

ORIGINAL
Betty Camargo

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From: Michael Crow [Michael.Crow@asu.edu]
Sent: Tuesday, December 09, 2008 1:47 PM
To: Mayes-WebEmail; Mundell-Web; Gleason-WebEmail; Hatch-WebEmail; Pierce-Web
Subject: Arizona Public Service Company

Also sent via fax

December 9, 2008

Chairman Mike Gleason
Commissioner Jeff Hatch-Miller
Commissioner Kristin Mayes
Commissioner William Mundell
Commissioner Gary Pierce
Arizona Corporation Commission
1200 West Washington, 2nd Floor
Phoenix, AZ 85007

Arizona Corporation Commission
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ARIZONA CORPORATION COMMISSION
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Dear Commissioners:

I write with regard to the future of Arizona Public Service (APS) and, more specifically, its role in the future economy, energy and sustainability of Greater Phoenix and Arizona. As you may already know, Arizona State University is heavily involved in evolving two significant trajectories pertaining to these areas and its strong relationship with APS is integral to the successful realization of these efforts.

First, ASU has augmented its commitment to renewable energy systems by leading and participating in the President's Climate Commitment (a group of 650 higher education institutions committed to climate neutrality going forward with their energy systems) and embarking on a partnership project with APS to fulfill the renewable energy components of our commitment. Second, ASU has greatly expanded its efforts to design, develop and commercialize new renewable energy systems of all types that are likely to have significant economic and energy outcomes for Arizona. The agenda being advanced by ASU is critically important to the future of Arizona, as it will produce the people and ideas from which much of our renewable energy future will be based. ASU looks to APS as a principal partner in these ventures, as they provide technical knowledge, capital investment, organizational partnering, managerial enhancement, as well as many other skills and assets that allow us, as a teaching, learning and discovery enterprise, to advance these agendas.

Specifically, ASU and APS are currently working on important projects related to the development of new renewable energy fuels, the deployment of new solar energy systems, and the implementation of advanced energy conservation systems that will allow the university to operate on a much lower cost basis, in addition to many other educational and research-oriented projects.

In all of these endeavors, APS has demonstrated its shared commitment to the goals we are working to advance at ASU, as well as its total dedication to working as partners for the purposes of helping ASU and Arizona realize their overall successes. It is anticipated that this relationship will continue to be vital going forward, which is why it is important that the commission give thoughtful consideration to the corporation's future. Any action(s) that would impede the innovation and/or financial viability of the organization could result in seriously detrimental outcomes for all Arizonans.

It is difficult to predict exactly where the energy economy of our country heads in the next few years, but it is clear from

the incoming national government to the market forces that are at work, that the deployment of creative and successful alliances between energy suppliers, research organizations, and educational institutions will be critical to regional adaptation related to energy changes and economic and environmental progress.

I would be pleased to discuss these issues in greater detail at your convenience and I invite you to contact me if this additional information would be helpful to your deliberations. I can be reached at 480/965-8972 or Michael.crow@asu.edu.

Thank you for your time and attention to this important matter.

Sincerely,

A handwritten signature in black ink that reads "Michael Crow". The signature is written in a cursive, flowing style.

Michael M. Crow
President

MMC:ab