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BEFORE THE ARIZONA CORPORATION COMMISSION

COMMISSIONERS

JEFF HATCH-MILLER, Chairman
WILLIAM A. MUNDELL
MARC SPITZER
MIKE GLEASON
KRISTIN K. MAYES

IN THE MATTER OF THE APPLICATION OF
ARIZONA-AMERICAN WATER COMPANY TO
EXAMINE POSSIBLE FORMS OF MITIGATION
OF THE ACRM FOR ITS HAVASU WATER
DISTRICT

DOCKET NO. W-01303A-05-0890

**ARIZONA-AMERICAN WATER
COMPANY'S NOTICE OF FILING
DIRECT TESTIMONY**

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Arizona-American Water Company hereby files in the above-referenced matter the Direct
Testimony of Thomas M. Broderick.

RESPECTFULLY SUBMITTED on April 21, 2006.

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By: 
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**DIRECT TESTIMONY
OF
THOMAS M. BRODERICK
ON BEHALF OF
ARIZONA-AMERICAN WATER COMPANY
APRIL 21, 2006**

DOCKET NO. W-01303A-05-0890
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EXECUTIVE SUMMARY

1
2
3 Thomas M. Broderick testifies that:

4
5 The ACRM, by design, already significantly mitigates arsenic related rate increases
6 through step increases and the exclusion of several important cost categories.
7

8 Rate mitigation should be revenue neutral. Unfortunately, Arizona-American Water is
9 already "mitigating" rates in every one of its water and wastewater districts for a variety
10 of reasons and as a result has become an unprofitable company with negative \$22 million
11 in retained earnings. Additional mitigation of this nature is unsustainable.
12

13 The Company and Commission Staff have already made significant progress on further
14 mitigating the ACRM's impact in Havasu and the Company's reasoning for further
15 mitigation is the fact that twelve months after Step 2 is effective, the ACRM decreases
16 upon conclusion of recovery of the initial twelve months O&M deferral. However, this
17 rate decrease does not reflect any reduction in cost of service.
18

19 Two options to reduce Step 2 are under consideration: 1) Capitalize and defer recovery
20 of 12 months of recoverable O&M (\$156,724) and 2) Establish a new temporary hook-up
21 fee paid by customers of our Mohave district. Both Commission Staff and the Company
22 agree on option 1. Commission Staff opposes option 2.
23

24 The Company accepts two of the three modifications / corrections proposed by
25 Commission Staff witness Crystal Brown to option 1. The Company is opposed to
26 reflecting deferred taxes on arsenic plant in the ACRM rate base calculation on the
27 principle that the ACRM formula is settled and this mitigation proceeding should not
28 alter the basic design of the ACRM.
29
30
31
32

1 **I. INTRODUCTION AND QUALIFICATIONS**

2 **Q. PLEASE STATE YOUR NAME, BUSINESS ADDRESS, AND TELEPHONE**
3 **NUMBER.**

4 A. My name is Thomas M. Broderick. My business address is 19820 N. 7th Street, Suite
5 201, Phoenix, AZ 85024, and my business phone is 623-445-2420.

6 **Q. IN WHAT CAPACITY AND BY WHOM ARE YOU EMPLOYED?**

7 A. I am Manager, Rates & Regulatory Affairs for American Water, Western Region.
8 Arizona-American Water Company (“Arizona-American” or the “Company”) is a wholly
9 owned subsidiary of American Water.

10 **Q. PLEASE DESCRIBE YOUR PRIMARY RESPONSIBILITIES FOR THE**
11 **COMPANY.**

12 A. I manage water and wastewater rate cases in Arizona and Texas, including overall
13 responsibility for liaison with the Arizona Corporation Commission (“Commission”), and
14 I co-manage community relations in Arizona.

