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BEFORE THE ARIZONA CORPORATION COMMISSION

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COMMISSIONERS

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WILLIAM A. MUNDELL
MIKE GLEASON
KRISTIN K. MAYES
BARRY WONG

2006 NOV -9 P 1:28

AZ CORP COMMISSION
DOCUMENT CONTROL

IN THE MATTER OF THE APPLICATION OF
ARIZONA-AMERICAN WATER COMPANY,
AN ARIZONA CORPORATION, FOR A
DETERMINATION OF THE CURRENT FAIR
VALUE OF ITS UTILITY PLANT AND
PROPERTY AND FOR INCREASES IN ITS
RATES AND CHARGES BASED THEREON
FOR UTILITY SERVICE BY ITS MOHAVE
WATER AND WASTEWATER DISTRICTS

DOCKET NO. WS-01303A-06-0014

**ARIZONA-AMERICAN WATER
COMPANY**

**NOTICE OF FILING TESTIMONY
SUMMARIES**

1 Arizona-American Water Company hereby files in the above-referenced matter testimony
2 summaries for the following witnesses:

- 3 • Joel M. Reiker;
- 4 • Thomas M. Broderick;
- 5 • Bente Villadsen;
- 6 • Bradley J. Cole; and
- 7 • Charles E. Loy.

Arizona Corporation Commission

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8 **RESPECTFULLY SUBMITTED** on November ⁹~~10~~, 2006.

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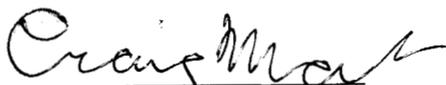
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26 
27
28
29 By: Craig Marks

Summary – Testimony of Joel M Reiker

In his direct testimony, Mr. Reiker testifies as follows:

Mr. Reiker discusses the standard rate schedules that support the application, as required by A.A.C. R14-2-103. He begins with the rate-base schedules and then discusses all adjustments, including one for the net benefits of American Water's acquisition of the Citizens Utilities water properties. He next addresses the income statement schedules, including adjustments. He provides a table of each common income statement adjustment for Mohave Water and Mohave Wastewater, including the sponsoring witness. He concludes this part of his testimony by discussing income statement adjustments specific to Mohave Water and Mohave Wastewater.

Mr. Reiker next discusses Arizona-American's cost of capital, including its capital structure, cost of debt, and rate of return on equity. He concludes his testimony by demonstrating that the Company's requested 7.93% overall rate of return is lower than the average overall rate of return awarded by the Commission since 2002.

In his rebuttal testimony, Mr. Reiker testifies as follows:

Mr. Reiker responds to the direct testimony of Arizona Corporation Commission ("ACC") witnesses Moe, Scott, Jr., and Chaves, and Residential Utility Consumer Office ("RUCO") witnesses Coley and Rigsby.

Mr. Reiker presents Arizona-American Water's updated proposed revenue requirement for Mohave Water and Mohave Wastewater of \$4,896,831 and \$623,893, respectively. This represents an \$803,825 increase over adjusted test year revenues, or 19.64% in Mohave Water and a \$151,883 increase over adjusted test year revenues, or 32.18% in Mohave Wastewater.

Mr. Reiker accepts, on behalf of Arizona-American, many of Staff's and RUCO's rate base and income statement adjustments, including the following: Staff's and RUCO's adjustments to correct post-test year plant; RUCO's proposed adjustments to the calculation of working cash; and Staff's and RUCO's adjustments to general office expense and miscellaneous expense.

