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**BEFORE THE ARIZONA CORPORATION COMMISSION**

IN THE MATTER OF THE )  
APPLICATION OF UTILITY SOURCE, )  
L.L.C. FOR A DETERMINATION OF )  
THE CURRENT FAIR VALUE OF ITS )  
UTILITY PROPERTY AND FOR AN )  
INCREASE IN ITS WATER AND )  
WASTEWATER RATES AND )  
CHARGES FOR UTILITY SERVICES )

**WS-04235A-06-0303**

**NOTICE OF FILING REJOINDER  
TESTIMOMNIES**

Utility Source, L.L.C. by and through undersigned counsel, hereby provides Notice of Filing of the Rejoinder Testimonies Thomas J. Bourassa regarding the Water Division, the Sewer Division and Cost of Capital, pursuant to Procedural Orders dated December 20, 2006.

Respectfully submitted this 2<sup>nd</sup> day of April 2007.

SALLQUIST, DRUMMOND & O'CONNOR, P.C.

By [Signature]  
Richard L. Sallquist  
4500 S. Lakeshore Drive, Suite 339  
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Attorneys for Utility Source, L.L.C.

Original and ten copies of the foregoing filed this 2<sup>nd</sup> day of April 2007, with:

Docket Control  
Arizona Corporation Commission  
1200 West Washington  
Phoenix, Arizona 85007

[Signature]

Arizona Corporation Commission  
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A copy of the foregoing filed  
this 2<sup>nd</sup> day of April, 2007, to:

Hearing Division  
Arizona Corporation Commission  
400 W. Congress  
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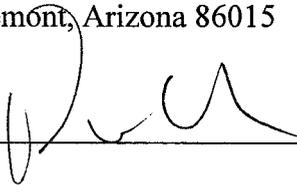
Utilities Division  
Arizona Corporation Commission  
1200 West Washington  
Phoenix, Arizona 85007

Legal Division  
Arizona Corporation Commission  
1200 West Washington  
Phoenix, Arizona 85007

Ponderosa Fire District  
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**BEFORE THE ARIZONA CORPORATION COMMISSION**

IN THE MATTER OF THE  
APPLICATION OF UTILITY  
SOURCE, L.L.C. – WATER  
DIVISION, AN ARIZONA  
CORPORATION, FOR A  
DETERMINATION OF THE FAIR  
VALUE OF ITS UTILITY PLANT  
AND PROPERTY AND FOR  
INCREASES IN ITS RATES AND  
CHARGES FOR UTILITY SERVICE  
BASED THEREON.

DOCKET NO: WS-04235A-06-0303

**REJOINDER TESTIMONY OF  
THOMAS J. BOURASSA  
WATER DIVISION**

1 **I. INTRODUCTION AND QUALIFICATIONS.**

2 **Q. PLEASE STATE YOUR NAME AND ADDRESS.**

3 A. My name is Thomas J. Bourassa. My business address is 139 W. Wood Drive,  
4 Phoenix, Arizona 85029.

5 **Q. HAVE YOU PREVIOUSLY SUBMITTED DIRECT AND REBUTTAL**  
6 **TESTIMONY IN THE INSTANT CASE?**

7 A. Yes, my direct and rebuttal testimony was submitted in support of the initial  
8 application in this docket by Utility Source, L.L.C. – Water Division (“USLLC” or  
9 “Company”).

10 **Q. WHAT IS THE PURPOSE OF THIS REJOINDER TESTIMONY?**

11 A. I will provide rejoinder testimony in response to the surrebuttal filings by Arizona  
12 Corporation Commission Utilities Division Staff (“Staff”) and the Ponderosa Fire  
13 District (“District”) with respect to rate base, revenues and expenses, and rate  
14 design. My rejoinder testimony on the cost of capital can be found under separate  
15 cover.

16 **Q. WHAT IS THE REVENUE INCREASE THAT THE COMPANY IS**  
17 **PROPOSING IN THIS REJOINDER TESTIMONY?**

18 A. The Company is proposing a total revenue requirement of \$486,689, which  
19 constitutes an increase in revenues of \$312,361, or 179.18 percent over adjusted  
20 test year revenues.

21 **Q. HOW DOES THIS COMPARE WITH THE COMPANY’S REBUTTAL**  
22 **FILING?**

23 A. In the rebuttal filing, the Company requested a total revenue requirement of  
24 \$382,187, an increase in revenues of \$291,420, or 321.06 percent.

25 **Q. WHY IS THE REQUESTED RATE INCREASE HIGHER IN DOLLARS**  
26 **BUT LOWER AS A PERCENT IN THE COMPANY’S REJOINDER**

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**FILING?**

A. The most notable change from the Company's rebuttal filing is the Company's inclusion of pro forma revenue from potential future customer growth of \$83,560 in adjusted test year revenues and the inclusion of an additional \$736,583 of plant-in-service. The impact of the pro-forma potential future customer growth on proposed revenues is \$231,031 – approximately 48 percent of the Company's proposed revenue requirement. Even though the revenue requirement and rate increase are higher in dollars, the inclusion of the pro-forma revenues reduces the required rate increase as a percent. Obviously, a much lower impact on existing rate payers is achieved as a result of nearly half of the revenue requirement being obtained from the pro-forma revenues under proposed rates.

As you will recall, the Company initially proposed to include in adjusted test year revenues and proposed revenues the inclusion of revenues from potential future growth of 350 customers in order to minimize the impact on rates. See Direct Testimony of Thomas J. Bourassa ("Bourassa DT") at 11. In response to Staff's recommendations in its direct filing, the Company adopted Staff's proposal to remove plant from rate base necessary to serve the potential future growth of 350 customers and correspondingly removed the pro-forma revenues in its rebuttal filing. While the rebuttal revenue requirement was reduced, the impact to rate payers substantially increased. Staff has reversed its position with respect to the pro-forma revenue and plant-in-service adjustments in its surrebuttal filing and the Company has adopted those. See Surrebuttal Testimony of Jeffery M. Michlik ("Michlik SB") at 4-6. It appears that Staff has recognized the benefits of the Company's initial approach.

**Q. WHAT CHANGES HAVE BEEN MADE TO RATE BASE AND OPERATING EXPENSES?**

1 A. The Company's rebuttal filing reflects the adoption of Staff's recommendation to  
 2 include additional plant-in-service of \$736,583. These costs are related to Deep  
 3 Well#4 – plant which is necessary to serve the customer growth. Original Cost  
 4 Rate Base ("OCRB") and Fair Value Rate Base ("FVRB") are increased by  
 5 \$699,304 from the rebuttal filing. The adjusted test year level of operating  
 6 expense has been increased by \$28,646 compared to the Company's rebuttal  
 7 adjusted test year levels primarily as a result of an increase to depreciation expense  
 8 and property taxes.

9 **Q. HAS THE COMPANY PROPOSED TO INCREASE OPERATING**  
 10 **EXPENSES TO REFLECT THE BILLING AND CUSTOMER SERVICE**  
 11 **COSTS ASSOCIATED WITH THE ADDITIONAL 350 CUSTOMERS?**

12 A. No, and as a result operating expenses are to some extent understated.

13 **Q. PLEASE SUMMARIZE THE PROPOSED REVENUE REQUIREMENTS**  
 14 **AND RATE INCREASES FOR THE COMPANY AND STAFF AT THIS**  
 15 **STAGE OF THE PROCEEDING?**

16 A. The proposed revenue requirements and proposed rate increases are as follows:

	<u>Revenue Requirement</u>	<u>Revenue Incr.</u>	<u>% Increase</u>
17 Company-Direct	\$575,955	\$401,245	230.17%
18 Staff - Direct	\$367,449	\$193,122	110.78%
19 Company Rebuttal	\$382,187	\$291,420	321.06%
20 Staff – Surrebuttal	\$367,015	\$192,688	110.53%
21 Company Rejoinder	\$486,689	\$312,361	179.18%

22  
 23 **Q. WHY IS STAFF'S REVENUE REQUIREMENT AND REVENUE**  
 24 **INCREASE LOWER RELATIVE TO USLLC?**

25 A. The difference in the revenue requirement between Staff and the Company of  
 26 \$117,246 is primarily due to a difference in each of the party's recommended

1 return. Staff is recommending a 6.23 percent return. *See* Michlik SB at 8. The  
2 Company continues to recommend a return of 10.5 percent.

3 **Q. HOW DID STAFF DETERMINE A 6.23 PERCENT RETURN?**

4 A. According to Mr. Michlik, Staff wanted to be consistent with its direct testimony  
5 and produce approximately the same revenue requirement and increase in its  
6 surrebuttal filing. *See* Michlik SB at 9.

7 **Q. IS IT CORRECT THAT STAFF'S FAIR VALUE RATE BASE INCREASED**  
8 **BY OVER \$700,000 FROM ITS DIRECT FILING TO ITS SURREBUTTAL**  
9 **FILING?**

10 A. Yes. As I will discuss later, Staff's recommended fair value rate base ("FVRB")  
11 increased from \$2,048,228 to \$2,752,271 - an increase of \$704,043. I would have  
12 expected the increase to have a material impact on Staff's revenue requirement and  
13 rate increase. However, it appears that Staff witness, Mr. Michlik, pre-determined  
14 the revenue requirement and rather than employing the 8.9 percent return  
15 recommended by Staff witness Mr. Irvine, he "backed into" the 6.23 percent return  
16 for the water division. *Id.*

17 **Q. IS THE FAIR VALUE RATE BASE RECOMMENDED BY STAFF IN ITS**  
18 **SURREBUTTAL MEANINGFUL IN DETERMINING STAFF'S**  
19 **SURREBUTTAL REVENUE REQUIREMENT?**

20 A. No. Staff's surrebuttal FVRB was not used in the determination of Staff's  
21 surrebuttal revenue requirement. Mr. Michlik's recommended fair value rate of  
22 return is intended to produce essentially the same operating income with or without  
23 the increase in the fair value rate base. In fact, Mr. Michlik goes on further to  
24 admit that Staff reduced the rate of return in order to make the rate increase similar  
25 to the wastewater division. *Id.* I am not an attorney, but I believe Mr. Michlik's  
26 methodology is unlawful. It is my understanding that Arizona law requires the

1 Commission to make a finding of the "fair value" of the Company's property, i.e.,  
2 its FVRB, and to use that finding as the basis for setting rates. By fixing the  
3 revenue requirement to approximately that proposed in its direct filing (with a  
4 lower fair value rate base), Mr. Michlik's surrebuttal fair value rate base is  
5 rendered meaningless.

6 Staff witness, Mr. Irvine, recommends an overall 8.9 percent return. See  
7 Surrebuttal Testimony of Steven P. Irvine ("Irvine SB") at 13. In fact, this is the  
8 return that is applied to Staff's wastewater division fair value rate base. Mr.  
9 Michlik should have applied this return to Staff's fair value rate base, not a  
10 contrived 6.23 percent.

11 **Q. DOES STAFF'S COST OF CAPITAL WITNESS, MR. IRVINE, EMPLOY A**  
12 **COMBINED CAPITAL STRUCTURE OF BOTH THE WATER AND**  
13 **WASTEWATER DIVISIONS?**

14 A. Yes. This overall return will not be achieved by Mr. Michlik's recommendations.

15 **Q. WHAT IS THE REVENUE REQUIREMENT AND RATE INCREASE**  
16 **USING STAFF'S RECOMMENDED 8.9 PERCENT RETURN?**

17 A. The revenue requirement would be \$440,211 and the rate increase would be  
18 \$265,884, or 152.12 percent.

19 **Q. IF A 6.23 PERCENT RETURN IS APPLIED TO THE WATER DIVISION**  
20 **FAIR VALUE RATE BASE AND AN 8.9 PERCENT RETURN IS APPLIED**  
21 **TO THE WASTEWATER DIVISION FAIR VALUE RATE BASE, WHAT**  
22 **WOULD BE THE OVERALL RETURN?**

23 A. 7.0 percent. The combined fair value rate base would be \$3,865,853 and the  
24 combined operating income would be \$270,595. Dividing \$270,595 by \$3,865,853  
25 yields a 7.0 percent overall return. This is substantially below the recommendation  
26 of Mr. Irvine. *Id.* It is also less the prime lending rate of 8.25 percent.

1 Q. IF THE INCREASE IN FAIR VALUE RATE BASE DID NOT AFFECT  
2 THE REVENUE REQUIREMENT, THEN WHY DID STAFF REVERSE  
3 ITS POSITION FROM ITS DIRECT FILING TO NOW INCLUDE THE  
4 PLANT AND THE PRO-FORMA REVENUES FOR POTENTIAL FUTURE  
5 GROWTH OF 350 CUSTOMERS?

6 A. It was obviously to capture the revenues from potential growth of 350 customers as  
7 part of the revenue requirement. This substantially reduces the impact on rate  
8 payers. Staff admits that without the cost of Deep Well #4 in rate base, it could not  
9 justify the inclusion of the pro-forma revenues. *See Michlik SB at 6.* But, while  
10 taking advantage of the impact of the pro-forma revenues to lessen the impact on  
11 existing ratepayers, Mr. Michlik ignores the corresponding increase in rate base by  
12 lowering the fair rate of return and keeping the revenue requirement approximately  
13 the same as it recommended in its direct filing. Mr. Michlik wants to have the cake  
14 and eat it too! There is no question that Mr. Michlik's recommendations result in a  
15 mismatch between rate base and revenues and expenses.

16 Admittedly, the Company's surrebuttal proposal also captures the revenues  
17 from potential growth of 350 customers now that Staff proposes to include the  
18 plant necessary to serve the growth in rate base. However, the Company's  
19 recommendation properly considers the corresponding increase in rate base in its  
20 proposed revenue requirement. As I previously testified, there is substantial risk to  
21 the Company by including revenues from potential future growth. *See Rebuttal*  
22 *Testimony of Thomas J. Bourassa ("Bourassa RB") at 2.* This risk is exacerbated  
23 by Staff recommending inclusion of the pro-forma revenues and then essentially  
24 recommending the same revenue requirement as Staff did in its direct filing. I will  
25 discuss this later in my testimony. Amazingly, despite the increased risks to the  
26 Company, Mr. Michlik's recommended return drops nearly 270 basis points from

1 the 8.9 percent Mr. Irvine recommends.

2 **Q. PLEASE RESPOND TO THE COMMENTS OF MR. MICHLIK ON PAGE**  
3 **10 OF HIS SURREBUTTAL TESTIMONY JUSTIFYING THE LOWER**  
4 **RATE OF RETURN?**

5 A. Mr. Michlik characterizes the instant case as a 'hybrid somewhere between a  
6 Certificate of Convenience and Necessity and a regular rate case, due the unusual  
7 circumstances..". See Michlik SB at 10. This is not a 'hybrid' rate case - it is a  
8 normal rate case which examines the Company's actual expenses and rate base.  
9 The only thing 'unusual' in this case is the extraordinary willingness by the  
10 Company to take the risks and include pro-forma revenues from potential future  
11 growth in order to help minimize the impact on rate payers. But, just because the  
12 Company is willing to take the risk and the pro-forma revenues does not mean that  
13 it should be unfairly treated with respect to the revenue requirement.

14 I do not dispute that the circumstances in the prior case were unusual and  
15 the Commission dealt with those circumstances in that case. But, those  
16 circumstances are not the same circumstances in the instant case. See A.C.C  
17 Decision 67446, January 4, 2005. In that case, the homeowners association had  
18 built plant and was serving customers when the Company applied for its CC&N.  
19 However, in the prior case, not only was the Company fined for its actions, but the  
20 Commission decided to keep the low existing rates, which were substantially less  
21 than the Staff recommended in that proceeding, and concluded "...it is appropriate  
22 to set rates in this matter using traditional rate case methods which look to actual  
23 expenses and rate base of the Company. We do not have sufficient information in  
24 the record regarding actual expenses and rate base to be able to set rates at this  
25 time. Because we lack sufficient information to change the Company's rates, we  
26 will direct the Company to use its existing rates until such time as the Company

1 files a rate case, which it may do at any time, but no later than May 1, 2006, based  
2 on a 2005 test year.” *Id.* at 18. In the instant case, Staff has examined the actual  
3 expenses and rate base for the water division. There are essentially no remaining  
4 disputes between the parties on these items for the water division.

5 I believe Mr. Michlik also mischaracterizes the Commission’s comments in  
6 the prior decision that the approval of rates in the instant case, as opposed to the  
7 prior case, would be ‘unconscionable increase for existing customers.” *See*  
8 Michlik SB at 10. In the previous decision, the Commission was concerned about  
9 proper notice being given to existing rate payers and stated “Given this lack of  
10 notice that higher ‘initial’ rates may potentially result from this CC&N proceeding,  
11 we do not believe it would be appropriate to increase rates above the level currently  
12 being paid...”. *Id.* at 17.

13 Please recall that the Commission required the Company to provide a Notice  
14 to his customers at the conclusion of that hearing that said in part, “The current  
15 rates were artificially set by the Company and may not be sufficient to cover the  
16 on-going costs of providing service. Therefore, in an attempt to balance equities  
17 between the Company and his customers and to provide adequate notice, the  
18 Commission has required the Company to file a rate application by May 1, 2006  
19 that may result in higher rates.” Compliance Filing docketed February 2, 2005.

20 The Commission ultimately addressed their the concerns in the prior case by  
21 keeping the low existing rates in place until the Company filed a rate case – which,  
22 by the way, it was order to do. *Id.*

23 **Q. DO YOU AGREE THAT THE REQUESTED RATE INCREASE IS**  
24 **LARGE?**

25 A. Yes. However, the actual expenses and plant investment (rate base) support the  
26 large increase and the Company should be afforded the ability to recover its

1 operating expenses as well as a return on and of that investment. Stated another  
2 way, which I believe is accurate, the existing rates were set too low. Again, and I  
3 must emphasize, the Company has made an extraordinary proposal to include  
4 revenues from potential future customer growth which may not materialize for  
5 several years in order to help minimize the impact. As I will discuss later in my  
6 testimony, the Company will not earn the return authorized in the instant case for  
7 several years – at best.

8 **Q. IN THE COMPANY'S PRIOR CASE, DIDN'T STAFF RECOMMEND**  
9 **MUCH HIGHER RATES THAN WERE APPROVED?**

10 A. Yes. While not being directly relevant to the instant case, Staff's analysis in the  
11 prior case did recognize that higher 'initial' rates were warranted. Based on the  
12 information at the time, Staff recommended rates which were much higher than  
13 those approved. The monthly minimum Staff recommended for a 5/8 inch and 3/4  
14 inch customer was \$24.37, and the commodity rates ranged from \$6.47 per  
15 thousand gallons to \$11.64 per thousand gallons. The 'initial' rates recommended  
16 by Staff in the prior case are not that different than the Company's  
17 recommendations in the instant case. It is not surprising that rates of roughly the  
18 same magnitude are being recommended by the Company in the instant case. The  
19 CC&N application schedules and including plant costs (actual and projected) and  
20 customer growth in the prior case track to the actual expenses and plant investment  
21 in the instant case - especially considering the inclusion of the pro-forma customer  
22 growth. Putting this aside, the Company's recommendations are based on actual  
23 expenses and rate base – which was the stated objective of the Commission in the  
24 prior case. *Id.*

25 **Q. ARE THERE OTHER MEANS OTHER THAN RETURN ON RATE BASE**  
26 **TO COMPUTE THE REVENUE REQUIREMENT AS MR. MICHLIK**

1           **CLAIMS?**

2    A.    Yes.    In cases where there is little or no rate base or for non-profit entities, an  
3           operating margin approach is often employed.    Applying a typical rate return to a  
4           small or non-existent rate base results in an inadequate operating income and  
5           would not provide for financial viability of the utility.    For non-profits, a return  
6           based approach does not make sense.    In both of these circumstances it is  
7           appropriate to employ an operating margin approach.    However, in the instant case,  
8           neither circumstance is applicable.    The lower rate of return recommended by Staff  
9           only serves for deprive the shareholder a fair and reasonable return on the plant  
10          investment necessary to serve rate payers.

11   **Q.    PLEASE QUANTIFY THE REDUCTION IN THE IMPACT TO RATE**  
12   **PAYERS BY THE INCLUSION OF THE PRO-FORMA REVENUES?**

13   A.    The impact can be seen from comparing the rate increases the Company proposed  
14          in its rebuttal filing to its rejoinder filing.    In the Company's rebuttal filing, the  
15          Company excluded the pro-forma revenues and the rate increase was over 320  
16          percent.    In the Company's rejoinder filing, which includes the pro-forma revenues  
17          from customer growth, the rate increase dropped to approximately 177 percent – a  
18          45 percent reduction in the increase.    The Company has shifted a significant  
19          portion of the rate payer impact to potential future customer growth.    In fact, the  
20          pro-forma revenues from growth make up nearly 75 percent of the requested rate  
21          increase.

22   **Q.    PLEASE EXPLAIN.**

23   A.    As you will recall, under the Company's proposed rates, the pro-forma revenues  
24          total approximately \$231,000 while the requested rate increase is approximately  
25          \$310,000.    Dividing \$231,000 by \$310,000 yields approximately 75 percent.  
26          Staff's current proposal shifts the portion of the rate payer impact to potential

1 future growth even higher at 94 percent – an even higher risk to the Company.  
2 The potential customer growth may not materialize for several years and, in the  
3 instant case, the Company will not even realize the return authorized by the  
4 Commission until such time as that growth may materialize. It is not news the  
5 housing market has experienced a significant slow down in the past year or so and  
6 is not expected to recover until the 2<sup>nd</sup> half of 2008 at the earliest.

7 **Q. HOW MUCH CUSTOMER GROWTH OCCURRED IN 2006?**

8 A. Zero.

9 **Q. WITHOUT THE REVENUES FROM POTENTIAL FUTURE CUSTOMER**  
10 **GROWTH, WHAT IS THE RETURN ON RATE BASE UNDER THE**  
11 **COMPANY'S PROPOSED RATES AND STAFF'S PROPOSED RATES?**

12 A. Under the Company's proposed rates the return is approximately 2.0 percent and  
13 under Staff's proposed rates the return is approximately 0.3 percent.

14 **Q. WHAT WOULD BE THE PROJECTED ACTUAL RETURNS FOR THE**  
15 **NEXT THREE YEARS ASSUMING ANNUAL GROWTH OF 50**  
16 **CUSTOMERS AND ASSUMING ANNUAL GROWTH OF 100**  
17 **CUSTOMERS?**

18 A. I have prepared an exhibit to illustrate the projected returns. *See* Rejoinder Exhibit  
19 1, pages 1 and 2. Assuming an annual growth of 50 customers the projected actual  
20 return for projected years 1, 2, and 3 are 2.64 percent, 3.28 percent, and 5.12  
21 percent, respectively. Assuming an annual growth of 100 customers the projected  
22 actual return for projected years 1, 2, and 3 are 3.28 percent, 5.75 percent, and 8.23  
23 percent, respectively. *Id.* These projections assume no increases in operating  
24 expenses and increases in rate base as a result of additional required plant  
25 investment. Using Staff's proposed rates the returns are far less. *Id.* at 3 and 4.  
26 The assumptions that there will be no change no change in operating expenses and

1 rate base are unrealistic. As a result the return projections stated above are high-  
2 end estimates. As I have stated, while the Company is including revenues from  
3 potential future growth to help minimize the impact to rate payers, in doing so, it is  
4 taking enormous risk while at the same time receiving very low returns for several  
5 years. Staff's recommendations only increase that risk and further erode the  
6 shareholder returns.

7 **Q. YOU HAVE USED A FIGURE OF 350 POTENTIAL FUTURE**  
8 **CUSTOMERS THROUHOUT THIS PROCEEDING, IS THIS A KNOWN**  
9 **NUMBER BASED ON RECENT INFORMATION?**

10 A. It is actually high by 70 to 75 customers based on the latest master plan for the  
11 Flagstaff Meadows - Phase III development. The current master plan shows  
12 development of 276 lots, not the anticipated 350 lots the Company has used  
13 throughout this proceeding. Never-the-less, the Company continues to base it  
14 proposals using potential future growth of 350.

15 **Q. WILL THE COMPANY HAVE TO EXTEND ITS CC&N TO**  
16 **ACCOMMODATE THE ADDITIONAL 70 TO 75 CUSTOMERS?**

17 A. Yes.

18 **Q. WHO OWNS THE LOTS AND WHO IS THE BUILDER FOR FLAGSTAFF**  
19 **MEADOWS PHASE III?**

20 A. Empire Builders. Empire Builders is not affiliated with the Company or its  
21 shareholder.

22 **Q. IS THAT BUILDER FUNDING THE ON-SITE INFRASTRUCTURE FOR**  
23 **THE DEVELOPMENT THROUGH ADVANCES-IN-AID OF**  
24 **CONSTRUCTION?**

25 A. Yes.

26 **Q. PLEASE RESPOND TO MR. MICHLIK'S COMMENTS ON PAGE 10 OF**

1           **HIS SURREBUTTAL THAT UNDER STAFF'S RATES THE COMPANY**  
2           **WILL HAVE A SUFFICIENT OPERATING MARGIN?**

3    A.    Putting aside that an operating margin approach is not appropriate in the instant  
4           case, Mr. Michlik claims the Company will have an operating margin of 47 percent  
5           for the water division.    What he doesn't disclose is that that operating margin  
6           assumes the potential future 350 customers are connected and the Company is  
7           receiving revenues from them.    None of the 350 customers are actually there and  
8           his operating margin is fiction.    In reality, if no additional customer growth occurs,  
9           then the Company will have a negative 4.9 percent operating margin under Staff  
10          rates.    *Id.*    And, like the rate of return, it will take several years to achieve that  
11          operating margin assuming no increase in operating expenses and rate base as a  
12          result of further plant investment.    Again, arguably these are unrealistic  
13          assumptions.    So, it is more likely the Company may never achieve that operating  
14          margin under Staff's rates.

15    **Q.    WILL THE COMPANY HAVE SUFFICIENT OPERATING MARGIN**  
16    **UNDER THE COMPANY'S PROPOSED RATES?**

17    A.    Yes.    While the water division will have a positive operating margin of 21.83  
18          percent, the sewer division will have a negative 6.51 percent under the Company's  
19          proposed rates.    *Id.*    at 5 and 6.    On the other hand, combined with the water  
20          division's positive operating margin, overall the Company will have a positive  
21          operating margin of about 12 percent.    Based on my experience, Staff typically  
22          recommends a minimum of 10 percent for cases in which an operating margin  
23          approach is used.    I do not generally ascribe to having the water division subsidize  
24          the sewer division, or visa versa.    Rates should be set to support the operating  
25          expenses and plant used to serve rate payers for each division – there can be serious  
26          matching problems between rate base, revenues, and expenses.    But, in the instant

1 case, the Company is willing to accept that scenario – for now at least.

2 **Q. WILL THE COMPANY HAVE A SUFFICIENT OVERALL OPERATING**  
3 **MARGIN UNDER THE STAFF’S PROPOSED RATES?**

4 A. No. The sewer division will have a negative operating margin of 14.42 percent.  
5 Combined with the water division’s negative operating margin of 4.9 percent,  
6 overall the Company will have a negative operating margin of about 8.62 percent.

7 **Q. IF AN 8.9 PERCENT RETURN IS USED FOR THE WATER AS IT IS FOR**  
8 **THE WASTEWATER DIVISION, WHAT WOULD BE THE OVERALL**  
9 **OPERATING MARGIN UNDER A NO GROWTH SCENARIO?**

10 A. Less than 5 percent, well below what Staff considers a minimum operating margin  
11 in operating margin approach cases.

12 **Q. DO YOU HAVE ANY OTHER PROBLEMS WITH A 6.23 PERCENT**  
13 **RETURN?**

14 A. Yes. A 6.23 percent return is below the current cost of Baa investment grade  
15 bonds at 6.4 percent. This is not a fair return by any stretch of the imagination.

16 **Q. PLEASE RESPOND TO THE SURREBUTTAL TESTIMONY OF THE**  
17 **PONDEROSA FIRE DISTRICT.**

18 A. The District asserts that USLLC and the developer charged less than economic  
19 utility rates as a “ploy to entice homebuyers”. See Surrebuttal Testimony of The  
20 Ponderosa Fire District (“District SB”) at 3. This is not true. The record in the  
21 prior case and the instant case do not support that assertion. Recall that service was  
22 first offered by the homeowners association, prior to the Commission’s regulation  
23 of the Company. The association elected to utilize Flagstaff rates, because the  
24 town had presumably determined that these rates were “fair”. The association, and  
25 ultimately the Commission, adopted those as the initial rates. With no actual plant  
26 cost or expense data available, these were presumably reasonable “surrogate” rates.

