

ORIGINAL NEW APPLICATION



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Phoenix, Arizona 85012
4 Attorneys for Black Mountain Sewer Company

2005 SEP 16 P 4: 37

AZ CORP COMMISSION
DOCUMENT CONTROL

BEFORE THE ARIZONA CORPORATION COMMISSION

7
8 IN THE MATTER OF THE
APPLICATION OF BLACK
9 MOUNTAIN SEWER COMPANY, AN
ARIZONA CORPORATION, FOR A
10 DETERMINATION OF THE FAIR
VALUE OF ITS UTILITY PLANT
AND PROPERTY AND FOR
11 INCREASES IN ITS RATES AND
CHARGES FOR UTILITY SERVICE
12 BASED THEREON.

DOCKET NO: SW-02361A-05-0657

APPLICATION

13 Black Mountain Sewer Company, an Arizona public service corporation ("BMSC"
14 or "the Company"), hereby applies for an order establishing the fair value of its plant and
15 property used for the provision of public wastewater utility service and, based on such
16 finding, approving permanent rates and charges for utility service designed to produce a
17 fair return thereon. In support thereof, BMSC states as follows:

18 1. BMSC is a public service corporation engaged in providing wastewater
19 utility services in portions of Maricopa County, Arizona, pursuant to certificates of
20 convenience and necessity granted by the Arizona Corporation Commission (the
21 "Commission"). At the present time, the Company provides wastewater utility service to
22 more than 1950 customers.

23 2. BMSC's business office is located at 111 W. Wigwam Blvd, Suite B,
24 Litchfield Park, AZ 85340 and its telephone number is (623) 935-9367. The Company's
25 primary management contact is Mr. Michael Weber (General Manager). The Company
26 also has an operations office located in Carefree, Arizona.

1 3. The persons responsible for overseeing and directing the conduct of this rate
2 application are Mr. Weber and the Company's rate case consultant, Mr. Thomas
3 Bourassa. Mr. Weber's mailing address is 111 W. Wigwam Blvd, Suite B, Litchfield
4 Park, AZ 85340 and his telephone number is (623) 935-9429; his telecopier number is
5 (623) 935-1020, and his e-mail address is mike.weber@algonquinwater.com. Mr.
6 Bourassa's mailing address is 139 W. Wood Drive, Phoenix, Arizona 85029, his
7 telephone number is (602) 246-7150; his telecopier number is (602) 246-1040, and his e-
8 mail address is tjb114@cox.net. **All discovery, data requests and other requests for**
9 **information concerning this Application should be directed to Mr. Weber, including**
10 **copies by e-mail, and to Mr. Bourassa, with a copy to undersigned counsel for the**
11 **Company, including by e-mail to jshapiro@fclaw.com.**

12 4. The Company's present rates and charges for utility service were approved
13 by the Commission in December 26, 1996 (Decision No. 59944) using a test year ending
14 June 30, 1994. Thus, this is the first general increase in rates and charges requested for
15 BMSC since its existing rates and charges became effective on or about January 1997.

16 5. BMSC maintains that revenues from its utility operations are presently
17 inadequate to provide the Company a fair rate of return on the fair value of its utility plant
18 and property devoted to public service. The Company's costs of providing service as well
19 as its rate base have increased substantially since the previous rate proceeding, and the
20 Company is annually adding and replacing utility plant to its wastewater system in order
21 to ensure continued safe and reliable utility service to its customers. These increases since
22 the test year in the prior rate proceeding have caused the revenues produced by the current
23 rates and charges for service to become inadequate to meet operating expenses and
24 provide a reasonable rate of return. Therefore, the Company requests that certain
25 adjustments to its rates and charges for utility service be approved by the Commission so
26 that the Company may recover its operating expenses and earn a just and reasonable rate

1 of return on the fair value of its property.

2 6. Filed concurrently herewith as separately bound exhibits are the schedules
3 required pursuant to A.A.C. R14-2-103 for rate applications by Class "B" utilities, with
4 the exception of the schedules labeled "G" (cost of service analysis). The latter schedules
5 have been omitted because the Company is not proposing a change in its rate design.
6 The test year utilized by the Company in connection with the preparation of such
7 schedules is the 12-month period that ended December 31, 2004. The Company requests
8 that the Commission utilize such test year in connection with this Application, with
9 appropriate adjustments for utility plant that has been completed and placed in service to
10 serve existing customers after the test year in order to obtain a normal or more realistic
11 relationship between revenues, expenses and rate base during the period in which the rates
12 established in this proceeding are in effect.

13 7. During the test year, the Company's adjusted gross revenues were
14 \$1,207,740 from wastewater utility service. The adjusted operating income from
15 wastewater service was a negative \$(14,233). The adjusted fair value rate base was
16 \$887,449. Thus, the rate of return on the Company's wastewater operations during the
17 test year was a negative 1.6 percent. The Company submits that these rates of return are
18 inadequate to allow it to obtain debt, pay a reasonable dividend to its stockholders,
19 maintain a sound credit rating, and/or enable BMSC to attract additional capital on
20 reasonable and acceptable terms in order to continue the investment in utility plant
21 necessary to adequately serve customers.

22 8. The Company is requesting an increase in revenues equal to \$163,279, an
23 increase in revenues of 13.52%. The adjustments to the Company's rates and charges that
24 are proposed herein, when fully implemented, will produce a rate of return on the fair
25 value rate base equal to 11.0% from wastewater operations.

26 9. Filed concurrently in support of this Application is the Direct Testimony of

1 Michael Weber, providing an overview of the Company, and of Thomas Bourassa,
2 providing an overview of the Company's rate filing, discussion of the revenue
3 requirement, including the "A" through "F" schedules, development of the rate base and
4 income statement adjustments, cost of equity capital and related issues, proposed rates,
5 including the "H" schedules, and discussion of the effects of the proposed rates on
6 customers' bills.

7 WHEREFORE, BMSC requests the following relief:

8 A. That the Commission, upon proper notice and at the earliest possible time,
9 conduct a hearing in accordance with A.R.S. § 40-251 and determine the fair value of
10 BMSC's utility plant and property devoted to providing wastewater utility service;

11 B. Based upon such determination, that the Commission approve permanent
12 adjustments to the rates and charges for utility service provided by BMSC, as proposed by
13 the Company herein, or approve such other rates and charges as will produce a just and
14 reasonable rate of return on the fair value of the Company's utility plant and property; and

15 C. That the Commission authorize such other and further relief as may be
16 appropriate to ensure that BMSC has an opportunity to earn a just and reasonable return
17 on the fair value of their utility plant and property and as may otherwise be required under
18 Arizona law.

19 RESPECTFULLY SUBMITTED this 16th day of September, 2005.

20 FENNEMORE CRAIG, P.C.

21
22 By _____

23 Jay L. Shapiro
24 Patrick Black
25 3003 North Central Avenue
26 Suite 2600
Phoenix, Arizona 85012
Attorneys for Black Mountain
Sewer Company.

1 ORIGINAL and thirteen (13) copies of the
2 foregoing, together with the separately bound
3 direct testimonies and schedules supporting
4 this application, were delivered
5 this 16th day of September, 2005, to:

6 Docket Control
7 Arizona Corporation Commission
8 1200 W. Washington St.
9 Phoenix, AZ 85007

10 By: Whitney Bird

11 1707491.2

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NEW APPLICATION

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DIRECT TESTIMONY OF

MICHAEL D. WEBER

THOMAS J. BOURASSA

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19 **DIRECT TESTIMONY OF**

20
21 **MICHAEL D. WEBER**

22 **THOMAS J. BOURASSA**
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25
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Weber Direct Testimony

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18 **DIRECT TESTIMONY OF**
19 **MICHAEL D. WEBER**
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I. INTRODUCTION, PURPOSE OF TESTIMONY AND SUMMARY. 1
II. OVERVIEW OF BLACK MOUNTAIN SEWER COMPANY. 3

1 **I. INTRODUCTION, PURPOSE OF TESTIMONY AND SUMMARY.**

2 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

3 A. Michael D. Weber, 111 W. Wigwam Blvd, Suite B, Litchfield Park, AZ 85340.

4 **Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?**

5 A. I am the employed by Algonquin Water Services ("AWS"). My title is Vice
6 President and General Manager and my responsibilities include directing the day-
7 to-day management and operation of the water and wastewater utility systems
8 owned by Algonquin Water Resources of America, Inc. ("AWRA") (AWS and
9 AWRA are collectively referred to as "Algonquin"). AWS employees the staff that
10 operates all the facilities owned by AWRA.

11 **Q. WHAT WATER AND WASTEWATER UTILITY SYSTEMS DOES**
12 **ALGONQUIN OWN AND OPERATE?**

13 A. Besides Black Mountain Sewer Company ("BMSC" or "Company"), formerly
14 known as Boulders Carefree Sewer Corporation and the applicant in this docket,
15 Algonquin owns and operates the Litchfield Park Service Company, Gold Canyon
16 Sewer Company, and Bella Vista Water Company. In addition, Algonquin also
17 owns and/or operates 5 water and wastewater utility systems in Illinois and Texas.
18 AWRA is currently seeking approval from the Missouri Public Service
19 Commission for the acquisition of three additional water and/or sewer systems.

20 **Q. PLEASE SUMMARIZE YOUR RESPONSIBILITIES AS VICE**
21 **PRESIDENT AND GENERAL MANAGER.**

22 A. I am generally responsible for budgeting, long rang planning, strategic decision
23 making, financial performance, and overseeing the day-to-day operations of the
24 facilities owned by AWRA.