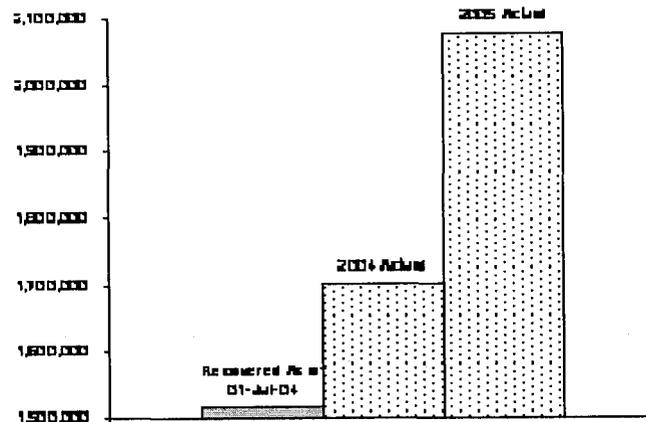
As Mr. Reiker explains, RUCO's proposed adjustment to Mohave Water plant and accumulated depreciation erroneously wipes-out all corporate plant and accumulated depreciation allocations. The Company will accept RUCO's adjustment – corrected to include corporate allocations, and to reflect the half-month depreciation convention, which the Company actually uses, rather than the simplified half-year convention employed by RUCO.

Mr. Reiker explains that the Company cannot accept RUCO's proposed adjustment to direct labor expense because increases to-date in hourly rates have already rendered the Company's originally-requested direct labor expense for Mohave Water and Mohave Wastewater too low. Mr. Reiker provides data from the Bureau of Labor Statistics indicating that, contrary to RUCO's assumption, wages generally increase. The Company will accept RUCO's approach to calculating and allocating corporate labor expense and payroll taxes, but only at currently known and measurable hourly rates.

1 Mr. Reiker explains that the Company will not accept RUCO's proposal to count unbilled
2 revenues as actual revenues received because RUCO erred in formulating its adjustment.
3 Unbilled revenues are removed for ratemaking purposes. Mr. Reiker offer's three
4 different approaches to calculating the amount of unbilled revenues to be removed for
5 ratemaking purposes – one of which involves no math whatsoever. Had RUCO
6 employed any one of these methods, they would have arrived at the same unbilled
7 revenue adjustment as the Company.
8

9 Mr. Reiker explains that the Company will not accept RUCO's method of calculating
10 property taxes because the Commission has repeatedly found RUCO's methodology,
11 which uses only historical unadjusted revenues, to be unreasonable and inappropriate for
12 ratemaking purposes. The data RUCO provides for a single company to support its
13 position, and characterizes as "ample empirical evidence" is hardly that. For ten of
14 Arizona-American's former Citizens districts which currently have rates based on a 2001
15 test year and Staff's (and the Company's) property tax calculation, the Company is
16 under-collecting property taxes:
17
18

19 Chart 1:
20 Arizona American Water
21 Recovered vs. Actual Property Tax Expense
22 (Ten Former Citizens Districts)



37 Contrary to what RUCO claims, RUCO's own estimate of property taxes for Mohave
38 Water, and not the Company's, is over-stated. While recommending new revenues that
39 are more than a half-million dollars less than what the Company proposes, RUCO
40 recommends approximately the same level of property taxes.
41

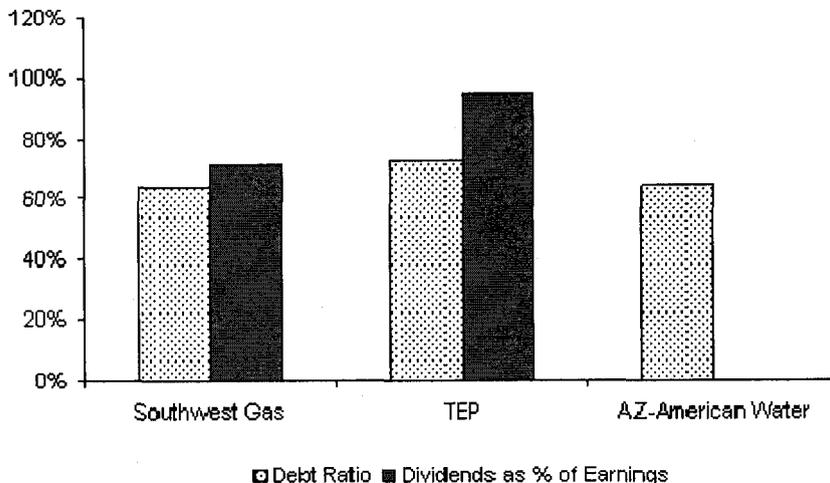
42 Mr. Reiker responds to Staff's testimony regarding the cost of debt and capital structure.
43 Staff is unwilling to recognize the new cost of approximately \$158 million in debt which
44 becomes due and payable in November 2006, and must be refinanced. However, less
45 than three months ago Staff, RUCO, and ultimately the Commission, accepted Arizona-
46 American's request to recognize this new cost in the Company's Paradise Valley rate
47 case.
48