15 **Q. PLEASE DESCRIBE YOUR PROFESSIONAL EXPERIENCE AND**
16 **EDUCATION.**

17 A. For more than 20 years before joining the Company in 2004, I held various management
18 positions in the electric-utility industry with responsibilities in rates, regulatory and
19 government affairs, corporate economics and planning, load forecasting, finance and
20 budgeting with Arizona Public Service Company (“APS”), PG&E National Energy
21 Group, PG&E Energy Services, and the United States Agency for International
22 Development. I was employed at APS for nearly 14 years as Supervisor, Regulatory
23 Affairs, then Supervisor, Forecasting, and then Manager, Planning. I was designated

1 APS' Chief Economist in the early 1990's. For PG&E National Energy Group, I was
2 Director, Western Region - External Relations.

3 I have a Masters in Economics from the University of Wisconsin - Madison and a
4 Bachelor in Economics from Arizona State University.

5 **Q. HAVE YOU PREVIOUSLY TESTIFIED BEFORE THIS COMMISSION?**

6 A. Yes. I testified on behalf of the Company in the initial phase of its arsenic cost recovery
7 mechanism case (Docket No. W-01303A-05-0280, *et. al.*) in its recent Paradise Valley
8 rate case (Docket No. W-01303A-05-0405, *et. al.*). I testified earlier on many occasions
9 on behalf of APS, PG&E, and the Arizona School Boards Association.

10 **Q. WHAT IS THE SCOPE OF YOUR TESTIMONY IN THIS CASE?**

11 A. The scope of my testimony is as set forth in my Executive Summary.

12 **II. PURPOSE OF TESTIMONY**

13 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY IN THIS PROCEEDING?**

14 A. I sponsor the Company's position on the Commission's inquiry to further mitigate the
15 rate impact of Step 2 of the Arsenic Cost Recovery Mechanism ("ACRM") in our Havasu
16 district. I also respond to Commission Staff's initial positions as presented in the January
17 23, 2006, testimony of Crystal Brown.

18 **Q. WHAT IS THE STATUS OF THE COMPANY'S ARSENIC FACILITY IN ITS
19 HAVASU DISTRICT?**

20 A. The Company placed its new arsenic removal facility in Havasu into service on March 27,
21 2006. Marlin Scott, an engineer for Commission Staff, toured that facility on April 3,
22 2006. The Company filed its Step 1 ACRM rate increase on April 4, 2006. The Havasu
23 actual arsenic impact fee contribution through April 1, 2006 was \$5,220. This is

1 substantially less than the Company's estimate. The Company continues to estimate 12
2 months of recoverable O&M costs for this facility at \$156,724.

3 **III. MITIGATING THE ACRM IN HAVASU**

4 **Q. WHAT WAS THE COMPANY'S ESTIMATE OF THE ACRM IN HAVASU IN**
5 **ITS EARLIER GENERIC ACRM APPROVAL HEARING?**

6 A. In the Commission's hearing that resulted in Decision No. 68310 dated November 14,
7 2005, the Company provided a first year ACRM revenue requirements estimate of \$18.06
8 per month, when expressed as an addition to the typical bill. This estimate included
9 eligible O&M, yet a Step 1 ACRM excludes eligible O&M. As a consequence, a Step 2
10 ACRM includes two years of eligible O&M expense. On page 4 line 20 of the
11 Company's application in this mitigation docket, the Company provided ACRM step 1
12 and step 2 estimates for Havasu using the same cost data relied upon in calculating the
13 \$18.06 per month typical bill:

14	ACRM Step 1	\$10.84
15	ACRM Step 2	\$24.89
16	12 Months after Step 2	\$17.87

17 (Please note that ACRM procedures require a reduction upon completion of twelve
18 months of the ACRM Step 2 since Step 2 recovers two years of eligible O&M expense
19 and later drops to include only one year of eligible O&M.)

20 This makes clear that, by design, the ACRM Step 1 increase for Havasu is already
21 mitigated and so the parties in this docket have focused on further mitigating Step 2.

1 These initial estimates are no longer entirely valid as the Company has filed for a Step 1
2 ACRM in Havasu using actual (higher) project costs. However, our estimates for
3 recoverable O&M expenses have not changed.