25
26

1 Q. WHAT RESPONSIBILITIES DO YOU HAVE SPECIFIC TO THE
2 APPLICANT, BMSC?

3 A. In addition to the responsibilities as stated above, I am responsible for developing
4 policy for the Company and coordinating the activities of the Engineering and
5 Construction, Development Services, and Operations, Accounting, and Customer
6 Service workgroups. I assist when needed the efforts involved with CC&N
7 expansions and other development related issues.

8 Q. WHAT WAS YOUR WORK HISTORY BEFORE JOINING ALGONQUIN?

9 A. Prior to joining Algonquin, I was employed as the President and General Manager
10 of Community Water Company of Green Valley, Arizona. Prior to that I was
11 employed by Citizens Water Resources and served in many capacities of increasing
12 responsibility during that tenure, the last position being Manager of Operations.
13 Prior to my private utility engagements, I was employed by various civil
14 engineering consulting firms including Black & Veatch, HDR Engineering, and
15 Burgess & Niple, all in Arizona.

16 Q. PLEASE SUMMARIZE YOUR EDUCATIONAL AND TECHNICAL
17 BACKGROUND.

18 A. I have a Bachelor of Science degree in Civil Engineering and a Master of Business
19 Administration, both from the Arizona State University. I am a registered
20 professional civil engineer in the State of Arizona and possess grade four operator
21 certificates in wastewater treatment and collections.

22 Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY IN THIS
23 PROCEEDING?

24 A. To support BMSC's application for rate relief. Specifically, I will provide
25 background on the Company and its operations, including identifying the
26 Company's recent upgrades and improvements to the Boulders wastewater

1 treatment plant and other facilities.

2 **Q. HAVE YOU PREVIOUSLY TESTIFIED BEFORE THE ARIZONA**
3 **CORPORATION COMMISSION?**

4 A. Yes, on two occasions.

5 **II. OVERVIEW OF BLACK MOUNTAIN SEWER COMPANY.**

6 **Q. IN YOUR CAPACITY AS GENERAL MANAGER, ARE YOU FAMILIAR**
7 **WITH THE COMPANY'S OPERATIONS?**

8 A. Yes.

9 **Q. PLEASE PROVIDE AN OVERVIEW OF THE COMPANY.**

10 A. BMSC's service area is located in the northeastern portion of the Phoenix
11 metropolitan area. We serve primarily in the Town of Carefree and in
12 unincorporated Maricopa County, as well as portions of the City of Scottsdale. At
13 the present time, BMSC serves approximately 1957 customers, 1,836 of which are
14 residential and 121 are commercial.

15 The Company operates one 120,000 gallon per day wastewater treatment
16 facility located near the Boulders Resort. All other wastewater flows are diverted
17 into the City of Scottsdale's wastewater treatment system and then delivered with
18 wastewater flows from the City's customers to the regional City of Phoenix 91st
19 Avenue Wastewater Treatment Plant.

20 AWRA is BMSC's sole shareholder. AWRA is an indirect wholly owned
21 subsidiary of the publicly traded entity Algonquin Power Income Fund (ticker symbol
22 APF.UN on the Toronto Stock Exchange). This fund was established to own energy and
23 infrastructure related assets in the United States and Canada. Since its inception in 1997,
24 the Algonquin Power Income Fund has grown to hold approximately \$800 million in such
25 assets.

26

1 Q. **WHEN DID ALGONQUIN ACQUIRE BMSC?**

2 A. In March 2001 Algonquin acquired the Company's stock from the shareholder of
3 the Wyndham resort chain.

4 Q. **WHEN DID THE CURRENT RATES GO INTO EFFECT?**

5 A. The Company's current rates were approved in Decision No. 59166 and became
6 effective on July 21, 1995. Thus, it will be at least 10 years between rate increases.

7 Q. **WOULD YOU PLEASE DESCRIBE ANY SIGNIFICANT RECENT PLANT
8 UPGRADES OR IMPROVEMENTS?**

9 A. The Company has invested more than \$1.4 million since 2000 to improve its
10 wastewater treatment plant. Specifically, the Company has conducted various
11 studies leading to several odor, sound, and process improvements at the treatment
12 plant site and in the collection system. Improvements made over roughly the past
13 three years are identified in Exhibit A attached to my direct testimony.

14 Q. **WAS THE PLANT OPERATING IN VIOLATION OF ANY APPLICABLE
15 LAWS OR REGULATIONS?**

16 A. No, but we were hearing a lot of complaints from nearby property owners and from
17 the Town of Carefree. The majority of the recent improvements were made for the
18 benefit our customers because they reduce odor and sound at the plant. We
19 continue to operate in total compliance and we have done everything feasible to
20 reduce odors, sound, and other impacts of the plant on our community.

21 Q. **DOES THAT CONCLUDE YOUR DIRECT TESTIMONY?**

22 A. Yes.

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EXHIBIT

A

**Black Mountain Sewer Company
Aesthetic Improvement Project
December 2003 - December 2005**

Capital Improvement	Completion Date
Effluent overflow to Scottsdale	12/30/02
Peaceful Place LS Improvements	12/30/02
Sewer Realingment Staghorn & Boulders Drive	12/30/02
Sealed Manholes@ CIE/WWTP	2/2/04
Installed Odor Scrubber CIE Lift	2/11/04
Installed Basin Sealing Material WWTP	2/27/04
Installed Bio Filter MH Insert Quartz Drive	3/8/04
Installed Two-Stage MH Inserts at Six Locations	2/27/04
Installed Perma-seal MH Rings Boulder/Quartz Drive	3/5/04
Conducted Phase I Odor / Noise Assessment	6/16/04
Completed Landscaping Improvements CIE LS	4/13/04
Completed Landscaping South of WWTP	4/20/04
Installed Two-Stage MH Inserts at Two CIE Locations	4/27/04
Contracted DSWA for Phase II Noise Assessment	12/23/04
Contracted LTS for Phase II OdorAssesement	7/28/04
LTS Conducts 22-pt / 200 hr Odor Assessment	6/24/04
DSWA meeting D/B Noise Specifications Developed	6/16/04
Additional Trees added to WWTP	6/28/04
LTS PHS II Odor Study Report	6/24/04
Additional Landscaping Improvements WWTP	8/12/04
LTS Phs II Report	7/28/04
Chemical Feed study - Sage Brush LS	10/26/04
LTS Phs III Odor Evaluation Report	11/1/04
DSWA - Plant Sound Evaluation - AM	12/23/04
DSWA - Plant Sound Evaluation - PM	1/10/05
BMSC Asthetic Improvements Schedule to ADEQ	1/31/05
DSWA Sound Improvement Evaluation Report	1/31/05
Odor Scrubber Air Balance	2/11/05
Odor Scrubber Stack Sampling and Speciation	2/18/05
Plant / Collection System pH Profiling	2/23/05
LTS Phs IV - Odor Scrubber Air Balance - Report	3/31/05
LTS Phs V -Odor Scrubber Stack - Report	4/1/05
Repair MH Hydraulic Surge at Century Drive	3/17/05
Plant / Collection System pH Profiling Analysis	7/29/05
Sewer Rehabilitation - Boulders Drive - 3,000 LF	7/17/05
Sage Brush - Automated Chemical Feed System	12/30/05
Industrial Pretreatment Sample Ordinance	6/30/05
Peaceful Place Lift Station Improvements	7/30/05

Bourassa
Direct
Testimony

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I. INTRODUCTION AND QUALIFICATIONS. 1

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1 **I. INTRODUCTION AND QUALIFICATIONS.**

2 **Q. PLEASE STATE YOUR NAME AND ADDRESS.**

3 A. My name is Thomas J. Bourassa. My business address is 139 W. Wood Drive,
4 Phoenix, Arizona 85029.

5 **Q. WHAT IS YOUR PROFESSION AND BACKGROUND?**

6 A. I am a Certified Public Accountant and am self-employed, providing consulting
7 services to utility companies as well as general accounting services. I have a B.S.
8 in Chemistry and Accounting from Northern Arizona University (1980) and an
9 M.B.A. with an emphasis in Finance from the University of Phoenix (1991).

10 **Q. COULD YOU BRIEFLY SUMMARIZE YOUR PRIOR WORK AND**
11 **REGULATORY EXPERIENCE?**

12 A. Yes. Prior to becoming a private consultant, I was employed by High-Tech
13 Institute, Inc., and served as controller and chief financial officer. Prior to
14 working for High-Tech Institute, I worked as a division controller for the Apollo
15 Group, Inc. Before joining the Apollo Group, I was employed at Kozoman &
16 Kermode, CPAs. In that position, I prepared compilations and other write-up work
17 for water and wastewater utilities, as well as tax returns.

18 In my consulting practice, I have prepared and/or assisted in the preparation
19 of various water and wastewater utility rate applications before the Arizona
20 Corporation Commission ("Commission"), including Vail Water Company, E&T
21 Water Company, Ponderosa Utility Company, Diablo Village Water Company,
22 New River Utility Company, Far West Water & Sewer, Sedona Venture Water and
23 Sewer, Bella Vista Water Company, Rio Verde Utilities, Gold Canyon Sewer
24 Company, Green Valley Water Company, Beardsley Water Company, Livco
25 Water and Sewer Company, Pine Water Company, Arizona-American Water
26 Company, Chaparral City Water Company, Valley Utilities Water Company, and

1 Community Water of Green Valley.

2 **Q. ON WHOSE BEHALF ARE YOU TESTIFYING IN THIS PROCEEDING?**

3 A. I am testifying in this proceeding on behalf of the applicant, Black Mountain
4 Sewer Company ("BMSC" or "the Company"). BMSC is seeking increases in its
5 rates and charges for water utility service in its certificated service area, which is
6 located in portions of Scottsdale and Carefree, in Maricopa County, Arizona.
7 BMSC was previously named Boulders Carefree Sewer Corporation.

