if you're the sun capital of the world, why not be a
25 leader in something like solar energy. And if you've got

1 opportunities to help encourage people to invest in cost
2 effective programs and to encourage people to do things,
3 why not.

4 So that commitment is there, but it's -- the
5 difference between the commitment and the reality is what
6 is important. How do you execute is very important,
7 picking the specific projects. You know, there's a lot
8 between the idea of a goal and getting there. And having
9 the company on board, I think, is very important. Having
10 the Commission on board is important as well. The
11 commitment from the Commission is going to be very
12 important.

13 Q. Of course, that will benefit ratepayers; is that
14 correct?

15 A. I believe it will in the long haul. And in the
16 short-run, then, obviously, there may be slightly higher
17 bills than if you just went out to get natural gas, which
18 happens to be pretty cheap right now, and not worry about
19 what the price may be five years from now. There's a
20 short-run or a long-run. In the long-run, I think it will
21 be beneficial.

22 MR. POZEFSKY: Thank you, Dr. Johnson.

23 Thank you, Your Honor.

24 CALJ FARMER: Anything further for this witness?

25 MR. MUMAW: No.

1 CALJ FARMER: Thank you, sir, for your testimony
2 today.

3 THE WITNESS: Thank you.

4 CALJ FARMER: Let's go off the record for a
5 moment.

6 (A recess was taken from 4:45 p.m. to 4:55 p.m.)

7 CALJ FARMER: Back on the record.

8 Chairman Mayes had some questions additional
9 questions for Staff's witness, and just remember that you
10 are still under oath.

11

12 ELIJAH O. ABINAH,
13 recalled as a witness on behalf of ACC Staff, having been
14 previously duly sworn by the Certified Reporter to speak
15 the truth and nothing but the truth, was examined and
16 testified as follows:

17

18 FURTHER EXAMINATION

19

20 Q. (BY CALJ FARMER) Okay. Her first question is
21 why shouldn't we require the \$700 million equity infusion
22 to come in before 2014 given what was said in APS's
23 earnings call?

24 A. Good afternoon, Your Honor. I wasn't on the APS
25 earnings call, so I don't know what was said, but the

1 agreement called for APS to infuse at least \$700 million.
2 And it says beginning July 1 -- I'm sorry. June 1, 2009
3 through December 31, 2004. It doesn't mean that APS have
4 to wait until December 31, 2004.

5 Q. '14?

6 A. 2014. I'm sorry. Thank you. So APS can infuse
7 that equity prior to 2014. The agreement just give them a
8 timeline in which they have to infuse the equity.

9 Q. If she were here she would ask you: Why
10 shouldn't we have them do it sooner than then?

11 A. And the reason -- I'm trying to be very cautious
12 not to -- we had that discussion during the negotiation,
13 and I think the rationale is to give APS the flexibility
14 when it is most favorable to APS. We don't want to tie
15 APS to a certain timeline in which they have to go infuse
16 the equity when it's not favorable.

17 And like I said, I'm trying not to cross the
18 discussion during the negotiation. It's just more
19 flexibility so that the company can go out there and use
20 their best judgment and get the best deal.

21 Q. Okay. And would you agree that the sooner that
22 all happens the better?

23 A. As a matter of fact, yes. And I hope it happens
24 sooner than later. I hope there is a better and favorable
25 environment for the company to do it sooner. But like I

1 said, it's just a matter of flexibility.

2 Q. Okay.

3 A. For the company to use their best judgment when
4 the market is favorable to the company, when the market is
5 favorable.

6 Q. What is the value of the stay-out provision given
7 the four year stay-out provision agreed to in TEP's most
8 recent settlement agreement?

9 A. We thought about that during the negotiation.
10 But we believe each company should be treated differently.
11 As you know, TEP stay out of here for 10 years, and each
12 company have different circumstances. So we believe
13 having a scheduled rate case is appropriate for APS rather
14 than staying out for four years.

15 Q. Does Staff believe the renewable energy provision
16 in the settlement agreement is mandatory? The provisions
17 are mandatory?