1 The association, and ultimately the Commission, adopted those as the initial rates.

2 In the prior decision the Commission was concerned about proper notice to  
3 some of the customers. The Company began charging the existing rates it did  
4 because those were the prevailing rates in Flagstaff at the time and it did not  
5 anticipate the magnitude of the costs that were eventually incurred to construct the  
6 utility plant (both water and wastewater). For example, the Company did not  
7 anticipate having to drill deep wells in order to obtain an assured water supply- the  
8 costs of which are significantly higher than a shallow well. Further, construction  
9 costs in general have increase dramatically over the past several years. For  
10 example, the costs of constructing wastewater treatment facilities just a few years  
11 ago were in the range of \$5 to \$10 per gallon per day (“gpd”). Today, those costs  
12 are at least double. Based on the evidence in the prior case, the Commission  
13 concluded, “We do not ascribe to any malicious intent to the developer’s actions,  
14 the net effect of those actions cannot help but lead to unhappy customers....” See  
15 Decision 67446 at 12. The Commission addressed the issue and others by keeping  
16 the already low existing rates in place. Those rates, as both the record in the prior  
17 case and the instant case show, were very low – in fact, too low. Customers have  
18 received the benefit of the low rates for at least the past two years. Further, as the  
19 record shows, the Company is making extraordinary proposal to minimize the  
20 impact on existing ratepayers.

21 **Q. ARE THE REVENUES FROM FLAGSTAFF MEADOWS - PHASE III**  
22 **“UNBURDENED INCOME” AS THE DISTRICT CLAIMS ON PAGE 3 OF**  
23 **ITS SURREBUTTAL TESTIMONY?**

24 **A.** I am not sure I understand the District’s characterization. The pro-forma revenues  
25 are based on the growth in customers for Flagstaff Meadows – Phase III. These  
26 customers are currently not on the system and may not be for several years. These

1 revenues are fiction at this point but are never-the-less included in the revenue  
2 requirement in order to minimize the impact to existing customers. As I  
3 previously testified those revenues represent approximately 48 percent of the  
4 revenue requirement in the instant case. Once the 350 customer growth  
5 materializes and the revenue requirement in the instant case achieved, the  
6 Company will theoretically earn the return authorized in the instant case. I use the  
7 word 'theoretically' because the assumptions that operating expense will remain  
8 level rate base will remain the same are not realistic. Operating expense will  
9 increase due to inflation alone and the Company expects to have to make additional  
10 capital investment for back-bone infrastructure. As was previously shown, under  
11 the assumptions stated above, the Company will not earn the authorized return  
12 which will likely take several years even at an optimistic growth rate of 100  
13 customers annually.

14 **Q. PLEASE RESPOND TO THE COMMENTS REGARDING THE RATE**  
15 **INCREASES TESTIFIED TO BY THE DISTRICT ON PAGE 1 OF ITS**  
16 **SURREBUTTAL TESTIMONY?**

17 **A.** Under existing rates, the monthly minimum for a 2 inch metered customer is  
18 \$14.00 per month. At this stage of the proceeding, the proposed monthly  
19 minimum for a 2 inch metered customer is \$195.13. This is an increase in the  
20 minimum of approximately 1,294 percent ( $\$195.13 \text{ minus } \$14.00 \text{ divided by } \$14.00$ ).  
21 However, under the appropriate comparison, the average usage of  
22 103,821 gallons, the average bill under present rates is \$322.35, and under  
23 proposed rates the average bill is \$1,057.73 – an increase of \$735.38. The  
24 percentage increase is approximately 228 percent ( $\$1,057.73 \text{ minus } \$322.35$   
25  $\text{divided by } \$322.35$ ). The median use of the 2 inch metered customers is nearly  
26 the same as the average use at 100,901 gallons. The percentage increase at the

1 median use is therefore not that different than the average use. The high  
2 percentage increase in the monthly minimum is a bit misleading and it is more  
3 appropriate to look at the increases at the average or even the median use.

4 **Q. IS THE MONTHLY MINIMUM FOR THE 2 INCH METERED**  
5 **CUSTOMER SCALED ON THE FLOWS OF A 5/8 INCH METER?**

6 A. Yes. And this is a widely accepted methodology in rate design and has a basis in  
7 the cost of service. The higher minimum is justified because larger meters have a  
8 higher potential demand on the water system. Water systems are designed and  
9 constructed to meet potential demand as apposed to actual demand. The plant and  
10 the associated costs exist regardless of whether 1 gallon is delivered or millions of  
11 gallons are delivered through the system. These costs are the demand costs in a  
12 commodity-demand cost of service study. The higher potential demand placed on  
13 the system by the larger meters coincide with the higher portion of the demand  
14 costs caused by the larger meters and recovered through the monthly minimum.

15 **II. RATE BASE.**

16 **Q. WOULD YOU PLEASE IDENTIFY THE PARTIES' RESPECTIVE RATE**  
17 **BASE RECOMMENDATIONS?**

18 A. The rate bases proposed by all parties in the case are as follows:

	<u>OCRB</u>	<u>FVRB</u>
19 Company-Direct	\$ 3,079,513	\$ 3,079,513
20 Staff - Direct	\$ 2,048,228	\$ 2,048,228
21 Company Rebuttal	\$ 2,053,792	\$ 2,053,792
22 Staff - Surrebuttal	\$ 2,752,271	\$ 2,752,271
23 Company Rejoinder	\$ 2,753,096	\$ 2,753,096

24  
25 **Q. TO WHAT DO YOU ATTRIBUTE THE INCREASE IN RATE BASE**  
26 **FROM THE REBUTTAL FILING TO THE REJOINDER FILING?**

1 A. The Company has accepted Staff's adjustments to increase plant-in-service totaling  
2 \$736,583.

3 A. Plant-in-Service.

4 Q. PLEASE EXPLAIN THE COMPANY'S REBUTTAL ADJUSTMENTS TO  
5 PLANT-IN-SERVICE.

6 A. B-2 rebuttal adjustment number 1 reflects an increase to plant-in-service of  
7 \$736,583. The Company has accepted and the adjustment matches Staff's  
8 proposed adjustment. See Michlik SB at 5.

9 Q. DO STAFF AND THE COMPANY AGREE ON THE BALANCE OF  
10 PLANT-IN-SERVICE?

11 A. Not quite. The Company's plant-in-service balance is \$1,000 higher than Staff's.  
12 After researching this discrepancy, I believe that Staff made an error of \$1,000 in  
13 the pumping equipment plant account (Acct. 311). In its direct filing, the balance  
14 of this account was \$158,711. The Company accepted Staff's adjustments to  
15 pumping equipment in its rebuttal filing – compare Staff Direct Schedule JMM-  
16 W-3 to Company Rebuttal Schedule B-2, page 4b. In Staff's surrebuttal filing, the  
17 balance of the pumping equipment account dropped to \$157,711 – compare Staff  
18 Surrebuttal Schedule JMM-W3. I can find no adjustment supporting this decrease  
19 and I conclude it is an error.

20 Q. WHAT DOES THE \$736,583 ADJUSTMENT TO PLANT-IN-SERVICE  
21 CONSIST OF?

22 A. As I have previously indicated, the \$736,583 is the cost related to Deep Well #4.  
23 As you will recall, Deep Well #4 is necessary to serve the future growth of the 350  
24 customers. See Bourassa RB at 4. As you will recall, the Company agreed with  
25 Staff to remove the plant from rate base in its rebuttal filing. In its rebuttal filing,  
26 the Company also removed pro forma revenues for future growth in the

1 determination of the revenue requirement and rate increase as the plant was  
2 necessary to serve the growth. *Id* at 4. I am sure Staff reversed its position in its  
3 surrebuttal when it realized that even though including the costs of Deep Well #4 in  
4 rate base increased rate base, that also including the pro-forma revenues from  
5 customer growth provided for substantially less impact to rate payers. The  
6 evidence in the instant case bears that out.

7 **B. Accumulated Depreciation.**

8 **Q. PLEASE EXPLAIN THE COMPANY'S REJOINDER ADJUSTMENT TO**  
9 **ACCUMULATED DEPRECIATION?**

10 A. B-2 rebuttal adjustment number 2 reflects the increase to accumulated depreciation  
11 for \$36,792. This adjustment reflects the increase to plant-in-service. The  
12 Company's adjustment is slightly higher than Staff's adjustment of \$36,605 and  
13 appears to be the result of the Staff plant-in-service error discussed above. *See*  
14 Staff Surrebuttal Schedule JMM-W2.

15 **C. Accumulated Amortization of CIAC.**

16 **Q. HAVE YOU MADE A REJOINDER ADJUSTMENT CONCERNING**  
17 **CONTRIBUTIONS-IN-AID OF CONSTRUCTION?**

18 A. Yes. The Company has adjusted the balance of accumulated amortization of CIAC  
19 to reflect the change to the composite depreciation rate as the result of the changes  
20 to plant-in-service. B-2 rebuttal adjustment number 3 reflects this adjustment.  
21 The Company accumulated amortization balance of \$16,207 is slightly higher than  
22 Staff's at \$16,197.

1 **III. INCOME STATEMENT.**

2 **Q. WOULD YOU PLEASE DISCUSS THE COMPANY'S PROPOSED**  
3 **ADJUSTMENTS TO REVENUES AND EXPENSES AND IDENTIFY ANY**  
4 **ADJUSTMENTS YOU HAVE ACCEPTED FROM STAFF?**

5 A. Yes. The Company rejoinder adjustments are detailed on Rebuttal Schedule C-2,  
6 pages 1-4. The rejoinder income statement with adjustments is shown on Rebuttal  
7 Schedule C-1, pages 1-2.

8 Rejoinder adjustment 1 annualizes depreciation expense taking into account  
9 the changes to plant-in-service, as discussed above.

10 Rejoinder adjustment number 2 reduces property tax expense and reflects  
11 the rejoinder proposed revenues.

12 Rejoinder adjustment number 3 increases revenues to reflect pro-forma  
13 revenues related to future growth of 350 customers.

14 **IV. RATE DESIGN.**

15 **Q. PLEASE SUMMARIZE THE POSITIONS OF THE PARTIES WITH**  
16 **RESPECT TO THE RATE DESIGN.**

17 A. Both Staff and the Company propose the same monthly minimum for 5/8 inch and  
18 3/4 inch meters. Larger meter monthly minimums are scaled on the meter flows  
19 relative to a 5/8 inch meter flow.

20 Both Staff and the Company propose an inverted three tier design for the 5/8  
21 inch and 3/4 inch metered customers and an inverted two tier design for 1 inch and  
22 larger meters. For the 5/8 inch and 3/4 inch metered customers, the first break over  
23 point of 4,000 gallons is the same between the Company and Staff. For the second  
24 break over point, the Company proposes 12,000 gallons while Staff proposes 9,000  
25 gallons. Staff has revised its break over points for the 1 inch and larger meters, and  
26

1 like the Company, provides for different break over points for each meter size.  
 2 The break over points are different, but are generally consistent with the Company.

3 Unlike the Company, under Staff's proposed rate design, the irrigation class  
 4 of customers has a flat rate design, whereas the Company proposes that the  
 5 irrigation class of customer also have an inverted tier design consistent with the  
 6 other customer classes.

7 **Q. IS THE DIFFERENTIAL IN THE COMMODITY RATES BETWEEN THE**  
 8 **FIRST AND SECOND TIER SIGNIFICANTLY HIGHER UNDER STAFF'S**  
 9 **DESIGN THAN IT IS FOR THE COMPANY?**

10 A. Yes. The differential for the Company is about 30 percent while that for Staff is  
 11 nearly 50 percent. The higher differential can result in less revenue stability.

12 **Q. WHAT ARE THE COMPANY'S REJOINER PROPOSED RATES?**

13 A. The rebuttal proposed rates for customers (residential, commercial, multi-family,  
 14 mobile home, and irrigation) with a water meter size of:

15	<u>Meter</u>	<u>Monthly</u>	<u>Gallons included</u>
16	<u>Size</u>	<u>Minimum</u>	<u>in Monthly Minimum</u>
17	5/8	\$ 24.39	0
18	3/4	\$ 24.39	0
19	1	\$ 60.98	0
20	1 1/2	\$ 121.95	0
21	2	\$ 195.13	0
22	3	\$ 390.25	0
23	4	\$ 609.77	0
24	6	\$1,219.54	0

25 The commodity charges and tiers by meter size are:

26	<u>Meter</u>	<u>Tier (gallons)</u>	<u>Charge</u>
	<u>Size</u>		<u>per 1,000 gallons</u>

1	5/8 and 3/4 Inch	1 to 4,000	\$ 6.25
2		4,001 to 12,000	\$ 8.13
3		Over 12,000	\$10.56
4	1 Inch	1 to 30,000	\$ 8.13
5		Over 30,000	\$10.56
6	1 1/2 Inch	1 to 60,000	\$ 8.13
7		Over 60,000	\$10.56
8	2 Inch	1 to 96,000	\$ 8.13
9		Over 96,000	\$10.56
10	3 Inch	1 to 192,000	\$ 8.13
11		Over 192,000	\$10.56
12	4 Inch	1 to 300,000	\$ 8.13
13		Over 300,000	\$10.56
14	6 Inch	1 to 600,000	\$ 8.13
15		Over 600,000	\$10.56

16

17 The proposed construction meter and standpipe rate is \$8.13 per 1,000  
 18 gallons with no minimum monthly charge.

19 **Q. ARE STAFF AND THE COMPANY AGREEMENT ON THE COMPANY'S**  
 20 **PROPOSED METER AND SERVICE LINE INSTALLATION CHARGES?**

21 A. Yes.

22 **Q. ARE STAFF AND THE COMPANY IN AGREEMENT ON THE**  
 23 **COMPANY'S PROPOSED METER AND SERVICE LINE INSTALLATION**  
 24 **CHARGES?**

25 A. Yes.

26 **Q. DOES THAT CONCLUDE YOUR REJOINDER TESTIMONY**

1  
2  
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**REGARDING THE WATER APPLICATION?**

A. Yes.



**Utility Source, L.L.C. - Water Division**  
 Test Year Ended December 31, 2005  
 Computation of Increase in Gross Revenue  
 Requirements As Adjusted

Exhibit  
 Rejoinder Schedule A-1  
 Page 1  
 Witness: Bourassa

Line

No.

1	Fair Value Rate Base			\$	2,753,096	
2						
3	Adjusted Operating Income				(23,286)	
4						
5	Current Rate of Return				-0.85%	
6						
7	Required Operating Income			\$	289,075	
8						
9	Required Rate of Return on Fair Value Rate Base				10.50%	
10						
11	Operating Income Deficiency			\$	312,361	
12						
13	Gross Revenue Conversion Factor				1.0000	
14						
15	Increase in Gross Revenue					
16	Requirement			\$	312,361	
17						
18	% Increase				179.18%	
19						
20	<b>Customer</b>	<b>Present</b>	<b>Proposed</b>	<b>Dollar</b>	<b>Percent</b>	
21	<b>Classification</b>	<b>Rates</b>	<b>Rates</b>	<b>Increase</b>	<b>Increase</b>	
22	<b>(Residential Commercial, Irrigation)</b>					
23						
24	3/4 Inch Residential	\$ 76,792	\$ 214,653	\$ 137,861	179.52%	
25	1 1/2 Inch Commercial	2,397	7,956	5,559	231.94%	
26	2 Inch Commercial	3,868	12,874	9,006	232.83%	
27				-	0.00%	
28	Revenue Annualization	6,121	16,854	10,734	175.36%	
29						
30	Proforma Revenues	83,560	232,706	149,146	178.49%	
31				-	0.00%	
32	<b>Subtotal</b>	<b>\$ 172,738</b>	<b>\$ 485,043</b>	<b>\$ 312,305</b>	<b>180.80%</b>	
33						
34	Other Water Revenues	1,657	1,657	-	0.00%	
35				-	0.00%	
36				-	0.00%	
37	<b>Total of Water Revenues (a)</b>	<b>\$ 174,395</b>	<b>\$ 486,701</b>	<b>\$ 312,305</b>	<b>179.08%</b>	

42 SUPPORTING SCHEDULES:

- 43 Rejoinder B-1
- 44 Rejoinder C-1
- 45 Rejoinder C-3
- 46 Rejoinder H-1
- 47

**Utility Source, L.L.C. - Water Division**  
 Test Year Ended December 31, 2005  
 Summary of Rate Base

Exhibit  
 Rejoinder Schedule B-1  
 Page 1  
 Witness: Bourassa

Line No.		<u>Original Cost</u> <u>Rate base</u>	<u>Fair Value</u> <u>Rate Base</u>
1			
2	Gross Utility Plant in Service	\$ 3,195,818	\$ 3,195,818
3	Less: Accumulated Depreciation	<u>164,185</u>	<u>164,185</u>
4			
5	Net Utility Plant in Service	\$ 3,031,633	\$ 3,031,633
6			
7	<u>Less:</u>		
8	Advances in Aid of		
9	Construction	-	-
10	Contributions in Aid of		
11	Construction	294,745	294,745
12	Accumulated Amortization of CIAC	(16,207)	(16,207)
13			
14	Customer Meter Deposits	-	-
15	Deferred Income Taxes & Credits	-	-
16	Customer Meter Deposits	-	-
17	Deferred Income Taxes		
18	Investment Tax Credits		
19	<u>Plus:</u>		
20	Unamortized Finance Charges	-	-
21	Material and Supplies Inventories		
22	Prepayments		
23	Allowance for Working Capital	-	-
24			
25			
26			
27	Total Rate Base	<u>\$ 2,753,096</u>	<u>\$ 2,753,096</u>
28			
29			
30			
31	<u>SUPPORTING SCHEDULES:</u>		
32	Rejoinder B-2		
33	Rejoinder B-5		
34			
35			
36			

**Utility Source, L.L.C. - Water Division**  
 Test Year Ended December 31, 2005  
 Original Cost Rate Base Proforma Adjustments

Exhibit  
 Rejoinder Schedule B-2  
 Page 1  
 Witness: Bourassa

Line No.		Adjusted at End of <u>Test Year</u>	<u>Adjustments</u>	Rejoinder Adjusted at end of <u>Test Year</u>
1	Gross Utility			
2	Plant in Service	\$ 2,459,235	736,583	\$ 3,195,818
3				
4	<b>Less:</b>			
5	Accumulated			
6	Depreciation	127,392	36,792	164,185
7				
8				
9	Net Utility Plant			
10	in Service	\$ 2,331,843	\$ 699,791	\$ 3,031,633
11				
12	<b>Less:</b>			
13	Advances in Aid of			
14	Construction	-	-	-
15				
16	Contributions in Aid of			
17	Construction (CIAC)	294,745	-	294,745
18				
19				
20	Accum. Amortization of CIAC	(16,694)	486	(16,207)
21				
22				
23	Customer Meter Deposits	-	0	-
24	Deferred Income Taxes	-	-	-
25	Investment Tax Credits	-	-	-
26				
27				
28	<b>Plus:</b>			
29	Unamortized Finance Charges	-		-
30	Material and Supplies Inventories			
31	Prepayments			
32	Allowance for Working Capital	-		-
33				
34				
35	<b>Total</b>	\$ 2,053,792	\$ 699,304	\$ 2,753,096

41 SUPPORTING SCHEDULES:  
 42 Rejoinder B-2, pages 2

43  
 44  
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 46  
 47  
 48

**Utility Source, L.L.C. - Water Division**  
 Test Year Ended December 31, 2005  
 Original Cost Rate Base Proforma Adjustments

Exhibit  
 Rejoinder Schedule B-2  
 Page 2  
 Witness: Bourassa

Line No.	ADJUSTMENT LABEL-->	1	2	3	4	5	Rejoinder Adjusted at end of Test Year
	Rebuttal Adjusted End of Test Year	Plant-In-Service	Accum. Depreciation	CIAC Adjustment	Intentionally Left Blank	Intentionally Left Blank	
1	Gross Utility	\$ 2,459,235					\$ 3,195,818
2	Plant in Service		736,583				
3	Less:						
4	Accumulated Depreciation	127,392	36,792				164,185
5							
6							
7							
8							
9	Net Utility Plant in Service	\$ 2,331,843	\$ 736,583	\$ -	\$ -	\$ -	\$ 3,031,633
10							
11	Less:						
12	Advances in Aid of Construction	-					-
13							
14	Contributions in Aid of Construction (CIAC)	294,745					294,745
15							
16	Accum. Amortization of CIAC	(16,694)		486			(16,207)
17							
18							
19	Customer Meter Deposits	-					-
20	Deferred Income Taxes	-					-
21	Investment Tax Credits	-					-
22							
23	Plus:						
24	Unamortized Finance Charges	-					-
25	Material and Supplies Inventories	-					-
26	Prepayments	-					-
27	Allowance for Working Capital	-					-
28							
29							
30							
31	Total	\$ 2,053,792	\$ 736,583	\$ (36,792)	\$ (486)	\$ -	\$ 2,753,096
32							
33							
34	SUPPORTING SCHEDULES:						
35	Rejoinder B-2, pages 3-5						

Utility Source, L.L.C. - Water Division  
 Test Year Ended December 31, 2005  
 Original Cost Rate Base Proforma Adjustments  
 Adjustment 1

Exhibit  
 Rejoinder Schedule B-2  
 Page 3  
 Witness: Bourassa

Line No.	Plant-in-Service		
1			
2			
3			
4	304 Structures and Improvements	\$ -	
5	307 Wells and Springs	736,583	
6	311 Pumping Equipment	-	
7	330 Distribution Reservoirs and Standpipes	-	
8	Total Plant-in-Service to be Removed	<u>736,583</u>	
9			
10			
11	Increase (Decrease) to Plant-in-Service	<u>\$ 736,583</u>	
12			
13			
14	304 Structures and Improvements		
15	Reclassify perimeter fencing cost from Distribution and Reservoirs (Acct 330)	-	
16	Disallowed decorative fencing costs	-	
17		<u>\$ -</u>	
18	307 Wells and Springs		
19	Error correction for Bob Beeman Drilling costs (invoice 14407060)	-	
20	Drilling costs for Bob Beeman Drilling double counted in Pumping Equipment (Acct 311)	-	
21	Perimeter fencing costs from Steve Hoemes Bldg double counted	-	
22	Sales tax amounts from Bob Beeman Drilling already included in Accts 307 and 311	-	
23	Deep Well #4 costs	736,583	
24		<u>\$ 736,583</u>	
25	311 Pumping Equipment		
26	Error correction for Bob Beeman Drilling costs (invoice 19402860)	\$ -	
27		<u>\$ -</u>	
28	330 Distribution Reservoirs		
29	Reclassify fencing costs to Structures and Improvements (Acct 304)	-	
30		<u>\$ -</u>	
31			
32			
33	<u>SUPPORTING SCHEDULES</u>		
34	Staff Schedule JMM-VW4		
35			

Utility Source, L.L.C. - Water Division  
 Test Year Ended December 31, 2005  
 Original Cost Rate Base Proforma Adjustments  
 Adjustment #2

Exhibit  
 Rejoinder Schedule B-2  
 Page 4  
 Witness: Bourassa

Line			
<u>No.</u>			
1	<u>Accumulated Depreciation</u>		
2			
3	Accumulated Depreciation per Rejoinder Filing	\$	164,185
4	Accumulated Depreciation per Rebuttal Filing		127,392
5			
6	Increase (Decrease) to Accumulated Depreciation	<u>\$</u>	<u>36,792</u>
7			
8			
9	Increase (Decrease) to Accumulated Depreciation	<u>\$</u>	<u>36,792</u>
10			
11			
12			
13	<u>SUPPORTING SCHEDULES</u>		
14	Rejoinder B-2, pages 4a through 4c		
15			
16			
17			
18			
19			
20			

Account No.	Description	Deprec. Rate	12/31/2004	2004 Accum. Depr.	2004 Plant Additions	2004 Rejoinder Adjustments	Adjusted Plant Additions	2004 Plant Retirements	2004 Plant Balance	2004 Depr.
301	Organization Cost	0.00%	-	-	-	-	-	-	-	-
302	Franchise Cost	0.00%	-	-	210,000	-	210,000	-	210,000	-
303	Land and Land Rights	0.00%	-	-	109,250	(36,253)	72,997	-	72,997	1,215
304	Structures and Improvements	3.33%	-	-	-	-	-	-	-	-
305	Collecting and Impounding Res.	2.50%	-	-	-	-	-	-	-	-
306	Lake River and Other Intakes	2.50%	-	-	-	-	-	-	-	-
307	Wells and Springs	3.33%	-	-	2,233,883	(182,062)	2,071,821	-	2,071,821	34,496
308	Infiltration Galleries and Tunnels	6.67%	-	-	-	-	-	-	-	-
309	Supply Mains	2.00%	-	-	-	-	-	-	-	-
310	Power Generation Equipment	5.00%	-	-	87,400	-	87,400	-	87,400	2,185
311	Electric Pumping Equipment	12.50%	-	-	161,494	(2,783)	158,711	-	158,711	9,919
320	Water Treatment Equipment	3.33%	-	-	5,487	-	5,487	-	5,487	91
330	Distribution Reservoirs & Standpipe	2.22%	-	-	345,000	(23,548)	321,452	-	321,452	3,568
331	Transmission and Distribution Mains	2.00%	-	-	147,200	-	147,200	-	147,200	1,472
333	Services	3.33%	-	-	86,250	-	86,250	-	86,250	1,436
334	Meters	8.33%	-	-	-	-	-	-	-	-
335	Hydrants	2.00%	-	-	34,500	-	34,500	-	34,500	345
336	Backflow Prevention Devices	6.67%	-	-	-	-	-	-	-	-
339	Other Plant and Miscellaneous Equipment	6.67%	-	-	-	-	-	-	-	-
340	Office Furniture and Fixtures	6.67%	-	-	-	-	-	-	-	-
341	Transportation Equipment	20.00%	-	-	-	-	-	-	-	-
342	Stores Equipment	4.00%	-	-	-	-	-	-	-	-
343	Tools and Work Equipment	5.00%	-	-	-	-	-	-	-	-
344	Laboratory Equipment	10.00%	-	-	-	-	-	-	-	-
345	Power Operated Equipment	5.00%	-	-	-	-	-	-	-	-
346	Communications Equipment	10.00%	-	-	-	-	-	-	-	-
347	Miscellaneous Equipment	10.00%	-	-	-	-	-	-	-	-
348	Other Tangible Plant	10.00%	-	-	-	-	-	-	-	-
	Plant Held for Future Use		-	-	-	-	-	-	-	-
					3,420,464	(224,646)	3,195,818	-	3,195,818	54,728

TOTAL WATER PLANT

Depreciation	-	-	-	-	-	-	-	-	3,195,818	54,728
Staff Accumulated Depreciation Allocated to Plant.	-	-	-	-	-	-	-	-	-	-
Retirements (excluding land)	-	-	-	-	-	-	-	-	-	-
Accumulated Depreciation Balance	-	-	-	-	-	-	-	-	54,728	-
Half Year Convention used on depreciation	-	-	-	-	-	-	-	-	-	-

(a)

Account No.	Description	Deprec. Rate	2005 Plant Additions	2005 Plant Adjustments	2005 Adjusted Plant Additions	2005 Plant Retirements	Plant Retirements To Date	2005 Plant Balance	2005 Deprec.
301	Organization Cost	0.00%	-	-	-	-	-	-	-
302	Franchise Cost	0.00%	-	-	-	-	-	-	-
303	Land and Land Rights	0.00%	-	-	-	-	210,000	-	-
304	Structures and Improvements	3.33%	-	-	-	-	72,997	2,431	-
305	Collecting and Impounding Res.	2.50%	-	-	-	-	-	-	-
306	Lake River and Other Intakes	2.50%	-	-	-	-	-	-	-
307	Wells and Springs	3.33%	-	-	-	-	2,071,821	68,992	-
308	Infiltration Galleries and Tunnels	6.67%	-	-	-	-	-	-	-
309	Supply Mains	2.00%	-	-	-	-	-	-	-
310	Power Generation Equipment	5.00%	-	-	-	-	87,400	4,370	-
311	Electric Pumping Equipment	12.50%	-	-	-	-	158,711	19,839	-
320	Water Treatment Equipment	3.33%	-	-	-	-	5,487	183	-
330	Distribution Reservoirs & Standpipe	2.22%	-	-	-	-	321,452	7,136	-
331	Transmission and Distribution Mains	2.00%	-	-	-	-	147,200	2,944	-
333	Services	3.33%	-	-	-	-	86,250	2,872	-
334	Meters	8.33%	-	-	-	-	-	-	-
335	Hydrants	2.00%	-	-	-	-	34,500	690	-
336	Backflow Prevention Devices	6.67%	-	-	-	-	-	-	-
339	Other Plant and Miscellaneous Equipment	6.67%	-	-	-	-	-	-	-
340	Office Furniture and Fixtures	6.67%	-	-	-	-	-	-	-
341	Transportation Equipment	20.00%	-	-	-	-	-	-	-
342	Stores Equipment	4.00%	-	-	-	-	-	-	-
343	Tools and Work Equipment	5.00%	-	-	-	-	-	-	-
344	Laboratory Equipment	10.00%	-	-	-	-	-	-	-
345	Power Operated Equipment	5.00%	-	-	-	-	-	-	-
346	Communications Equipment	10.00%	-	-	-	-	-	-	-
347	Miscellaneous Equipment	10.00%	-	-	-	-	-	-	-
348	Other Tangible Plant	10.00%	-	-	-	-	-	-	-
	Plant Held for Future Use		-	-	-	-	-	-	-
	<b>TOTAL WATER PLANT</b>						<b>3,195,818</b>	<b>109,456</b>	