49 Mr. Reiker responds to Staff's warning that it will ignore the financial principle regarding
50 the effect of debt on the cost of equity in future rate cases for Arizona-American if the
51 Company is unable to improve its equity ratio. The Staff is effectively putting the

1 Company on notice not to expect rates sufficient to recover its cost of service in the
2 future if it hasn't improved its financial condition. Staff's position is unreasonable and is
3 tantamount to punishing the Company for having poor earnings, by cutting its earnings.
4 Despite having over \$175 million of investment currently excluded from rate base, the
5 Company is working to build equity. In early 2006, Arizona-American requested, and
6 received from its equity shareholder, a \$35 million cash contribution representing
7 approximately 40 percent of existing equity capital – despite the fact that the Company's
8 shareholder is currently experiencing an economic loss on its Arizona investment, and
9 will continue to do so for at least another five years. Shareholders of a privately-held
10 utility cannot be expected to invest this kind of capital at their own willingness any more
11 than a publicly-traded utility should be expected to successfully float an equity issuance
12 in the face of a financial situation similar to the Company's.

13
14 The Company's request for a hypothetical capital structure is reasonable and should be
15 adopted. Staff does not support the Company's request in this case, stating that
16 customers should not be required to "subsidize" the Company. However, Staff takes the
17 opposite position when Southwest Gas and Tucson Electric Power ("TEP") make the
18 same request. As recently as 2004, Staff recommended the use of a hypothetical capital
19 structure for Southwest Gas and TEP for the purposes of providing additional earnings to
20 help build equity, and to provide a "cushion" above the actual equity ratio.
21 Unfortunately, those utilities have not used 100 percent of the additional earnings they
22 are afforded by Staff and the Commission to build equity. Instead, Southwest Gas and
23 TEP paid 71 percent and 95 percent of earnings, respectively, as dividends to
24 shareholders in 2005:

25
26 **2005 Debt Ratio and Dividends as % of Earnings**



45 Arizona-American has not paid a dividend since 2003, and will not pay a dividend in
46 2006. The Company is doing everything it can to build equity as quickly as possible.
47 The Company requests that the Commission act consistently, fairly, and in an even-
48 handed manner.
49

1 In his rejoinder testimony, Mr. Reiker testifies as follows:
2

3 Mr. Reiker responds to the surrebuttal testimony of RUCO witness Coley. Mr. Reiker
4 accepts RUCO's proposed balance of net utility plant, given RUCO will support
5 adjustments to certain plant accounts. Mr. Reiker proposes these additional adjustments
6 to provide a clean starting point to reconcile plant in the Company's next rate case.
7

8 The Company will accept RUCO's proposed adjustments to labor expense.
9

10 Mr. Reiker responds to the surrebuttal testimony of Staff witness Chaves. Staff's
11 recommended capital structure erroneously double-counts approximately \$30 million as
12 both short-term debt and equity. This \$30 million is currently equity and should be
13 treated as such in the capital structure. The Company's Tolleson obligation should not be
14 included in its regulatory capital structure because the debt service is recovered above the
15 line in Sun City Wastewater's cost of service. It should not be double-counted by also
16 recognizing it in the regulatory capital structure. Staff's surrebuttal testimony fails to
17 fully explain why the Company should not be afforded the same regulatory treatment as
18 Southwest Gas and Tucson Electric Power. Such treatment includes the use of a
19 hypothetical capital structure consisting of 60 percent debt and 40 percent equity. A
20 hypothetical capital structure consisting of a higher-than-actual equity ratio affords a
21 utility additional earnings to help improve its financial condition. A financial risk
22 adjustment merely brings the estimated ROE for the sample group up/down to the subject
23 utility's cost.