18 A. I believe so. The reason why I said that is it's
19 an agreement which APS signed on to. And when they sign
20 on to an agreement, Staff believe the company should live
21 up to their end of the bargain. So if they sign up with
22 this agreement, I believe the company should live up to
23 its end of the bargain, so yes.

24 CALJ FARMER: Thank you. Those are her only
25 questions. Anyone else have more questions?

1 (No response.)

2 CALJ FARMER: Thank you for coming back again,
3 and enjoy your vacation or wherever you're going to go.

4 THE WITNESS: Thank you.

5 CALJ FARMER: All right. APS ready to call
6 Mr. Rumolo back?

7 MR. MUMAW: Yes, Your Honor. We'll call
8 Mr. David Rumolo back to the stand.

9 CALJ FARMER: Just remember, sir, that you're
10 still under oath from your previous testimony.

11 MR. MUMAW: Again, Mr. Rumolo, just to make sure,
12 you're the same Mr. Rumolo that previously testified as
13 part of a panel concerning Schedule 3 issues?

14 MR. RUMOLO: Yes, I am.

15 MR. MUMAW: Mr. Rumolo, I believe pursuant to the
16 procedure that we previously described, I believe on the
17 record, although I do have somewhat an extensive direct of
18 you to address certain points that have either been raised
19 in Commissioner letters or have been deferred to you by
20 other witnesses, I'm going to postpone that for the moment
21 and ask that the witness, I believe, be subject to cross-
22 examination by Mr. Crockett.

23 CALJ FARMER: Mr. Crockett.

24 MR. CROCKETT: Thank you, Your Honor. And thank
25 you, Mr. Mumaw. I appreciate your accommodation in this

1 regard.

2

3

DAVID J. RUMOLO,

4 recalled as a witness on behalf of the Applicant, having
5 been previously duly sworn by the Certified Reporter to
6 speak the truth and nothing but the truth, was examined
7 and testified as follows:

8

9

CROSS-EXAMINATION

10

11 Q. (BY MR. CROCKETT) Mr. Rumolo, do you have the
12 settlement agreement there in front of you?

13 A. Yes, I do.

14 Q. I would like you to turn to Section 17, which is
15 on Page 35.

16 A. I'm there.

17 Q. You have been here in the hearing room basically
18 through most of the proceeding, have you not?

19 A. Either here or listening on the Listen Line.

20 Q. The essence of the questions that I'm going to be
21 asking you have to do with questions that have arisen by
22 virtue of questions posed by various Commissioners that
23 relate to primarily Section 17, which involves revenue
24 spread.

25 There were a couple of other things that I wanted

1 to chat with you about, but before you get to addressing
2 revenue spread you have to have a revenue requirement
3 determination, do you not?

4 A. That's correct.

5 Q. And are you also required to have a cost of
6 service study?

7 A. Yes. We compile the financial and sales
8 information and so forth and prepare a fully allocated
9 cost of service study.

10 Q. And APS did conduct such a study in connection
11 with this proceeding, did they not?

12 A. Yes, we did.

13 Q. And was that cost of service study conducted
14 consistent with the Commission's directives in APS's last
15 rate case?

16 A. Yes, and past practices.

17 Q. And can you just briefly describe what the
18 purpose of a cost of service study is?

19 A. Sure. The cost of service study takes the test
20 year investment and expenses and allocates those to each
21 of the customer classes. And in our case, we actually do
22 subgroups of customer classes, generally along the lines
23 of our current rate schedules. And we allocate the
24 expenses and compare that to revenues to determine which
25 classes are paying their cost of service and it provides a

1 guide for rate design.

2 Q. Okay. And so the design of rates, then, is to
3 recover those costs that are created by the various
4 customer classes; is that correct?

5 A. That's correct.

6 Q. In other words, to phrase it, the cost causer
7 should be the cost payer; is that right?

8 A. Yes. It's a general guideline.

9 Q. When you are looking at cost, you consider all of
10 the costs that are involved in providing services to the
11 customer classes; is that right?