8 **II. OVERVIEW OF THE COMPANY'S REQUEST FOR RATE RELIEF.**

9 **Q. WHAT IS THE PURPOSE OF YOUR DIRECT TESTIMONY?**

10 A. I will testify in support of the Company's proposed adjustments to its rates and
11 charges for sewer utility service. I am sponsoring Schedules A through H, which
12 are filed concurrently herewith in support of the Company's application. I was
13 responsible for the preparation of these schedules based on my investigation and
14 review of the relevant books and records for the Company. The Company has not
15 prepared a cost of service study, so the G Schedules are omitted.

16 **Q. PLEASE SUMMARIZE THE COMPANY'S APPLICATION.**

17 A. The test year used by BMSC is the 12-month period ending December 31, 2004.
18 The Company is requesting an 11.0 percent return on its fair value rate base
19 ("FVRB"). The Company has also proposed certain pro forma adjustments to take
20 into account known and measurable changes to rate base, expenses and revenues.
21 These pro forma adjustments are consistent with normal ratemaking and are
22 contemplated by the Commission's rules and regulations governing rate
23 applications. *See* R14-2-103. These adjustments are necessary to obtain a normal
24 or realistic relationship between revenues, expenses and rate base on a going-
25 forward basis.

26 The Company's fair value rate base is \$887,449. The increase in revenues

1 to provide for recovery of operating expenses and a 11.0 percent return on rate
2 base is approximately \$163,279, an increase of approximately 13.52 percent over
3 the adjusted and annualized test year revenues.

4 **Q. WHY IS THE COMPANY FILING FOR RATE INCREASES AT THIS**
5 **TIME?**

6 A. The Company's last rate increase was approved on December 26, 1996 (Decision
7 No. 59944) using a test year ending June 30, 1994. In 2000, the Company,
8 formerly known as Boulders Carefree Sewer Company, was acquired by
9 Algonquin Water Resources of America ("Algonquin"). Algonquin is cognizant of
10 the need to avoid long delays between rate filings and believes enough time has
11 passed since the last rate case. It has been nearly 10 years since the Company's
12 prior rate case, and since that case, the Company has made investments in plant,
13 acquired additional wastewater treatment capacity from the City of Scottsdale, and
14 various operating expenses have increased. The Company's current rate of return,
15 based on the adjusted test year data, is a negative 1.6 percent. Consequently, rate
16 increases are necessary to ensure that the Company has an opportunity to earn a
17 reasonable return on the fair value of its utility plant and property devoted to
18 public service.

19 **III. SUMMARY OF A, E AND F SCHEDULES.**

20 **Q. MR. BOURASSA, LET'S TURN TO THE COMPANY'S SCHEDULES.**
21 **PLEASE DESCRIBE THE SCHEDULES LABELED AS A, E, AND F.**

22 A. The A-1 Schedule is a summary of the rate base, operating income, current
23 operating margin, required operating margin, operating income deficiency, and the
24 increase in gross revenue. A 11.0 percent return on FVRB is requested. The
25 increase in the revenue requirement is \$163,279. Revenues at present and proposed
26 and customer classifications are also shown on this schedule.

1 The A-2 Schedule is a summary of results of operations for the test year,
2 prior years, and a projected year at present rates and proposed rates.

3 Schedule A-3 contains the Company's capital structure for the test year and
4 the two prior years.

5 Schedule A-4 contains the plant construction, and plant in service for the
6 test year and prior years. The projected plant additions are also shown on this
7 schedule.

8 Schedule A-5 is the summary of the Company's changes in financial
9 position (cash flow) for the prior two years, the test year at present rates, and a
10 projected year at present and proposed rates.

11 The E Schedules are based on the Company's actual operating results, as
12 reported by the Company in annual reports filed with the Commission. The E-1
13 Schedule contains the comparative balance sheet data the years 2002, 2003, and
14 2004.

15 Schedule E-2, page 1, contains the income statement for the years 2002,
16 2003, and 2004.

17 Schedule E-3 contains the statements of changes in the Company's financial
18 position for the test year and the two prior years.

19 Schedule E-4 provides the changes in membership equity.

20 Schedule E-5 contains the Company's plant in service at the end of the test
21 year, and one year prior to the end of the test year.

22 Schedule E-7 contains operating statistics for the years ended December 31,
23 2002, December 31, 2003, and December 31, 2004.

24 Schedule E-8 contains the taxes charged to operations.

25 The accountant's notes to the financial statements and the financial
26 assumptions used in preparing the rate filing schedules are shown on Schedules E-

1 9 and F-4, respectively, in accordance with the Commission's standard filing
2 requirements. The Company does not prepare audited financial statements.

3 Schedule F-1 contains the results of operations at the present rates (actual
4 and adjusted), and at proposed rates.

5 Schedule F-2 contains the summary of changes in financial position (cash
6 flow) for the prior two years, the test year at present rates, and a projected year at
7 present and proposed rates.

8 Schedule F-4 shows the Company's projected construction requirements for
9 2005, 2006, and 2007.

10 Schedule F-4 contains the assumptions used in developing the adjustments
11 and projections contained in the rate filing.

12 **IV: RATE BASE (B SCHEDULES).**

13 **Q. WOULD YOU EXPLAIN THE RATE BASE SCHEDULES, WHICH ARE**
14 **LABELED AS THE B SCHEDULES?**

15 A. Yes. I will start with Schedule B-5, which is the working capital allowance.
16 Because BMSC is a small sewer utility, I used the "formula method" of computing
17 the working capital allowance to reduce costs. The result is \$130,508.

18 **Q. PLEASE CONTINUE.**

19 A. The Company did not file Schedules B-3 and B-4. To reduce costs, the Company
20 is requesting that its original cost rate base ("OCRB") be used as its FVRB.

21 **Q. HAVE YOU PREPARED SCHEDULES SHOWING ADJUSTMENTS TO**
22 **THE ORIGINAL COST RATE BASE?**

23 A. Yes. Schedule B-2 shows adjustments to the OCRB cost rate base proposed by the
24 Company. Schedules B-2, pages 2 through 4, are the supporting schedules. These
25 adjustments are, in summary:

26 Adjustment number 1 increases plant for revenue neutral post-test year

1 plant. Post-test year plant in the amount of \$94,297 consists primarily of
2 upgrades and improvements to the system. Specific plant additions are identified
3 in direct testimony of Mr. Weber.

4 Adjustment number 2 increases accumulated depreciation to the re-
5 computed amounts per the Company's plant schedules.

6 **Q. DO THE PLANT AND ACCUMULATED DEPRECIATION SHOWN ON B-**
7 **2 REFLECT THE LAST COMMISSION RATE ORDER?**

8 A. Yes. The plant shown on Schedule B-2 started with the Commission-determined
9 plant from the last rate case. Plant additions and retirements since the test year in
10 that case have been added to and deducted from total plant shown on Schedule B-
11 2. Pages 2a through 2q of the schedule, show the details for the accumulated
12 depreciation through the end of the test year using half-year convention for
13 depreciation.

14 **Q. PLEASE CONTINUE.**

15 A. Adjustment number 3, labeled as 3a and 3b, adjust contributions in aid of
16 construction ("CIAC") for the amounts associated with the acquisition of
17 wastewater treatment capacity from Scottsdale. The Scottsdale treatment capacity
18 has been excluded from rate base in conformance with Decision No. 59944.
19 Because the Company's right to use wastewater treatment capacity acquired from
20 Scottsdale is excluded from rate base, any associated CIAC must also be excluded
21 to prevent a mismatch between the Company's rate base and its regulatory capital
22 structure and balance sheet. I will discuss this further later in my testimony.

23 **Q. HOW WAS THE PROPOSED "FAIR VALUE" RATE BASE SHOWN ON**
24 **A-1 DETERMINED?**

25 A. As stated, the FVRB shown on Schedule A-1 is based on OCRB, with no
26 adjustment for the current values of the Company's plant and property.

1 **V. INCOME STATEMENT (C SCHEDULES).**

2 **Q. PLEASE EXPLAIN THE ADJUSTMENTS YOU ARE PROPOSING TO**
3 **THE INCOME STATEMENT AS SHOWN ON SCHEDULES C-1 AND C-2.**

4 **A.** The following is a summary of adjustments shown on Schedule C-1:

5 Adjustment 1 annualizes depreciation expense. The proposed depreciation
6 rate for each component of utility plant is shown on Schedule C-2, page 2. The
7 depreciation rates approved in the Company's prior rate case was 5.0 percent for
8 all plant. The Company requests authority to use individual rates by plant account
9 to more accurately reflect individual plant lives. The Commission has been
10 moving away from the use of composite depreciation rates in favor of individual
11 rates. Uniform rates are not always appropriate because they do not reflect a
12 realistic expected life of the plant. The Company's proposed depreciation rates are
13 published by the ACC Staff and are considered typical and customary.

14 Adjustment 2 increases the property taxes based on proposed revenues.
15 The Company has recognized the recently passed Arizona legislation (H.B. 2779)
16 now codified in A.R.S. § 42-15001, entitled "Assessed Valuation of Class One
17 Property"). The law reduces the assessment ratio ½ percent (0.5%) for the next 10
18 years starting in 2006. The Company has proposed a two-year reduction in the
19 assessment ratio or a reduction from 25 percent to 24 percent.

20 **Q. HOW DID YOU COMPUTE THE PROPERTY TAXES AT PROPOSED**
21 **RATES?**

22 **A.** To determine full cash value, I used the method employed by the Arizona
23 Department of Revenue - Centrally Valued Properties ("ADOR" or "the
24 Department"). This method determines full cash value by using twice the average
25 of three years of revenue, plus an addition for CWIP and a deduction for the book
26 value of transportation equipment. In the instant case, I used two times the

1 adjusted revenues for 2004, and revenues at proposed rates. The assessed value
2 (24 percent of full cash value) was then multiplied by the property tax rate to
3 determined adjusted property tax expense.