(a) Depreciation Staff Accumulated Depreciation Allocated to Plant.  
 Retirements (excluding land)  
 Accumulated Depreciation Balance  
 Half Year Convention used on depreciation

109,456
-
164,185

Utility Sources, LLC - Water Division  
 Plant Additions and Retirements

Account No.	Description	Deprec. Rate	Year End Accumulated Depreciation by Account	
			Dec-04	Dec-05
301	Organization Cost	0.00%	-	-
302	Franchise Cost	0.00%	-	-
303	Land and Land Rights	0.00%	-	-
304	Structures and Improvements	3.33%	1,215	3,646
305	Collecting and Impounding Res.	2.50%	-	-
306	Lake River and Other Intakes	2.50%	-	-
307	Wells and Springs	3.33%	34,496	103,487
308	Infiltration Galleries and Tunnels	6.67%	-	-
309	Supply Mains	2.00%	-	-
310	Power Generation Equipment	5.00%	2,185	6,555
311	Electric Pumping Equipment	12.50%	9,919	29,758
320	Water Treatment Equipment	3.33%	91	274
330	Distribution Reservoirs & Standpipe	2.22%	3,568	10,704
331	Transmission and Distribution Mains	2.00%	1,472	4,416
333	Services	3.33%	1,436	4,308
334	Meters	8.33%	-	-
335	Hydrants	2.00%	345	1,035
336	Backflow Prevention Devices	2.00%	-	-
339	Other Plant and Miscellaneous Equipment	6.67%	-	-
340	Office Furniture and Fixtures	6.67%	-	-
341	Transportation Equipment	20.00%	-	-
342	Stores Equipment	4.00%	-	-
343	Tools and Work Equipment	5.00%	-	-
344	Laboratory Equipment	10.00%	-	-
345	Power Operated Equipment	5.00%	-	-
346	Communications Equipment	10.00%	-	-
347	Miscellaneous Equipment	10.00%	-	-
348	Other Tangible Plant	10.00%	-	-
	Plant Held for Future Use		-	-

TOTAL WATER PLANT 54,728 164,185

TOTAL WATER PLANT

- (a) Depreciation
- Staff Accumulated Depreciation Allocated to Plant.
- Retirements (excluding land)
- Accumulated Depreciation Balance
- Half Year Convention used on depreciation

Utility Source, L.L.C. - Water Division  
 Test Year Ended December 31, 2005  
 Original Cost Rate Base Proforma Adjustments  
 Adjustment #3

Exhibit  
 Rejoinder Schedule B-2  
 Page 5  
 Witness: Bourassa

No.	CIAC Amortization	CIAC	Amortization Rate	Amortization <sup>1</sup>
1				
2				
3				
4				
5	Balance at 12/31/2003	\$ -		
6	2004 Additions	294,745	3.67%	5,402
7				
8	Balance at 12/31/2004	\$ 294,745		
9	Jan-Dec Amortization		3.67%	10,805
10	2005 Additions			
11				
12	Balance at 12/31/2005	\$ 294,745		\$ 16,207
13				
14				
15	Balance of CIAC Amortization per Rebuttal Filing			\$ 16,694
16	Increase (Decrease) in Amortization			\$ (486)
17				
18	Adjustment to Accumulated Amortization			\$ 486
19				
20				
21	<sup>1</sup> Half year Convention on additions			
22				
23				
24				
25				

Utility Source, L.L.C. - Water Division  
Test Year Ended December 31, 2005  
Computation of Working Capital

Exhibit  
Rejoinder Schedule B-5  
Page 1  
Witness: Bourassa

Line

No.

1	Cash Working Capital (1/8 of Allowance		
2	Operation and Maintenance Expense)	\$	6,329
3	Pumping Power (1/24 of Pumping Power)		1,512
4	Purchased Water (1/24 of Purchased Water)		-
5			
6			
7			
8			
9	Total Working Capital Allowance Rejoinder	\$	7,842
10			
11	Total Working Capital Allowance Requested	\$	-
12			
13	Working Capital per Direct Filing	\$	-
14			
15	Increase (Decrease) in Working Capital	\$	-

16

17

18 SUPPORTING SCHEDULES:

19

20

RECAP SCHEDULES:

Rejoinder B-1

**Utility Source, L.L.C. - Water Division**  
 Test Year Ended December 31, 2005  
 Income Statement

Exhibit  
 Rejoinder Schedule C-1  
 Page 1  
 Witness: Bourassa

Line No.		Adjusted Book Results	Adjustments	Rejoinder Adjusted Results	Proposed Rate Increase	Adjusted with Rate Increase
1	<b>Revenues</b>					
2	Metered Water Revenues	\$ 89,110	\$ 83,560	\$ 172,670	\$ 312,361	\$ 485,031
3	Unmetered Water Revenues	-	-	-	-	-
4	Other Water Revenues	1,657	-	1,657	-	1,657
5		<u>\$ 90,768</u>	<u>\$ 83,560</u>	<u>\$ 174,328</u>	<u>\$ 312,361</u>	<u>\$ 486,689</u>
6	<b>Operating Expenses</b>					
7	Salaries and Wages	\$ -	-	\$ -	-	\$ -
8	Purchased Water	-	-	-	-	-
9	Purchased Power	36,292	-	36,292	-	36,292
10	Chemicals	0	-	0	-	0
11	Repairs and Maintenance	8,747	-	8,747	-	8,747
12	Office Supplies and Expense	4,292	-	4,292	-	4,292
13	Outside Services	12,428	-	12,428	-	12,428
14	Water Testing	2,446	-	2,446	-	2,446
15	Rents	-	-	-	-	-
16	Transportation Expenses	-	-	-	-	-
17	Insurance - General Liability	-	-	-	-	-
18	Insurance - Health and Life	-	-	-	-	-
19	Regulatory Commission Expense - R	12,500	-	12,500	-	12,500
20	Miscellaneous Expense	10,222	-	10,222	-	10,222
21	Depreciation Expense	73,799	24,852	98,651	-	98,651
22	Taxes Other Than Income	-	-	-	-	-
23	Property Taxes	5,813	6,222	12,035	-	12,035
24	Income Tax	-	-	-	-	-
25						
26	<b>Total Operating Expenses</b>	<u>\$ 166,539</u>	<u>\$ 31,074</u>	<u>\$ 197,613</u>	<u>\$ -</u>	<u>\$ 197,613</u>
27	<b>Operating Income</b>	<u>\$ (75,772)</u>	<u>\$ 52,486</u>	<u>\$ (23,286)</u>	<u>\$ 312,361</u>	<u>\$ 289,075</u>
28	<b>Other Income (Expense)</b>					
29	Interest Income	-	-	-	-	-
30	Other income	-	-	-	-	-
31	Interest Expense	-	-	-	-	-
32	Other Expense	-	-	-	-	-
33						
34	<b>Total Other Income (Expense)</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
35	<b>Net Profit (Loss)</b>	<u>\$ (75,772)</u>	<u>\$ 52,486</u>	<u>\$ (23,286)</u>	<u>\$ 312,361</u>	<u>\$ 289,075</u>

36  
 37  
 38  
 39 SUPPORTING SCHEDULES:  
 40 Rejoinder C-1, Page 2  
 41 Rejoinder C-2

RECAP SCHEDULES:  
 Rejoinder A-1

Utility Source, L.L.C. - Water Division  
 Test Year Ended December 31, 2005  
 Income Statement

Exhibit  
 Rejoinder Schedule C-1  
 Page 2  
 Witness: Bourassa

Line No.	ADJUSTMENT LABEL-->	1	2	3	4	5	6	7	Rejoinder Adjusted Results	Proposed Rate Increase	Adjusted with Rate Increase
		Depreciation Expense	Property Taxes	Revenue Adjustment	Intentionally Left Blank	Intentionally Left Blank	Intentionally Left Blank	Intentionally Left Blank			
1	Revenues										
2	Metered Water Revenues	89,110		83,560					172,670	312,361	485,031
3	Unmetered Water Revenues										
4	Other Water Revenues	1,657							1,657		
5		90,768		83,560					174,328	312,361	486,689
6	Operating Expenses										
7	Salaries and Wages										
8	Purchased Water										
9	Purchased Power	36,292							36,292		36,292
10	Chemicals	0							0		0
11	Repairs and Maintenance	8,747							8,747		8,747
12	Office Supplies and Expense	4,292							4,292		4,292
13	Outside Services	12,428							12,428		12,428
14	Water Testing	2,446							2,446		2,446
15	Rents										
16	Transportation Expenses										
17	Insurance - General Liability										
18	Insurance - Health and Life										
19	Reg. Comm. Exp. - Rate Case	12,500							12,500		12,500
20	Miscellaneous Expense	10,222							10,222		10,222
21	Depreciation Expense	73,799	24,852						98,651		98,651
22	Taxes Other Than Income										
23	Property Taxes		6,222								
24	Income Tax										
25	Total Operating Expenses	166,539	24,852						197,613		197,613
26	Operating Income	(75,772)	(24,852)	83,560					(23,286)	312,361	289,075
27	Other Income (Expense)										
28	Interest Income										
29	Other Income										
30	Interest Expense										
31	Other Expense										
32											
33	Total Other Income (Expense)										
34	Net Profit (Loss)	(75,772)	(24,852)	83,560					(23,286)	312,361	289,075

RECAP SCHEDULES:  
 Rejoinder A-1

SUPPORTING SCHEDULES:  
 Rejoinder C-2

Utility Source, L.L.C. - Water Division  
 Test Year Ended December 31, 2005  
 Adjustments to Revenues and Expenses

Exhibit  
 Rejoinder Schedule C-2  
 Page 1  
 Witness: Bourassa

Line No.	Adjustments to Revenues and Expenses						Subtotal
	1 Depreciation Expense	2 Property Taxes	3 Proforma Revenue Adjustment	4 Intentionally Left Blank	5 Intentionally Left Blank	6 Intentionally Left Blank	
1			83,560				83,560
2							
3	Revenues						
4							
5	Expenses	24,852	6,222				31,074
6							
7	Operating Income	(24,852)	(6,222)	83,560	-	-	52,486
8							
9	Interest Expense						-
10	Other Income / Expense						-
11							
12	Net Income	(24,852)	(6,222)	83,560	-	-	52,486
13							
14							
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Utility Source, L.L.C. - Water Division  
 Test Year Ended December 31, 2005  
 Adjustments to Revenues and Expenses  
 Adjustment #1

Exhibit  
 Rejoinder Schedule C-2  
 Page 2  
 Witness: Bourassa

Line No.	Account	Description	Direct Adjusted Original Cost	From Rejoinder B-2 Adj. #1 Plant	Intentionally Left Blank	Rejoinder Adjusted Original Cost	Proposed Rates	Depreciation Expense
1	Depreciation Expense							
2								
3								
4	No.	Description	Original Cost	Plant	Blank	Original Cost	Rates	Expense
5	301	Organization Cost	-			-	0.00%	-
6	302	Franchise Cost	-			-	0.00%	-
7	303	Land and Land Rights	210,000			210,000	0.00%	-
8	304	Structures and Improvements	72,997			72,997	3.33%	2,431
9	305	Collecting and Impounding Res.	-			-	2.50%	-
10	306	Lake River and Other Intakes	-			-	2.50%	-
11	307	Wells and Springs	1,335,238	736,583		2,071,821	3.33%	68,992
12	308	Infiltration Galleries and Tunnels	-			-	6.67%	-
13	309	Supply Mains	-			-	2.00%	-
14	310	Power Generation Equipment	87,400			87,400	5.00%	4,370
15	311	Electric Pumping Equipment	158,711			158,711	12.50%	19,839
16	320	Water Treatment Equipment	5,487			5,487	3.33%	183
17	330	Distribution Reservoirs & Standpipe	321,452			321,452	2.22%	7,136
18	331	Transmission and Distribution Mains	147,200			147,200	2.00%	2,944
19	333	Services	86,250			86,250	3.33%	2,872
20	334	Meters	-			-	8.33%	-
21	335	Hydrants	34,500			34,500	2.00%	690
22	336	Backflow Prevention Devices	-			-	6.67%	-
23	339	Other Plant and Miscellaneous Equipment	-			-	6.67%	-
24	340	Office Furniture and Fixtures	-			-	6.67%	-
25	341	Transportation Equipment	-			-	20.00%	-
26	342	Stores Equipment	-			-	4.00%	-
27	343	Tools and Work Equipment	-			-	5.00%	-
28	344	Laboratory Equipment	-			-	10.00%	-
29	345	Power Operated Equipment	-			-	5.00%	-
30	346	Communications Equipment	-			-	10.00%	-
31	347	Miscellaneous Equipment	-			-	10.00%	-
32	348	Other Tangible Plant	-			-	10.00%	-
33								
34		TOTALS	\$ 2,459,235	\$ 736,583	\$ -	\$ 3,195,818		\$ 109,456
35								
64		Less: Amortization of CIAC -Rebuttal Balance End of TY	\$ 294,745			\$ 294,745	Composite 3.666%	\$ (10,805)
65								
66			\$ 294,745	\$ -	\$ -	\$ 294,745		\$ (10,805)
67								
68		Adjusted Test Year Depreciation Expense Rejoinder Filing						\$ 98,651
69		Adjusted Test Year Depreciation Expense Rebuttal Filing						73,799
70								
71		Increase (decrease) in Depreciation Expense						\$ 24,852
72								
73		Adjustment to Revenues and/or Expenses						\$ 24,852

Line No.		
1	<u>Adjust Property Taxes to Reflect Proposed Revenues:</u>	
2		
3	Adjusted Revenues in year ended 12/31/2005	\$ 174,328
4	Adjusted Revenues in year ended 12/31/2005	174,328
5	Proposed Revenues	486,689
6	Average of three year's of revenue	\$ 278,448
7	Average of three year's of revenue, times 2	\$ 556,896
8	Add:	
9	Construction Work in Progress at 10%	\$ -
10	Deduct:	
11	Book Value of Transportation Equipment	-
12		
13	Full Cash Value	\$ 556,896
14	Assessment Ratio	23.50%
15	Assessed Value	130,871
16	Property Tax Rate	8.9963%
17		
18	Property Tax	11,774
19	Tax on Parcels	261
20		
21	Total Property Tax at Proposed Rates Rejoinder	\$ 12,035
22	Property Taxes per Rebuttal Filing	5,813
23	Change in Property Taxes	\$ 6,222
24		
25		
26	Adjustment to Revenues and/or Expenses	\$ 6,222
27		
28		

Utility Source, L.L.C. - Water Division  
 Test Year Ended December 31, 2005  
 Adjustment to Revenues and Expense  
 Adjustment Number 3

Line No.			
1	<u>Proforma Revenues from Additional 350 Customers</u>		
2			
3			
4	Proforma Revenues per Rejoinder Filing	\$	83,560
5	Proforma Revenues per Rebuttal Filing		-
6			
7	Adjustment to Revenues and/or Expenses	\$	<u>83,560</u>
8			
9			
10			
11			
12	<u>SUPPORTING SCHEDULES</u>		
13	Company Direct Schedule C-2, page 6, Adjustment # 5		
14			
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20			

Utility Source, L.L.C. - Water Division  
 Test Year Ended December 31, 2005  
 Computation of Gross Revenue Conversion Factor

Exhibit  
 Rejoinder Schedule C-3  
 Page 1  
 Witness: Bourassa

Line No.	<u>Description</u>	Percentage of Incremental Gross <u>Revenues</u>
1	Federal Income Taxes	0.00%
2		
3	State Income Taxes	0.00%
4		
5	Other Taxes and Expenses	0.00%
6		
7		
8	Total Tax Percentage	0.00%
9		
10	Operating Income % = 100% - Tax Percentage	100.00%
11		
12		
13		
14		
15	<u>1</u> = Gross Revenue Conversion Factor	
16	Operating Income %	1.0000
17		
18	<u>SUPPORTING SCHEDULES:</u>	<u>RECAP SCHEDULES:</u>
19		Rejoinder A-1
20		

Utility Source, L.L.C. - Water Division  
 Test Year Ended December 31, 2005  
 Summary of Cost of Capital

Exhibit  
 Rejoinder Schedule D-1  
 Page 1  
 Witness: Bourassa

Line No.	Item of Capital	End of Test Year			Adjusted End of Test Year		
		Dollar Amount	Percent of Total	(e) Cost Rate	Dollar Amount	Percent of Total	(e) Cost Rate
1	Long-Term Debt	-	0.00%	0.00%	-	0.00%	0.00%
2							
3	Stockholder's Equity	3,383,299	100.00%	10.50%	3,672,374	100.00%	10.50%
4							
5	Totals	3,383,299	100.00%	10.50%	3,672,374	100.00%	10.50%
6							
7							
8							
9							
10							
11							
12							
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28							
29							
30							
31							

RECAP SCHEDULES:

SUPPORTING SCHEDULES:  
 Rejoinder D-2

Utility Source, L.L.C. - Water Division  
 Test Year Ended August 31, 2005  
 Cost of Long Term Debt

Exhibit  
 Rejoinder Schedule D-2  
 Page 1  
 Witness: Bourassa

Line No.	Description of Debt	End of Test Year			End of Projected Year			Weighted Cost
		Amount Outstanding	Annual Interest	Interest Rate	Amount Outstanding	Annual Interest	Interest Rate	
1								
2								
3								
4								
5								
6								
7								
8								
9								
10								
11								
12								
13	Totals	\$ -	-		-	-	0.00%	0.00%
14								
15	Supporting Schedules:							
16	E-2							
17								
18								
19								
20								
21								
22								
23								

Utility Source, LLC - Water Division  
 Test Year Ended December 31, 2005  
 Revenue Summary

Exhibit  
 Rejoinder Schedule H-1  
 Page 1  
 Witness: Bourassa

Line No.	Customer Classification and/or Meter Size	Present Revenues	Proposed Revenues	Dollar Change	Percent Change	Percent of Present Water Revenues	Percent of Proposed Water Revenues
1							
2	3/4 Inch Meter - Residential	76,792	214,653	137,861	179.52%	44.03%	44.10%
3	1 Inch Meter	2,397	7,956	5,559	231.94%	1.37%	1.63%
4	1.5 Inch Meter Commercial	3,868	12,874	9,006	232.83%	2.22%	2.65%
5	2 Inch Meter Commercial						
6		1,657	1,657	-	0.00%	0.95%	0.34%
7	Miscellaneous Revenues						
8	Total Water Revenues	\$ 84,715	\$ 237,141	\$ 152,426	179.93%	48.58%	48.72%
9	3/4 Inch customer revenue						
10	annualized to end of year, based on						
11	year end number of customers	\$ 6,121	\$ 16,854	\$ 10,734	175.36%	3.51%	3.46%
12	Proforma Revenues	\$ 83,560	\$ 232,706	\$ 149,146	178.49%	47.91%	47.81%
13	Total Water Revenues, after correction for						
14	Billing to hundreds of Gallons	\$ 174,395	\$ 486,701	\$ 312,305	355.28%	52.09%	52.19%
15							
16							
17							
18							
19	Total Water Revenues without Revenue	\$ 84,715					
20	Annualization and Proforma Revenues	\$ 84,647					
21	Water Revenues Per General Ledger	\$ 84,647					
22	Difference	\$ 68					
23							
24	Percentage Error	-0.08%					
25							
26							

Utility Source, LLC - Water Division  
 Test Year Ended December 31, 2005  
 Analysis of Revenue by Detailed Class  
 Rates

Exhibit  
 Rejoinder Schedule H-2  
 Page 1  
 Witness: Bourassa

Line No.	Customer Classification and/or Meter Size	Average Number of Customers at 12/31/2005	Average Consumption	Revenues		Proposed Increase	
				Present Rates	Proposed Rates	Dollar Amount	Percent Amount
1		307	4,740	\$ 76,792	\$ 214,653	\$ 137,861	178.49%
2	3/4 Inch Meter - Residential	-	-	\$ -	\$ -	\$ -	0.00%
3	1 Inch Meter	1	64,470	\$ 2,397	\$ 7,956	\$ 5,559	231.94%
4	1.5 Inch Meter Commercial	1	103,821	\$ 3,868	\$ 12,874	\$ 9,006	232.83%
5	2 Inch Meter Commercial	307	4,740	\$ 6,121	\$ 16,854	\$ 10,734	175.36%
6	3/4 Inch Meter - Residential Revenue Annualization						
7							
8							

Utility Source, LLC - Water Division  
 Changes in Representative Rates  
 Test Year Ended December 31, 2005

Exhibit  
 Rejoinder Schedule H-3  
 Page 1  
 Witness: Bourassa

Line No.	Customer Classification and Meter Size	Present Rates	Proposed Rates	Percent Change	Meter Flow Ratios		Proposed Rates To Gallons	Charge per 1,000 gal
					5/8 Inch Meter	3/4 Inch Meter		
1	Monthly Usage Charge for:							
2	Residential, Commercial, Irrigation, Resale and Miscellaneous Customers	N/A	\$ 24.39		1	N/A		
3	5/8 x 3/4 Inch	6.48	24.39	276.40%	1.5	1.00		
4	3/4 Inch	8.02	60.98	660.31%	2.5	1.67		
5	1 Inch	9.62	121.95	1167.71%	5	3.33		
6	1 1/2 Inch	14.00	195.13	1293.76%	8	5.33		
7	2 Inch	N/A	390.25		16	10.67		
8	3 Inch	58.00	609.77	951.32%	25	16.67		
9	4 Inch	89.80	1,219.54	1258.06%	50	33.33		
10	6 Inch	-	-	0.00%				
11	Construction, Bulk, Standpipe							
12								
13	Gallons In Minimum							
14	All Meter Sizes							
15								
16								
17								
18								
19	<u>Residential (all meter sizes)</u>							
20	Tier 1	-	5,000	2.83				
21	Tier 2	5,001	15,000	3.32				
22	Tier 3	15,000		4.71				
23								
24	<u>Multi-Family, Mobile Home, Commercial</u>							
25		All gallons		2.97				
26								
27								
28	<u>Irrigation</u>							
29		All gallons		N/A				
30								
31	<u>Standpipe</u>							
32		All gallons		6.00				
33								
34	<u>Construction Water</u>							
35		All gallons		6.00				
36								
37								
38								
39								
40								

See Page 2 for Proposed Rates

See Page 2 for Proposed Rates

See Page 2 for Proposed Rates

\$ 8.13

\$ 8.13

Utility Source, LLC - Water Division  
 Changes in Representative Rates  
 Test Year Ended December 31, 2005

Line No.	Description	Proposed Rates		Charge per 1,000 gal
		From Gallons	To Gallons	
1				
2				
3	<u>Residential Commercial Irrigation</u>			
4				
5	<u>Meter Size</u>			
6				
7	5/8 Inch and 3/4 Inch	-	Up to 4,000	\$ 6.25
8			Up to 12,000	\$ 8.13
9			Over	\$ 10.56
10				
11	1 Inch	-	Up to 30,000	\$ 8.13
12			Over 30,000	\$ 10.56
13				
14				
15	1 1/2 Inch	-	Up to 60,000	\$ 8.13
16			Over 60,000	\$ 10.56
17				
18				
19	2 Inch	-	Up to 96,000	\$ 8.13
20			Over 96,000	\$ 10.56
21				
22				
23	3 Inch	-	Up to 192,000	\$ 8.13
24			Over 192,000	\$ 10.56
25				
26				
27	4 Inch	-	Up to 300,000	\$ 8.13
28			Over 300,000	\$ 10.56
29				
30				
31	6 Inch	-	Up to 600,000	\$ 8.13
32			Over 600,000	\$ 10.56
33				
34				
35				
36				
37				
38				
39				
40				

Utility Source, LLC - Water Division  
 Changes in Representative Rates  
 Test Year Ended December 31, 2005

Line No.	Meter and Service Line Installation Charges	Present Rates	Proposed Rates
1			
2			
3			
4	Meter Size	N/A	\$520.00
5	5/8 x 3/4 Inch	\$575.00	\$575.00
6	3/4 Inch	\$660.00	\$660.00
7	1 Inch	\$900.00	\$900.00
8	1 1/2 Inch	\$1,525.00	\$1,525.00
9	2 Inch Turbo		\$2,320.00
10	2 Inch Compound		\$2,275.00
11	3 Inch Turbo		\$3,110.00
12	3 Inch Compound		\$3,360.00
13	4 Inch Turbo	\$3,360.00	\$4,475.00
14	4 Inch Compound		\$6,035.00
15	6 Inch Turbo	\$6,035.00	\$8,050.00
16	6 Inch Compound		
17			
18			
19			
20			
21			
22			
23			
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Utility Source, LLC - Water Division  
 Changes in Representative Rate Schedules  
 Test Year Ended December 31, 2005

Line No.	Other Service Charges	Present Rates	Proposed Rates
1	Establishment, per Rule R14-2-403D	\$ 20.00	\$ 20.00
2	Establishment (After Hours)	\$ 40.00	\$ 40.00
3	Re-establishment, Per Rule R14-2-403D (a)	\$ 30.00	\$ 30.00
4	Reconnection, per Rule R14-2-403D	\$ 50.00	\$ 50.00
5	Reconnection (After Hours)	\$ 40.00	\$ 40.00
6	Charge for Moving Meter	Cost	Cost
7	Minimum Deposit Requirement, per Rule R14-2-403B	(b)	(b)
8	Meter test, if correct per Rule R14-2-408F	N/A	N/A
9	Meter Re-Read per Rule R14-2-408C	\$ 10.00	\$ 10.00
10	NSF Check, per Rule R14-2-409F	\$ 20.00	\$ 20.00
11	Deferred Finance Charge, per month per Rule R14-2-403B	1.50%	1.50%
12	Late Payment Charge, per month	1.50%	1.50%
13	Service Calls, per hour (e)	40.00	\$ 40.00
14	Meter Advances	See Page 2	See Page 2
15	Main Extension, per Rule R14-2-406B	Cost	Cost
16			
17			
18			
19			
20			
21			
22			
23			
24			
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26			
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46			

(a) Same customer, same location within 12 months. Number of months off the system times the monthly minimum.  
 (b) The Company does not normally require a deposit prior to provision of service. However, if service is not in the property owner's name, this deposit is required.  
 Also, in the event service is disconnected for non-payment, this deposit may be required.  
 Residential - 2 times the estimated average monthly bill  
 Non-residential - 2 1/2 times the estimated maximum monthly bill.  
 Deposit interest 3.0%

**TAXES AND ASSESSMENTS**  
 In addition to all other rates and charges authorized herein, the Company shall collect from its customers all applicable sales, transaction, privilege, regulatory or other taxes and assessments as may apply now or in the future, per Rule R14-2-608(D)(5).