4 **Q. WHAT DID THE COMPANY REQUEST IN ITS APRIL 4, 2006, STEP 1 ACRM**
5 **FILING FOR ITS HAVASU WATER DISTRICT?**

6 A. The Company requested a larger Step 1 ACRM in Havasu of \$12.49 per month for the
7 typical bill on capital expenses to-date for our new Havasu arsenic facility of \$1.94
8 million. Please note that we will later receive additional invoices totaling approximately
9 \$0.3 million on this project which will be included in the Company's Step 2 ACRM
10 filing. Given that the Company is already losing money in Havasu and in the Company
11 as a whole, it could not postpone filing its Step 1 ACRM in Havasu.

12 The Step 1 request does not include any O&M expenses for the new facility such as
13 increased payroll, electricity, and filtering media. When the Company makes its Step 2
14 filing, only those O&M expenses related to filtering media will be eligible for inclusion
15 as O&M expense. These are estimated to total \$156,724.

16 **Q. DOES THE COMPANY BELIEVE THAT THE STEP 2 ACRM INCREASE FOR**
17 **HAVASU SHOULD BE FURTHER MITIGATED?**

18 A. No, not if "mitigation" means at the Company's expense. Mitigation should be neutral -
19 deferred increases set at a level sufficient to compensate for the time value of the deferred
20 rate increase.

21 Unfortunately, Arizona-American has, in a sense, been mitigating recovery of its costs
22 and investments, but at its expense. The Company's revenues have been well below what
23 has been required to recover its cost of service for several years now—in all of its

1 districts for a variety of reasons. Although this has meant lower rates for customers, the
2 impact on Arizona-American has been devastating. The Company is now unprofitable,
3 pays no dividend, has negative retained earnings (\$22 million) and forecasts an actual
4 loss of income in 2006. The Company's Step 1 ACRM filing for Havasu displays in
5 Schedule ACRM-3 an earnings test with an actual return on equity in 2005 of a negative
6 35.3%. After various Commission required adjustments, the adjusted return on equity
7 improves, but only to negative 10.2%. At the strong urging of the Commission, the
8 Company earlier requested and, fortunately, received a \$35 million equity infusion in
9 March 2006, which we expect to immediately begin slowly losing until rates rise enough
10 to recover costs. At the time Company management requested Board approval of this
11 infusion in the fall of 2005, it believed an infusion of this amount would easily restore the
12 Company's equity ratio to well over 40%. However, it restored our equity ratio to only
13 38.7% from an unexpectedly low 31.3% at the end of 2005.

14 Arizona-American's arsenic-remediation investment in Havasu is one that the Company
15 would never have made, except for the federal government's unfunded mandate to reduce
16 arsenic levels below 10 parts per billion. In light of these existing and emerging realities
17 and the need for cash revenues, the Company is extremely reluctant to underwrite further
18 mitigation for Havasu's Step 2 ACRM increase. Therefore, the Company can only
19 accommodate this effort in the context of the Commission recognizing and responding to
20 the totality of the Company's present situation - it cannot continue to "mitigate" rates in
21 every district.

22 **Q. BUT THE COMPANY AND COMMISSION STAFF ARE ALREADY WELL**
23 **DOWN THE PATH OF AGREEING ON A SPECIFIC MITIGATION OF STEP 2**
24 **IN HAVASU – IS THE COMPANY NOW PULLING OUT?**

1 A. While we would prefer the Commission to allow the ACRM in Havasu to go forward as
2 designed, we are willing to continue cooperating and refine a mitigation of Havasu's
3 ACRM Step 2, but only because the ACRM's design causes a large increase in Step 2 in
4 Havasu which is followed by a decrease 12 months later driven solely by the ACRM
5 requirement to recover 24 months of eligible O&M in the first 12 months of Step 2. This
6 feature is exacerbated by the least-cost arsenic filtering technology selected in Havasu -
7 one that is relatively more O&M intensive.

8 **Q. PLEASE DESCRIBE THE EXISTING PROPOSALS FOR MITIGATING**
9 **HAVASU'S ACRM STEP 2.**

10 A. The Company's December 13, 2005, application stated that Arizona-American has
11 consulted with Commission Staff as instructed and offers two proposals to mitigate the
12 impact of the ACRM on the Havasu system. As far as I know, both Staff and the
13 Company agree in principle upon the first proposal, which reduces the Step 2 increase—
14 because the O&M deferral is capitalized and recovery is deferred until the Company's
15 next rate case for its Havasu Water District.