4 **Q. IS THIS CONSISTENT WITH PRIOR COMMISSION DECISIONS?**

5 A. Yes. *E.g., Rio Rico Utilities*, Decision No. 67279 at 8; *Arizona Water Company*,
6 Decision No. 64282 at 12-13; *Bella Vista Water Company*, Decision No. 65350 at
7 16; *Arizona-American Water Company*, Decision No. 67093 at 9-10.

8 **Q. IS THIS SYNCHRONIZATION OF PROPERTY TAX EXPENSE WITH**
9 **REVENUES PROPER RATE MAKING?**

10 A. Yes. Like income taxes, property taxes must be adjusted to ensure that the new
11 rates are sufficient to produce the authorized return on rate base. For this reason,
12 the Commission has repeatedly approved the use of proposed revenues to
13 determine an appropriate level of property tax expense to be recovered through
14 rates.

15 To eliminate issues, I used the methodology approved by the Commission in
16 recent *Arizona-American Water Company's* recent rate case, Decision No. 67093
17 (June 30, 2004), where two years of adjusted test year revenues and one year of
18 proposed revenues were used to determine full cash value. In that decision, the
19 Commission concluded: "Staff calculated property taxes using its proposed
20 adjusted test year revenues twice and its recommended revenues once to calculate
21 a three year average of revenues. We agree with Staff that using only historical
22 revenues to calculate property taxes to include in the cost of service fails to capture
23 the effects of future revenue from new rates, and can result in an understatement or
24 overstatement of property tax expense." Decision No. 67093 at 9-10.

25 **Q. MR. BOURASSA, ISN'T THERE A LAG FROM THE TIME NEW RATES**
26 **CHARGED CUSTOMERS GO INTO EFFECT AND THE DATE ON**

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WHICH PROPERTY TAXES ARE ACTUALLY PAID?

A. Yes. As an example, if new rates for the Company went into effect on January 1, 2006, property taxes based on these new rates would first appear on the property tax bill received in September 2007. However, the Company should be accruing property taxes to match the revenues collected. Thus, there is no mismatch between revenues and expenses. Moreover, the property taxes resulting from my calculation are based on only a portion of proposed revenues. To properly consider the future impact of the rate increases, I should have computed the proposed property taxes based solely on proposed revenues rather than averaging proposed and historic revenues. Consequently, this adjustment is conservative.

Q. PLEASE CONTINUE WITH YOUR DESCRIPTION OF THE INCOME STATEMENT ADJUSTMENTS.

A. Adjustment number 3 adjusts operating expenses for "lease" costs associated with the Scottsdale treatment capacity. These costs reflect the annual debt service on the long-term debt the Company incurred to finance the acquisition of wastewater treatment capacity from Scottsdale.

Q. WHAT AMOUNT OF LONG-TERM DEBT IS FINANCING THE SCOTTSDALE TREATMENT CAPACITY?

A. The Commission granted approval of long-term debt in the amount \$960,000 in Decision No. 59944 (December 26, 1996) to acquire wastewater treatment capacity from Scottsdale. The Company paid a total of \$1,260,000 for the right to utilize 210,000 gallons of treatment capacity, of which \$960,000 was financed by debt and \$300,000 was financed by CIAC. Another \$500,000 of long-term debt was approved in Decision No. 60240 (June, 1997). The Company used those funds to acquire an additional 108,951 gallons of treatment capacity from Scottsdale for \$653,706, of which \$500,000 was financed by long-term debt and

1 \$153,706 was financed by CIAC. Both loans have a 9.4% interest rate and a term
2 of 20 years.

3 The principle balance of the long-term debt at December 31, 2004 was
4 \$1,184,732 (approximately \$775,226 for the loan approved in Decision No. 59944
5 and \$409,506 for the loan approved in Decision No. 60240).

6 **Q. DOES THE ANNUAL "LEASE" EXPENSE INCLUDE A GROSS UP FOR**
7 **INCOME TAXES?**

8 A. Yes. This is necessary because the principle portion of the annual debt service is
9 not a deductible expense for income tax purposes.

10 **Q. PLEASE CONTINUE.**

11 A. Adjustment 4 shows the rate case expense. The Company estimates rate case
12 expense of \$120,000 amortized over four years because it believes a four-year
13 cycle for future rate cases is reasonable given this utility's circumstances.

14 **Q. DO YOU BELIEVE THIS IS A REASONABLE AMOUNT OF RATE CASE**
15 **EXPENSE GIVEN THE REQUESTED INCREASE IN REVENUE?**

16 A. Yes. To begin with, the amount of rate case expense is not directly related to the
17 level of rate case expense. Rate case expense is primarily driven by three factors:
18 (1) the Commission's ratemaking process; (2) the length of time between rate
19 cases; and (3) the number of parties, issues and complexity of the proceedings.

20 **Q. PLEASE DISCUSS THE FIRST OF THESE FACTORS?**

21 A. The Company cannot raise its rates except by filing for rate relief and the
22 Commission dictates the process for obtaining rate relief. BMSC, with roughly
23 1900 customers, has to file the same schedules as a Class A (*i.e.*, APS, Arizona
24 Water, SW Gas) utility with hundreds of thousands of customers. While a larger
25 utility's filing would obviously be "larger", BMSC still faces essentially the same
26 requirement of filing multiple copies of every document and notice requirements

1 as a larger utility. In addition to the filing and notice requirements imposed by the
2 Commission, the Company must has to prepare three rounds of pre-filed
3 testimony, participate in all of the procedural and evidentiary hearings and open
4 meetings, and file closing briefs. To meet all of the requirements of obtaining rate
5 relief, BMSC requires the assistance and expertise of a regulatory accountant and
6 attorney. These are the primary source of rate case expense.

7 **Q. PLEASE DISCUSS THE SECOND FACTOR?**

8 A. The length of time between rate cases has a substantial impact on rate case
9 expense. Every rate case involves reconciliation of plant accounts since the last
10 rate case. Obviously, the longer it has been, the more difficult the reconciliation.
11 Similarly, longer periods between the determination of operating expenses
12 typically means more increases in expenses. This leads to larger increases which
13 are always more controversial.

14 **Q. BUT MR. BOURASSA, DOESN'T THE UTILITY DECIDE WHEN TO**
15 **FILE A RATE CASE?**

16 A. I would say it has a lot more control over the timing of filing for rate relief than it
17 does over the other two factors. However, the Commission often restricts utilities
18 from filing for a period of time, as it did in the Company's last rate case. In
19 addition, in this case, there was an ownership change after the last rate case. The
20 new owner inherited a utility that had been out for a number of years and then
21 needed time to establish its own operating history.

22 **Q. THANK YOU. PLEASE DISCUSS THE THIRD FACTOR THAT YOU**
23 **HAVE IDENTIFIED AS DRIVING RATE CASE EXPENSE.**

24 A. The number of parties has a substantial impact on rate case expense. Cases where
25 RUCO is a party require more effort than cases in which the only adverse party is
26 Staff. Customers and other interveners add to rate case expense and the

1 complexity of the proceedings. The number and complexity of disputed issues
2 also influences total rate case expense, and those impacts cannot be known until
3 the case proceeds.

4 **Q. IS THIS THE REASON YOU REFERRED TO THE RATE CASE**
5 **EXPENSE AS AN ESTIMATE?**

6 A. Yes, it is an estimate based on my experience. But I can only consider the
7 foreseeable. If things turn out more complicated than anticipated, if there are
8 intervenes for example, the Company will modify its request to account for that
9 increased expense. Conversely, if the case proceeds and rate case expense is lower
10 than expected, we would make an appropriate adjustment downward.

11 **Q. SHOULDN'T THE COMPANY'S SHAREHOLDERS BEAR SOME OF**
12 **THE BURDEN OF RATE CASE EXPENSE?**

13 A. As a practical matter, the utility always does. My estimate of \$120,000 assumes
14 BMSC will actually incur a higher amount of total rate case expense. I would also
15 agree that if the utility does something improper, or advances positions in bad-
16 faith, it should shoulder the burden of such actions. But, as I testified, the
17 Commission dictates the process, not the utility and absent such circumstances, the
18 utility must be allowed to recover its reasonably incurred rate case expense.

19 **Q. PLEASE CONTINUE WITH YOUR DISCUSSION OF THE INCOME**
20 **STATEMENT ADJUSTMENTS?**

21 A. Adjustment 4 removes sales taxes from water revenues. A corresponding amount
22 is removed from expense.

23 Adjustment 5 annualizes revenues to the year-end number of customers. The
24 annualization was based on the number of customers at the end of the test year,
25 compared to the actual number of customers during each month of the test year.
26 Average revenues by month were computed for the test year. The average

1 revenues were then multiplied by the increase (or decrease) in number of
2 customers for each month of the test year.

3 Adjustment 6, labeled as 6a, 6b, and 6c, removes other income and expenses
4 to eliminate their effects on income taxes.

5 Adjustment 7 annualizes purchased wastewater treatment based on the
6 additional gallons treated from annualizing revenues to the year-end number of
7 customers.

8 Adjustment 8 annualizes chemicals expense based on the additional gallons
9 treated from annualizing revenues to the year-end number of customers.

10 Adjustment 9 annualizes purchased power expense based on the additional
11 gallons treated from annualizing revenues to the year-end number of customers.

12 Adjustment 10 increases purchased power reflecting the recent 4.21 percent
13 increase in rates for power from APS (Decision No. 67744 (April 7, 2005)).