Summary – Testimony of Thomas M. Broderick

In his direct testimony, Mr. Broderick testifies as follows:

The Company's existing three-year moratorium on filing new rate cases expired on January 11, 2006, thereby permitting this overdue filing.

The Company is requesting an increase in annual permanent water rates of 21.49% and 30.82% in wastewater rates to become effective on or before January 1, 2007, based on a test year ending June 24, 2005. The primary reason for the water rate increase is that the 15.38% rate decrease which was effective July 2004, set water rates well below our cost of service. The increase is also due to reductions in imputed regulatory advances and contributions as per an earlier Settlement approved by the Commission. Proposed rates also request an increase in the authorized cost of capital. Proposed rates also reflect increases in operating costs including medical insurance, employee pensions, labor, chemicals and waste disposal.

In addition to the required notices, the Company will explain the proposed rate increases to Mohave customers in the local media, at community meetings, in bill text messages, and through both local employees and employees based in our national call center.

The Company's rate proposal herein is more than fair and reasonable, in part, because proposed water rates for 7,500 gallons per month will be \$17.87 which is well under a peer group of nearby water utilities presently charging between \$20 and \$25 per month for 7,500 gallons.

The Company proposes to recover rate case expense of \$360,955 over 3 years or \$120,318 per year for Mohave Water and \$40,971 over 3 years or \$13,657 for Mohave Wastewater.

The Commission has noticed that the Company is unable to maintain an equity ratio of 40%. This is, in part, because a significant portion of its capital invested is largely temporarily excluded from rate base. In the Company's 2005 Equity Plan, eleven realistic steps were presented and those steps relevant to the Mohave District are proposed in this case. My testimony includes proposals for a surcharge to recover future amortizations to rate base as per a prior Settlement, amortizations in base rates of amortizations of imputed advances and contributions to their January 2007 levels, rejecting the reduction to depreciation expense of \$286,506 in Mohave Water and \$32,497 in Mohave Wastewater for self funding imputed contributions. Mr. Reiker's testimony supports recovery of a small portion of the Citizens acquisition premium based on realized savings, supports an imputed capital structure of 40% equity and debt costs based on a new financing in 2006. The Brattle Group supports a cost of equity 250 basis points above our current authorized rate. The Company is also willing to file an updated Equity Plan by December 31, 2006 for purposes of monitoring progress and further refining plans as this situation is dynamic and more rate cases will follow.

In his rebuttal testimony, Mr. Broderick testifies as follows:

Commission Staff and RUCO recommend honoring the terms of a Settlement contained in Decision No. 63584 without modification and conservatively for ratemaking purposes. The Company is very appreciative of the intention expressed to honor this Settlement.

1 The Company, however, continues to request amortizations in rates through December
2 2006, plus a surcharge for several more subsequent annual amortizations. Commission
3 Staff's, RUCO's and the Company's ratemaking recommendations, although different,
4 each comply with the Settlement. Therefore, the Company continues to support
5 adjustments TMB-2 and TMB-3 and requests the Commission to reject Staff adjustments
6 No. 1 (Schedule JRM-5), Staff adjustment No. 2 (Schedule JRM-6), Staff adjustment No.
7 1 (Schedule JRM-23), Staff adjustment No. 2 (Schedule JRM-24) and RUCO
8 adjustments No. 2 and No. 4 contained in Schedule TJC-3 for both water and wastewater.
9 A benefit of granting the Company's request is to delay the filing of the next Mohave rate
10 case until May 2008 as well as to help the Company regain some financial strength.

11
12 The Company accepts Commission Staff's proposed regulatory expense, but rejects
13 RUCO's recommendation which would burden Mohave Wastewater customers.

14
15 The Company accepts Commission Staff's and RUCO's recommendation to deny
16 recovery of the portion of the acquisition premium associated with the Company's
17 purchase of the former Citizens assets for which the Company sought recovery.
18 Although only \$353,635 was requested in Mohave's rate base, the total premium is over
19 \$67 million. The Company is pessimistic it will ever recover any of this premium and
20 the Company apparently does not understand the Commission's criteria for recovery.