**Utility Source, LLC - Water Division**  
**Bill Comparison at Present and Proposed Rates**  
**Customer Classification: 3/4 Inch Meters**

Exhibit  
 Rejoinder Schedule H-4  
 Page 1  
 Witness: Bourassa

<u>Usage</u>	<u>Present Bill</u>	<u>Proposed Bill</u>	<u>Dollar Increase</u>	<u>Percent Increase</u>
-	\$ 6.48	\$ 24.39	\$ 17.91	276.40%
1,000	9.31	30.64	21.33	229.12%
2,000	12.14	36.89	24.75	203.88%
3,000	14.97	43.14	28.17	188.18%
4,000	17.80	49.39	31.59	177.48%
5,000	20.63	57.52	36.89	178.80%
6,000	23.95	65.64	41.69	174.07%
7,000	27.27	73.77	46.50	170.50%
8,000	30.59	81.89	51.30	167.70%
9,000	33.91	90.02	56.11	165.45%
10,000	37.23	98.14	60.91	163.61%
12,000	43.87	114.39	70.52	160.75%
14,000	50.51	135.52	85.01	168.29%
16,000	58.54	156.64	98.10	167.58%
18,000	67.96	177.77	109.81	161.57%
20,000	77.38	198.89	121.51	157.03%
25,000	100.93	251.70	150.77	149.38%
30,000	124.48	304.52	180.04	144.63%
35,000	148.03	357.33	209.30	141.39%
40,000	171.58	410.14	238.56	139.04%
45,000	195.13	462.95	267.82	137.25%
50,000	218.68	515.77	297.09	135.85%
60,000	265.78	621.39	355.61	133.80%
70,000	312.88	727.02	414.14	132.36%
80,000	359.98	832.64	472.66	131.30%
90,000	407.08	938.27	531.19	130.49%
100,000	454.18	1,043.89	589.71	129.84%
<b>Average Usage</b>				
4,740	\$ 19.90	\$ 55.41	\$ 35.51	178.49%
<b>Median Usage</b>				
4,500	\$ 19.22	\$ 53.45	\$ 34.24	178.18%

**Present Rates:**  
 Monthly Minimum:  
 Gallons in Minimum  
 Charge Per 1,000 Gallons  
 Up to 5,000 \$ 2.83  
 Over 15,000 \$ 3.32  
 \$ 4.71

**Proposed Rates:**  
 Monthly Minimum:  
 Gallons in Minimum  
 Charge Per 1,000 Gallons  
 Up to 4,000 \$ 6.25  
 Up to 12,000 \$ 8.13  
 Over \$ 10.56

**Utility Source, LLC - Water Division**  
 Bill Comparison at Present and Proposed Rates  
 Customer Classification 1 1/2 Inch Meters

Exhibit  
 Rejoinder Schedule H-4  
 Page 2  
 Witness: Bourassa

Usage	Present Bill	Proposed Bill	Dollar Increase	Percent Increase
-	\$ 9.62	\$ 121.95	\$ 112.33	1167.71%
1,000	12.59	130.08	117.49	933.19%
2,000	15.56	138.20	122.64	788.20%
3,000	18.53	146.33	127.80	689.68%
4,000	21.50	154.45	132.95	618.39%
5,000	24.47	162.58	138.11	564.40%
6,000	27.44	170.70	143.26	522.10%
7,000	30.41	178.83	148.42	488.06%
8,000	33.38	186.95	153.57	460.08%
9,000	36.35	195.08	158.73	436.67%
10,000	39.32	203.20	163.88	416.79%
12,000	45.26	219.45	174.19	384.87%
14,000	51.20	235.70	184.50	360.36%
16,000	57.14	251.95	194.81	340.94%
18,000	63.08	268.20	205.12	325.18%
20,000	69.02	284.45	215.43	312.13%
25,000	83.87	325.08	241.21	287.60%
30,000	98.72	365.70	266.98	270.45%
35,000	113.57	406.33	292.76	257.78%
40,000	128.42	446.95	318.53	248.04%
45,000	143.27	487.58	344.31	240.32%
50,000	158.12	528.20	370.08	234.05%
60,000	187.82	609.45	421.63	224.49%
70,000	217.52	715.08	497.56	228.74%
80,000	247.22	820.70	573.48	231.97%
90,000	276.92	926.33	649.41	234.51%
100,000	306.62	1,031.95	725.33	236.56%
<b>Average Usage</b>	201.10	656.67	455.57	226.54%
<b>Median Usage</b>	187.82	609.45	421.63	224.49%

**Present Rates:**  
 Monthly Minimum: \$ 9.62  
 Gallons in Minimum -  
 Charge Per 1,000 Gallons \$ 2.97  
 All gals

**Proposed Rates:**  
 Monthly Minimum: \$ 121.95  
 Gallons in Minimum -  
 Charge Per 1,000 Gallons 60,000 \$ 8.13  
 Up to 60,000 \$ 10.56  
 Over

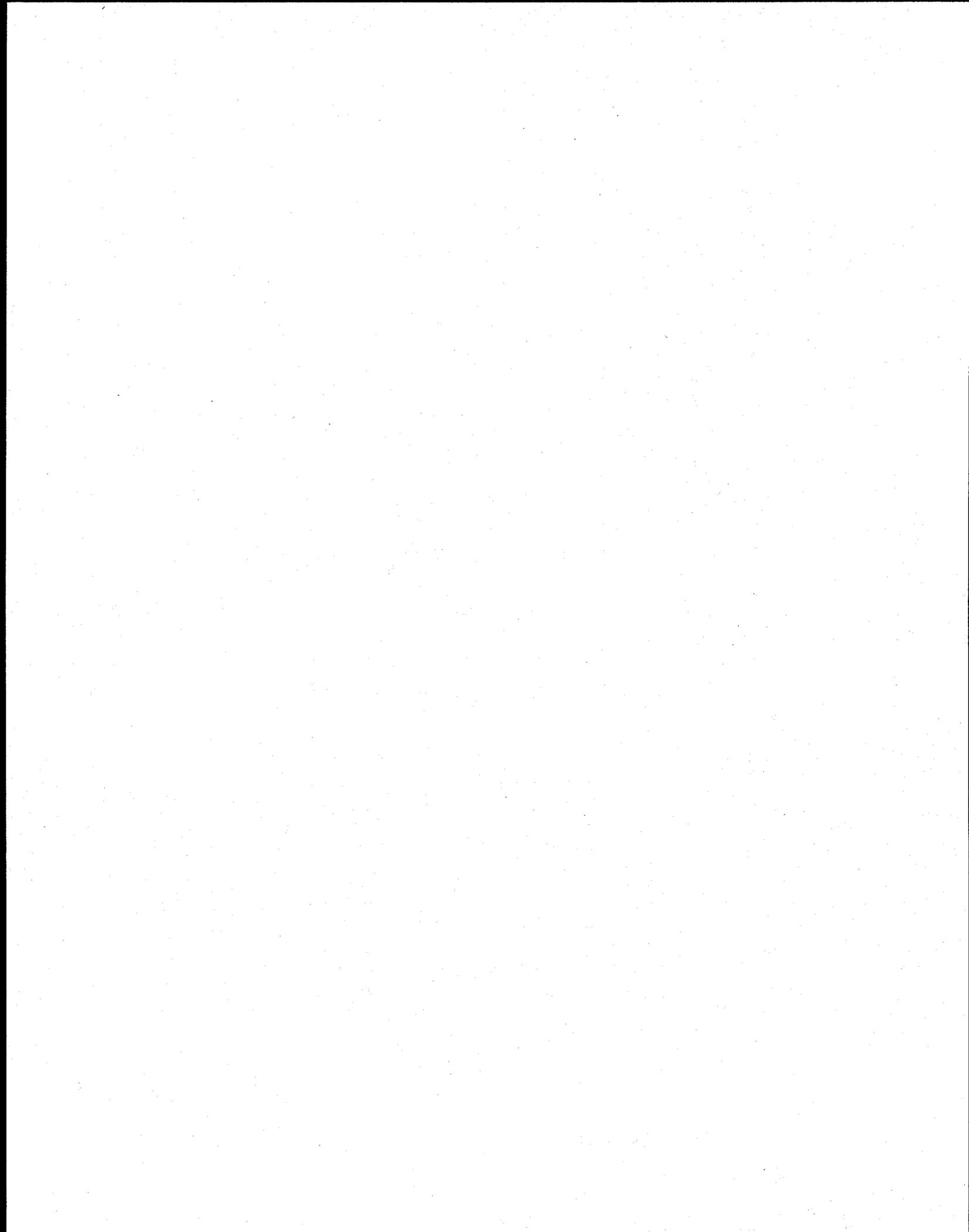
Utility Source, LLC - Water Division  
 Bill Comparison at Present and Proposed Rates  
 Customer Classification: 2 Inch Meters - Commercial

Exhibit  
 Rejoinder Schedule H-4  
 Page 3  
 Witness: Bourassa

Usage	Present Bill	Proposed Bill	Dollar Increase	Percent Increase
-	\$ 14.00	\$ 195.13	\$ 181.13	1293.76%
1,000	16.97	203.25	186.28	1097.71%
2,000	19.94	211.38	191.44	960.06%
3,000	22.91	219.50	196.59	858.10%
4,000	25.88	227.63	201.75	779.54%
5,000	28.85	235.75	206.90	717.16%
6,000	31.82	243.88	212.06	666.42%
7,000	34.79	252.00	217.21	624.35%
8,000	37.76	260.13	222.37	588.89%
9,000	40.73	268.25	227.52	558.61%
10,000	43.70	276.38	232.68	532.44%
12,000	49.64	292.63	242.99	489.50%
14,000	55.58	308.88	253.30	455.73%
16,000	61.52	325.13	263.61	428.49%
18,000	67.46	341.38	273.92	406.04%
20,000	73.40	357.63	284.23	387.23%
25,000	88.25	398.25	310.00	351.28%
30,000	103.10	438.88	335.78	325.68%
35,000	117.95	479.50	361.55	306.53%
40,000	132.80	520.13	387.33	291.66%
45,000	147.65	560.75	413.10	279.78%
50,000	162.50	601.38	438.88	270.08%
60,000	192.20	682.63	490.43	255.16%
70,000	221.90	763.88	541.98	244.24%
80,000	251.60	845.13	593.53	235.90%
90,000	281.30	926.38	645.08	229.32%
100,000	311.00	1,017.38	706.38	227.13%
<u>Average Usage</u>	322.35	1,057.73	735.38	228.13%
<u>Median Usage</u>	313.68	1,026.89	713.22	227.37%

**Present Rates:**  
 Monthly Minimum: \$ 14.00  
 Gallons in Minimum -  
 Charge Per 1,000 Gallons \$ 2.97  
 All gals

**Proposed Rates:**  
 Monthly Minimum: \$ 195.13  
 Gallons in Minimum -  
 Charge Per 1,000 Gallons 96,000 \$ 8.13  
 Up to 96,000 \$ 10.56  
 Over



Utility Source, L.L.C. - Water Division  
Test Year Ended December 31, 2005  
Projected Revenues and Expense and Return on Rate Base Using Company Proposed rates

Line No.	Adjusted Test Year at Present Rates <sup>1</sup>	Adjusted Test Year at Proposed Rates <sup>1</sup>	Projected Year
1			
2			
3			
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<sup>1</sup> Excludes pro-forma revenues from customer growth.

<sup>2</sup> Half-year convention used for projected customer growth and revenues. Based on average bill for 3/4 inch customer

Utility Source, L.L.C. - Water Division  
Test Year Ended December 31, 2005  
Projected Revenues and Expense and Return on Rate Base Using Company Proposed rates

Line No.	Adjusted Test Year at Present Rates <sup>1</sup>	Adjusted Test Year at Proposed Rates <sup>1</sup>	Projected Year 1	Projected Year 2	Projected Year 3
1			100	100	100
2			100	100	100
3			100	100	100
4			100	100	100
5			100	100	100
6			100	100	100
7			100	100	100
8			100	100	100
9			100	100	100
10			50	150	250
11			50	150	250
12			50	150	250
13			50	150	250
14			50	150	250
15			50	150	250
16			50	150	250
17			50	150	250
18			50	150	250
19			50	150	250
20			50	150	250
21			50	150	250
22			50	150	250
23			50	150	250
24			50	150	250
25			50	150	250
26			50	150	250
27			50	150	250

Customer Growth					
Cummulative Additional Customers					
Effective Customer Growth 1/2 year					
Revenues <sup>2</sup>	\$ 90,768	\$ 252,805	\$ 288,048	\$ 356,536	\$ 425,023
Operating Expenses	\$ 197,613	\$ 197,613	\$ 197,613	\$ 197,613	\$ 197,613
Operating Income	\$ (106,845)	\$ 55,192	\$ 90,435	\$ 158,923	\$ 227,410
Operating Margin	-117.71%	21.83%	31.40%	44.57%	53.51%
Rate Base	\$ 2,753,096	\$ 2,753,096	\$ 2,753,096	\$ 2,753,096	\$ 2,753,096
Return on Rate Base	-3.88%	2.00%	3.28%	5.77%	8.26%

<sup>1</sup> Excludes pro-forma revenues from customer growth.  
<sup>2</sup> Half-year convention used for projected customer growth and revenues. Based on average bill for 3/4 inch customer

Utility Source, L.L.C. - Water Division  
Test Year Ended December 31, 2005  
Projected Revenues and Expense and Return on Rate Base Using Staff Proposed Rates at 6.23 ROR

Line No.	Adjusted Test Year at Present Rates <sup>1</sup>	Adjusted Test Year at Proposed Rates <sup>1</sup>	Projected Year
1			
2			
3			
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14			
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<sup>1</sup> Excludes pro-forma revenues from customer growth.  
<sup>2</sup> Half-year convention used for projected customer growth and revenues. Based on average bill for 3/4 inch metered customer.

Utility Source, L.L.C. - Water Division  
Test Year Ended December 31, 2005  
Projected Revenues and Expense and Return on Rate Base Using Staff Proposed Rates at 6.23 ROR

Line No.	Adjusted Test Year at	Adjusted Test Year at	Projected Year		
			1	2	3
	Present Rates <sup>1</sup>	Proposed Rates <sup>1</sup>			
6	Customer Growth	100	100	100	100
8	Cummulative Additional Customers	100	200	300	
10	Effective Customer Growth 1/2 year	50	150	250	
12	Revenues <sup>2</sup>	\$ 90,768	\$ 186,411	\$ 214,212	\$ 267,813
14	Operating Expenses	\$ 195,186	\$ 195,549	\$ 195,186	\$ 195,186
16	Operating Income	\$ (104,418)	\$ (9,138)	\$ 19,026	\$ 72,627
18	Operating Margin	-115.04%	-4.90%	8.88%	27.12%
20	Rate Base	\$ 2,753,096	\$ 2,753,096	\$ 2,753,096	\$ 2,753,096
22	Return on Rate Base	-3.79%	-0.33%	0.69%	2.64%
24					4.58%

<sup>1</sup> Excludes pro-forma revenues from customer growth.

<sup>2</sup> Half-year convention used for projected customer growth and revenues. Based on average bill for 3/4 inch metered customer.

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Utility Source, L.L.C. - Sewer Division  
Test Year Ended December 31, 2005  
Projected Revenues and Expense and Return on Rate Base Using Company Proposed rates

Line No.	Adjusted Test Year at Present Rates <sup>1</sup>	Adjusted Test Year at Proposed Rates <sup>1</sup>	Projected Year	
			<u>2</u>	<u>3</u>
			50	50
6	Customer Growth			
8	Cumulative Additional Customers		100	150
10	Effective Customer Growth 1/2 year		75	125
12	Revenues <sup>2</sup>	\$ 59,552 \$	141,303 \$	176,151 \$
14	Operating Expenses	\$ 136,864 \$	136,864 \$	136,864 \$
16	Operating Income	\$ (77,312) \$	4,439 \$	39,287 \$
18	Operating Margin	-129.82%	3.14%	22.30%
20	Rate Base	\$ 1,111,382 \$	1,111,382 \$	1,111,382 \$
22	Return on Rate Base	-6.96%	0.40%	3.53%

<sup>1</sup> Excludes pro-forma revenues from customer growth.

<sup>2</sup> Half-year convention used for projected customer growth and revenues. Based on average bill for 3/4 inch customer

Utility Source, L.L.C. - Sewer Division  
Test Year Ended December 31, 2005  
Projected Revenues and Expense and Return on Rate Base Using Company Proposed rates

Line No.	Adjusted Test Year at Present Rates <sup>1</sup>	Adjusted Test Year at Proposed Rates <sup>1</sup>	Projected Year
	1	2	3
Customer Growth	100	100	100
Cummulative Additional Customers	100	200	300
Effective Customer Growth 1/2 year	50	150	250
Revenues <sup>2</sup>	\$ 59,552	\$ 131,591	\$ 185,863
Operating Expenses	\$ 136,864	\$ 136,864	\$ 136,864
Operating Income	\$ (77,312)	\$ (5,273)	\$ 48,999
Operating Margin	-129.82%	-4.01%	26.36%
Rate Base	\$ 1,111,382	\$ 1,111,382	\$ 1,111,382
Return on Rate Base	-6.96%	-0.47%	4.41%

<sup>1</sup> Excludes pro-forma revenues from customer growth.

<sup>2</sup> Half-year convention used for projected customer growth and revenues. Based on average bill for 3/4 inch customer

Utility Source, L.L.C. - Sewer Division  
Test Year Ended December 31, 2005  
Projected Revenues and Expense and Return on Rate Base Using Staff Proposed Rates at 8.9 ROR

Line No.	Adjusted Test Year at Present Rates <sup>1</sup>	Adjusted Test Year at Proposed Rates <sup>1</sup>	Projected Year
1			
2			
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<sup>1</sup> Excludes pro-forma revenues from customer growth.

<sup>2</sup> Half-year convention used for projected customer growth and revenues. Based on average bill for 3/4 inch customer

Utility Source, L.L.C. - Water Division  
Test Year Ended December 31, 2005  
Projected Revenues and Expense and Return on Rate Base Using Staff Proposed Rates at 8.9 ROR

Line No.	Adjusted Test Year at Present Rates <sup>1</sup>	Adjusted Test Year at Proposed Rates <sup>1</sup>	Projected Year
1			<u>2</u>
2			50
3			<u>3</u>
4			50
5			150
6	Customer Growth		
7	Cumulative Additional Customers		
8			100
9			75
10	Effective Customer Growth 1/2 year		125
11	Revenues <sup>2</sup>	\$ 90,768 \$ 229,539 \$ 245,587 \$	\$ 275,683 \$ 305,779
12	Operating Expenses	\$ 195,549 \$ 195,549 \$ 195,549 \$	\$ 195,549 \$ 195,549
13	Operating Income	\$ (104,781) \$ 33,990 \$ 50,038 \$	\$ 80,134 \$ 110,230
14	Operating Margin	-115.44%	14.81%
15		20.37%	29.07%
16	Rate Base	\$ 2,753,096 \$ 2,753,096 \$ 2,753,096 \$	\$ 2,753,096 \$ 2,753,096
17	Return on Rate Base	-3.81%	1.82%
18		1.23%	2.91%
19			4.00%

<sup>1</sup> Excludes pro-forma revenues from customer growth.

<sup>2</sup> Half-year convention used for projected customer growth and revenues. Based on average bill for 3/4 inch metered customer.

Utility Source, L.L.C. - Sewer Division  
Test Year Ended December 31, 2005  
Projected Revenues and Expense and Return on Rate Base Using Staff Proposed Rates at 8.9 ROR

Line No.	Adjusted Test Year at Present Rates <sup>1</sup>	Adjusted Test Year at Proposed Rates <sup>1</sup>	Projected Year 2	Projected Year 3
6	Customer Growth	100	100	100
8	Cummulative Additional Customers	100	200	300
10	Effective Customer Growth 1/2 year	50	150	250
12	Revenues <sup>2</sup>	\$ 59,552	\$ 119,156	\$ 137,770
14	Operating Expenses	\$ 136,346	\$ 136,346	\$ 136,346
16	Operating Income	\$ (76,794)	\$ (17,190)	\$ 34,652
18	Operating Margin	-128.95%	-14.43%	20.26%
20	Rate Base	\$ 1,111,382	\$ 1,111,382	\$ 1,111,382
22	Return on Rate Base	-6.91%	-1.55%	3.12%

<sup>1</sup> Excludes pro-forma revenues from customer growth.

<sup>2</sup> Half-year convention used for projected customer growth and revenues. Based on average bill for 3/4 inch customer

204,226  
136,346  
67,880  
33.24%  
1,111,382  
6.11%

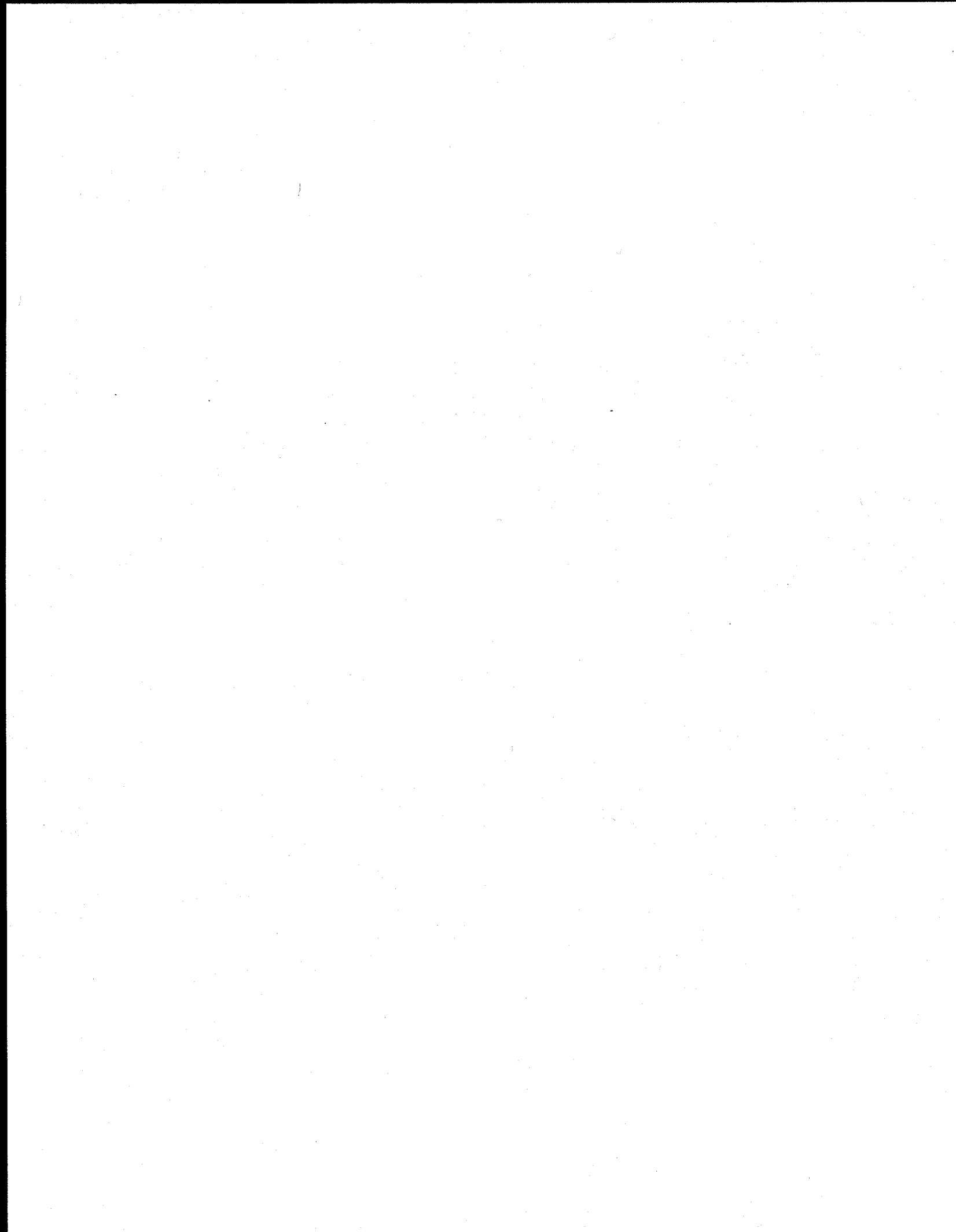
Utility Source, L.L.C. - Water Division  
Test Year Ended December 31, 2005  
Projected Revenues and Expense and Return on Rate Base Using Staff Proposed Rates at 8.9 ROR

Line No.	Adjusted Test Year at Present Rates <sup>1</sup>	Adjusted Test Year at Proposed Rates <sup>1</sup>	Projected Year		
			1	2	3
6	Customer Growth	100	100	100	100
8	Cumulative Additional Customers	100	200	300	300
10	Effective Customer Growth 1/2 year	50	150	250	250
12	Revenues <sup>2</sup>	\$ 90,768	\$ 229,539	\$ 321,827	\$ 382,019
14	Operating Expenses	\$ 195,549	\$ 195,549	\$ 195,549	\$ 195,549
16	Operating Income	\$ (104,781)	\$ 33,990	\$ 126,278	\$ 186,470
18	Operating Margin	-115.44%	14.81%	39.24%	48.81%
20	Rate Base	\$ 2,753,096	\$ 2,753,096	\$ 2,753,096	\$ 2,753,096
22	Return on Rate Base	-3.81%	1.23%	4.59%	6.77%

<sup>1</sup> Excludes pro-forma revenues from customer growth.

<sup>2</sup> Half-year convention used for projected customer growth and revenues. Based on average bill for 3/4 inch metered customer.

Line No. 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27



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**BEFORE THE ARIZONA CORPORATION COMMISSION**

IN THE MATTER OF THE  
APPLICATION OF UTILITY  
SOURCE, L.L.C. – SEWER DIVISION,  
AN ARIZONA CORPORATION, FOR  
A DETERMINATION OF THE FAIR  
VALUE OF ITS UTILITY PLANT  
AND PROPERTY AND FOR  
INCREASES IN ITS RATES AND  
CHARGES FOR UTILITY SERVICE  
BASED THEREON.

DOCKET NO: WS-04235A-06-0303

**REJOINDER TESTIMONY OF  
THOMAS J. BOURASSA  
WATER DIVISION**

1 **I. INTRODUCTION AND QUALIFICATIONS.**

2 **Q. PLEASE STATE YOUR NAME AND ADDRESS.**

3 A. My name is Thomas J. Bourassa. My business address is 139 W. Wood Drive,  
4 Phoenix, Arizona 85029.

5 **Q. HAVE YOU PREVIOUSLY SUBMITTED DIRECT AND REBUTTAL**  
6 **TESTIMONY IN THE INSTANT CASE?**

7 A. Yes, my direct and rebuttal testimony was submitted in support of the initial  
8 application in this docket by Utility Source, L.L.C. – Sewer Division (“USLLC” or  
9 “Company”).

10 **Q. WHAT IS THE PURPOSE OF THIS REJOINDER TESTIMONY?**

11 A. I will provide rejoinder testimony in response to the surrebuttal filings by Arizona  
12 Corporation Commission Utilities Division Staff (“Staff”) and the Ponderosa Fire  
13 District (“District”) with respect to rate base, revenues and expenses, and rate  
14 design. My rejoinder testimony on the cost of capital can be found under separate  
15 cover.

16 **Q. WHAT IS THE REVENUE INCREASE THAT THE COMPANY IS**  
17 **PROPOSING IN THIS REJOINDER TESTIMONY?**

18 A. The Company is proposing a total revenue requirement of \$253,559, which  
19 constitutes an increase in revenues of \$139,654, or 122.61 percent over adjusted  
20 test year revenues.

21 **Q. HOW DOES THIS COMPARE WITH THE COMPANY’S REBUTTAL**  
22 **FILING?**

23 A. In the rebuttal filing, the Company requested a total revenue requirement of  
24 \$283,384, an increase in revenues of \$169,479, or 148.79 percent.

25 **Q. WHY IS THE REQUESTED RATE INCREASE LOWER IN THE**  
26 **COMPANY’S REJOINDER FILING?**

1 A. The Company's rebuttal filing reflects the adoption of Staff's recommendation to  
2 remove additional plant-in-service totaling \$216,389. Original Cost Rate Base  
3 ("OCRB") and Fair Value Rate Base ("FVRB") are decreased by \$202,711 from  
4 the rebuttal filing. The adjusted test year level of operating expense has been  
5 reduced by \$8,591 compared to the Company's rebuttal adjusted test year levels  
6 primarily as a result of a decrease to depreciation expense and property taxes.

7 **Q. HAS THE COMPANY PROPOSED TO INCREASE OPERATING**  
8 **EXPENSES TO REFLECT THE BILLING AND CUSTOMER SERVICE**  
9 **COSTS ASSOCIATED WITH THE ADDITIONAL 350 CUSTOMERS?**

10 A. No, and as a result operating expenses are to some extent understated.

11 **Q. PLEASE SUMMARIZE THE PROPOSED REVENUE REQUIREMENTS**  
12 **AND RATE INCREASES FOR THE COMPANY AND STAFF AT THIS**  
13 **STAGE OF THE PROCEEDING?**

14 A. The proposed revenue requirements and proposed rate increases are as follows:

	<u>Revenue Requirement</u>	<u>Revenue Incr.</u>	<u>% Increase</u>
15 Company Direct	\$301,124	\$187,220	164.37%
16 Staff Direct	\$224,908	\$111,003	97.45%
17 Company Rebuttal	\$283,384	\$169,479	148.79%
18 Staff Surrebuttal	\$235,454	\$121,549	106.71%
19 Company Rejoinder	\$253,559	\$139,654	122.61%

20  
21 **Q. WHY IS STAFF'S REVENUE REQUIREMENT AND REVENUE**  
22 **INCREASE LOWER RELATIVE TO USLLC?**

23 A. The difference in the revenue requirement between Staff and the Company of  
24 \$18,105 is primarily due to a difference in each of the party's recommended return.  
25 Staff is recommending an 8.9 percent return. See Michlik SB at 8. The Company  
26 continues to recommend a return of 10.5 percent.