14 **VI. COST OF CAPITAL (D SCHEDULES).**

15 **A. Rate Of Return Summary**

16 **Q. WOULD YOU PLEASE SUMMARIZE YOUR RECOMMENDED EQUITY**
17 **RETURN?**

18 **A.** Yes. I am recommending a return on equity of 11.00 percent. My
19 recommendation is based on cost of equity estimates using constant growth and
20 multi-stage growth discounted cash flow ("DCF") models and is confirmed by a
21 risk premium analysis, current and projected equity returns for the sample group of
22 publicly traded utilities, and my review of the economic conditions expected to
23 prevail during the period in which new rates will be in effect. While BMSC has
24 debt, it has been excluded from the cost of capital. Therefore, the overall cost of
25 capital is 11.0 percent.

26 The cost of equity for BMSC cannot be estimated directly because it is

1 extremely small and is not publicly traded. Therefore, there is no market data for
2 BMSC. Consequently, I applied the DCF models to a sample of water utilities
3 selected from the *Value Line Investment Survey*. I use water utilities as a proxy for
4 wastewater utilities because there is no market data available for the wastewater
5 industry. There are six water utilities in my sample: American States Water, Aqua
6 America, California Water, Connecticut Water, Middlesex Water, and SJW Corp.
7 I selected these water utilities because Staff has used them in recent water utility
8 rate cases. To test my DCF results, I performed a risk premium analysis based on
9 10-year Treasury rates. Computations of common equity returns using DCF and
10 risk premium approaches are shown on schedules D-4.9 through D-4.13.

11 My DCF analysis indicates that a return on equity ("ROE") in the range of
12 9.1 percent to 12.0 percent is appropriate. My risk premium analysis serves as a
13 check of reasonableness for the DCF results. That analysis indicates a ROE in the
14 range of 10.2 percent to 11.4 percent. A return on equity of 11.0% is within the
15 ranges produced by both types of equity cost estimates, and is conservative when
16 BMSC's extremely small size and other business risks are considered.

17 **Q. HAVE YOU PREPARED ANY SCHEDULES AND ATTACHMENTS TO**
18 **ACCOMPANY YOUR TESTIMONY?**

19 A. Yes. The D-1 Schedule shows the common equity, relevant long-term debt and the
20 weighted cost of capital. The Company has a total of \$1,184,732 of long-term debt
21 in its capital structure, which was borrowed to finance the acquisition of
22 wastewater treatment capacity from Scottsdale. There is no other long-term debt.

23 **Q. WHY HAVE YOU EXCLUDED LONG-TERM DEBT RELATED TO**
24 **SCOTTSDALE TREATMENT CAPACITY FROM THE COST OF**
25 **CAPITAL?**

26 A. As I explained in discussing the Company's income statement adjustments, BMSC

1 is treating its annual payments on the long-term debt related to BMSC's lease of
2 treatment capacity from Scottsdale as an operating expense, not a capital cost, to be
3 consistent with the Commission's prior rate decision, Decision No. 59944. Under
4 that decision, the Company's debt service (principle and interest) is treated as an
5 expense, and the Company's right to use a portion of Scottsdale's wastewater
6 treatment capacity is not included in rate base. Therefore, the Company's long-
7 term debt is excluded from the D-1 Schedule, and is not used to determine the
8 weighted cost of capital. Otherwise, there would be a significant mismatch
9 between BMSC's capital structure and its rate base.

10 **Q. DOES THE DEBT HAVE AN IMPACT ON THE COST OF CAPITAL?**

11 A. Yes. The regulatory treatment approved in Decision No. 59944 does not alter the
12 fact that over 45 percent of BMSC's capital structure consists of long-term debt,
13 which must be repaid. Regardless of how this debt is treated from a regulatory
14 accounting standpoint, the debt cannot be ignored when evaluating the cost of
15 equity. As I will explain later, financial risk is a component of risk and impacts the
16 cost of capital.

17 **B. Overview of the Cost of Capital**

18 **Q. PLEASE PROVIDE AN OVERVIEW OF THE COST OF CAPITAL.**

19 A. Put simply, the cost of capital is the rate of return that equity investors expect to
20 receive. Investors can choose to invest in many types of assets. Each will have
21 varying degrees of risk, ranging from relatively low risk assets such as Treasury
22 securities to somewhat higher risk corporate bonds to even higher risk common
23 stocks. As the level of risk increases, investors require higher returns on their
24 invested capital.

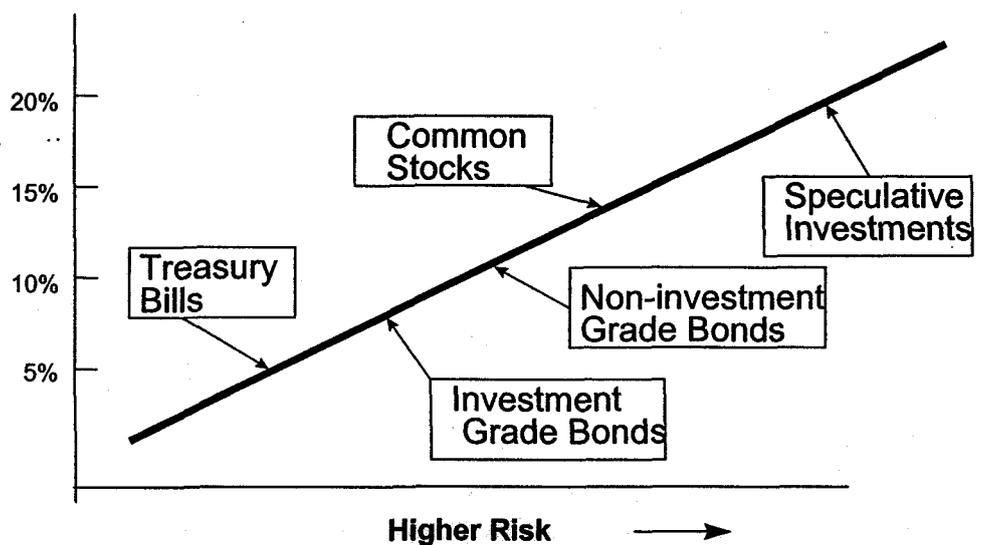
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1 Q. CAN YOU ILLUSTRATE THE CAPITAL MARKET RISK-RETURN
2 CONCEPT?

3 A. Yes. The following graph depicts the risk-return relationship that has become
4 widely known as the Capital Market Line ("CML"). The CML illustrates in a
5 general way the risk-return relationship.

7 The Capital Market Line (CML)

8
9 Expected Rate of Return



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20 The CML can be viewed as a continuum of the available investment opportunities
21 for investors. Investment risk increases as one moves upward and to the right
22 along the CML. As the risk of an investment increases, the expected return on the
23 investment also increases.

24 Q. HOW DOES THE RISK-RETURN TRADE-OFF CONCEPT WORK IN
25 THE CAPITAL MARKET?

26 A. As already suggested by the CML, the allocation of capital in a free market

1 economy is based upon the relative risk of, and expected return from, an
2 investment. In general, investors rank investment opportunities in the order of their
3 relative risks. Investment alternatives in which the expected return is
4 commensurate with the perceived risk become viable investment options. If all
5 other factors remain equal, the greater the risk, the higher the rate of return
6 investors will require to compensate investors for the possibility of loss of either
7 the principal amount invested or the expected annual income from such investment.

8 Short-term Treasury bills provide a high degree of certainty and in nominal
9 terms (after considering inflation) are considered virtually risk free. Long-term
10 bonds and preferred stocks, having priority claims to assets and fixed income
11 payments, are relatively low risk, but are not risk free. The market values of long-
12 term bonds often fluctuate when government policies or other factors cause interest
13 rates to change. Common stocks are higher and to the right on the CML continuum
14 because they are exposed to more risk. Common stock risk includes the nature of
15 the underlying business and financial strength of the issuing corporation as well as
16 market-wide factors, such as general changes in capital costs.

17 The capital markets reflect investor expectations and requirements each day
18 through market prices. Prices for stocks and bonds change to reflect investor
19 expectations and the relative attractiveness of one investment versus another.
20 While the example provided above seems straightforward, returns on common
21 stocks are not directly observable in advance, in contrast to debt or preferred stocks
22 with fixed payment terms, and therefore they must be estimated from market data.
23 Estimating the cost of equity capital is a matter of informed judgment about the
24 relative risk of the company in question and the expected rate of return
25 characteristics of other alternative investments.

26 **Q. HOW IS THE COST OF CAPITAL FOR A PARTICULAR UTILITY**

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DETERMINED?

A. The measurement of a utility's cost of capital is a complex topic. It requires an analysis of the factors influencing the cost of various types of capital, such as interest on long-term debt, dividends on preferred stock, and earnings on common equity. Each of these sources of funds has a cost. The unit cost of the various component sources of capital is an important input into the calculation of a utility's overall cost of capital.

The data for such an analysis comes from the capital market where the firm raises funds by issuing common stock, selling bonds, and by borrowing (both long- and short-term) from banks and other financial institutions. In the highly competitive capital markets, the cost of capital, whether the capital is in the form of debt or equity, is determined by two important factors:

- 1) The pure or real rate of interest, often called the risk-free rate of interest; and
- 2) The uncertainty or risk premium (the compensation the investor requires over and above the real or pure rate of interest for subjecting his capital to additional risk).

Q. WOULD YOU DISCUSS THESE FACTORS IN GREATER DETAIL?

A. The pure rate of interest essentially reflects both the time preference for, and the productivity of, capital. From the standpoint of the individual, it is the rate of interest required to induce the individual to forego present consumption and offer the funds thus saved to others for a specified length of time. Moreover, the pure rate of interest concept is based on the assumption that no uncertainty affects the investment undertaken by the individual, i.e., there is no doubt that the periodic interest payments will be made and the principal returned at the end of the time period. In reality, investments without risk do not exist. Every commitment of funds involves some degree of uncertainty. U.S. Government obligations,

1 however, may at times approach something like a risk free rate of interest. It must
2 be pointed out, however, that U.S. Treasury obligations are only "risk free" in the
3 sense that they are typically regarded as being free of default risk. Holders of these
4 obligations still face the dangers of purchasing power loss (inflation risk) and the
5 loss of capital values if real interest rates rise (interest rate risk).