21
22 In its original application, the Company had proposed to pass the benefit of the
23 accumulated deferred income tax liability credit balances related to Goodwill on to its
24 customers. But, as a result of a \$23.7 million after tax Goodwill write-off, that benefit no
25 longer exists and, therefore, should be removed from rate base. Exhibit TMB-2 provides
26 Company proposed rate base adjustment TMB-RB5 which increases rate base for
27 Mohave Water by \$918,738 and Mohave Wastewater by \$56,765.

28
29 The Company proposes a property tax assessment rate of 24% based on 2007. This is
30 0.25% lower than Commission Staff's proposal. The rebuttal testimony of Mr. Joel
31 Reiker incorporates this lower tax rate. The Company hopes that by passing future
32 property tax savings to customers it will support additional property tax reduction
33 legislation.

34
35 The Company has received a request from the City of Bullhead to improve fire flows.
36 The Company asked the City to pay 50% of the cost of an evaluation study and for the
37 City to form a task force to help prioritize and build community support. This rate case
38 does not contain a request for a fire flow improvement project and the City knows it will
39 take some time to address this issue.

40
41 In his rejoinder testimony, Mr. Broderick testifies as follows:

42
43 The Company now accepts Staff and RUCO's recommendations to permit amortizations
44 of imputed Citizens advances and contributions only through the end of the test year -
45 December 2005.

46
47 The Company recommends that the accumulated deferred income tax balance be
48 recalculated to exclude any impact of the Citizens acquisition premium. This is
49 appropriate because the Goodwill portion of that premium gives rise to deferred income
50 taxes and Staff and RUCO recommend denial in rates of any portion of the Citizens

1 acquisition premium. The Company will present its recalculation at the November 13,
2 2006, hearing, since our audited financial for 2004 and 2005 have not yet been released.

Summary – Testimony of Bente Villadsen

In her direct testimony, Dr. Villadsen testifies as follows:

Dr. Villadsen, a senior associate at The Brattle Group, testifies concerning the cost of capital for Arizona-American's Mohave Water District and Mohave Wastewater District.

Dr. Villadsen selects two benchmark samples, water utilities and gas LDC companies. She estimates the sample companies' cost of equity, associated after-tax weighted-average cost of capital, and the corresponding cost of equity at 40 percent equity. She also reviews recent Arizona water and wastewater decisions.

Based on the evidence from the samples and recent Arizona water and wastewater decisions, Dr. Villadsen estimates a cost of equity for Mohave in the range of 11¼ to 11¾ percent at 40 percent equity; with a midpoint of 11½.. She therefore finds that Mohave's request for 11.5 percent return on equity at 40 percent equity is reasonable.

In her rebuttal testimony, Dr. Villadsen testifies as follows:

Dr. Villadsen reviewed the Direct Testimony of Mr. Pedro M. Chaves ("Chaves Direct") on behalf of Arizona Corporation Commission Staff ("Staff") and the Direct Testimony of Mr. William A. Rigsby ("Rigsby Direct") on behalf of the Residential Utility Consumer Office ("RUCO"). While cost of capital experts may rely on different models or implement the relied upon models differently, the methods used in the Chaves Direct and in the Rigsby Direct are similar to those relied upon in the Villadsen Direct. Both testimonies recognize the importance of financial risk as well as business risk and adjust the cost of equity estimates obtained for proxy groups in recognition of Mohave's more leveraged capital structure. The largest source of difference between the Villadsen Direct and the Chaves Direct is that while the Villadsen Direct relies on market value capital structures, the Chaves Direct relies on book value capital structures when comparing the sample companies' capital structure to that of Mohave. There are two key differences between the Rigsby Direct and the Villadsen Direct. First, while the Villadsen Direct explicitly calculates the impact of the difference between the proxy groups' market value capital structure and the regulatory capital structure of Mohave, the Rigsby Direct simply adds 50 basis points to the cost of equity obtained by the testimony's preferred method. Second, the Rigsby Direct relies exclusively on the Discounted Cash Flow ("DCF") model applied to a proxy group of four water utilities while the Villadsen Direct, as well as the Chaves Direct, weights the risk positioning method. As a result of the differences, the Villadsen Direct estimated Mohave's cost of equity (at 40 percent equity) to be in the range of 11¼ to 11¾ while the Chaves Direct recommends a cost of equity of 10.8 percent and the Rigsby Direct recommends a cost of equity of 9.10 percent.