12 A. Yeah. We look at allocating capacity costs,
13 energy costs, customer costs and so forth, and assignments
14 to the customer classes.

15 Q. And when you look at energy costs, you're talking
16 about the generation that's provided by APS as well as
17 purchased power costs; is that correct?

18 A. We actually separate. We assign generation
19 costs, the fixed costs of our current fleet of generation
20 on a demand basis, and then the fuel and purchased power
21 is allocated on an energy basis.

22 Q. Okay. And those costs are included in your cost
23 of service study and a determination as to which classes
24 of customers are causing those costs?

25 A. That's correct.

1 Q. And insofar as you heard a number of questions
2 that have related to the purchased power adjustor clause
3 and the 90/10 relationship, have you not?

4 A. Yes, I have.

5 Q. Isn't it true that the rate case that we're
6 involved in at this particular point in time is to
7 establish a fuel cost factor?

8 A. Yes. It's establishing a new base fuel cost, and
9 then the PSA as we go forward in time will track the
10 changes against that base.

11 Q. Either increasing costs or decreasing costs; is
12 that correct?

13 A. That's correct.

14 Q. Has APS always had a fuel adjustor clause?

15 A. The current fuel adjustor clause was the result
16 of our rate case that was, I believe, a 2002 test year and
17 decided in 2005, I believe. There was a time period prior
18 to that where APS did not have a fuel adjustor, but when
19 we go back further in time there was one. So we have had
20 one, did not have one for a period, and then a new one.

21 Q. And when you don't have a power supply adjustor
22 clause, you have to depend on the cost factors that were
23 established in the last rate case until you have a
24 subsequent rate case; is that correct?

25 A. Yes.

1 Q. Now, would you agree that it's been the intent of
2 the Commission to move the rates closer to the cost of
3 providing the service to the various customer classes?

4 A. Yeah. I think that's an ongoing move that we
5 have is to make the rates better track the cost of service
6 study.

7 Q. And, in fact, you have also undertaken various
8 tariffs and procedures in order to bring that about, have
9 you not?

10 A. Yes. And an example of that is what is shown in
11 the settlement agreement where for many, many years we had
12 a rate schedule designated as Schedule E-32 that covered
13 general service customers whose loads were for as small as
14 a billboard up to a pretty good-sized industrial plant to,
15 say, up to 3 megawatts. So we had one rate schedule that
16 covered a big gamut of types of customers.

17 So we actually started in our -- I believe it was
18 our rate case two times ago to move, at least from an
19 analytical perspective, to take this Rate Schedule E-32
20 and break it up into smaller components. And in our last
21 rate case decision, I think it was based on a
22 recommendation by Staff, and which we concurred, was that
23 in this case we would take E-32 and break it up into
24 several rate schedules.

25 Q. Okay. I'm going to come back to that again in

1 just a minute. Now, what about time-of-use rates? Is
2 that not also a tariff that is intended to get the rates
3 closer to costs?

4 A. Yeah. And actually, all of our rate schedules we
5 attempt to get them closer to costs. For example, on our
6 large industrial rate schedules, we have a fairly
7 significant capacity charge that reflects our capacity
8 costs, then have an energy charge that tends to reflect
9 the losses in fuel and purchased power.

10 Our TOU rates are designed to try to provide
11 better price signals to customers to shift load off of
12 peak and to -- from peak, from on-peak time periods to
13 off-peak time periods when our costs of providing
14 primarily generation are lower.

15 Q. That is one of the reasons that you're attempting
16 to have the cost causer become the cost payer, right?

17 A. Yeah. It's really the price signal, because it
18 helps customers make better decisions.

19 Q. Coming to Section 17.1, there have been a number
20 of questions that have been raised by both Commissioner
21 Newman and Commissioner Pierce concerning the provision in
22 that section that each retail rate schedule will receive
23 an equal percentage total base rate increase inclusive of
24 the interim rate increase and inclusive of fuel and
25 purchased power costs that are incorporated into rate

1 base.