6 Turning to the second factor affecting the cost of capital, it is generally
7 accepted that the higher the degree of uncertainty, the higher the cost of capital.
8 Investors are regarded as risk adverse and require that the rate of return increase as
9 the risks (uncertainty) associated with an investment increase.

10 **Q. CAN YOU PROVIDE SOME PERSPECTIVE ON YOUR PREVIOUS**
11 **DISCUSSION WITH RESPECT TO RETURNS ON COMMON STOCKS?**

12 A. Yes. Conceptually,

$$13 \quad \begin{array}{l} \text{Required Return for} \\ \text{Common Stocks} \end{array} = \begin{array}{l} \text{Return on a} \\ \text{risk-free asset} \end{array} + \begin{array}{l} \text{Risk Premuin} \end{array}$$

14 where the risk premium investors require for common stocks will be higher than
15 the risk premium they require for investment grade bonds. This relationship is
16 depicted in the graph of the CML, above. As I will discuss in the next section, this
17 concept is the basis of risk premium methods I used to estimate the cost of equity.

18 **Q. WHAT HAS BEEN THE RECENT EXPERIENCE IN THE U.S. CAPITAL**
19 **MARKETS?**

20 A. In the past 10 years, inflation and capital market costs have generally declined.
21 Interest rates have been lower than in previous decades. Inflation, as measured by
22 the Consumer Price Index, has been at relatively low levels. The uneven pace of
23 the economy kept consumer prices in check and resulted in low interest rates.
24 Since the first quarter 2004, however, improving economic growth and concerns
25 about inflation have led to fluctuating interest rates. The Federal Reserve began
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1 raising interest rates in June 2004 to address these concerns.

2 The economic forecast data show clear expectations for continuing
3 economic growth. Projected real GDP growth for 2005 and 2006 is 3.7 percent and
4 3.4 percent, respectively. Consistent with these economic projections, the
5 unemployment rate is expected to be below 5.3 percent for 2005 and 2006, and
6 interest rates are expected to increase. The Federal Reserve, confronted with
7 above-trend growth, is expected to continue to raise the federal funds rate to 3.75
8 percent by the end of 2005. The 10-year Treasury bond is projected to increase
9 from its current level of about 4.2 percent to 4.6 percent by the end of 2005.
10 Further increases are projected for 2006 and 2007.

11 **Q. IS BMSC AFFECTED BY THESE SAME MARKET UNCERTAINTIES**
12 **AND CONCERNS?**

13 A. Yes. To varying degrees, all the water utilities in the sample are affected.

14 **Q. IS THERE A RELATIONSHIP BETWEEN THE COST OF EQUITY AND**
15 **INTEREST RATES?**

16 A. Yes. The cost of equity moves in the same direction as interest rates. Rising
17 interest rates indicate the cost of equity is also rising. The upward trend in interest
18 rates discussed above is an important factor in estimating the cost of capital.

19 **Q. WOULD YOU PLEASE DISCUSS IN MORE DETAIL THE IMPACT OF**
20 **RISK ON CAPITAL COSTS?**

21 A. Certainly. With reference to specific utilities, risk is often discussed as consisting
22 of two separate types of risk: business risk and financial risk.

23 Business risk, the basic risk associated with any business undertaking, is the
24 uncertainty associated with the enterprise's day-to-day operations. In essence, it is
25 a function of the normal day-to-day business environment, both locally and
26 nationally. Business risks include the condition of the economy and capital

1 markets, the state of labor markets, regional stability, government regulation,
2 technological obsolescence, and other similar factors that may impact demand for
3 the business product and its cost of production. For example, one of the biggest
4 risks BMSC faces is the ever-changing regulatory climate. Wastewater utilities are
5 subject to strict regulation because of the health and risks associated with their
6 operations. The environmental rules frequently change, usually resulting in
7 additional requirements and increased costs.

8 The greater the degree of uncertainty regarding the various factors affecting
9 a company's business, the greater the risk of an investment in the company and the
10 greater the compensation required by the investor.

11 Financial risk, on the other hand, concerns the distribution of business risk
12 to the various capital investors in the utility. As discussed earlier, permanent
13 capital is normally divided into three categories: long-term debt, preferred stock,
14 and common equity. Because common equity owners have only a residual claim
15 on earnings after debt and preferred stockholders are paid, financial risk tends to be
16 concentrated in that element of the firm's capital. Thus, a decision by management
17 to raise additional capital by issuing additional debt concentrates even more of the
18 financial risk of the utility in the common equity owners.

19 Although often discussed separately, the two types of risks are interrelated.
20 Specifically, a common equity investor may seek to offset exposure to high
21 financial risk by investing in a firm perceived to have a low degree of business risk.
22 In other words, the total risk to an investor would be high if the enterprise was
23 characterized as a high business risk with a large portion of its permanent capital
24 financed with senior debt. To attract capital under these circumstances, the firm
25 would have to offer higher rates of return to its common equity investors.

26 **Q. IS THERE A RELATIONSHIP BETWEEN A UTILITY'S CAPITAL**

1 **STRUCTURE AND ITS COST OF CAPITAL?**

2 **A.** Generally, when a firm engages in debt financing, it exposes itself to risks that,
3 once debt becomes significant relative to the total capital structure, increase in a
4 geometric fashion compared to the linear percentage increase in the debt ratio
5 itself. This risk is illustrated by considering the effect of leverage on net earnings.
6 For example, as leverage increases, the equity ratio falls. This creates two adverse
7 effects on the investor. First, equity earnings decline rapidly and may even
8 disappear. Second, the "cushion" of equity protection for debt falls. A decline in
9 the protection afforded debt holders, or the possibility of a serious decline in debt
10 protection, will act to increase the cost of debt financing. Therefore, one may
11 conclude that each new financing, whether through debt or equity, impacts the
12 marginal cost of future financing by any alternative method. For a firm already
13 perceived as being over-leveraged, this additional borrowing would cause the
14 marginal cost of both equity and debt to increase. On the other hand, if the same
15 firm instead employed equity funding, this could actually reduce the real marginal
16 cost of additional borrowing, even if the particular equity issuance occurred at a
17 higher unit cost than an equivalent amount of debt.

18 The theoretical optimum ratio of debt to equity in the capital structure will
19 vary considerably from one industry to another and, to a very significant extent,
20 among companies within a given industry, based on the size of the company and its
21 ability (or inability) to attract capital. A theoretically "balanced" capital structure
22 is one that provides debt with adequate protection, yet contains enough leverage to
23 produce equity earnings sufficient to attract new equity capital (but not so large a
24 degree of leverage as to introduce earnings instability and render equity investment
25 speculative). For smaller utilities, for example, financial leverage often has
26 detrimental impacts with very slight increases in expenses. As a consequence,

1 smaller utilities like BMSC cannot support the same percentage of debt in their
2 capital structure as a larger utility.

3 **Q. HAS THE U.S. SUPREME COURT SET FORTH ANY STANDARDS THAT**
4 **APPLY TO EQUITY RETURNS?**

5 A. Yes. In 1923, the U.S. Supreme Court set forth the following criteria for
6 determining whether a rate of return is reasonable in *Bluefield Water Works and*
7 *Improvement Co. v. Public Service Commission of West Virginia*, 262 U.S. 679,
8 692-93 (1923):

9 A public utility is entitled to such rates as will permit it to
10 earn a return on the value of the property which it employs
11 for the convenience of the public equal to that generally being
12 made at the same time and in the same general part of the
13 country on investments on other business undertaking which
14 are attended by corresponding risks and uncertainties.... The
15 return should be reasonably sufficient to assure confidence in
16 the financial soundness of the utility and should be adequate,
under efficient and economical management to maintain and
support its credit and enable it to raise money necessary for
the proper discharge of its public duties. A rate of return may
be reasonable at one time and become too high or too low by
changes affecting opportunities for investment, the money
market, and business conditions generally.

17 In *Federal Power Commission v. Hope Natural Gas*, 320 U.S. 591, 603 (1944), the
18 Supreme Court stated the following regarding the return to owners of a company:

19 [T]he return to the equity owner should be commensurate
20 with returns on investments in other enterprises having
21 corresponding risks. That return moreover, should be
sufficient to assure confidence to the financial integrity of the
enterprise so as to maintain its credit and to attract capital.

22 Taken together, these cases provide the foundation for later cases dealing with the
23 issue of rate of return. In summary:

- 24 (1) The rate of return should be similar to the return in businesses with
25 similar or comparable risks;
- 26 (2) The return should be sufficient to ensure the confidence in the financial

1 integrity of the utility;

2 (3) The return should be sufficient to maintain and support the utilities
3 credit; and

4 (4) The return should enable the utility to attract capital necessary for the
5 proper discharge of its duties.

6 Based on these principles, the fair rate of return should closely parallel
7 investor opportunity costs as discussed above. If the utility earns its market cost of
8 equity, neither its stockholders nor its customers should be disadvantaged.

9 **Q. HOW HAVE THESE CRITERIA BEEN APPLIED IN REGULATORY**
10 **PROCEEDINGS?**

11 A. The application of the "reasonableness" criteria laid down in these Supreme Court
12 cases has resulted in significant controversy. The typical method of computing the
13 overall cost of capital is quite straightforward: it is the composite, weighted cost of
14 the various classes of capital (debt, preferred stock, and common equity), used by
15 the utility. The weighting is done by calculating the proportion that each class of
16 capital bears to total capital. However, there is no consensus regarding the best
17 method of measuring the cost of equity capital. The increasing regulatory
18 emphasis on objectivity in determining of return has resulted in a proliferation of
19 quasi-mechanical techniques and formulae for use in equity return determination.
20 As will be discussed more fully below, however, none of the techniques introduced
21 has been universally accepted.