Dr. Villadsen next discusses the cost-of-capital recommendations and calculations in the Chaves Direct and in the Rigsby Direct. She also discusses the Chaves Direct and the Rigsby Direct's comments on and discussion of her Direct Testimony filed in January 2006. Specifically, she covers the following topics.

- In Section I, she summarizes the impact on the cost of equity of key decisions made in the Chaves Direct and the Rigsby Direct.
- In Section II, she discusses the impact of financial leverage and the after-tax weighted-average cost of capital ("ATWACC").

- In Section III, she discusses the selection of sample companies and the implementation of relied upon methods: the discounted cash flow method (“DCF”) and the risk positioning methods (including the capital asset pricing model (“CAPM”). This section also discusses the implications and dangers of relying on only one method or sample.
- In Section IV, she discusses topics in the Chaves Direct or the Rigsby Direct not covered anywhere else.

While Table R-1 of her rebuttal testimony shows a rather large variation in recommendation, it is noteworthy that the Chaves Direct obtains raw (before leverage consideration) cost of equity estimates in the range of 9.2 to 10.5 percent, which when adding the Chaves Direct’s recommended leverage adjustment of 90 basis points overlaps her recommended range. Similarly, the Rigsby Direct obtains estimates ranging from 8.60 percent to 11.04 percent, which also overlaps her recommended range when the 50 basis points leverage adjustment in the Rigsby Direct is considered. Further, the allowed cost of equity recommendation in the Rigsby Direct appears to be based solely on the application of a Discounted Cash Flow (“DCF”) model to a sample of four water utilities. A simple average of Mr. Rigsby’s estimates without the geometric CAPM, which I exclude for reasons discussed below, results in a raw cost of capital estimate of about 9.8 percent which with a 50 basis points addition for financial leverage results in 10.3 percent.

Furthermore, the Rigsby Direct relies on a non-standard adjustment to the sustainable growth model. Specifically, the Rigsby Direct adjusts the observed market-to-book ratio downward in his sustainable growth model resulting in a downward adjustment to the cost-of-equity estimates. Had the Rigsby Direct not used this downward adjustment in the DCF method, the cost of equity estimates would have been approximately 150 basis points higher for the water utility sample and about 50 basis points higher for the natural gas LDC sample. Thus, the DCF model applied to the water sample without this non-standard adjustment would indicate a cost of equity in the order of 11 percent after the recommended 50 basis points upward adjustment is made. A simple average of Mr. Rigsby’s results for the arithmetic CAPM model and the standard sustainable growth DCF using the Rigsby Direct’s figures applied to the Rigsby Direct’s two samples results in an average cost of equity of about 10.75 percent.

As noted above, the Chaves Direct’s raw cost of equity estimates are in the range of 9.2 to 10.5 percent, so adding the 90 basis points adjustment for financial leverage, the Chaves Direct recommends, results in a range of about 10.1 to 11.4 percent. However, the Chaves Direct relies on book values when estimating the adjustment for leverage. Had Chaves Direct instead relied on the market value capital structure, as does the Hamada article, the Chaves Direct references as the basis for its adjustment, the adjustment would increase by about 90 basis points, and the lower bound would be around 11 percent. Henceforth, the ranges obtained by the Chaves Direct, the Rigsby Direct, and the Villadsen Direct overlap and once non-standard adjustments are eliminated all estimates point to a cost of equity in excess of 10.8 percent.