16 As fully described in both the Company's application and Ms. Brown's testimony,
17 implementation of the first proposal requires an accounting order from the Commission.

18 The second proposal would implement *temporary* impact hook-up fees in the Company's
19 Mohave Water District to recover the O&M deferral and on-going recoverable O&M in
20 Havasu until new permanent rates are in effect. The initial amount of the hook-up fee
21 would be \$264 for a residential 5/8 inch meter. Estimates of the Mohave hook-up fee for
22 the second and third years are \$274 and \$456, respectively. These are estimates as the
23 impact hook-up fee would be annually trued-up so as to exactly recover the eligible
24 O&M. Hence, under this alternative proposal, the ACRM Step 1 and Step 2 increases in

1 Havasu would solely recover actual capital expenses (as offset slightly by the other
2 arsenic impact fee paid for by Havasu customers) and the temporary hook-up fees would
3 recovery O&M expenses.

4 Commission Staff did not support the second proposal because, by definition, it creates a
5 cross subsidy, since these two districts are not presently consolidated for rate purposes.
6 The Company, in turn, indicated this second proposal was offered in support of a future
7 Commission policy to consolidate the rates of its Havasu and Mohave water districts.
8 The Company does not know whether the Commission supports such a policy, but offers
9 it for consideration.

10 **Q. HAS ARIZONA-AMERICAN CONSIDERED RATE CONSOLIDATION FOR**
11 **ITS HAVASU AND MOHAVE WATER DISTRICTS?**

12 **A.** Yes, but we have not yet analyzed in any detail what rates would look like if these two
13 districts were consolidated. However, as a general goal, the Company would very much
14 like to consolidate water rates for its Mohave and Havasu Districts. Employees based in
15 our Bullhead City office jointly operate these two districts, their existing rates are fairly
16 similar, the districts are located along or near the Colorado River and thus face similar
17 water resource issues, and the Company could more efficiently present a consolidated
18 rate case.

19 The Company presently has a rate case pending for Mohave Water, but that case does not
20 contain a request for either rate consolidation or new impact hook-up fees. As required
21 by the generic ACRM order (Decision 68310), the Company must file a new Havasu rate
22 case not later than May 2008. It would appear that the next opportunity to consolidate
23 permanent rates for Havasu and Mohave would be the May 2008 rate case filing. If the

1 Commission wished to evaluate consolidated rates for the districts, the Company could
2 file cases both on a consolidated and unconsolidated basis at that time.

3 **Q. THE JANUARY 23, 2006 TESTIMONY OF STAFF WITNESS CRYSTAL**
4 **BROWN RECOMMENDS THREE MODIFICATIONS/CORRECTONS TO THE**
5 **COMPANY'S FIRST PROPOSAL. HOW DOES THE COMPANY RESPOND?**

6 A. The Company accepts her proposal to have the calculation of AFUDC on eligible O&M
7 under the accounting order commence upon the effective date of the Step 2 ACRM
8 increase as this is an interpretation consistent with the original ACRM decision adapted
9 to fit the proposal herein. The Company also accepts her proposal to recognize
10 accumulated amortization of CAIC on the rate base calculation for the Step 2 increase as
11 a correction of supporting data earlier provided to Staff. The Company opposes her third
12 recommendation to reflect accumulated deferred income taxes on arsenic plant in the rate
13 base calculation for the Step 2 increase because this departs from the ACRM formula
14 established in the generic ACRM approval decision. The Company does not believe that
15 this mitigation docket is the appropriate forum to modify the ACRM formula. The
16 ACRM is already a partial cost recovery mechanism and the Company believes all parties
17 earlier had a full opportunity to develop and reflect upon the design of the ACRM. The
18 Company has not evaluated book versus tax depreciation rates and cannot state whether
19 in this instance this third recommendation would result in a higher or lower ACRM Step
20 2 rates

21 Again, it is important to remember that none of these three items impacts Step 1 ACRM
22 rates for Havasu.

23 **Q. DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?**

24 A. Yes.