22 **C. Estimating the Cost of Equity Capital**

23 **Q. WOULD YOU BRIEFLY DESCRIBE THE APPROACH YOU FOLLOWED**
24 **IN YOUR COST OF CAPITAL STUDY?**

25 A. Estimating the cost of equity is a matter of informed judgment. The development
26 of an appropriate rate of return for a regulated enterprise involves the determination

1 the level of risk associated with that enterprise and the determination of an
2 appropriate return for that risk level. Practitioners employ various techniques that
3 provide a link to actual capital market data and assist in defining the various
4 relationships that underlie the equity cost estimation process.

5 As I have testified, BMSC is not publicly traded so the information required
6 to directly estimate BMSC's cost of equity is not available. Accordingly, I used a
7 sample of water utilities to provide means of developing an appropriate cost of
8 equity for BMSC. Water utilities are used because there are no publicly traded
9 companies that derive the bulk of their revenue from wastewater collection and
10 treatment services. There are six water utilities included in my sample and include
11 American States Water, Aqua America, California Water, Connecticut Water,
12 Middlesex Water, and SJW Corp. All these companies are followed by the *Value*
13 *Line Investment Survey*.

14 **Q. ARE THE WATER UTILITIES IN YOUR SAMPLE DIRECTLY**
15 **COMPARABLE TO BMSC?**

16 A. No. Their primary source of revenues is from water services. However, they have
17 enough similarity to provide a useful starting point for developing a cost of equity
18 for BMSC. All of these companies are regulated utilities, and their primary source
19 of revenues is from regulated services. While all of them primarily provide water
20 service, some of the companies provide both water and wastewater services.

21 **Q. DOES THE MARKET DATA PROVIDED BY THE WATER UTILITY**
22 **SAMPLE CAPTURE ALL OF THE MARKET RISKS BMSC MIGHT FACE**
23 **IF IT WERE PUBLICLY TRADED?**

24 A. In my opinion, no. The market data for the sample water utilities do not include
25 data for water or wastewater utilities primarily serving the Arizona market and thus
26 primarily subject to Arizona rate regulation. Arizona rate regulation requires use

1 of historical test years and limited out of period adjustments. Further, BMSC faces
2 the risk that unexpected changes in costs in the period in which new rates will be in
3 effect will not be recovered without a costly and lengthy general rate case.

4 The water sample is heavily weighted with utilities doing business in
5 California. American States, California Water, and SJW Corp. are based in
6 California and receive the bulk of revenues from utility service in that state. These
7 utilities are face less regulatory risk because the California Public Utilities
8 Commission ("PUC") allows the use of future test years and balancing accounts for
9 expenses such as purchased power and purchased water. Aqua America, the
10 largest water utility in the group, has operations in more than 10 states. As a result,
11 its systems are regulated by different state commissions and are less affected by
12 unfavorable decisions and policies of a particular regulatory commission.

13 **Q. CAN YOU PROVIDE A GENERAL DESCRIPTION OF THE WATER**
14 **UTILITIES IN YOUR SAMPLE?**

15 A. Certainly. Schedule D-4.1 lists the operating revenues and net plant for the six
16 water utilities as reported by *AUS Utility Reports* (formerly *C.A. Turner Utility*
17 *Reports*) and BMSC. In addition, below is a general description of each of the
18 companies:

19 (1) American States primarily serves the California market though Southern
20 California Water Company with over 250,000 California customers. It has one
21 subsidiary serving the Arizona market with approximately 12,000 customers.
22 Approximately 91 percent of American States revenues were derived from
23 Southern California Water. Revenues for American States were over \$228 million
24 in 2004 and net plant was over \$591 million at the end of 2004.

25 (2) Aqua America owns regulated utilities in Pennsylvania, Ohio, North
26 Carolina, Illinois, Texas, New Jersey, Florida, Indiana, Maine, Missouri, New

1 York, and South Carolina, serving over 835,000 customers at the end of 2004. The
2 Pennsylvania subsidiary provides over 50 percent of Aqua America's operating
3 revenues. Revenues for Aqua America were over \$442 million in 2004 and net
4 plant was over \$1.79 billion at the end of 2004.

5 (3) California Water Service Group owns subsidiaries in California, New
6 Mexico, Washington, and Hawaii serving over 470,000 customers. The California
7 operations account for over 95 percent of customers and over 96 percent of
8 operating revenues. Revenues for California Water were over \$315 million in
9 2004 and net plant was over \$705 million at the end of 2004.

10 (4) Connecticut Water Services owns subsidiaries in Connecticut and
11 Massachusetts serving over 87,000 customers. Revenues for Connecticut Water
12 Service were over \$53 million in 2004 and net plant was over \$195 million at the
13 end of 2004.

14 (5) Middlesex Water owns subsidiaries in New Jersey and Delaware
15 serving over 84,000 customers and provides water service under contract to
16 municipalities in central New Jersey to a population of over 267,000. Revenues for
17 Middlesex Water were over \$71 million in 2004 and net plant was over \$235
18 million at the end of 2004.

19 (6) SJW Corp. owns San Jose Water which provides water service in an
20 138 square mile area in San Jose, California, and surrounding communities.
21 Revenues for SJW Corp were over \$166 million in 2004 and net plant was over
22 \$286 million at the end of 2004.

23 **Q. HOW DOES BMSC COMPARE TO THE SAMPLE WATER UTILITIES?**

24 **A.** It is much smaller. At the end of the test year, BMSC had 1864 sewer utility
25 customers. Its revenues totaled less than \$1.2 million, and its original cost rate
26 base was approximately \$887,500. And BMSC is not diversified. It has a small

1 service territory in the northeastern Phoenix area with little growth potential, and
2 no alternative sources of revenue.

3 **Q. IS BMSC COMPARABLE TO THE SAMPLE WATER UTILITIES?**

4 A. Certainly, a good argument can be made that BMSC is not comparable to the six
5 publicly traded water utilities in the same group. Unfortunately, as I testified, the
6 approaches commonly used to estimate a utility's cost of equity require market
7 data, which is not available for small private businesses, like BMSC. As a result,
8 much larger, public companies must be used as proxies. This is an important factor
9 to keep in mind, since the criteria established by the Supreme Court in decisions
10 such as *Bluefield Water Works* and *Hope Natural Gas* require the use of
11 comparable companies, i.e., companies that would be viewed by investors as
12 having similar risks.

13 **Q. YOU PREVIOUSLY DISCUSSED FINANCIAL RISK, WHICH IS**
14 **RELATED TO A FIRM'S CAPITAL STRUCTURE. HOW DO THE**
15 **CAPITAL STRUCTURES OF THE SAMPLE WATER UTILITIES**
16 **COMPARE TO BMSC?**

17 A. Schedule D-4.2 shows the capital structure of BMSC contains approximately 45
18 percent debt and 55 percent equity compared to the average of the water utility
19 sample of 48 percent debt and 52 percent equity. Consequently, there is little
20 difference. However, because of its small size, limited customer base and other
21 factors, the impact of BMSC's leverage is magnified, resulting in greater financial
22 risk.

23 **Q. DO YOU HAVE ANY GENERAL CONCERNS WITH THE DATA**
24 **AVAILABLE TO MAKE COST OF EQUITY ESTIMATES FOR THE**
25 **WATER UTILITIES?**

26 A. Yes. Schedule D-4.3 shows that common stock prices have increased significantly

1 during the past five years, and those increases have exceeded the average annual
2 increases in dividends per share (DPS), earnings per share (EPS) and book value
3 per share. *Value Line* (January 2004) suggests part of the reason for this is
4 consolidation in the water utility industry. *Value Line* has advised investors to
5 expect mergers and acquisitions to continue and stock prices from an acquisition to
6 be as much as four times book value.

7 Irrespective of investor merger and acquisition expectations, stock price
8 growth has exceeded book growth. Schedule D-4.4 shows that common stock
9 prices have had annual average price increases during the past 10 years that have
10 exceeded the average annual increases in dividends per share, earnings per share,
11 and book value per share. In fact, the price and book growth over the past 10 years
12 exceed analyst forecasts of growth used in my DCF methods of estimating the cost
13 of equity.

14 **Q. ARE THERE OTHER DATA SHOWING THAT STOCK PRICES FOR**
15 **THE WATER UTILITY STOCKS HAVE BEEN INCREASING?**

16 **A.** Yes. Schedule D-4.5 compares the average high/low stock prices for the three
17 months April, May, and June 2005 to the spot price at July 22, 2005. In this short
18 period of time, the average increase in prices was over \$5.11 per share. This is an
19 average of over 16 percent in just a few months.

20 **Q. WHAT IMPLICATIONS DOES THIS HAVE FOR ESTIMATING THE**
21 **COST OF EQUITY USING THE SAMPLE WATER UTILITIES?**

22 **A.** If investors have bid up prices for utility stocks in anticipation of a merger or
23 acquisition, the stock prices will reflect the investor's expected premium at
24 acquisition. As I will discuss later, this distorts the results produced the DCF
25 model and lowers the indicated equity cost.

26 **Q. WHAT METHODS AND CAPITAL MARKET DATA ARE USED TO**

1 **EVALUATE THE COST OF EQUITY CAPITAL?**

2 A. Techniques for estimating the cost of equity generally fall into three groups:

- 3 (1) comparable earnings methods,
4 (2) risk premium methods, and
5 (3) DCF methods.