1 Q. DO YOU AGREE THAT THE REQUESTED RATE INCREASE IS  
2 LARGE?

3 A. Yes. However, the actual expenses and plant investment (rate base) support the  
4 large increase and the Company should be afforded the ability to recover its  
5 operating expenses as well as a return on and of that investment. Stated another  
6 way, which I believe is accurate, the existing rates were initially set too low.  
7 Again, and I must emphasize, the Company has made an extraordinary proposal to  
8 include revenues from potential future customer growth which may not materialize  
9 for several years in order to help minimize the impact. As I will discuss later in  
10 my testimony, the Company will not earn the return authorized in the instant case  
11 for several years – at best.

12 Q. IN THE COMPANY'S PRIOR CASE, DIDN'T STAFF RECOMMEND  
13 MUCH HIGHER RATES THAN WERE APPROVED?

14 A. Yes. While not being directly relevant to the instant case, Staff's analysis in the  
15 prior case did recognize that higher 'initial' rates were warranted. Based on the  
16 information at the time, Staff recommended rates which were much higher than  
17 those approved. The flat monthly charge Staff recommended for a residential  
18 customer was \$40.64. The 'initial' rates recommended by Staff in the prior case  
19 are not that different than the Company's recommendations in the instant case.  
20 Under the Company's proposed rates, the average bill for a residential customer  
21 will be \$31.96. It is not surprising that higher rates are being recommended by the  
22 Company in the instant case. The CC&N application schedules and including plant  
23 costs (actual and projected) and customer growth in the prior case demonstrated  
24 track to the actual expenses and plant investment in the instant case - especially  
25 considering the inclusion of the pro-forma customer growth. Putting this aside, the  
26 Company's recommendations are based on actual expenses and rate base – which

1 was the stated objective of the Commission in the prior case. (See Decision 67446,  
2 January 4, 2005)

3 **Q. DOES THE COMPANY CONTINUE TO INCLUDE PRO-FORMA**  
4 **REVENUES FROM POTENTIAL FUTURE GROWTH OF 350**  
5 **CUSTOMERS IN REVENUES?**

6 A. Yes. As you will recall, the company increase test year revenues by \$54,353 for  
7 pro-forma revenues from future customer growth. The portion of the revenue  
8 requirement from pro-forma revenues at proposed rates is \$121,968, which is  
9 approximately 48 percent of the proposed revenue requirement. Because of this,  
10 the impact to existing rate payers is significantly reduced.

11 **Q. PLEASE QUANTIFY THE REDUCTION IN THE IMPACT TO RATE**  
12 **PAYERS BY THE INCLUSION OF THE PRO-FORMA REVENUES?**

13 A. Without the inclusion of pro-forma revenues, the required rate increase to achieve  
14 the revenue requirement would be approximately \$193,000. This would constitute  
15 a rate increase of approximately 325 percent. By inclusion of the pro-form  
16 revenues, the rate increase dropped to approximately 123 percent – a 62 percent  
17 reduction from the required increase without the pro-forma revenues. The  
18 Company has shifted a significant portion of the rate payer impact to potential  
19 future customer growth. In fact, the pro-forma revenues from growth make up  
20 nearly 87 percent of the requested rate increase.

21 **Q. PLEASE EXPLAIN.**

22 A. As you will recall, under the Company's proposed rates, the pro-forma revenues  
23 total approximately \$122,000 while the requested rate increase is approximately  
24 \$140,000. Dividing \$122,000 by \$140,000 yields approximately 87 percent. It  
25 should be noted that the potential customer growth may not materialize for several  
26 years and, in the instant case, the Company will not even realize the return

1 authorized by the Commission until such time as that growth may materialize. It  
2 is not news the housing market has experienced a significant slow down in the past  
3 year or so and is not expected to recover until the 2<sup>nd</sup> half of 2008 at the earliest.

4 **Q. HOW MUCH CUSTOMER GROWTH OCCURRED IN 2006?**

5 A. Zero.

6 **Q. WITHOUT THE REVENUES FROM POTENTIAL FUTURE CUSTOMER  
7 GROWTH, WHAT IS THE RETURN ON RATE BASE UNDER THE  
8 COMPANY'S PROPOSED RATES AND STAFF'S PROPOSED RATES?**

9 A. Under the Company's proposed rates the return is approximately a negative 0.47  
10 percent and under Staff's proposed rates the return is approximately negative 1.6  
11 percent.

12 **Q. WHAT WOULD BE THE PROJECTED ACTUAL RETURNS FOR THE  
13 NEXT THREE YEARS ASSUMING ANNUAL GROWTH OF 50  
14 CUSTOMERS AND ASSUMING ANNUAL GROWTH OF 100  
15 CUSTOMERS?**

16 A. I have prepared an exhibit to illustrate the projected returns for the sewer division.  
17 *See* Rejoinder Exhibit 1, pages 5 and 6. Assuming an annual growth of 50  
18 customers the projected actual return for projected years 1, 2, and 3 are 0.40  
19 percent, 1.97 percent, and 3.53 percent, respectively. Assuming an annual growth  
20 of 100 customers the projected actual return for projected years 1, 2, and 3 are 1.27  
21 percent, 4.41 percent, and 7.54 percent, respectively. *Id.* These projections assume  
22 no increases in operating expenses and increases in rate base as a result of  
23 additional required plant investment. Using Staff's proposed rates the returns are  
24 far less. *Id.* at 7 and 8. The assumptions that there will be no change in operating  
25 expenses and rate base are unrealistic. As a result the return projections stated  
26 above are high-end estimates. As I have stated, while the Company is including

1 revenues from potential future growth to help minimize the impact to rate payers,  
2 in doing so, it is taking enormous risk while at the same time receiving very low  
3 returns for several years.

4 **Q. YOU HAVE USED A FIGURE OF 350 POTENTIAL FUTURE**  
5 **CUSTOMERS THROUHOUT THIS PROCEEDING, IS THIS A KNOWN**  
6 **NUMBER BASED ON RECENT INFORMATION?**

7 A. It is actually high by 70 to 75 customers based on the latest master plan for the  
8 Flagstaff Meadows - Phase III development. The current master plan shows  
9 development of 276 lots, not the anticipated 350 lots the Company has used  
10 throughout this proceeding. Never-the-less, the Company continues to base it  
11 proposals using potential future growth of 350.

12 **Q. WILL THE COMPANY HAVE TO EXTEND ITS CC&N TO**  
13 **ACCOMMODATE THE ADDITIONAL 70 TO 75 CUSTOMERS?**

14 A. Yes.

15 **Q. WHO OWNS THE LOTS AND WHO IS THE BUILDER FOR FLAGSTAFF**  
16 **MEADOWS PHASE III?**

17 A. Empire Builders. Empire Builders is not affiliated with the Company or its  
18 shareholder.

19 **Q. IS THAT BUILDER FUNDING THE ON-SITE INFRASTRUCTURE FOR**  
20 **THE DEVELOPMENT THROUGH CONTRIBUTIONS-IN-AID OF**  
21 **CONSTRUCTION?**

22 A. Yes.

23 **Q. PLEASE RESPOND TO MR. MICHLIK'S COMMENTS ON PAGE 10 OF**  
24 **HIS SURREBUTTAL TESTIMONY FOR THE WATER DIVISION THAT**  
25 **UNDER STAFF'S RATES THE COMPANY WILL HAVE A SUFFICIENT**  
26 **OPERATING MARGIN?**

1 A. Putting aside that an operating margin approach is not appropriate in the instant  
2 case, Mr. Michlik claims the Company will have an operating margin of 41 percent  
3 for the sewer division. *See* Michlik SB at 10 . What he doesn't disclose is that that  
4 operating margin assumes the potential future 350 customers are connected and the  
5 Company is receiving revenues from them. None of the 350 customers are  
6 actually there and his operating margin is fiction. In reality, if no additional  
7 customer growth occurs, then the Company will have a negative 14.43 percent  
8 operating margin under Staff rates. *Id.* And, like the rate of return, it will take  
9 several years to achieve that operating margin assuming no increase in operating  
10 expenses and rate base as a result of further plant investment. Again, arguably  
11 these are unrealistic assumptions. So, it is more likely the Company may never  
12 achieve that operating margin under Staff's rates.

13 **Q. WILL THE COMPANY HAVE SUFFICIENT OPERATING MARGIN**  
14 **UNDER THE COMPANY'S PROPOSED RATES?**

15 A. Not for the sewer division. The sewer division will have a negative 6.51 percent  
16 under the Company's proposed rates. *Id.* at 5 and 6. On the other hand, combined  
17 with the water division's positive operating margin, overall the Company will have  
18 a positive operating margin of about 12 percent. Based on my experience, Staff  
19 typically recommends a minimum of 10 percent for cases in which an operating  
20 margin approach is used. I do not typically ascribe to having the water division  
21 subsidize the sewer division, or visa versa. Rates should be set to support the  
22 operating expenses and plant used to serve rate payers for each division. But, in  
23 the instant case, the Company is willing to accept that scenario – for now at least.

24 **Q. DO YOU HAVE ANY PROBLEMS WITH AN 8.9 PERCENT RETURN?**

25 A. Yes. As you can see, even the 10.5 percent return is insufficient to provide a  
26 positive operating margin for the sewer division under a no growth scenario. An

1 8.9 percent exacerbates the problem. In fact, the combined the water division's  
2 negative operating margin under Staff's proposed rates at a 6.23 percent return, the  
3 overall operating margin is a negative 8.62 percent. This is insufficient by any  
4 standard.

5 **Q. AT WHAT POINT WILL THE SEWER DIVISION EXPERIENCE A**  
6 **POSTIVE OPERATING MARGIN UNDER STAFF PROPOSED RATES?**

7 A. It appears from the analysis that at least 100 new customers will be necessary. At  
8 that level the analysis shows a positive operating margin of about 1 percent. *Id.* at  
9 7 and 8.

10 **Q. PLEASE RESPOND TO THE SURREBUTTAL TESTIMONY OF THE**  
11 **PONDEROSA FIRE DISTRICT.**

12 A. My testimony in response to the district can be found in my water division  
13 rejoinder testimony. I will not repeat that testimony here.

14 **II. RATE BASE.**

15 **Q. WOULD YOU PLEASE IDENTIFY THE PARTIES' RESPECTIVE RATE**  
16 **BASE RECOMMENDATIONS?**

17 A. The rate bases proposed by all parties in the case are as follows:

	<u>OCRB</u>	<u>FVRB</u>
19 Company-Direct	\$ 1,401,953	\$ 1,401,953
20 Staff Direct	\$ 989,576	\$ 989,576
21 Company Rebuttal	\$ 1,314,093	\$ 1,314,093
22 Staff Surrebuttal	\$ 1,113,582	\$ 1,113,582
23 Company Rejoinder	\$ 1,111,382	\$ 1,111,382

24 **Q. TO WHAT DO YOU ATTRIBUTE THE DECREASE IN RATE BASE**  
25 **FROM THE REBUTTAL FILING TO THE REJOINDER FILING?**

26 A. The Company has accepted Staff's adjustments to increase plant-in-service totaling

1 \$236,389.

2 **A. Plant-in-Service.**

3 **Q. PLEASE EXPLAIN THE COMPANY'S REBUTTAL ADJUSTMENTS TO**  
4 **PLANT-IN-SERVICE.**

5 A. B-2 rebuttal adjustment number 1 reflects an increase to plant-in-service of  
6 \$216,389. The Company has accepted and the adjustment matches Staff's  
7 proposed adjustment. *See Michlik SB at 5.*

8 Notably, to eliminate issues between the parties, the Company has agrees to  
9 remove \$178,703 of costs related to evaporative lagoons. *See Michlik SB at 6.*

10 **Q. DO STAFF AND THE COMPANY AGREE ON THE BALANCE OF**  
11 **PLANT-IN-SERVICE?**

12 A. Yes.

13 **B. Accumulated Depreciation.**

14 **Q. PLEASE EXPLAIN THE COMPANY'S REJOINDER ADJUSTMENT TO**  
15 **ACCUMULATED DEPRECIATION?**

16 A. B-2 rebuttal adjustment number 2 reflects the increase to accumulated depreciation  
17 for \$14,030 associated with the decrease to plant-in-service. The Company's  
18 adjustment is lower than Staff's adjustment of \$16,229. Both Staff and the  
19 Company computed accumulated depreciation taking into account all plant  
20 adjustments. The Company's computed accumulated depreciation amount is  
21 approximately \$2,200 higher than Staff. I have not found a reason for the  
22 discrepancy. *See Staff Surrebuttal Schedule JMM-WW2.*

23 **C. Accumulated Amortization of CIAC.**

24 **Q. HAVE YOU MADE A REJOINDER ADJUSTMENT CONCERNING**  
25 **CONTRIBUTIONS-IN-AID OF CONTRUCTION?**

26 A. Yes. The Company has adjusted the balance of accumulated amortization of CIAC

1 to reflect the change to the composite depreciation rate as the result of the changes  
2 to plant-in-service. B-2 rebuttal adjustment number 3 reflects this adjustment.  
3 The Company accumulated amortization balance of \$14,425 is the same as Staff's.

4 **III. INCOME STATEMENT.**

5 **Q. WOULD YOU PLEASE DISCUSS THE COMPANY'S PROPOSED**  
6 **ADJUSTMENTS TO REVENUES AND EXPENSES AND IDENTIFY ANY**  
7 **ADJUSTMENTS YOU HAVE ACCEPTED FROM STAFF?**

8 A. Yes. The Company rejoinder adjustments are detailed on Rebuttal Schedule C-2,  
9 pages 1-3. The rejoinder income statement with adjustments is shown on Rebuttal  
10 Schedule C-1, pages 1-2.

11 Rejoinder adjustment 1 annualizes depreciation expense taking into account  
12 the changes to plant-in-service, as discussed above.

13 Rejoinder adjustment number 2 reduces property tax expense and reflects  
14 the rejoinder proposed revenues.

15 **IV. RATE DESIGN.**

16 **Q. PLEASE SUMMARIZE THE POSITIONS OF THE PARTIES WITH**  
17 **RESPECT TO THE RATE DESIGN.**

18 A. Both Staff and the Company propose the same basic rate design which is based on  
19 water usage rather than flat monthly rates.

20 **Q. WHAT ARE THE COMPANY'S REJOINDER PROPOSED RATES?**

21 A. The rejoinder proposed rates are:

22 A.	<u>Customer Class</u>	<u>Flat Monthly Charge</u>	<u>Charge per 1,000 gallons of Water Usage</u>
24	Residential	N/A	\$ 6.13
25	Car Washes,		

26

1	Laundromats, Commercial,		
2	Manufacturing	N/A	\$ 5.99
3	Hotels, Motels	N/A	\$ 8.03
4	Restaurants	N/A	\$ 9.92
5	Industrial Laundries	N/A	\$ 8.80
6	Waste Haulers	N/A	\$179.52
7	Restaurant Grease	N/A	\$157.08
8	Treatment Plant Sludge	N/A	\$179.52
9	Mud Sump Waste	N/A	\$561.00

10 **Q. ARE STAFF AND THE COMPANY AGREEMENT ON THE COMPANY'S**  
11 **PROPOSED METER AND SERVICE LINE INSTALLATION CHARGES?**

12 A. Yes.

13 **Q. ARE STAFF AND THE COMPANY IN AGREEMENT ON THE**  
14 **COMPANY'S PROPOSED METER AND SERVICE LINE INSTALLATION**  
15 **CHARGES?**

16 A. Yes.

17 **Q. DOES THAT CONCLUDE YOUR REJOINDER TESTIMONY**  
18 **REGARDING THE WATER APPLICATION?**

19 A. Yes.

20

21

22

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**Utility Source, L.L.C. - Sewer Division**  
 Test Year Ended December 31, 2005  
 Computation of Increase in Gross Revenue  
 Requirements As Adjusted

Exhibit  
 Rejoinder Schedule A-1  
 Page 1  
 Witness: Bourassa

Line					
<u>No.</u>					
1	Fair Value Rate Base			\$	1,111,382
2					
3	Adjusted Operating Income				(22,959)
4					
5	Current Rate of Return				-2.07%
6					
7	Required Operating Income			\$	116,695
8					
9	Required Rate of Return on Fair Value Rate Base				10.50%
10					
11	Operating Income Deficiency			\$	139,654
12					
13	Gross Revenue Conversion Factor				1.0000
14					
15	Increase in Gross Revenue				
16	Requirement			\$	139,654
17					
18	% Increase				122.61%
19					
20	<b>Customer</b>	<b>Present</b>	<b>Proposed</b>	<b>Dollar</b>	<b>Percent</b>
21	<b>Classification</b>	<b>Rates</b>	<b>Rates</b>	<b>Increase</b>	<b>Increase</b>
22	<b><u>(Residential Commercial, Irrigation)</u></b>				
23					
24	3/4 Inch Residential	\$ 47,983	\$ 107,674	\$ 59,691	124.40%
25	1.5 Inch Commercial	2,750	6,171	\$ 3,421	124.40%
26	2 Inch Commercial	3,326	7,464	\$ 4,138	124.40%
27				\$ -	0.00%
28	Revenue Annualization	3,836	8,607	\$ 4,772	124.40%
29					0.00%
30	Proforma Revenues	54,353	121,968	\$ 67,615	124.40%
31				-	0.00%
32	<b>Subtotal</b>	<b>\$ 112,248</b>	<b>\$ 251,884</b>	<b>\$ 139,636</b>	<b>124.40%</b>
33					
34	Other Revenues	1,657	1,657	-	0.00%
35					0.00%
36					0.00%
37	<b>Total of Water Revenues (a)</b>	<b>\$ 113,905</b>	<b>\$ 253,541</b>	<b>\$ 139,636</b>	<b>122.59%</b>
38					
39					
40					
41					
42	<b><u>SUPPORTING SCHEDULES:</u></b>				
43	Rejoinder B-1				
44	Rejoinder C-1				
45	Rejoinder C-3				
46	Rejoinder H-1				
47					

**Utility Source, L.L.C. - Sewer Division**  
 Test Year Ended December 31, 2005  
 Summary of Rate Base

Exhibit  
 Rejoinder Schedule B-1  
 Page 1  
 Witness: Bourassa

Line No.		<u>Original Cost</u> <u>Rate base</u>	<u>Fair Value</u> <u>Rate Base</u>
1			
2	Gross Utility Plant in Service	\$ 1,379,092	\$ 1,379,092
3	Less: Accumulated Depreciation	82,161	82,161
4			
5	Net Utility Plant in Service	\$ 1,296,931	\$ 1,296,931
6			
7	<u>Less:</u>		
8	Advances in Aid of		
9	Construction	-	-
10	Contributions in Aid of		
11	Construction	197,973	197,973
12	Accumulated Amortization of CIAC	(12,425)	(12,425)
13			
14	Customer Meter Deposits	-	-
15	Deferred Income Taxes & Credits	-	-
16	Customer Meter Deposits	-	-
17	Deferred Income Taxes		
18	Investment Tax Credits		
19	<u>Plus:</u>		
20	Unamortized Finance Charges	-	-
21	Material and Supplies Inventories		
22	Prepayments		
23	Allowance for Working Capital	-	-
24			
25			
26			
27	Total Rate Base	<u>\$ 1,111,382</u>	<u>\$ 1,111,382</u>
28			
29			
30			
31	<u>SUPPORTING SCHEDULES:</u>		
32	Rejoinder B-2		
33	Rejoinder B-5		
34			
35			
36			

**Utility Source, L.L.C. - Sewer Division**  
 Test Year Ended December 31, 2005  
 Original Cost Rate Base Proforma Adjustments

Exhibit  
 Rejoinder Schedule B-2  
 Page 1  
 Witness: Bourassa

Line No.		Adjusted at End of <u>Test Year</u>	<u>Adjustments</u>	Rejoinder Adjusted at end of <u>Test Year</u>
1	Gross Utility			
2	Plant in Service	\$ 1,595,481	(216,389)	\$ 1,379,092
3				
4	<b>Less:</b>			
5	Accumulated			
6	Depreciation	96,191	(14,030)	82,161
7				
8				
9	Net Utility Plant			
10	in Service	\$ 1,499,290	\$ (202,359)	\$ 1,296,931
11				
12	<b>Less:</b>			
13	Advances in Aid of			
14	Construction	-	-	-
15				
16	Contributions in Aid of			
17	Construction (CIAC)	197,973	-	197,973
18				
19				
20	Accum. Amortization of CIAC	(12,777)	352	(12,425)
21				
22				
23	Customer Meter Deposits	-	0	-
24	Deferred Income Taxes	-	-	-
25	Investment Tax Credits	-	-	-
26				
27				
28	<b>Plus:</b>			
29	Unamortized Finance Charges	-		-
30	Material and Supplies Inventories			
31	Prepayments			
32	Allowance for Working Capital	-	-	-
33				
34				
35	<b>Total</b>	<b>\$ 1,314,093</b>	<b>\$ (202,711)</b>	<b>\$ 1,111,382</b>

41 SUPPORTING SCHEDULES:  
 42 Rejoinder B-2, pages 2

43  
 44  
 45  
 46  
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Utility Source, L.L.C. - Sewer Division  
Test Year Ended December 31, 2005  
Original Cost Rate Base Proforma Adjustments

Line No.	ADJUSTMENT LABEL-->	1	2	3	4	5	Rejoinder Adjusted at end of Test Year
		Plant-In-Service	Accum. Depreciation	CIAC Amortization	Intentionally Left Blank	Intentionally Left Blank	
1	Gross Utility						
2	Plant in Service	\$ 1,595,481	(216,389)				\$ 1,379,092
3	Less:						
4	Accumulated						
5	Depreciation	96,191	(14,030)				82,161
6							
7							
8							
9	Net Utility Plant						
10	in Service	\$ 1,499,290	\$ (216,389)	\$ 14,030	\$ -	\$ -	\$ 1,296,931
11							
12	Less:						
13	Advances in Aid of						
14	Construction	-					-
15							
16	Contributions in Aid of						
17	Construction (CIAC)	197,973					197,973
18							
19	Accum. Amortization of CIAC	(12,777)		352			(12,425)
20							
21	Customer Meter Deposits	-					-
22	Deferred Income Taxes	-					-
23	Investment Tax Credits	-					-
24							
25	Plus:						
26	Unamortized Finance						
27	Charges	-					-
28	Material and Supplies Inventories	-					-
29	Prepayments	-					-
30	Allowance for Working Capital	-					-
31							
32	Total	\$ 1,314,093	\$ (216,389)	\$ 14,030	\$ (352)	\$ -	\$ 1,111,382

SUPPORTING SCHEDULES:  
Rejoinder B-2, pages 3-5

Line No.			
1	<u>Plant-in-Service</u>		
2			
3			
4	380	Treatment and Disposal Equipment	\$ (24,107)
5	380	Treatment and Disposal Equipment	(13,579)
6	380	Treatment and Disposal Equipment	(178,703)
7			
8		Total Plant-in-Service to be Removed	<u>\$ (216,389)</u>
9			
10			
11		Increase (Decrease) to Plant-in-Service	<u>\$ (216,389)</u>
12			
13			
14			
15			
16			
17			
18			
19			
20			
21			
22			
23			
24			
25			
26			
27			
28			
29			
30		<u>SUPPORTING SCHEDULES</u>	
31		Staff Surrebuttal Schedule JMM-VWW4	

Line No.			
1	<u>Accumulated Depreciation</u>		
2			
3	Accumulated Depreciation per Rejoinder Filing	\$	82,161
4	Accumulated Depreciation per Rebuttal Filing		96,191
5			
6	Increase (Decrease) to Accumulated Depreciation	\$	<u>(14,030)</u>
7			
8			
9	Increase (Decrease) to Accumulated Depreciation	\$	<u>(14,030)</u>
10			
11			
12			
13	SUPPORTING SCHEDULES		
14	Rejoinder B-2, pages 4a through 4c		
15			
16			
17			
18			
19			
20			





Year End Accumulated  
 Depreciation by Account

Account No.	Description	Deprec. Rate	Year End Accumulated Depreciation by Account	
			Dec-04	Dec-05
351	Organization	0.00%	-	-
352	Franchises	0.00%	-	-
353	Land and Land Rights	0.00%	-	-
354	Structures and Improvements	3.33%	938	2,815
355	Power Generation Equipment	5.00%	805	2,415
360	Collection Sewers - Force	2.00%	-	-
361	Collection Sewers - Gravity	2.00%	2,606	7,817
362	Special Collecting Structures	2.00%	-	-
363	Services to Customers	2.00%	604	1,811
364	Flow Measuring Devices	10.00%	-	-
365	Flow Measuring Installations	10.00%	173	518
370	Receiving Wells	3.33%	-	-
371	Pumping Equipment	12.50%	-	-
380	Treatment and Disposal Equipment	5.00%	22,262	66,786
381	Plant Sewers	5.00%	-	-
382	Outfall Sewer Lines	3.33%	-	-
389	Other Plant and Misc. Equipment	6.67%	-	-
390	Office Furniture and Equipment	6.67%	-	-
391	Transportation Equipment	20.00%	-	-
393	Tools, Shop and Garage Equipment	5.00%	-	-
394	Laboratory Equipment	10.00%	-	-
395	Power Operated Equipment	5.00%	-	-
398	Other Tangible Plant	10.00%	-	-
	Plant Held for Future Use		-	-

TOTAL WATER PLANT	27,387	82,161
-------------------	--------	--------

(a) Depreciation  
 Staff Accumulated Depreciation Allocated to Plant.  
 Retirements (excluding land)  
 Accumulated Depreciation Balance  
 Half Year Convention used on depreciation

No.	<u>CIAC Amortization</u>	<u>CIAC</u>	<u>Amortization Rate</u>	<u>Amortization<sup>1</sup></u>
1				
2				
3				
4				
5	Balance at 12/31/2003	\$ -		
6	2004 Additions	197,973	4.18%	4,142
7				
8	Balance at 12/31/2004	\$ 197,973		
9	Jan-Dec Amortization		4.18%	8,283
10	2005 Additions			
11				
12	Balance at 12/31/2005	<u>\$ 197,973</u>		<u>\$ 12,425</u>
13				
14				
15	Balance of CIAC Amortization per Rebuttal Filing			<u>\$ 12,777</u>
16				
17	Increase (Decrease) in Amortization			<u>\$ (352)</u>
18				
19	Adjustment to Accumulated Amortization			<u>\$ 352</u>
20				

<sup>1</sup> Half year Convention on additions

No. 21  
22  
23  
24  
25

Utility Source, L.L.C. - Sewer Division  
Test Year Ended December 31, 2005  
Computation of Working Capital

Exhibit  
Rejoinder Schedule B-5  
Page 1  
Witness: Bourassa

Line

No.