In her rejoinder testimony, Dr. Villadsen testifies as follows:

Dr. Villadsen first discusses Staff’s revised return-on-equity estimate, contained in the Chaves Surrebuttal. Presumably, the estimate was based on his models’ inputs as of September 20, 2006. The cost of equity estimate depends on the input to the models and

1 any change in the date used will change the inputs, which will change the cost of capital
2 estimate. However, there are several reasons why the estimates relying on data as of
3 September 20, 2006 might underestimate the cost of equity slightly. First, Dr. Villadsen
4 address issues pertaining to the Discounted Cash Flow ("DCF") model and second, she
5 address issues pertaining to the Capital Asset Pricing Model ("CAPM").
6

7 Most of the drop in the estimated DCF-based cost of equity from the Chaves Direct to the
8 Chaves Surrebuttal is caused by a drop in the dividend yield from 3.2% to 2.9%. The
9 drop appears to be caused primarily by increases in stock prices relied upon. However,
10 this is primarily due to a one-time run-up in the price of one stock in sample over the
11 time-period between the two testimonies. Therefore, the drop in the estimated constant
12 growth DCF cost of equity estimate is driven primarily by the increase in one company's
13 stock price.
14

15 The CAPM cost of equity estimate increases with the relied upon risk-free rate, beta, and
16 market risk premium. Therefore any increase (decrease) in these parameters will result in
17 an increase (decrease) in the estimated cost of equity. During the past year, Value Line's
18 beta estimates for water utilities have increased significantly. From October 2005 to
19 October 2006, the average Value Line beta for the 19 companies in the Chaves
20 Surrebuttal sample increased from .71 to .82 indicating a significant increase in the risk
21 of water utilities. October 2006 Value Line betas are up by about .04 compared to July
22 2006. This indicates that the risk of the water industry is increasing. Everything being
23 else equal, an increase in risk leads to investors requiring higher rates of return. Although
24 interest rates have decreased slightly over the summer, interest rates appear to have
25 stabilized, so it is unlikely that the CAPM cost of equity estimate has dropped
26 measurably.
27

28 Dr. Villadsen next addresses Mr. Chaves' perception that the use of a market value
29 capital structure "serves to maintain stock prices." This is incorrect, as demonstrated by a
30 mathematical example.
31

32 Turning to Mr. Rigsby's surrebuttal testimony, Dr. Villadsen demonstrates that a simple
33 50-basis-point adjuster, based on Mr. Rigsby's perception of past practice, has nothing to
34 do with investor expectations of the needed leverage adjustment to attract capital.
35

36 Dr. Villadsen then turns to Mr. Rigsby's discussion of market-to-book ratios and
37 demonstrates that the market-to-book ratio does not tell us whether or not a company's
38 return on common equity is above the amount investors expect. In addition, if a regulator
39 were to target a specific market-to-book ratio, investors would presumably discover this
40 policy and take it into account in the pricing of the stock. That would change the market-
41 to-book ratio and thereby contaminate the information the regulator need to implement
42 the policy. Thus, regulation that tries to set an allowed rate of return that makes the
43 market-to-book ratio equal to one is circular.
44

45 Dr. Villadsen concludes her discussion of Mr. Rigsby's rebuttal testimony by rebutting
46 his reliance on a geometric market risk premium methodology. She points out that there
47 is virtually no academic support for the approach and almost no empirical evidence for
48 Mr. Rigsby's justification for the method, the so-called "survivorship bias."

1 **Summary – Testimony of Bradley J. Cole**

2
3 In his direct testimony, Mr. Cole testifies as follows:

4
5 Mohave Water is comprised of four separate areas. Three areas are in Bullhead City and
6 the fourth Camp Mohave is outside the city and is entirely mobile homes. Desert
7 Foothills is entirely non-mobile homes and Lake Mohave Highlands and Mohave-Main
8 have significant mobile homes as those are older areas of the city. All water is provided
9 from wells and we have a single operations center. The terrain of this service territory is
10 varied, rocky and desert and thus maintaining the proper pressure in the many pressure
11 zones is the primary operational challenge.

12
13 Arizona-American Water Company has been filing reports on Unaccounted-for Water in
14 accordance with Commission Decision No. 67093. The reports show the Company's
15 success in reducing unaccounted-for water in the overall Mohave District. With
16 continued and increased focus in the Desert Foothills sub-district, the Company is
17 optimistic it will be able to reduce the unaccounted for water by concentrating on
18 replacing or rebuilding hydrant meters for construction use in addition to scheduled meter
19 replacement.