2 That is a provision that was included in the
3 direct testimony of APS, is it not?

4 A. In our settlement testimony we discussed that,
5 and we had also discussed rate design vis-à-vis cost of
6 service in our original application.

7 Q. And did you not propose in your direct testimony
8 and your original application that there be an equal
9 percentage increase across all customer classes?

10 A. Generally speaking, yes, although there were
11 refinements around that.

12 Q. But in general that was the proposal that APS
13 made, was it not?

14 A. Yes.

15 Q. And would you also agree that that was, in
16 essence, Staff's proposal as well?

17 A. I don't recall Staff's proposal.

18 Q. You know that that is the proposal of AECC; is
19 that correct?

20 A. Would you repeat that, please?

21 Q. You do know that AECC proposed that there be an
22 equal percentage total base rate increase across all
23 classes of customers?

24 A. Generally speaking, that's correct. And I think
25 Mr. Higgins had also proposed that we fine tune the rates

1 that were in E-32.

2 Q. There were a couple of exceptions to that. One
3 was the E-32, which you previously had discussed. And you
4 have heard the questions posed by Commissioner Pierce with
5 reference to the E-32 classification?

6 A. Yes.

7 Q. The E-32 classification in general did receive an
8 equal percentage increase, did they not?

9 A. The entire group of E-32 customers did.

10 Q. Along with other customer classes?

11 A. Yes.

12 Q. And then within that classification, as you have
13 already alluded to, it was broken up into basically four
14 different groups, was it not?

15 A. Yes, they were size differentiated.

16 Q. And the cost of service study that was conducted
17 by APS indicated that there should be some modest changes
18 with reference to the various classes, some receiving a
19 little greater than the average and some receiving a
20 little less than the average?

21 A. That's correct.

22 Q. But all still within the same equal percentage
23 increase that other rate classifications were receiving as
24 well?

25 A. Yes.

1 Q. And with reference to that, there was another
2 exception as to the class of customers receiving an equal
3 percentage increase, was there not?

4 A. Yes. Per the terms of the settlement agreement,
5 the low income customers were held exempt or held harmless
6 from rate changes under the settlement agreement.

7 Q. So there was a similar type of a change or a
8 structure within the residential classification in that
9 all customers within that classification didn't receive
10 the equal percentage increase; is that right?

11 A. There was the carve-out for the low income and
12 medical discount customers, which is Schedule E-4,
13 although most people are on E-3.

14 Q. And the low income class of customers also was
15 held harmless from the increase in the demand side
16 adjustor clause; is that correct?

17 A. That's correct. And also from the PSA, which has
18 been a feature for quite some time.

19 Q. Coming now to the issue of the 90/10 split
20 between customers and APS, apparently there has been some
21 confusion on the part of the Commissioners in that regard.

22 Is it your understanding that Mr. Higgins
23 testified that that split should be done away with?

24 A. No. In our case, in the APS case, the settlement
25 agreement maintains the 90/10 sharing. I think there may

1 be some confusion. In the TEP case, there is no 90/10
2 sharing.

3 Q. Okay. But I think I may have misunderstood
4 Commissioner Newman's question in that regard, but I think
5 I understood him to indicate that Mr. Higgins was
6 recommending that that split be done away with insofar as
7 the APS case is concerned. That's not your understanding;
8 is that correct?

9 A. I don't recall that, no.

10 Q. The settlement agreement does provide that that
11 90/10 split is to be continued, does it not?

12 A. That's correct.

13 Q. Commissioner Newman also raised the issue of the
14 transmission cost adjustor rate. Do you recall his
15 testimony in that regard?

16 A. On the TCA, yes, I do.

17 Q. Can you briefly explain how the transmission cost
18 adjustor rate is established?

19 A. Yes. The revenue requirements are assigned based
20 on the class contribution to the four coincident peaks,
21 the four maximum loads during our summer months. And the
22 TCA, then, is allocated in that manner, and then each
23 customer group then develops their own cost
24 responsibility.