1	Cash Working Capital (1/8 of Allowance		
2	Operation and Maintenance Expense)	\$	8,412
3	Pumping Power (1/24 of Pumping Power)		726
4	Purchased Water Treatment (1/24 of Purchased Water)		-
5			
6			
7			
8			
9	Total Working Capital Allowance Rejoinder	\$	9,138
10			
11	Total Working Capital Allowance Requested	\$	-
12			
13	Working Capital per Direct Filing	\$	-
14			
15	Increase (Decrease) in Working Capital	\$	-

16

17

18 SUPPORTING SCHEDULES:

RECAP SCHEDULES:

19

Rejoinder B-1

20

**Utility Source, L.L.C. - Sewer Division**  
 Test Year Ended December 31, 2005  
 Income Statement

Exhibit  
 Rejoinder Schedule C-1  
 Page 1  
 Witness: Bourassa

Line No.		Adjusted Book Results	Adjustments	Rejoinder Adjusted Results	Proposed Rate Increase	Adjusted with Rate Increase
1	<b>Revenues</b>					
2	Metered Water Revenues	\$ 112,248	\$ -	\$ 112,248	\$ 139,654	\$ 251,902
3	Unmetered Water Revenues	-	-	-	-	-
4	Other Water Revenues	1,657	-	1,657	-	1,657
5		<u>\$ 113,905</u>	<u>\$ -</u>	<u>\$ 113,905</u>	<u>\$ 139,654</u>	<u>\$ 253,559</u>
6	<b>Operating Expenses</b>					
7	Salaries and Wages	\$ -	-	\$ -	-	\$ -
8	Purchased Wastewater Treatment	-	-	-	-	-
9	Sludge Removal Expense	-	-	-	-	-
10	Purchased Power	17,423	-	17,423	-	17,423
11	Fuel for Power Production	-	-	-	-	-
12	Chemicals	3,945	-	3,945	-	3,945
13	Materials and Supplies	4,793	-	4,793	-	4,793
14	Contractual Services - Professional	1,195	-	1,195	-	1,195
15	Contractual Services - Testing	24,902	-	24,902	-	24,902
16	Contractual Services - Other	15,000	-	15,000	-	15,000
17	Repairs and Maintenance	-	-	-	-	-
18	Rents	-	-	-	-	-
19	Transportation Expenses	-	-	-	-	-
20	Insurance	-	-	-	-	-
21	Regulatory Commission Expense - Rate	12,500	-	12,500	-	12,500
22	Miscellaneous Expense	4,965	-	4,965	-	4,965
	Depreciation Expense	55,610	(10,585)	45,025	-	45,025
	Taxes Other Than Income	-	-	-	-	-
23	Property Taxes	5,123	1,994	7,116	-	7,116
24	Income Tax	-	-	-	-	-
25						
26	<b>Total Operating Expenses</b>	<u>\$ 145,455</u>	<u>\$ (8,591)</u>	<u>\$ 136,864</u>	<u>\$ -</u>	<u>\$ 136,864</u>
27	<b>Operating Income</b>	<u>\$ (31,550)</u>	<u>\$ 8,591</u>	<u>\$ (22,959)</u>	<u>\$ 139,654</u>	<u>\$ 116,695</u>
28	<b>Other Income (Expense)</b>					
29	Interest Income	-	-	-	-	-
30	Other income	-	-	-	-	-
31	Interest Expense	-	-	-	-	-
32	Other Expense	-	-	-	-	-
33						
34	<b>Total Other Income (Expense)</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
35	<b>Net Profit (Loss)</b>	<u>\$ (31,550)</u>	<u>\$ 8,591</u>	<u>\$ (22,959)</u>	<u>\$ 139,654</u>	<u>\$ 116,695</u>

39 SUPPORTING SCHEDULES:  
 40 Rejoinder C-1, Page 2  
 41 Rejoinder C-2

RECAP SCHEDULES:  
 Rejoinder A-1

Utility Source, L.L.C. - Sewer Division  
 Test Year Ended December 31, 2005  
 Income Statement

Exhibit  
 Rejoinder Schedule C-1  
 Page 2  
 Witness: Bourassa

Line No.	ADJUSTMENT LABEL-->	1	2	3	4	6	Adjusted with Rate Increase
	Rebuttal Adjusted Results	Depreciation Expense	Property Taxes	Intentionally Left Blank	Intentionally Left Blank	Rejoinder Adjusted Results	Proposed Rate Increase
1	Revenues						
2	Fiat Rate and Metered Revenues	\$ 112,248				\$ 112,248	\$ 139,654
3	Misc. Service Revenues	-				-	-
4	Other Wastewater Revenues	1,657				1,657	-
5		\$ 113,905	\$ -	\$ -	\$ -	\$ 113,905	\$ 139,654
6	Operating Expenses						
7	Salaries and Wages	-				-	\$ -
8	Purchased Wastewater Treatment	-				-	-
9	Sludge Removal Expense	-				-	-
10	Purchased Power	17,423				17,423	17,423
11	Fuel for Power Production	-				-	-
12	Chemicals	3,945				3,945	3,945
13	Materials and Supplies	4,793				4,793	4,793
14	Contractual Services - Professional	1,195				1,195	1,195
15	Contractual Services - Testing	24,902				24,902	24,902
16	Contractual Services - Other	15,000				15,000	15,000
17	Repairs and Maintenance	-				-	-
18	Rents	-				-	-
19	Transportation Expenses	-				-	-
20	Insurance	-				-	-
21	Regulatory Commission Expense - Rate Case	12,500				12,500	12,500
22	Miscellaneous Expense	4,965				4,965	4,965
23	Depreciation Expense	55,610	(10,585)			45,025	45,025
24	Taxes Other Than Income	-				-	-
25	Property Taxes	5,123			1,994	7,116	7,116
26	Income Tax	-				-	-
27	Total Operating Expenses	\$ 145,455	\$ (10,585)	\$ 1,994	\$ -	\$ 136,864	\$ -
28	Operating Income	\$ (31,550)	\$ 10,585	\$ (1,994)	\$ -	\$ (22,959)	\$ 139,654
29	Other Income (Expense)						
30	Interest Income	-				-	-
31	Other Income	-				-	-
32	Interest Expense	-				-	-
33	Other Expense	-				-	-
34							
35	Total Other Income (Expense)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
36	Net Profit (Loss)	\$ (31,550)	\$ 10,585	\$ (1,994)	\$ -	\$ (22,959)	\$ 139,654
37							
38							
39							
40							

RECAP SCHEDULES:  
 Rejoinder A-1

SUPPORTING SCHEDULES:  
 Rejoinder C-2

Utility Source, L.L.C. - Sewer Division  
 Test Year Ended December 31, 2005  
 Adjustments to Revenues and Expenses

Exhibit  
 Rejoinder Schedule C-2  
 Page 1  
 Witness: Bourassa

Line No.	Adjustments to Revenues and Expenses						Subtotal
	1 Depreciation Expense	2 Property Taxes	3 Intentionally Left Blank	4 Intentionally Left Blank	5 Intentionally Left Blank	6 Intentionally Left Blank	
1							
2							
3	Revenues						-
4							
5	Expenses	(10,585)	1,994				(8,591)
6							
7	Operating						
8	Income	10,585	(1,994)	-	-	-	8,591
9							
10	Interest						-
11	Expense						-
12	Other						-
13	Income /						-
14	Expense						-
15							
16	Net Income	10,585	(1,994)	-	-	-	8,591
17							
18							
19							
20							
21							
22							
23	Revenues						-
24							
25	Expenses						(8,591)
26							
27	Operating						
28	Income	-	-	-	-	-	8,591
29							
30	Interest						-
31	Expense						-
32	Other						-
33	Income /						-
34	Expense						-
35							
36	Net Income	-	-	-	-	-	8,591
37							
38							
39							
40							
41							
42							
43	Revenues						-
44							
45	Expenses						(8,591)
46							
47	Operating						
48	Income	-	-	-	-	-	8,591
49							
50	Interest						-
51	Expense						-
52	Other						-
53	Income /						-
54	Expense						-
55							
56	Net Income	-	-	-	-	-	8,591

Utility Source, L.L.C. - Sewer Division  
 Test Year Ended December 31, 2005  
 Adjustments to Revenues and Expenses  
 Adjustment #1

Exhibit  
 Rejoinder Schedule C-2  
 Page 2  
 Witness: Bourassa

Line  
 No.

1 Depreciation Expense							
3 Account		Direct	From	Intentionally	Rejoinder	Proposed	Depreciation
4 No.	Description	Adjusted	B-2 Adj. #1	Left	Adjusted	Rates	Expense
		Original Cost	Plant	Blank	Original Cost		
5	351	-			-	0.00%	-
6	352	-			-	0.00%	-
7	353	105,000			105,000	0.00%	-
8	354	56,350			56,350	3.33%	1,876
9	355	2,879			2,879	5.00%	144
10	360	-			-	2.00%	-
11	361	260,553			260,553	2.00%	5,211
12	362	-			-	2.00%	-
13	363	60,375			60,375	2.00%	1,208
14	364	-			-	10.00%	-
15	365	3,450			3,450	10.00%	345
16	370	-			-	3.33%	-
17	371	-			-	12.50%	-
18	380	1,106,874	(216,389)		890,485	5.00%	44,524
19	381	-			-	5.00%	-
20	382	-			-	3.33%	-
21	389	-			-	6.67%	-
22	390	-			-	6.67%	-
23	391	-			-	20.00%	-
24	393	-			-	5.00%	-
25	394	-			-	10.00%	-
26	395	-			-	5.00%	-
27	398	-			-	10.00%	-
28							
29							
30							
31							
32							
33							
34	TOTALS	\$ 1,595,481	\$ (216,389)	\$ -	\$ 1,379,092		\$ 53,308
35							
36							
63							
64	Less: Amortization of CIAC - Rebuttal Balance End of TY	\$ 197,973			\$ 197,973	4.18%	\$ (8,283)
65							
66		\$ 197,973	\$ -	\$ -	\$ 197,973		\$ (8,283)
67	Adjusted Test Year Depreciation Expense Rejoinder Filing						\$ 45,025
68	Adjusted Test Year Depreciation Expense Rebuttal Filing						55,610
69							
70	Increase (decrease) in Depreciation Expense						\$ (10,585)
71							
72	Adjustment to Revenues and/or Expenses						\$ (10,585)

Line No.	Adjust Property Taxes to Reflect Proposed Revenues:	
1	Adjust Property Taxes to Reflect Proposed Revenues:	
2		
3	Adjusted Revenues in year ended 09/30/2005	113,905
4	Adjusted Revenues in year ended 09/30/2005	113,905
5	Proposed Revenues	253,559
6	Average of three year's of revenue	160,466
7	Average of three year's of revenue, times 2	320,913
8	Add:	
9	Construction Work in Progress at 10%	-
10	Deduct:	
11	Book Value of Transportation Equipment	-
12		
13	Full Cash Value	320,913
14	Assessment Ratio	23.50%
15	Assessed Value	75,414
16	Property Tax Rate	9.0903%
17		
18	Property Tax	6,855
19	Tax on Parcels	261
20		
21	Total Property Tax at Proposed Rates Rejoinder	7,116
22	Property Taxes per Direct Filing	5,123
23	Change in Property Taxes	1,994
24		
25		
26	Adjustment to Revenues and/or Expenses	1,994
27		
28		

Utility Source, L.L.C. - Sewer Division  
 Test Year Ended December 31, 2005  
 Computation of Gross Revenue Conversion Factor

Exhibit  
 Rejoinder Schedule C-3  
 Page 1  
 Witness: Bourassa

Line No.	<u>Description</u>	Percentage of Incremental Gross <u>Revenues</u>
1	Federal Income Taxes	0.00%
2		
3	State Income Taxes	0.00%
4		
5	Other Taxes and Expenses	0.00%
6		
7		
8	Total Tax Percentage	0.00%
9		
10	Operating Income % = 100% - Tax Percentage	100.00%
11		
12		
13		
14		
15	<u>1</u> = Gross Revenue Conversion Factor	
16	Operating Income %	1.0000
17		
18	<u>SUPPORTING SCHEDULES:</u>	<u>RECAP SCHEDULES:</u>
19		Rejoinder A-1
20		

Utility Source, L.L.C. - Sewer Division  
 Test Year Ended December 31, 2005  
 Summary of Cost of Capital

Exhibit  
 Rejoinder Schedule D-1  
 Page 1  
 Witness: Bourassa

Line No.	Item of Capital	End of Test Year			Adjusted End of Test Year		
		Dollar Amount	Percent of Total	(e) Cost Rate	Dollar Amount	Percent of Total	(e) Cost Rate
1	Long-Term Debt	-	0.00%	0.00%	-	0.00%	0.00%
2							
3	Stockholder's Equity	1,604,435	100.00%	10.50%	1,721,130	100.00%	10.50%
4							
5	Totals	1,604,435	100.00%	10.50%	1,721,130	100.00%	10.50%
6							0.00%
7							
8							
9							
10							

SUPPORTING SCHEDULES:  
 Rejoinder D-2

RECAP SCHEDULES:

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**Utility Source, LLC - Sewer Division**  
 Test Year Ended December 31, 2005  
 Revenue Summary

Exhibit  
 Schedule H-1  
 Page 1  
 Witness: Bourassa

Line No.	Customer Classification and/or Meter Size	Present Revenues	Proposed Revenues	Dollar Change	Percent Change	Percent of Present Water Revenues	Percent of Proposed Water Revenues
1							
2	3/4 Inch Meter - Residential	\$ 47,983	\$ 107,674	\$ 59,691	124.40%	42.13%	42.47%
3	1 Inch Meter						
4	1.5 Inch Meter Motel	2,750	6,171	3,421	124.40%	2.41%	2.43%
5	2 Inch Meter Commercial	3,326	7,464	4,138	124.40%	2.92%	2.94%
6							
7	Miscellaneous Revenues	1,657	1,657	-	0.00%	1.46%	0.65%
8	Total Water Revenues	\$ 55,717	\$ 122,966	\$ 67,250	120.70%	48.91%	48.50%
9	3/4 Inch customer revenue						
10	annualized to end of year, based on						
11	year end number of customers	\$ 3,836	\$ 8,607	\$ 4,772	124.40%	3.37%	3.39%
12							
13	Proforma Revenues <sup>(1)</sup>	\$ 54,353	\$ 121,968	\$ 67,615	124.40%	47.72%	48.11%
14	Total Water Revenues, after correction for						
15	Billing to hundreds of Gallons	\$ 113,905	\$ 253,541	\$ 139,636	122.59%	100.00%	100.00%
16							
17	(1) See C-2 adjustment number 6.						
18							
19	Total Water Revenues without Revenue		\$ 55,717				
20	Annualization and Proforma Revenues	\$ 47,803					
21	Water Revenues Per General Ledger	\$ 7,914	\$ 55,717				
22	C-2 Adjustment for Unrecorded Revenues <sup>(2)</sup>		\$0				
23	Difference						
24							
25	Percentage Error					0.00%	
26							
27	(2) Company billed less than it should have based on water usage.						
28	Accounted for in C-2 adjustment 4.						

Utility Source, LLC - Sewer Division  
 Test Year Ended December 31, 2005  
 Analysis of Revenue by Detailed Class  
 Rates

Exhibit  
 Schedule H-2  
 Page 1  
 Witness: Bourassa

Line No.	Customer Classification and/or Meter Size	Average Number of Customers at 12/31/2005	Average Water Usage	Revenues		Proposed Increase		
				Present Rates	Proposed Rates	Dollar Amount	Percent Amount	
1		307	4,740 \$	107,674 \$	59,691 \$	124.40%		
2	3/4 Inch Meter - Residential	-	-	-	-	-	0.00%	
3	1 Inch Meter	1	64,470 \$	6,171 \$	3,421 \$	124.40%		
4	1.5 Inch Meter Motel	1	103,821 \$	7,464 \$	4,138 \$	124.40%		
5	2 Inch Meter Commercial	307	4,740 \$	8,607 \$	4,772 \$	124.40%		
6	3/4 Inch Meter - Residential Revenue Annualization	350	4,740 \$	121,968 \$	67,615 \$	124.40%		
7	Proforma Revenues							
8								

Utility Source, LLC - Sewer Division  
 Changes in Representative Rates  
 Test Year Ended December 31, 2005

Exhibit  
 Schedule H-3  
 Page 1  
 Witness: Bourassa

Line No.	Customer Classification and Meter Size	Present Rates	Proposed Rates	Percent Change
1	Monthly Usage Charge for:			
2	Flat Rates	\$ -	\$ -	0.00%
3	Residential			
4	Commercial and Industrial			
5	Car washes, laundromats, Commercial, Manufacturing			
6	Hotels, Motels			
7	Restauranants			
8	Industrial Laundries			
9	Waste haulers			
10	Restuarant Grease			
11	Treatment Plant Sludge			
12	Mud Sump Waste			
13				
14	Rate per 1,000 Gallons of Water Usage			
15	Residential	\$ 2.73	\$ 6.13	124.40%
16	Commercial and Industrial			
17	Car washes, laudromats, Commercial, Manufacturing	2.67	5.99	124.40%
18	Hotels, Motels	3.58	8.03	124.40%
19	Restauranants	4.42	9.92	124.40%
20	Industrial Laundries	3.92	8.80	124.40%
21	Waste haulers	80.00	179.52	124.40%
22	Restuarant Grease	70.00	157.08	124.40%
23	Treatment Plant Sludge	80.00	179.52	124.40%
24	Mud Sump Waste	250.00	561.00	124.40%
25				
26				
27	Gallons In Minimum			
28	All Meter Sizes	-	-	
29				
30				
31				
32				
33				

TAXES AND ASSESSMENTS

In addition to all other rates and charges authorized herein, the Company shall collect from its customers all applicable sales, transaction, privilege, regulatory or other taxes and assessments as may apply now or in the future, per Rule R14-2-608(D)(5).

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Utility Source, LLC - Sewer Division  
 Changes in Representative Rate Schedules  
 Test Year Ended December 31, 2005

Line No.	Other Service Charges	Present Rates	Proposed Rates
1	Establishment, per Rule R14-2-603D (a)	\$ 20.00	\$ 20.00
2	Establishment, after hours	\$ 40.00	\$ 40.00
3	Re-establishment, per Rule R14-2-603D	\$ 40.00	\$ 40.00
4	Re-connection of Service, per Rule R-14-2-603D	\$ 50.00	\$ 50.00
5	Reconnection, after hours	\$ 40.00	\$ 40.00
6	Deposit Requirement, per Rule R14-2-603B	(b)	(b)
7	NSF check charge, per RULE R14-2-608E (c)	\$ 20.00	\$ 20.00
8	Deferred Payment Charge, per month (d)	1.50%	1.50%
9	Late Payment, per month	1.50%	1.50%
10	Service Calls, per hour (e)	40.00	\$ 40.00
11	Service Lateral Connection Charge (f)		
12	Residential	\$ 500.00	\$ 500.00
13	Commercial	Cost	Cost
14	Main Extension	(g)	(g)

- (a) Same customer, same location within 12 months. Number of months off the system times the monthly minimum.  
 (b) The Company does not normally require a deposit prior to provision of service. However, if service is not in the property owner's name, this deposit is required.  
 Also, in the event service is disconnected for non-payment, this deposit may be required.  
 Residential - 2 times the estimated average monthly bill  
 Non-residential - 2 1/2 times the estimated maximum monthly bill.  
 Deposit interest 1.5%  
 (c) This charge does not apply if wastewater service is paid with the same NSF check used to pay for water service for which the NSF fee is charged.  
 (d) Deferred payments for wastewater service are only established in connection with deferred payments for water service.  
 (e) For service problem found to be on Customer's side of property line, Company will not repair the problem.  
 (f) Company shall own the Service lateral up to the Customer's property line. Company shall maintain and operate the Service lateral only from the connection to the main line or the right-of-way up to its connection with the Customer's Service lateral at the edge of the right-of-way, beyond which maintenance is the Customer's responsibility.  
 (g) All Main Extensions shall be completed at cost and shall be non-refundable Contributions-in-Aid of Construction.

TAXES AND ASSESSMENTS

In addition to all other rates and charges authorized herein, the Company shall collect from its customers all applicable sales, transaction, privilege, regulatory or other taxes and assessments as may apply now or in the future, per Rule R14-2-608(D)(5).

**Utility Source, LLC - Sewer Division**  
 Bill Comparison at Present and Proposed Rates  
 Customer Classification: 3/4 Inch Meters

Exhibit  
 Schedule H-4  
 Page 1  
 Witness: Bourassa

Usage	Present Bill	Proposed Bill	Dollar Increase	Percent Increase #DIV/0!
1,000	2.73	6.13	3.40	124.40%
2,000	5.46	12.25	6.79	124.40%
3,000	8.19	18.38	10.19	124.40%
4,000	10.92	24.50	13.58	124.40%
5,000	13.65	30.63	16.98	124.40%
6,000	16.38	36.76	20.38	124.40%
7,000	19.11	42.88	23.77	124.40%
8,000	21.84	49.01	27.17	124.40%
9,000	24.57	55.14	30.57	124.40%
10,000	27.30	61.26	33.96	124.40%
12,000	32.76	73.51	40.75	124.40%
14,000	38.22	85.77	47.55	124.40%
16,000	43.68	98.02	54.34	124.40%
18,000	49.14	110.27	61.13	124.40%
20,000	54.60	122.52	67.92	124.40%
25,000	68.25	153.15	84.90	124.40%
30,000	81.90	183.78	101.88	124.40%
35,000	95.55	214.41	118.86	124.40%
40,000	109.20	245.04	135.84	124.40%
45,000	122.85	275.68	152.83	124.40%
50,000	136.50	306.31	169.81	124.40%
60,000	163.80	367.57	203.77	124.40%
70,000	191.10	428.83	237.73	124.40%
80,000	218.40	490.09	271.69	124.40%
90,000	245.70	551.35	305.65	124.40%
100,000	273.00	612.61	339.61	124.40%
Average Usage	12.94	29.04	16.10	124.40%
4,740				
Median Usage	12.29	27.57	15.28	124.40%
4,500				

**Present Rates:**  
 Monthly Minimum:  
 Gallons in Minimum  
 Charge Per 1,000 Gallons \$ 2.73

**Proposed Rates:**  
 Monthly Minimum:  
 Gallons in Minimum  
 Charge Per 1,000 Gallons \$ 6.13

**Utility Source, LLC - Sewer Division**  
 Bill Comparison at Present and Proposed Rates  
 Customer Classification 1 1/2 Inch Meters

Exhibit  
 Schedule H-4  
 Page 2  
 Witness: Bourassa

<u>Usage</u>	<u>Present Bill</u>	<u>Proposed Bill</u>	<u>Dollar Increase</u>	<u>Percent Increase</u>
1,000	3.58	8.03	4.45	124.40%
2,000	7.16	16.07	8.91	124.40%
3,000	10.74	24.10	13.36	124.40%
4,000	14.32	32.13	17.81	124.40%
5,000	17.90	40.17	22.27	124.40%
6,000	21.48	48.20	26.72	124.40%
7,000	25.06	56.23	31.17	124.40%
8,000	28.64	64.27	35.63	124.40%
9,000	32.22	72.30	40.08	124.40%
10,000	35.80	80.34	44.54	124.40%
12,000	42.96	96.40	53.44	124.40%
14,000	50.12	112.47	62.35	124.40%
16,000	57.28	128.54	71.26	124.40%
18,000	64.44	144.60	80.16	124.40%
20,000	71.60	160.67	89.07	124.40%
25,000	89.50	200.84	111.34	124.40%
30,000	107.40	241.01	133.61	124.40%
35,000	125.30	281.17	155.87	124.40%
40,000	143.20	321.34	178.14	124.40%
45,000	161.10	361.51	200.41	124.40%
50,000	179.00	401.68	222.68	124.40%
60,000	214.80	482.01	267.21	124.40%
70,000	250.60	562.35	311.75	124.40%
80,000	286.40	642.68	356.28	124.40%
90,000	322.20	723.02	400.82	124.40%
100,000	358.00	803.35	445.35	124.40%
<u>Average Usage</u>	230.80	517.92	287.12	124.40%
<u>Median Usage</u>	214.80	482.01	267.21	124.40%

**Present Rates:**  
 Monthly Minimum: \$ -  
 Gallons in Minimum: -  
 Charge Per 1,000 Gallons \$ 3.58

**Proposed Rates:**  
 Monthly Minimum: \$ -  
 Gallons in Minimum: -  
 Charge Per 1,000 Gallons \$ 8.03

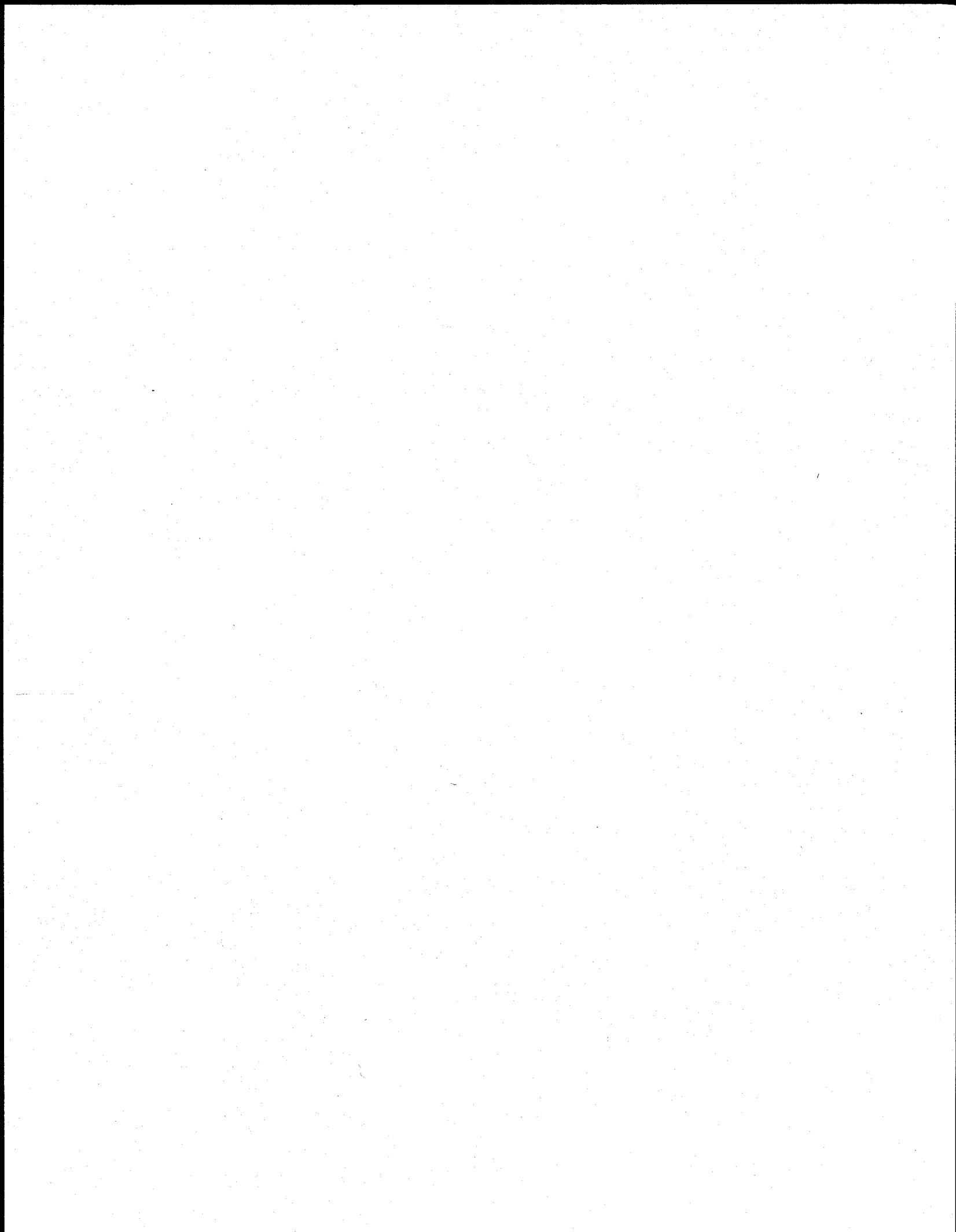
Utility Source, LLC - Sewer Division  
 Bill Comparison at Present and Proposed Rates  
 Customer Classification: 2 Inch Meters - Commercial

Exhibit  
 Schedule H-4  
 Page 3  
 Witness: Bourassa

Usage	Present Bill	Proposed Bill	Dollar Increase	Percent Increase
1,000	2.67	5.99	3.32	124.40%
2,000	5.34	11.98	6.64	124.40%
3,000	8.01	17.97	9.96	124.40%
4,000	10.68	23.97	13.29	124.40%
5,000	13.35	29.96	16.61	124.40%
6,000	16.02	35.95	19.93	124.40%
7,000	18.69	41.94	23.25	124.40%
8,000	21.36	47.93	26.57	124.40%
9,000	24.03	53.92	29.89	124.40%
10,000	26.70	59.91	33.21	124.40%
12,000	32.04	71.90	39.86	124.40%
14,000	37.38	83.88	46.50	124.40%
16,000	42.72	95.86	53.14	124.40%
18,000	48.06	107.85	59.79	124.40%
20,000	53.40	119.83	66.43	124.40%
25,000	66.75	149.79	83.04	124.40%
30,000	80.10	179.74	99.64	124.40%
35,000	93.45	209.70	116.25	124.40%
40,000	106.80	239.66	132.86	124.40%
45,000	120.15	269.62	149.47	124.40%
50,000	133.50	299.57	166.07	124.40%
60,000	160.20	359.49	199.29	124.40%
70,000	186.90	419.40	232.50	124.40%
80,000	213.60	479.32	265.72	124.40%
90,000	240.30	539.23	298.93	124.40%
100,000	267.00	599.15	332.15	124.40%
<b>Average Usage</b>	277.20	622.04	344.84	124.40%
<b>Median Usage</b>	269.41	604.55	335.14	124.40%

**Present Rates:**  
 Monthly Minimum:  
 Gallons in Minimum  
 Charge Per 1,000 Gallons  
 \$ -  
 \$ 2.67

**Proposed Rates:**  
 Monthly Minimum:  
 Gallons in Minimum  
 Charge Per 1,000 Gallons  
 \$ -  
 \$ 5.99



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**BEFORE THE ARIZONA CORPORATION COMMISSION**

IN THE MATTER OF THE  
APPLICATION OF UTILITY  
SOURCE, L.L.C, AN ARIZONA  
CORPORATION, FOR A  
DETERMINATION OF THE FAIR  
VALUE OF ITS UTILITY PLANT  
AND PROPERTY AND FOR  
INCREASES IN ITS RATES AND  
CHARGES FOR UTILITY SERVICE  
BASED THEREON.