20
21 The Company has accelerated the meter-replacement program by replacing meters after
22 10 years instead of 15 years or once metered over 1 million gallons.

23
24 The Company has also hired an outside contractor to perform comprehensive and detailed
25 leak detection surveys in the older portions of the district.
26 The Company has added one additional position, a Plant Operator, as a result of test year
27 growth.

28
29 The Company will be discussing Fire Flow issues with Bullhead City this year as the City
30 has adopted the National Fire Code.

31
32 In his rebuttal testimony, Mr. Cole testifies as follows:

33
34 Mr. Cole first discusses his qualifications

35
36 Mr. Cole then testifies that he is adopting the pre-filed direct testimony of Brian K.
37 Biesemeyer.

38
39 Mr. Cole then responds to the September 5, 2006, direct testimony and Engineering
40 Reports of Commission Staff witness Marlon Scott, Jr. Concerning the high water-loss
41 percentage reported for the Desert Foothills area, Mr. Cole states that Arizona-American
42 has identified some leaks and is acting to reduce leaks in the area. Mr. Cole also testifies
43 that the reported leak percentage is somewhat overstated, because Desert Foothills
44 construction-water usage has been credited to the Bullhead City system. Mr. Cole
45 accepts Mr. Scott's recommendation that the Company file compliance reports and then
46 file a plan to reduce water losses if the problem is not corrected.

47
48 Mr. Cole accepts Mr. Scott's post-test-year plant balance for Mohave Water.

49
50 Mr. Cole accepts the remainder of Mr. Scott's recommendations for Mohave Water and
51 Mohave Wastewater.

1
2 Mr. Cole did not submit rejoinder testimony.

Summary – Testimony of Charles E. Loy

In his direct testimony, Mr. Loy testifies as follows:

Mr. Loy proposes adjustments to the Company's revenues and provides rate design recommendations that equitably spread the Company's proposed revenue increase to the various customer classes.

Mr. Loy's adjustments to water revenue reflect a reduction to annualize the last rate change ordered by this Commission which was a reduction in rates. Further, Mr. Loy suggests increasing revenues to recognize a full year of customer growth for both water and wastewater revenues. Mr. Loy's water and wastewater revenue adjustments reflect normalized levels appropriate for ratemaking purposes.

Mr. Loy's proposed rate design meets the following criteria:

1. Maintain conservation based rates as established by Decision No. 67093.
2. Complete the move to a simpler, more conventional rate design for the Multi Unit class as directed in Decision No. 67093.
3. Consolidate the Rio Verde monthly fixed rates with the rest of the Residential class.
4. Steadily move toward cost based rates while treating customers equitably.

Further, Mr. Loy developed a cost of service study by customer class to use as a guideline when designing the proposed rates. A comparison of the proposed rate design and the cost of service study results are presented in Exhibit CEL-1 of Mr. Loy's, Pre-filed Direct Testimony. This Exhibit shows that the proposed revenue increases by class are not strictly guided by the cost of service study results but do rest within a reasonable range indicating progress toward cost based rates.

In his rebuttal testimony, Mr. Loy testifies as follows:

The Company recommends the Commission reject Staff's adjustment No. 1 and RUCO's adjustment No.3 to customer growth because of errors which I point out.

The Company accepts the Staff's rate design but encourages Staff to recommend more revenue be collected in the fixed component of the rate design.

The Company rejects RUCO's rate design because it shifts too much of the revenue collection to the commodity component which overly penalizes higher-than-average-usage customers, and increases revenue-collection uncertainty. Further, RUCO's billing determinants are in error and do not agree with the Staff's or the Company's billing determinants.

In his rejoinder testimony, Mr. Loy testifies as follows:

The Company concludes that RUCO's proposed billing determinants are wrong. This should not be an issue and both the Company and RUCO should stipulate to the Staff billing determinants used to develop rates.

1 The Company recommends the Commission reject RUCO's rate design, because it shifts
2 too much of the revenue collection to the commodity component which overly penalizes
3 higher-than-average-usage customers, and increases revenue-collection uncertainty.