25 In the case of a residential customer, those

1 dollars are converted to a per kilowatt charge. For the
2 large customers it is on a demand basis. And it truly is
3 cost of service based. There's no cross-class subsidy.
4 It is cost of service based.

5 Q. Is it not a fact that that allocation method was
6 established in APS's last rate case?

7 A. Actually, the 4-CP allocation was established
8 quite a few years ago at the FERC level. For allocating
9 generation costs from our last case, we changed to an
10 average and excess demand method for generation.
11 Transmission is 4-CP; generation is on average and excess
12 demand.

13 Q. Okay. The rate for transmission is established
14 by FERC; is that correct?

15 A. Yes. Under our formula rate methodology, it
16 establishes the rates that are found in the OATT, the Open
17 Access Transmission Tariff.

18 Q. And FERC doesn't allocate that among the various
19 classes or within the individual states; is that correct?

20 A. It's actually allocated within the formula to
21 classes, because the OATT was established to develop costs
22 or rates to charge customers whether they are a retail
23 residential customer that is taking standard offer service
24 from APS, or from an energy service provider, an ESP.

25 Q. But wasn't that allocation method established by

1 agreement of the parties in APS's last rate case?

2 A. What happened in our last rate case, when the
3 transmission costs were originally allocated two or three
4 rate cases ago, I believe, they were allocated on a per
5 kilowatt hour basis. In our last rate case, we redesigned
6 the rates so they would, for the customers with demand
7 meters, would be recovered on a demand basis to better
8 track the OATT charges.

9 Q. Okay. And those charges, insofar as the
10 individual customer classes are concerned, can change from
11 time to time, can they not?

12 A. Yes. In our next formula rate, if the
13 relationship between peak contributions between
14 residential and general service or large industrial
15 customers changes, it would be still reflected in the TCA
16 filing.

17 Q. And those TCA costs that have recently been
18 allocated are consistent with an order that was entered by
19 this Commission in connection with APS's last rate case;
20 is that correct?

21 A. Yeah, and recovered in accordance with that.

22 MR. CROCKETT: Thank you, Mr. Rumolo. I have no
23 further questions.

24 CALJ FARMER: Well, it's 5:20. Why don't we go
25 ahead and stop here for today, and we're going to

1 reconvene on Wednesday. Let's start at 9:00 a.m. again on
2 Wednesday, and you'll be back on the stand, Mr. Rumolo, on
3 Wednesday.

4 THE WITNESS: Again and again, I think.

5 CALJ FARMER: Right. And I know that Ms. Pecora
6 has questions for you, but she's not going to be here on
7 Wednesday. So we'll need to see you sometime on Thursday,
8 too, even if you do, per chance.

9 THE WITNESS: I will be here.

10 CALJ FARMER: Anything else we need to put on the
11 record, Mr. Robertson?

12 MR. ROBERTSON: Is Wednesday one half day or a
13 full day?

14 CALJ FARMER: It will be a half day. I think
15 that the Commission has scheduled a Staff open meeting for
16 2:00. So we may go like until 12:30 or maybe even
17 possibly 1:00, but I can't predict how long those Staff
18 meetings last, so we'll stop then.

19 MR. ROBERTSON: Thank you.

20 CALJ FARMER: Thank you. Anything else?

21 (No response.)

22 CALJ FARMER: All right. Thank you very much.

23 (The proceedings recessed at 5:18 p.m.)

24

25

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1 STATE OF ARIZONA)
) ss.
2 COUNTY OF MARICOPA)

3

4 WE, COLETTE E. ROSS and MICHELE E. BALMER,
5 Certified Reporters Nos. 50658 and 50489 for the State of
6 Arizona, do hereby certify that the foregoing printed
7 pages constitute a full, true and accurate transcript of
8 the proceedings had in the foregoing matter, all done to
9 the best of our skill and ability.

10

11 WITNESS my hand this 15th day of September, 2009.

12

13

Colette E. Ross

14

COLETTE E. ROSS
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