DOCKET NO: WS-04235A-06-0303

**COST OF CAPITAL  
REJOINDER TESTIMONY OF  
THOMAS J. BOURASSA**

1 **I. INTRODUCTION AND QUALIFICATIONS.**

2 **Q. PLEASE STATE YOUR NAME AND ADDRESS.**

3 A. My name is Thomas J. Bourassa. My business address is 139 W. Wood Drive,  
4 Phoenix, Arizona 85029.

5 **Q. HAVE YOU PREVIOUSLY SUBMITTED DIRECT AND REBUTTAL**  
6 **TESTIMONY IN THE INSTANT CASE?**

7 A. Yes, my direct and rebuttal testimony was submitted in support of the initial  
8 application in this docket by Utility Source, L.L.C. (“USLLC” or “Company”).

9 **Q. WHAT IS THE PURPOSE OF THIS REJOINDER TESTIMONY?**

10 A. I will provide rejoinder testimony in response to the direct filings by Arizona  
11 Corporation Commission Utilities Division Staff (“Staff”) with respect to the cost  
12 of capital.

13 **II. COST OF CAPITAL.**

14 **A. Overview and Summary.**

15 **Q. PLEASE SUMMARIZE THE COMPANY’S REJOINDER POSITION**  
16 **REGARDING COST OF CAPITAL?**

17 A. The Company continues to recommend 10.5 percent as its cost of capital and rate  
18 of return on original cost rate base, which USLLC accepts as the fair value of its  
19 utility property for purposes of this rate case. The 10.5 percent rate of return is  
20 based on a capital structure consisting of 100 percent common equity.

21 A return on equity of 10.5 percent is extremely conservative when the small  
22 size and the operational and business risks related to USLLC’s water operations are  
23 considered.

24 **Q. HAVE YOU UPDATED YOUR COST OF CAPITAL SCHEDULES?**

25 A. Yes. I have updated my cost of capital analysis using more recent data. My  
26 updated schedules are attached to this testimony as rebuttal D schedules and the

1 table below summarizes the results.

2	<u>DCF Analysis</u>	<u>Range</u>	<u>Midpoint</u>
3	Constant Growth (earnings growth)	9.7% - 12.0%	10.9%
4	Constant Growth (sustainable growth)	8.2% - 10.5%	9.4%
5	Two-Stage Growth Model	9.2% - 11.5%	10.4%
6	<u>Risk Premium Analysis</u>		
7	Actual Returns	10.1% - 10.2%	10.2%
8	Authorized Returns	10.8% - 11.3%	11.1%
9	<u>Comparable Earnings</u>		
10	Actual Returns <sup>1</sup>	4.2% - 11.7%	8.0%
11	Authorized Returns	9.9% - 12.7%	11.3%
12	Value Line Industry Composite (2006)		9.0%
13	Value Line Industry Composite (2007)		10.0%
14	Value Line Industry Composite (2009)		10.5%

15  
16 Based on these results, I continue to believe that 10.5 percent is a reasonable  
17 rate of return for USLLC, especially in light of the additional risk associated with  
18 an equity investment in USLLC.

19 **Q. HAVE THE RESULTS OF YOUR COST OF CAPITAL CHANGED**  
20 **SIGNIFICANTLY SINCE YOUR REBUTTAL FILING?**

21 A. No. In fact, they are nearly the same.

22 **Q. HOW DOES THE RETURN OF 10.5 PERCENT YOU ARE**  
23 **RECOMMENDING COMPARE TO STAFF?**

24 A. The rate of return on equity ("ROE") recommended by Staff is now 8.9 percent.

25 \_\_\_\_\_  
26 <sup>1</sup> If the low actual return of 4.2% for Connecticut Water Services is excluded because it is below the cost of debt, the midpoint is 10.1%.

1 This is 70 basis points lower than the 9.6 percent Staff recommended in its direct  
2 filing. I continue to believe the rate of return recommended by Staff is simply too  
3 low given the Company's extremely small size, limited revenue and cash flow,  
4 small customer base, lack of diversification, lack of liquidity, and other  
5 characteristics.

6 To make matters worse, while Staff witness Mr. Irvine recommends an  
7 overall 8.9 percent ROE, Staff witness Mr. Michlik employs a 'backed into' 6.23  
8 percent return for the water division and an 8.9 percent return for the sewer  
9 division. As a result, Staff's overall return is 7.0 percent - not 8.9 percent. The  
10 Company has increased risks by using pro-forma revenues from potential future  
11 growth in the determination of the revenue requirement. Further, the Company  
12 will not realize the authorized return for several years, even at optimistic growth  
13 rates. See Rejoinder Testimony (Water Division) of Thomas J. Bourassa  
14 ("Bourassa WRJ") at 11, and Rejoinder Testimony (Sewer Division) of Thomas J.  
15 Bourassa ("Bourassa WWRJ") at 5.

16 Neither the returns recommended by Mr. Michlik (6.23 percent for the water  
17 division and 8.9 percent for the sewer division) nor the 8.9 percent overall return  
18 recommended by Mr. Irvine produce an adequate overall operating margin for  
19 USLLC (under a no growth scenario). In fact, the operating margin is negative for  
20 both the water and sewer division under Staff's current recommendations. See  
21 Bourassa WRJ at 13-14.

22 **Q. WHAT IS THE CURRENT PRIME RATE?**

23 A. 8.25 percent. Staff's overall rate of return of 7.0 percent in the instant case is less  
24 than the cost of debt.

25 **B. Analysis and Criticism of Staff's Cost of Capital Analysis.**

26 **Q. WHAT IS THE CAUSE OF THE DECREASE IN THE RECOMMENDED**

1           **RETURN BY STAFF?**

2    Q.    There are two primary reasons. The first reason is that Staff's average DCF results  
3           dropped from 9.0 percent in its direct filing to 8.4 percent in its surrebuttal filing  
4           primarily due to a drop in the growth estimate used by Staff. Staff's dividend yield  
5           as dropped by 30 basis points, but I believe there may be an error in Staff's  
6           computation. I will discuss this later in my testimony. The second reason for the  
7           decrease in Staff's ROE is due to a significant decrease in Staff's average CAPM  
8           result which decreased from 10.2 percent in its direct filing to 9.4 percent in its  
9           surrebuttal filing. Staff's historical market risk premium ("MRP") CAPM result  
10          increased slightly from 10.9 percent to 11.0 percent, but Staff's current MRP  
11          premium CAPM result decreased by 170 basis points dropping from 9.5 percent in  
12          its direct filing to 7.8 percent in its surrebuttal filing.

13    **Q.    PLEASE DISCUSS THE DECREASE IN STAFF'S GROWTH RATE**  
14          **ESTIMATE.**

15    A.    Staff's growth rate estimate decreased from 5.7 percent in its direct filing to 5.2  
16          percent in its surrebuttal filing. *See* Staff Direct and Surrebuttal Schedule SPI-2  
17          and SPI-7. One of the main reasons that Staff's growth estimate has decreased is  
18          due to a much lower projected EPS growth estimate. Staff's projected EPS growth  
19          estimate dropped from 7.9 percent to 6.3 percent - a 160 basis point reduction. *See*  
20          Staff Direct and Surrebuttal Schedule SPI-7. As you will recall, Staff relies  
21          exclusively on the Value Line Investment Survey data for its projected EPS growth  
22          rate. *See* Direct Testimony of Steven P. Irvine ("Irvine DT") at 15. The average of  
23          the Value Line published projected EPS growth rate for the utility sample  
24          companies has not changed significantly from the October 28, 2006 Value Line  
25          report Staff employed in its direct filing to the January 26, 2007 Value Line report  
26          Staff employed in its surrebuttal filing. Yet, Staff's projected EPS growth rate

1 dropped precipitously.

2 The table below provides a comparison.

3

	VL Report Projected EPS Growth Oct. 28, 2006	Staff Direct Filing Computed EPS Growth	VL Report Projected EPS Growth Jan. 26, 2006	Staff Surrebuttal Filing Computed EPS Growth
American States	10.5%	7.6%	10.5%	7.6%
Aqua America	8.0%	12.0%	7.5%	7.1%
California Water	4.5%	4.1%	4.5%	4.1%
Conn. Water	No Projection	No Projection	No Projection	No Projection
Middlesex	No Projection	No Projection	No Projection	No Projection
SJW Corp.	No Projection	No Projection	No Projection	No Projection
Average	7.7%	7.9%	7.5%	6.3%

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15 **Q. WHY ARE STAFF'S EPS GROWTH RATES DIFFERENT THAN THE**  
16 **VALUE LINE PUBLISHED GROWTH RATES?**

17 A. Because Staff computes its own based on other Value Line data. This computation  
18 is subject to Staff's own judgments about the time period and other information  
19 used to compute the growth rate. These judgments whether intentional or  
20 unintentional skew the results downward.

21 **Q. PLEASE EXPLAIN WHAT YOU MEAN WHEN YOU SAY THAT THE**  
22 **COMPUTATION OF THE PROJECTED EPS GROWTH RATES CAN BE**  
23 **DIFFERENT DEPENDING ON THE SELECTION OF THE TIME**  
24 **PERIODS?**

25 A. If one chooses to compute the compound growth rate of EPS from 2005 to 2010  
26 using a 5 year compounding period, as Staff has done, the result is 6.3 percent. On

1 the other hand, if one chooses to compute the compound growth rate of EPS from  
 2 2006 to 2010 using a 4 year compounding period, the result is 8.8 percent - 230  
 3 basis points higher.

4 **Q. WHY DOES STAFF COMPUTE A PROJECTED EPS GROWTH RATE**  
 5 **WHEN VALUE PUBLISHES THE GROWTH RATES?**

6 A. I do not know. What I do know, is that the choice made by Staff results in the  
 7 lowest growth rate which is inconsistent with not only Value Line's published  
 8 growth rates, but those from other independently available sources.

9 **Q. HOW DO THE CORRESPONDING PROJECTED EPS GROWTH RATES**  
 10 **COMPARE FROM YOUR DIRECT TO YOUR REJOINDER COST OF**  
 11 **CAPITAL ANALYSES?**

12 A. The table below provides a comparison.

	VL Report Projected EPS Growth Oct. 28, 2006	USLLC Direct Filing Average EPS Growth	VL Report Projected EPS Growth Jan. 26, 2006	USLLC Rejoinder Filing Average EPS Growth
American States	10.5%	7.7%	10.5%	8.3%
Aqua America	8.0%	10.3%	7.5%	8.8%
California Water	4.5%	8.5%	4.5%	7.8%
Conn. Water	No Projection	No Projection	No Projection	No Projection
Middlesex	No Projection	4.0%	No Projection	No Projection
SJW Corp.	No Projection	No Projection	No Projection	No Projection
Average	7.7%	7.6%	7.5%	8.3%

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 24 **Q. WHY ARE YOUR EPS GROWTH RATES DIFFERENT THAN THE**  
 25 **VALUE LINE PUBLISHED GROWTH RATES?**

26 A. As you will recall, I used analysts' forecasts of EPS growth from several sources,

1 not just Value Line. I used forecasts published by Zack's Investment Research,  
2 Standard & Poor's Earning Guide, and Value Line Investment Survey. See Direct  
3 Testimony of Thomas J. Bourassa ("Bourassa DT") at 26. As I have previously  
4 testified, using analysts' forecasts from several reputable sources offsets potentially  
5 overly optimistic or overly pessimistic projections from one source. See Bourassa  
6 RB at 4.

7 In addition, I use the published rates which are objectively obtained. That  
8 is, I do not compute growth rates based on other data which may be subject to my  
9 own judgments about the time period and other information.

10 **Q. I NOTICED YOU DO NOT HAVE AN EPS GROWTH RATE**  
11 **PROJECTION FOR MIDDLESEX WATER IN YOUR REJOINDER**  
12 **GROWTH ESTIMATES. PLEASE EXPLAIN?**

13 A. In the preparation of the cost of capital analysis for the Company's direct filing,  
14 growth estimates for Middlesex Water could be obtained from at least two  
15 independent sources (Zack's Investment Research and the Standard and & Poor's  
16 Earnings Guide). Between the Company's direct and rebuttal filings, only one  
17 growth rate estimate from an independent source was available (Zack's Investment  
18 Research). This continues to be the case for the Company's rejoinder filing.

19 **Q. YOU HAVE CRITICIZED STAFF FOR USING ITS OWN JUDGEMENTS,**  
20 **AREN'T YOU USING YOUR OWN JUDGEMENT TO EXCLUDE THE**  
21 **PROJECT GROWTH RATE FOR MIDDLESEX WATER? PLEASE**  
22 **EXPLAIN.**

23 A. Yes. However, my judgment to exclude the projected EPS growth rate for  
24 Middlesex is based on sound reasoning as are my judgment to exclude the low  
25 historical DPS and EPS growth rates. See Bourassa RB at 20-22. By excluding  
26 Middlesex's projected EPS growth estimate, I remain consistent with my approach

1 to have at least two independent sources.

2 In the interest of full disclosure, however, the EPS growth estimate for  
3 Middlesex Water published by Zack's Investment Research is 8.0 percent -  
4 significantly higher than the 4.0 percent EPS growth estimate used in the  
5 Company's direct filing cost of capital analysis. Zack's Investment Research  
6 (March 23, 2007) also published a projected EPS growth estimate for Connecticut  
7 Water Services. The published growth rate estimate is 10.0 percent. If these two  
8 independent single source estimates were to be employed in my rejoinder EPS  
9 growth estimate, the result would be approximately 8.6 percent - 30 basis points  
10 higher than the 8.3 percent stated in the table above and 230 basis points higher  
11 than Staff's.

12 **Q. IT APPEARS THAT THE AVERAGE PROJECTED EPS GROWTH**  
13 **ESTIMATE FROM THE COMPANY'S DIRECT FILING TO THE**  
14 **COMPANY'S REJOINDER FILING HAS INCREASED, NOT**  
15 **DECREASED AS SUGGESTED BY STAFF'S COMPUTED EPS GROWTH**  
16 **RATE ESTIMATE?**

17 A. Correct. Staff's projected EPS growth rate estimate has dropped by 160 basis  
18 points while the Company's has increased by 70 basis points. The independently  
19 published data, not only from Value Line, but other independent sources, suggest  
20 that the projected EPS growth estimate has increased, not decreased.

21 **Q. IS STAFF'S AVERAGE DCF RESULT REALISTIC?**

22 A. No. Staff's average DCF result of 8.4 percent is extremely low and is approaching  
23 the prime rate of 8.25 percent. More importantly, however, Staff's constant growth  
24 DCF result is 7.7 percent, 55 basis points below the prime rate. See Staff  
25 Surrebuttal Schedule SPI-2.

26 **Q. IF THE AVERAGE PROJECTED EPS GROWTH ESTIMATE OF 8.3**

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**PERCENT WERE TO BE USED IN STAFF'S GROWTH RATE ESTIMATE AND ULTIMATELY IN STAFF'S CONSTANT GROWTH DCF, WHAT WOULD THE CONSTANT GROWTH DCF RESULT BE?**

A. 8.1 percent - still below the prime rate of 8.25 percent.

**Q. THE USE OF THE HIGHER PROJECTED EPS GROWTH RATE ESTIMATE OF 8.3 PERCENT DOESN'T SEEM TO BRING STAFF'S CONSTANT GROWTH DCF RESULT UP OVER THE PRIME RATE. WHY?**

A. Because of the extremely low historical DPS and EPS growth rates Staff also employs. I discussed at length in my rebuttal testimony about low historical DPS and EPS growth rates Staff employs and will not repeat them here. *See Bourassa RB at 20-22.* None-the-less, Staff's constant growth DCF result of 7.7 percent is another example of Staff blindly accepting the results of its models – results that do not pass a reality check.

**Q. YOU MENTIONED THAT STAFF'S DIVIDEND YIELD DROPPED BY 30 BASIS POINTS. DO YOU HAVE AN EXPLANATION?**

A. No. Staff's dividend yield is now 2.5 percent compared to 2.8 percent in its direct filing. I computed a dividend yield of 2.7 percent using the spot price February 21, 2007, the same date used by Staff. I believe Staff's dividend yield is understated by 20 basis points.

**Q. PLEASE COMMENT ON STAFF'S CURRENT MARKET RISK PREMIUM CAPM RESULT.**

A. As I stated earlier, Staff's current MRP CAPM result is now 7.8 percent. *See Staff Surrebuttal Schedule SPI-2.* Amazingly, this result is also below the prime rate of 8.25 percent. This is yet another example of Staff blindly accepting the results of its models.

1 **Q. ISN'T THE CURRENT MARKET RISK PREMIUM CAPM AN UNSTABLE**  
2 **METHOD CONTRARY TO MR. IRVINE'S CLAIM ON PAGE 12 OF HIS**  
3 **SURREBUTTAL?**

4 A. Yes. The fact that Staff's current MRP CAPM indicated cost of equity ("COE")  
5 dropped by 170 basis points from 9.5 percent to 7.8 percent in just a few short  
6 months should be enough evidence. If the computation were made using the most  
7 recent Value Line Investment Survey Summary and Index (dated March 30, 2007)  
8 and the March 29, 2007 treasury rates, Staff's current MRP CAPM indicated COE  
9 would be 9.5 percent - the same result Staff obtained in its direct. So, in the period  
10 of about a about two and a half months since Staff prepared its direct filing cost of  
11 capital analysis to now, the indicated COE using the current MRP CAPM has  
12 dropped by 170 basis points and then risen by 170 basis points.

13 **Q. HAVE YOU TAKEN INTO CONSIDERATION ANY CHANGE IN BETA?**

14 A. Yes. The same beta was used to eliminate the effects of any change in beta. But,  
15 beta has increased from 0.82 to 0.85. If the change in beta is taken into account,  
16 the indicated COE rises to 9.6 percent. Obviously, the volatility of Staff's current  
17 MRP CAPM raises serious questions about the use of the COE estimate produced  
18 with this input. We are still more than a month away from hearing, and new rates  
19 will not go into effect until August of 2007 - some five months from now. What  
20 will the current MRP CAPM indicated COE be at that time?

21 **Q. HAVE YOU COMPUTED THE CURRENT MRP CAPM COST OF**  
22 **EQUITY FOR MARCH 30, 2007 USING THE SAME METHODOLOGY**  
23 **STAFF DID IN ITS DIRECT AND SURREBUTTAL FILINGS?**

24 A. Yes. In my rebuttal testimony I discussed Staff's methodology for the current  
25 MRP which is then used in Staff's current MRP CAPM. See Bourassa RB at 23.  
26 To be consistent with Staff, I used the median values of the dividend yield and

1 price appreciation potential as the starting point. As you will recall, I have a  
2 difference with Staff with respect to the use of median values rather than average  
3 values for the dividend yield and the price appreciation potential as inputs to the  
4 market based DCF to derive the current market COE which is then used to compute  
5 the current MRP. *See* Bourassa RB at 23-25. It is clear that use of the median  
6 values produces extremely volatile results.

7 **Q. HAVE THE AVERAGE VALUES FOR THE DIVIDEND YIELD AND**  
8 **PRICE APPRECIATION CHANGED AS DRAMATICALLY AS THE**  
9 **CORRESPONDING MEDIAN VALUES?**

10 A. No. The average dividend yield for the Value Line Index for February 2007 is still  
11 2.1 percent, the same as it was in October 2006. Compare the 2.1 percent average  
12 dividend yield to the 1.6 percent median dividend yield employed by Staff in its  
13 surrebuttal analysis on February 21, 2007. The average price appreciation potential  
14 for the Value Line Index for February 2007 is 10.47 percent. In October 2006, the  
15 average price appreciation potential was 10.76 percent. Compare the February  
16 2007 10.47 percent average price appreciation potential to the 6.78 percent median  
17 price appreciation potential employed by Staff in its surrebuttal analysis on  
18 February 21, 2007.

19 **Q. HOW DO THE RESULTS OF THE CURRENT MARKET RISK PREMIUM**  
20 **CAPM COMPARE FROM OCTOBER 2006 TO FEBRUARY 2007 USING**  
21 **THE AVERAGE DIVIDEND YIELD AND PRICE APPRECIATION**  
22 **POTENTIAL?**

23 A. Eliminating the effect of the increase in beta, which as I stated increased from 0.82  
24 to 0.85, the current MRP CAPM indicated COE using the February 2007 Value  
25 Line data as discussed above, would be 11.2 percent. – the same result as was  
26 computed in my rebuttal. *See* Bourassa RB at 24. If the increase in beta is taken

1 into account, the indicated COE rises to 11.4 percent.

2 What is suggested by the 11.2 percent and the 11.4 percent indicated COE is  
3 that the COE under current market conditions is not decreasing, if anything it  
4 suggests it is increasing. This is contrary to what is suggested by Staff's two data  
5 points of 9.5 percent and 7.8 percent. Using the averages versus the medians in the  
6 instant case is clearly less volatile.

7 **Q. WHY DO YOU USE THE OCTOBER 2006 AND FEBRUARY 2007 VALUE**  
8 **LINE DATA TO COMPUTE THE COST OF EQUITY?**

9 A. To provide a direct comparison to Staff.

10 **Q. DO YOU AGREE WITH MR. IRVINE THAT THE MEDIAN VALUES FOR**  
11 **THE DIVIDEND YIELD AND THE PRICE APPRECIATION POTENTIAL**  
12 **ARE MORE APPROPRIATE BECAUSE THEY ARE MORE ACCESSIBLE**  
13 **TO INVESTORS?**

14 A. No. This is a poor excuse at best. Value Line publishes the projected EPS and  
15 DPS growth rates for the water utility sample companies. These are readily  
16 available to investors and require no further calculation, yet Staff makes a  
17 calculation of its own rather than use the published EPS growth rates.  
18 Interestingly, and as I have pointed out, the published rates produce projected  
19 growth rates significantly higher than Staff's computed growth rate. Clearly, Mr.  
20 Irvine has made choices in the selection of inputs which skew his results  
21 downward. *See Bourassa RB at 34.*

22 **Q. ARE THE AVERAGE DIVIDEND YIELD AND AVERAGE PRICE**  
23 **APPRECIATION POTENTIAL READILY AVAILABLE TO INVESTORS?**

24 A. Yes. I obtained them from the Value Line Investment Analyzer software, widely  
25 available to investors.

26 **Q. IS THE COMPUTATION OF THE AVERAGE VALUES FOR THE**

1 **DIVIDEND YIELD AND THE PRICE APPRECIATION POTENTIAL**  
2 **SUBJECT TO YOUR JUDGEMENT?**

3 A. No. The data is available from Value Line, an independent source, and a simple  
4 average is computed.

5 **Q. DOES MR. IRVINE'S ARGUMENT THAT THE MEDIAN VALUES ARE**  
6 **LESS AFFECTED BY STATISTICAL OUTLIERS HAVE ANY MERIT?**

7 A. No. A simple example will show how this argument does not have merit.  
8 Assume an investor purchases a single share of stock in each of the Value Line  
9 Index 1,700 stocks. I am sure Mr. Irvine would agree that the investor is  
10 diversified with respect to stocks. In purchasing a share of all 1,700 stocks in the  
11 market, the investor will earn the average return, not the median return.

12 **C. Response to Staff's Testimony on Unique Risks.**

13 **Q. PLEASE RESPOND TO THE TESTIMONY MR. IRVINE AT PAGE 3 OF**  
14 **SURREBUTTAL TESTIMONY REGARDING UNIQUE AND FIRM SIZE?**

15 A. I am a bit confused by Mr. Irvine's testimony. Mr. Irvine testifies that unique risk  
16 can be diversified away from by investors holding diversified portfolios. I have not  
17 testified in opposition to this view point. It is apparent Mr. Irvine has not read or  
18 has conveniently ignored my Rebuttal Testimony on this subject. See Bourassa  
19 RB at 14-20. Mr. Irvine arguments assume that the market data for the large  
20 publicly traded water utility companies captures the risks for small water utilities  
21 like USLLC. That is, the publicly traded water utility sample group is directly  
22 comparable to USLLC. It is not. Therefore, I am not speaking of unique risks  
23 with respect to USLLC.

24 The risks associated with small size, lack of diversification, limited revenue  
25 and cash flow, small customer base, lack of liquidity, as well as regulatory and  
26 construction risk are common to small water utilities. These risks are unique only

1 in the sense that the large publicly traded water utilities do not possess these same  
2 levels of risk. As I testified, investors would price the risks differently in the  
3 market. *Id.*

4 Both Staff and I use a sample of publicly traded water utility companies as  
5 a starting point in our respective COE analyses. However, unlike Mr. Irvine, who  
6 starts and ends that analysis, I recognize that the USLLC, like other small water  
7 utilities in Arizona, is not directly comparable. The problem is, we simply do not  
8 have market data for small water utilities to directly assess how an investor would  
9 price those risks.

10 Firm size is not a unique risk as Mr. Irvine asserts. *See* Surrebuttal  
11 Testimony of Steven P. Irvine ("Irvine SB") at 4. The size phenomenon is well  
12 documented in the financial literature. I have previously testified to studies by Dr.  
13 Zepp and the California Public Utilities Commission ("CPUC"). *See* Bourassa RB  
14 at 16 and 17. Small companies have very different returns than large ones and on  
15 average those returns have been higher. Ibbotson Associates' widely used  
16 compilation of historical returns from 1926 to the present reinforces the evidence  
17 (*See* Stocks, Bonds, Bills and Inflation 2006 Year Book, Ibbotson Associates,  
18 Chicago, 2005). Ibbotson Associates' historical return series shows the average  
19 annual return of 12.3 percent is for large company stocks while returns for micro-  
20 cap, low-cap and mid-cap stocks are 18.8 percent, 15.7 percent, and 14.2 percent,  
21 respectively, significantly higher than those for large company stocks. The size  
22 effect is particularly relevant for small utilities. Not only do these small utilities  
23 possess higher risks than their larger counterparts, they are subjected to a  
24 significant size effect, strongly suggesting that their COE is higher.

25 The view that small water utilities are not directly comparable to the large  
26 publicly traded water utilities does not violate any tenet of modern financial theory.

1 Modern financial theory of investment behavior rests on the notion that the specific  
2 risk component not explained by the market can be diversified away by the  
3 investor. In the instant case, we are not talking about the specific risks to USLLC  
4 per se, but the market risk associated with small water utilities like USLLC which  
5 we unable to measure.

6 **Q. PLEASE RESPOND TO MR. IRVINE'S COMMENTS ON PAGE 4 OF HIS**  
7 **SURREBUTTAL TESTIMONY THAT THE COMMISSION HAS**  
8 **REJECTED THE FIRM PREMIUM FOR SMALL UTILITIES.**

9 A. In his testimony, Mr. Irvine admits that "the Commission does not customary make  
10 a judgment on a specific principle in an individual rate case and expressly apply the  
11 principle to all other regulated utilities. Such a global finding would be  
12 customarily made in a generic docket." See Irvine SB at 7. Mr. Irvine apparently  
13 agrees with my rebuttal response to his assertion that the Commission has rejected  
14 the size premium for all utilities. See Bourassa RB at 18-20. But, even if this  
15 Commission currently holds this view point at the present time, it does not detract  
16 from the merits with respect to higher returns for small utilities. The CPUC  
17 memorandum provides credible evidence supporting the viewpoint that small  
18 utilities have higher business and operational risks, that small utilities are not  
19 directly comparable to large utilities, and that no market data exists to make a  
20 market based analysis are directly meaningful for small utilities.

21 **Q. DO THE RETURNS STATED IN THE 2004 CALIFORNIA PUBLIC**  
22 **UTILITIES COMMISSION MEMORANDUM APPLY TO COST OF**  
23 **EQUITY RECOMENDATIONS FOR 2007?**

24 A. Not directly. However, they do have relevance in one important aspect. That is,  
25 the rise interest rates since 2004 do not suggest the CPUC recommended returns  
26 for small utilities have decreased. After all, according to the memorandum, the

1 CPUC returns for small water utilities are based largely on the prevailing and  
2 expected levels of interest rates.

3 **Q. PLEASE RESPOND TO MR. IRVINE'S REFERENCES TO THE ANNIE**  
4 **WONG STUDY ON THE FIRM SIZE EFFECT FOR WATER UTILITIES**  
5 **ON PAGE 5 OF HIS SURREBUTTAL TESTIMONY.**

6 A. Mr. Irvine has referred to this study before. Ms. Wong's study and her conclusions  
7 have been disputed and called into question by Dr. Zepp<sup>2</sup>. Dr. Zepp examined Ms.  
8 Wong's results are commented:

9  
10 Wong's empirical results *are not strong enough to conclude that*  
11 *beta risks of utilities are unrelated to size.* In the period 1963–1967,  
12 when monthly data were used to estimate betas, her estimates of  
13 utility betas as well as industrial betas increased as the size of the  
14 firms decreased, but she did not find the same inverse relationship  
15 between size and beta risk for utilities in other periods. Being  
16 unable to demonstrate a relationship between size and beta in other  
17 periods may be the result of Wong using monthly, weekly and daily  
18 data to make those beta estimates. Roll (1980) concluded trading  
19 infrequency seems to be a powerful cause of bias in beta risk  
20 estimates when time intervals of a month or less are used to  
21 estimate betas for small stocks. When a small stock is thinly traded,  
22 its stock price does not reflect the movement of the market, which  
23 drives down the apparent covariance with the market and creates an  
24 artificially low beta estimate. *Id.* at 579 (emphasis supplied)

18 Dr. Zepp ultimately concluded:

20 Wong's concluding remarks should be re-examined and placed into  
21 perspective. She noted that industrial betas tend to decrease with  
22 increases in firm size but the same relationship is not found in every  
23 period for utilities. Had longer time intervals been used to estimate  
24 betas, as was done in Table I, she may have found the same inverse  
25 relationship between size and beta risk for utilities in other periods.  
26 She also concludes "there is some weak evidence that firm size is a  
missing factor from the CAPM for the industrial but not the utility

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25 <sup>2</sup> Zepp, Thomas M. (2002, August). Utility Stocks and the size effect – revisited. *The Quarterly Review of*  
26 *Economics and Finance*, 578-582.

1 stocks” (Wong, 1993, p. 98), *but the weak evidence provides little*  
2 *support for a small firm effect existing or not existing in the in*  
3 *either the industrial or utility sector.* Two other studies discussed  
4 here support a conclusion that smaller water utilities are more risky  
than larger ones. To the extent that water utilities are representative  
of all utilities, there is support for smaller utilities being more risky  
than larger ones. *Id.* at 582 (emphasis supplied)

5 Regardless of whether one chooses to accept Ms. Wong’s conclusions, Ms. Wong’s  
6 study encompassed the utility industry which included both electric and gas  
7 utilities and did not focus on water utilities. Further, the average market value of  
8 the smallest utility portfolio in her study in 1993 was \$62 million – 40 to 50 times  
9 larger than is USLLC. When I speak about the various risks associated with  
10 USLLC’s small size, limited revenue, limited customer growth and lack of  
11 liquidity, I am talking about risks which have not been priced by investors and are  
12 not reflected in any available market data. Ms. Wong’s study does not apply in the  
13 instant case.

14 But consider that if USLLC has a well failure or a transmission main break,  
15 the impact on USLLC is far more serious than if Aqua American or California  
16 Water Service experiences a similar problem. Indeed, USLLC’s earnings could be  
17 wiped out as available cash flow is diverted to repair or replace the well. For this  
18 reason, an investor would view an equity investment in USLLC much differently  
19 than an equity investment in the stock of a large publicly traded water utility, and  
20 would require a higher return on that investment. Otherwise, the investor would  
21 instead purchase Aqua America’s stock, which would have less risk while  
22 promising a greater return.

23 **Q. PLEASE RESPOND TO MR. IRVINE’S ASSERTION THAT DR. ZEPP’S**  
24 **STUDY IS DEFECTIVE BECAUSE HIS SAMPLE SIZE WAS SMALL?**

25 **A.** Whether one chooses to accept the results of Dr. Zepp’s study or not, his study is  
26 consistent with the CPUC study using a sample of 58 water utilities. Contrast this

1 to Ms. Wong's study which did not focus on water utilities. As Dr. Zepp states  
2 regarding the CPUC study, "Following 8 days of hearings and testimony by 21  
3 witnesses regarding this study, it was adopted by the California Public Utilities  
4 Commission in CPUC Decision 92-03-093, dated March 31, 1992." *Id.*

5 **Q. PLEASE COMMENT ON MR. IRVINE'S CRITICISM OF THE IBBOTSON**  
6 **ASSOCIATES HISTORICAL TOTAL MARKET RETURNS FOR MID-**  
7 **CAP, LOW-CAP, AND MICRO-CAP STOCKS ON PAGE 7 OF HIS**  
8 **SURREBUTTAL TESTIMONY?**

9 A. While Mr. Irvine may find that the returns published by Ibbotson Associates (see  
10 Ibbotson Associates, Stocks, Bonds, Bills, and Inflation 2006 Year Book, Chicago,  
11 2005 at 28) are irrelevant, the historical market returns of the water utility sample  
12 companies published by Value Line are consistent with the Ibbotson Associates  
13 returns. See Bourassa RB at 10. Further, the results on the bond risk premium  
14 analysis presented in my rebuttal testimony are also consistent with the Ibbotson  
15 Associates returns. See Bourassa RB at 14. As a reality check, the Ibbotson  
16 returns are relevant.

17 **D. Response to Staff's Testimony on Comparisons to Actual and**  
18 **Authorized Returns.**

19 **Q. PLEASE RESPOND TO MR. IRVINE'S COMMENTS ON PAGE 7 AND 8**  
20 **OF HIS SURREBUTTAL TESTIMONY CONCERNING THE ROLE OF**  
21 **ACTUAL AND AUTHORIZED EARNINGS?**

22 A. It is apparent from his testimony that Mr. Irvine doesn't understand the basis for  
23 the comparable earnings method. As I previously discussed in my Direct  
24 Testimony, the comparable earnings approach is rooted in U.S. Supreme Court  
25 decisions, including *Federal Power Commission v. Hope Natural Gas Co.*, 320  
26 U.S. 591 (1944), and *Bluefield Waterworks & Improvement Co. v. Public Service*

1           *Commission of West Virginia*, 262 U.S. 679 (1923). See Direct Testimony of  
2 Thomas Bourassa ("Bourassa DT") at 24 and 30.

3           Given these requirements, it would be myopic at best to simply ignore  
4 actual and authorized returns on equity. The goal is to authorize a return on equity  
5 that is equal to the return on investments with similar risk. Mr. Irvine is  
6 exclusively advocating that the results of his finance models should be used  
7 without regard to whether the results of those models are consistent with the actual  
8 and authorized earnings of the companies he has used to implement his finance  
9 models. I am not surprised. Mr. Irvine does not even acknowledge the criteria set  
10 forth by *Hope* and *Bluefield* anywhere in his testimony. The basis of his entire  
11 testimony is that expected returns may only be estimated with market based models  
12 such as the DCF and CAPM. Like much of his testimony, this simply ignores  
13 reality. If a company has consistently earned returns on equity between 10 percent  
14 and 11 percent during the past 5 years, and is projected to continue to earn a return  
15 on equity within that range, why would an investor reject that information and,  
16 instead, choose to rely solely on a finance model? In fact, why would investment  
17 services such as Value Line and Standard & Poor's publish historic information  
18 regarding a company's earnings if expected returns can only be estimated by using  
19 finance models? They wouldn't have much of a market for their products.

20           **E. Response to Staff's Testimony on the Use of Analyst Forecasts.**

21           **Q. PLEASE COMMENT ON MR. IRVINE'S TESTIMONY AND PAGE 10 OF**  
22           **HIS SURREBUTTAL THAT HISTORICAL GROWTH RATES ARE LESS**  
23           **SUBJECTIVE BECAUSE THEY ARE BASED ON CALCULATIONS?**

24           **A.** Mr. Irvine's assertion that historical growth rates are less subjective because they  
25 are based on calculations is puzzling. A calculation of historical growth rates are  
26 what they are. The point is, when estimating investor expectations using those

1 growth rates in a prospective model is subjective and provides no more a balanced  
2 approach than using only analyst expectations. I have already testified to the  
3 reasons why I chose to use analyst expectations and the superiority of the use of  
4 analyst expectations in estimating the COE and will not repeat them here. See  
5 Bourassa RB at 3-4.

6 **Q. CAN YOU COMMENT ON MR. IRVINE' SURREBUTTAL TESTIMONY**  
7 **CONCERNING YOUR EXCLUSION OF HISTORICAL DPS AND EPS**  
8 **GROWTH RATES FROM THE DCF MODEL?**

9 A. Mr. Irvine defends the use of historical DPS and EPS growth rates asserting that  
10 this provides a balanced and reasonable outcome, which is supposedly Staff's  
11 objective. See Irvine SB at 10. Mr. Irvine goes on to testify that if the low growth  
12 rates were to be excluded from Staff's growth estimate then it would also be  
13 appropriate to exclude the highest growth estimates. *Id.* The difference is that  
14 there is a sound basis for excluding the historical growth rates, but not the  
15 projected growth rates. As I previously testified, the indicated costs of equity using  
16 historical DPS growth estimates are at or below the cost of debt. See Bourassa DT  
17 at 27-28 and Bourassa RB at 20-21. In addition, in estimating future growth,  
18 financial institutions and analysts have taken into account all relevant historical  
19 information on a company as well as other more recent information. Analyst  
20 estimates of EPS growth have also been shown to be superior in estimating the  
21 COE. These were the reasons why I excluded the historical growth rates from my  
22 analysis. See Bourassa DT at 26-27 and Bourassa RB at 3. The low indicated  
23 COE of Staff's constant growth DCF of 7.7% and current MRP CAPM of 7.8%  
24 suggest I am correct in my criticisms of the inputs Staff employs in its models.

25  
26

1           The highest growth rates by either Staff or USLLC actually produce results  
2 within the ranges of my risk premium approaches and my comparable earnings  
3 approaches. Thus, there is no reason to exclude them.

4 **Q. PLEASE EXPLAIN.**

5 A. In Rejoinder Schedule D-4.5, the highest projected average EPS growth estimates  
6 are from Value Line at 9.0 percent. The average dividend yield of the water  
7 utilities sample is 2.7 percent. The indicated COE using the constant growth DCF  
8 model is 11.7 percent – still within the range of my COE results. Looking at it  
9 from Staff's perspective, Staff's highest growth rate is 7.5 percent for the projected  
10 sustainable growth rate. Staff's average dividend yield is 2.5 percent. The  
11 indicated COE using the constant growth DCF model is 10.0 percent - also still  
12 within the range of my COE results.

13           Even more telling is if Staff's highest growth rate of 7.5% is excluded from  
14 Staff's growth rates, Staff's constant growth DCF indicated COE drops to 7.2  
15 percent – 50 basis points lower than the already low 7.7 percent.

16           I have shown that the average total market returns for the water utilities  
17 sample during the past 5 years have been 16.84 percent (13.34 percent  
18 compounded). See Bourassa RB at 10. In addition, I have shown that a market  
19 based bond risk premium based on the water utility sample and the current yield on  
20 long-term government bonds indicates a COE of over 17 percent. Historically  
21 investors have received returns far greater than Staff's recommended 8.9 percent  
22 return and far greater than my recommendation for USLLC of 10.5 percent. As the  
23 evidence shows, the highest growth rates should not be excluded because there is  
24 no rational basis to do so.

25  
26

1 Q. DOES MR. IRVINE CRITICIZE YOUR COMPUTATION OF THE  
2 AVERAGE TOTAL MARKET RETURNS FOR THE WATER UTILITY  
3 SAMPLE FOR THE PAST 5 YEAR?

4 A. Yes, Mr. Irvine that the finds the 13.34 percent total market returns does not  
5 recognize compounding, but I in fact it does. See Irvine SB at 9. The 5 year  
6 average total market return is 16.84 percent.

7 F. Response to Staff's Testimony on the Staff's Inputs.

8 Q. PLEASE COMMENT ON MR. IRVINE'S TESTIMONY THAT STAFF  
9 DOES NOT EXCLUDE INPUTS BECAUSE THEY ARE AT OR BELOW A  
10 SELECTED BENCHMARK AND ARE VIEWED AS TOO HIGH OR TOO  
11 LOW?

12 A. Mr. Irvine's comments reinforce my point that Staff does not provide for a reality  
13 check on the results of their models. Mr. Irvine mechanically applies his finance  
14 models and blindly accepts the results.

15 Q. DOES THAT CONCLUDE YOUR REBUTTAL COST OF CAPITAL  
16 TESTIMONY?

17 A. Yes.

18

19

20

21

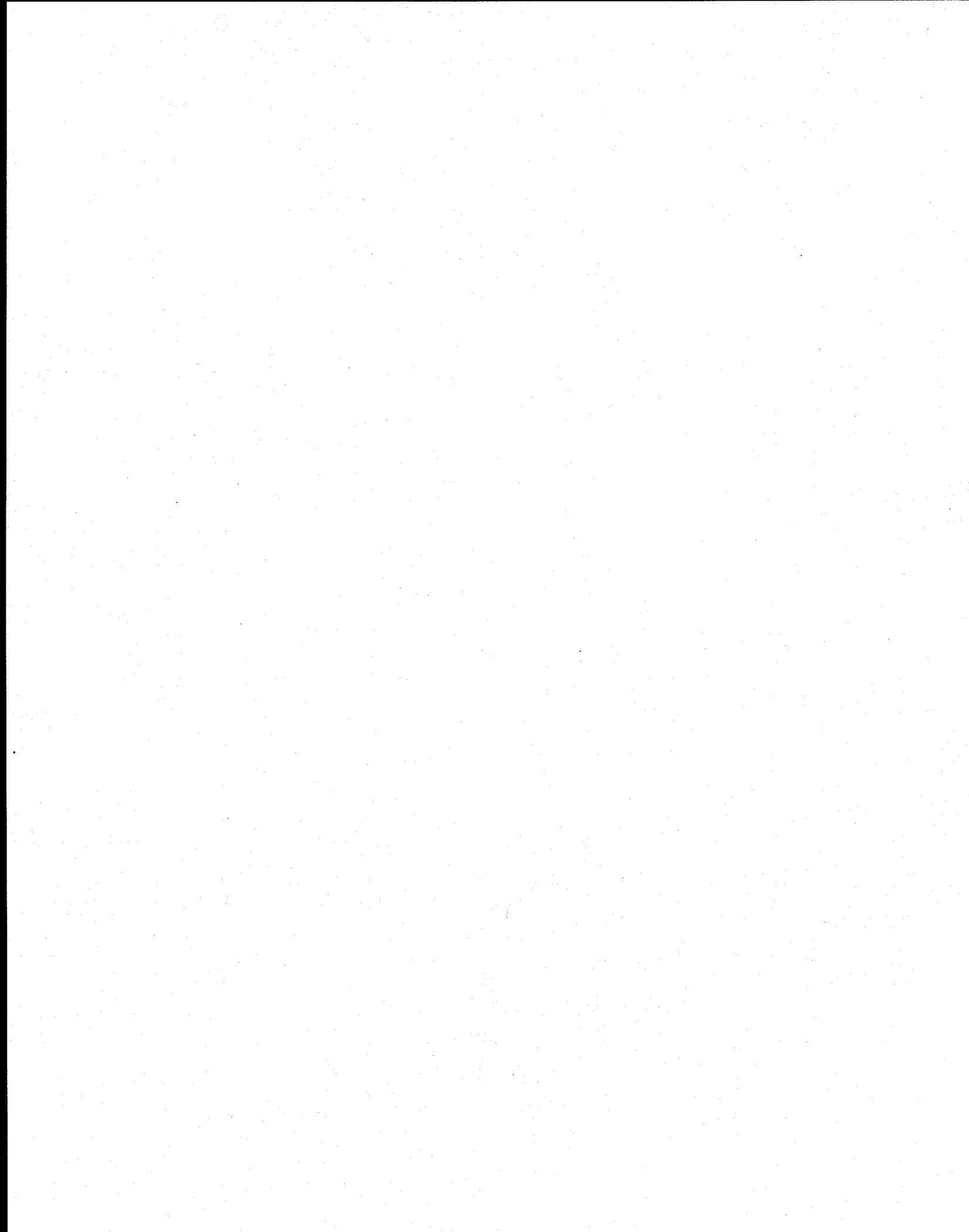
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**Utility Source, L.L.C.  
Summary of Results**

Exhibit  
Rejoinder ScheduleD-4.0  
Witness: Bourassa

Line No.		Low	High	Midpoint
1	DCF Constant Growth	9.7%	12.0%	10.9%
2	DCF Sustainable Growth	8.2%	10.5%	9.4%
3	DCF Two-Stage	9.2%	11.5%	10.4%
4				
5	Risk Premium - Actual Returns	10.1%	10.2%	10.2%
6	Risk Premium - Authorized Returns	10.8%	11.3%	11.1%
7				
8	Actual Returns	4.2%	11.7%	8.0%
9	Authorized Returns	9.9%	12.7%	11.3%
10				
11	Water Utility Industry			
12	2006			9.0%
13	2007			10.0%
14	09-11			10.5%
15				
16				
17				
18				
19				
20				

Utility Source, L.L.C.  
 Selected Characteristics of Water Utilities

Exhibit  
 Rejoinder Schedule D-4.1  
 Witness: Bourassa

Line No.		<u>% Water Revenues</u>	<u>Operating Revenues (millions)</u>	<u>Net Plant (millions)</u>	<u>S&amp;P Bond Rating</u>	<u>Moody's Bond Rating</u>
1	American States	85%	\$ 254.3	\$ 655.7	A-	A2
2	Aqua America	88%	\$ 519.6	\$ 2,112.5	AA-	NR
3	California Water	96%	\$ 331.9	\$ 813.9	NR	A2
4	Connecticut Water	90%	\$ 49.4	\$ 209.0	AAA	NR
5	Middlesex	89%	\$ 80.5	\$ 274.4	A	NR
6	SJW Corp.	97%	\$ 188.3	\$ 406.7	NR	NR
10						
11	Average	91%	\$ 237.3	\$ 745.4		
12						
13	Utility Source, L.L.C.	56%	\$ 0.2	\$ 5.0	NR	NR
14						
15						

Source: AUS Utility Reports (March 2007)

Utility Source, L.L.C.  
 Capital Structures of Water Utilities December 2005

Exhibit  
 Rejoinder Schedule D-4.2  
 Witness: Bourassa

No.	Book Value		Market Value	
	Long-Term <u>Debt</u>	Common <u>Equity</u>	Long-Term <u>Debt</u>	Common <u>Equity</u>
1.	50.4%	49.6%	29.4%	70.6%
2.	52.0%	48.0%	22.8%	77.2%
3.	48.3%	51.7%	25.0%	75.0%
4.	40.6%	59.4%	24.5%	75.5%
5.	56.3%	43.7%	36.7%	63.3%
6.	42.6%	57.4%	16.2%	83.8%
10				
11	48.3%	51.7%	25.8%	74.2%
12				
13	0.0%	100.0%	N/A	N/A
14				
15				

1. American States
2. Aqua America
3. California Water
4. Connecticut Water
5. Middlesex
6. SJW Corp.

Average

Utility Source, L.L.C.

Sources:  
 Zacks Investment Research

Utility Source, L.L.C.  
 Comparisons of Past and Future Estimates of Growth

Line No.	Company	<u>Five-year historical compound annual changes</u>					Average Future Growth*
		Price	Book Value	DPS	EPS		
1.	American States	14.33%	4.53%	0.90%	Negative	8.25%	
2.	Aqua America	13.45%	16.62%	8.45%	6.84%	8.83%	
3.	California Water	14.16%	4.06%	0.53%	7.03%	7.83%	
4.	Connecticut Water	-2.03%	5.40%	1.22%	Negative		
5.	Middlesex	5.41%	4.33%	1.56%	5.44%		
6.	SJW Corp.	24.77%	6.02%	5.27%	11.53%		
	GROUP AVERAGE	11.68%	6.83%	2.99%	7.71%	8.31%	
	GROUP MEDIAN	13.81%	4.96%	1.39%	6.93%	8.25%	

\* See Rejoinder Schedule D-4.5

Sources:

- Value Line Data
- Yahoo Finance

Line No. 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22

Utility Source, L.L.C.

Comparisons of Past and Future Estimates of Growth

Line No.	Company	<u>Ten-year historical compound annual changes</u>					Average Future Growth*
		Price	Book Value	DPS	EPS		
1.	American States	14.63%	4.13%	1.05%	1.64%	8.25%	
2.	Aqua America	19.28%	12.77%	6.94%	9.00%	8.83%	
3.	California Water	11.32%	2.60%	1.01%	Negative	7.83%	
4.	Connecticut Water	9.88%	4.12%	1.13%	Negative		
5.	Middlesex	12.89%	3.89%	1.99%	3.67%		
6.	SJW Corp.	21.15%	4.28%	3.94%	3.24%		
	GROUP AVERAGE	14.86%	5.30%	2.68%	4.39%	8.31%	
	GROUP MEDIAN	13.76%	4.13%	1.56%	3.45%	8.25%	

\* See Rejoinder Schedule D-4.5  
 Sources:  
 Value Line Data  
 Yahoo Finance

Line No. 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22

**Utility Source, L.L.C.  
Analysts Forecasts of Earnings Per Share Growth**

Exhibit  
Rejoinder Schedule D-4.5  
Witness: Bourassa

Line No.	(1)	(2)	(3)	(4)	EPS GROWTH			Average Growth (G) (Cols 1-3)
					Zacks	S&P	Value Line	
1.		American States	6.00%	10.50%	8.25%			
2.		Aqua America	10.00%	7.50%	8.83%			
3.		California Water	10.00%	4.50%	7.83%			
4.		Connecticut Water	10.00%		8.31%			
5.		Middlesex	8.00%		8.31%			
6.		SJW Corp.			8.31%			
		GROUP AVERAGE	9.00%	8.67%	7.50%		8.31%	
		GROUP MEDIAN					8.31%	

Sources:

- Value Line Investment Analyzer March 30, 2007
- Zacks Investment Research Site March 23, 2007
- S&P Earnings Guide March 2007

Utility Source, L.L.C.  
Estimates of Sustainable Growth

Exhibit  
Rejoinder Schedule D-4.6  
Witness: Bourassa

Line No.	(1)	(2)	(3)	(4)	(5)
	Retention Ratio	Rate of Return	br Growth	sv Growth	Average Sustainable Growth (Cols 3+4)
1.	0.48	10.00%	4.84%	1.81%	6.65%
2.	0.33	12.00%	3.96%	2.23%	6.19%
3.	0.32	9.00%	2.90%	4.60%	7.50%
4.					
5.					
6.					
7.					
8.					
9.					
10.					
11.					
12.					
13.					
14.					
15.	0.38	10.33%	3.90%	2.88%	6.78%
16.	0.33	10.00%	3.96%	2.23%	6.65%
17.					
18.					
19.					
20.					
21.					
22.					
23.					

Sources:  
Value Line Data

Utility Source, L.L.C.  
Estimates of sv Growth

Exhibit  
Rejoinder Schedule D-4.7  
Witness: Bourassa

Line No.	(1)	(2)	(3)	(4)
	Stock Financing Rate	Current Market to Book Ratio	v	sv Growth
1.	American States	2.48	0.60	1.81%
2.	Aqua America	3.68	0.73	2.23%
3.	California Water	2.64	0.62	4.60%
4.	Connecticut Water			na
5.	Middlesex			na
6.	SJW Corp.			na
7.				
8.				
9.				
10.				
11.				
12.				
13.				
14.				
15.	GROUP AVERAGE	2.93	0.65	2.88%
16.	GROUP MEDIAN	2.64	0.62	2.23%
17.				
18.	Sources:			
19.	Value Line Data			
20.				
21.				

**Utility Source, L.L.C.**  
**Discounted Cash Flow Analysis (Water)**  
**Constant Growth DCF Model**  
**Using Projected EPS Growth**

Exhibit  
 Rejoinder Schedule D-4.8  
 Witness: Bourassa

Line No.	(1)	(2)	(3)	(4)	(5)
	Spot Price (Po)	Next Year's Div (D1)	Dividend Yield	EPS Growth (g)	Indicated Cost of Equity
					$k = \text{Div Yield} + g$
					$(\text{Cols. 3+4})$
1.	American States	36.87	0.94	2.55%	8.25%
2.	Aqua America	22.45	0.50	2.23%	8.83%
3.	California Water	38.32	1.16	3.03%	7.83%
4.	Connecticut Water	24.05	0.86	3.57%	8.31%
5.	Middlesex	18.39	0.68	3.72%	8.31%
6.	SJW Corp.	40.48	0.58	1.43%	9.7%
	GROUP AVERAGE			2.76%	11.1%
	GROUP MEDIAN				11.0%

a) See Rejoinder Schedules D-4.5

Sources:

Value Line Investment Analyzer March 30, 2007

Yahoo Finance Website March 30, 2007

Line No. 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23





Line No.	Actual Returns on Equity	Annual Average 10 Year Treasury	Risk Premium 10 Year Treasury
1	2005 9.22%	4.29%	4.93%
2	2004 9.00%	4.27%	4.73%
3	2003 8.75%	4.01%	4.74%
4	2002 10.25%	4.61%	5.64%
5	2001 10.05%	5.02%	5.03%
6	2000 9.62%	6.03%	3.59%
7	1999 11.20%	5.65%	5.55%
8	1998 10.62%	5.26%	5.36%
9	1997 11.52%	6.35%	5.17%
10	1996 11.67%	6.44%	5.23%
11	1995 10.93%	6.57%	4.36%
12			
13			
14	10 Year Average Premium		5.00%
15	5 Year Average Premium		5.01%
16			
17			
18	Consensus Forecast Interest Rates for 2008-2009		5.15%
19			
20	Projected Returns on Equity		
21	10 Year Average		10.1%
22	5 Year Average		10.2%
23			
24			
25	Sources:		
26	Value Line Data		
27	Ibbotson Associates S&P Valuation Edition 2006 Yearbook		
28	Blue Chip Forecast Interest Rates - 10 year Treas. December 2006		
29	Federal Reserve		
30			

**Utility Source, L.L.C.  
Risk Premium Equity Cost Analysis  
Authorized Equity Returns of Sample Water Companies**

Exhibit  
Rejoinder Schedule D-4.12  
Witness: Bourassa

Line No.	Authorized Returns on Equity	Average Annual 10 Year Treasury	Risk Premium 10 Year Treasury
1	2005	10.47%	4.34%
2	2004	10.40%	4.27%
3	2003	10.48%	4.01%
4	2002	10.62%	4.61%
5	2001	10.86%	5.02%
6	2000	11.12%	6.03%
7	1999	11.12%	5.65%
8	1998	11.06%	5.26%
9	1997	11.18%	6.35%
10	1996	11.58%	6.44%
11	1995	11.51%	6.57%
12			
13			
14			
15	10 Year Average Premium		5.69%
16	5 Year Average Premium		6.12%
17			
18	Consensus Forecast Interest Rates for 2008-2009		5.15%
19			
20	Projected Returns on Equity		
21	10 Year Average		10.8%
22	5 Year Average		11.3%
23			
24			

Sources:  
 AUS Utility Reports, issues for December various years  
 Ibbotson Associates SBBI Valuation Edition 2006 Yearbook  
 Blue Chip Forecast Interest Rates - 10 year Treas. December 2006  
 Federal Reserve

Exhibit  
 Rejoinder Schedule D-4.13  
 Witness: Bourassa

Test Year Ended December 31, 2005  
 Returns on Equity of Nationally Traded Water  
 Utilities as Reported in AUS Utility Reports  
 March 2007

Line No.		Authorized Rate of Return	Current Rate of Return
1	American States Water Co.	9.9%	8.4%
2	Aqua America	10.1%	10.5%
3	California Water	10.1%	8.4%
4	Connecticut Water Service	12.7%	4.2%
5	Middlesex Water Co.	10.0%	10.0%
6	SJW Corp.	10.1%	11.7%
7			
8			
9	Averages	10.5%	8.9%
10			
11			
12			
13			
14			
15			