6 The comparable earnings methods used to determine the cost of equity is a direct
7 outgrowth of judicial opinions on the rate of return. The *Bluefield* decision
8 suggests that opportunity cost, as defined in the economic literature, is the
9 appropriate measure of the actual cost of common equity for a regulated utility.
10 This approach involves direct observation of market returns, an assessment of the
11 persistence of those returns, and an evaluation of the risk accepted by that return.
12 The advantage of the comparable earnings approach is that it is easy to calculate
13 and the amount of subjective judgment required is minimal. The basis for
14 comparison is the book value of common equity, which less vulnerable to
15 regulatory influences, in contrast to the market-based DCF model and the capital
16 asset pricing model ("CAPM").

17 The second group of estimation techniques are risk premium methods,
18 which begin with currently observable market returns, such as yields on
19 government or corporate bonds, and add an incremental amount for the additional
20 risk associated with common equity. The CAPM, for example, is a type of risk
21 premium approach. Although the CAPM method is widely used in academic
22 research, questionable assumptions that underlie the model have detracted from its
23 practical application. Other risk premium methods, such as the bond-yield plus
24 risk premium method, are less subjective than the CAPM and are easier to
25 implement. The risk premium method does not require estimates of beta or market
26 risk premiums, for example, or depend on what interest rate is chosen as the proxy

1 for the risk free rate.

2 **Q. CAN YOU ELABORATE?**

3 A. Yes. Despite more than 30 years of attempts to empirically validate the CAPM
4 approach, there is no consensus on its legitimacy. There are a few hints that the
5 model is incorrect. For starters, we all hold different portfolios. Therefore, it
6 cannot be exactly true. Researchers have focused on the more interesting issue of
7 whether rates of return depend upon beta (β) and whether the elegant, linear form
8 of the model holds for all types of stocks. What they have found is that real
9 markets typically deviate broadly from the original version of the CAPM, which is
10 sometimes called the Sharpe-Linter model. Some of the most forceful arguments
11 against the CAPM are presented in a recent article written by Dr. Eugene Fama and
12 Dr. Kenneth French.¹ Reviewing various empirical studies of the CAPM, these
13 authors found that beta does a relatively poor job at explaining differences in the
14 actual returns of portfolios of U.S. stocks. They noted that there are variables
15 besides beta (β) explain portfolio returns better, suggesting the CAPM, while
16 theoretically interesting, is incomplete and has little practical use.

17 **Q. PLEASE CONTINUE.**

18 The final commonly used technique, the DCF method, is simply the sum of a
19 stock's expected dividend yield and the expected long-term dividend (or price)
20 growth rate. Dividend yields are readily available, but long-term growth estimates
21 are more difficult to obtain. DCF constant growth models require very long-term
22 growth estimates, and it can be argued that more explicit multi-stage models are
23 preferred. The DCF model results are generally more consistent with actual capital
24 market behavior. However, as I have stated, the DCF model does require judgment

25
26 ¹ Eugene F. Fama and Kenneth R. French, "The Capital Asset Pricing Model: Theory and Evidence," *Journal of Economic Perspectives* (Summer 2004) 25-46.

1 in selecting appropriate growth rates.

2 In the final analysis ROE estimates are subjective and should be based on
3 sound, informed judgment. I have applied several versions of the DCF and risk
4 premium methods that I believe brackets the fair cost of equity capital for BMSC,
5 without taking into account the additional risks BMSC possesses.

6 **Q. PLEASE EXPLAIN THE DCF METHOD OF ESTIMATING THE COST OF**
7 **EQUITY.**

8 A. The DCF model is based on the concept that the current price of a share of stock is
9 equal to the present value of future cash flows from the purchase of the stock. In
10 its most general form:

11 (1) $P_0 = CF_1/(1+k) + CF_2/(1+k)^2 + \dots + CF_n/(1+k)^n$

12 where k is the cost of equity; n is a very large number; P_0 is the current stock price;
13 and, CF_1, CF_2, \dots, CF_n are all the expected future cash flows expected to be received
14 in periods 1, 2, ..., n. Equation (1) can be written to show that the current price (P_0)
15 is also equal to

16 (2) $P_0 = CF_1/(1+k) + CF_2/(1+k)^2 + \dots + P_t/(1+k)^t$

17 where P_t is the price expected to be received at the end of the period t. If the future
18 price (P_t) included a premium (an expected increase in the stock price), the price
19 the investor would pay today in anticipation of receiving that premium would
20 increase. This is a Market Price version of the DCF model. As with the general
21 form of the DCF model in equation (1), in the Market Price approach the current
22 stock price (P_0) is the present value of the expected cash inflows. The cash flows
23 are comprised of dividends and the final selling price of the stock. The estimated
24 cost of equity (k) is the rate of return investors expect if they bought the stock at
25 today's price, held it, and received dividends through the transition period, and
26 then sold it for price (P_t).

1 Q. CAN YOU PROVIDE AN EXAMPLE TO ILLUSTRATE THE MARKET
2 PRICE VERSION OF THE DCF MODEL?

3 A. Yes. Assume an investor buys a share of common stock for \$40. If the expected
4 dividend during the coming year is \$2.00, then the expected dividend yield is 5
5 percent ($\$2.00/\$40 = 5.0$ percent). If the stock price is also expected to increase to
6 \$43.00 after one year, this \$3.00 expected gain adds an additional 7.5 percent to the
7 expected total rate of return ($\$3.00/\$40 = 7.5$ percent). Thus, the investor buying
8 the stock at \$40 per share, expects a total return of 12.5 percent (5 percent dividend
9 yield plus 7.5 percent price appreciation). The total return of 12.5 percent is the
10 appropriate measure of the cost of capital because this is the rate of return that
11 caused the investor to commit \$40 of his capital by purchasing the stock.

12 I have provided a Market Price DCF model in Exhibit 1 to illustrate the
13 Market Price DCF model approach further. The model computes the implied rate
14 of return from a stream of cash flows. The first cash flow is negative and is the
15 purchase price of the stock. I used the spot price at July 22, 2005 as reported by
16 *Zack's Investment Research* as the initial purchase price. The next series of cash
17 flows are the expected dividends for the next four years. The final cash flow is the
18 dividend in year 5 plus the expected selling price of the stock. The selling price of
19 the stock is based on the historical five-year annual average of price growth for
20 each of the stocks. The average implied rate of return is 11.1 percent. Although
21 this result is consistent with my other DCF results, I do not rely on this method,
22 and have instead used it to evaluate the reasonableness of the results produced by
23 the other versions of the DCF model I have used.

24 Q. PLEASE CONTINUE WITH YOUR DESCRIPTION OF THE DCF
25 MODEL.

26 A. Under the assumption that future cash flows are expected to grow at a constant rate

1 (“g”), equation (1) can be solved for k and rearranged into the simple form:

2 (3) $k = CF_1/P_0 + g$

3 where CF_1/P_0 is the expected dividend yield and g is the expected long term
4 dividend (price) growth rate (“g”). The expected dividend yield is computed as the
5 ratio of next period’s expected dividend (“ CF_1 ”) divided by the current stock price
6 (“ P_0 ”).

7 **Q. HOW IS THE FORMULA FOR THE MULTI-STAGE DCF MODEL**
8 **DERIVED?**

9 Under the multi-stage growth DCF model, equation (1) is expanded to incorporate
10 two or more growth rate periods and is written as:

11 (4) $P_0 = CF_0(1+g_1)/(1+k) + \dots + CF_0(1+g_2)^n/(1+k)^n + CF_0(1+g_t)^{(t+1)}/(k-g_t)$

12 where g_1, g_2, \dots , represent growth rates for periods 1, 2, etc., and g_t represents the
13 growth rate from period t to infinity. This version of the DCF model assumes that
14 cash flow growth will occur at different rates for one or more periods and
15 ultimately reach a terminal growth stage that continues indefinitely.

16 **Q. LET’S TURN TO SPECIFIC INPUTS USED IN YOUR DCF MODELS.**
17 **WHAT DATA HAVE YOU USED TO COMPUTE THE DIVIDEND YIELD**
18 **(CF_1/P_0) IN YOUR MODELS?**

19 A. I used the spot price for each of stocks of the water utilities in the sample group on
20 July 22, 2005, as reported by *Zacks Investment Research*. The dividend is the
21 expected 2006 dividend.

22 **Q. EARLIER YOU TESTIFIED THAT STOCK PRICES HAVE BEEN**
23 **INCREASING DUE TO POTENTIAL MERGERS AND ACQUISITIONS,**
24 **HOW DOES THIS IMPACT THE DIVIDEND YIELD?**

25 A. The DCF model results will be negatively biased because the dividend yield
26 (CF_1/P_0) is reduced by virtue of having a larger denominator, the stock price (P_0).

1 This impact is not by itself problematic, since the DCF model is intended to take
2 into account changes in the stock price (upward or downward). Investors may have
3 bid up the price of the stocks of the water utilities in the sample group because they
4 expect increased growth in earnings and, as a result, increased dividend growth and
5 appreciation in the price of the stock. However, if stock prices have been bid up in
6 anticipation of a merger or an acquisition, then the DCF model estimate will not
7 reflect true market conditions and understate the cost of equity.

8 **Q. WHAT MEASURES OF GROWTH (“g”) HAVE YOU USED?**

9 A. I have used earnings growth forecasts, where available, from three different,
10 widely-followed sources: *Zack’s Investment Research*, *Standard & Poor Earning*
11 *Guide*, and *Value Line Investment Survey*. Schedule D-4.6 reflects estimates of
12 earnings growth.

13 I have also used forecasts of book returns, retention ratios, and growth in the
14 number of common shares from *Value Line* to determine sustainable growth
15 estimates, which I describe in more detail below. Schedules D-4.7 and D-4.8 show
16 my calculations of sustainable growth.

17 For the multi-stage DCF, I employed a two-stage model with short-term and
18 long-term growth rates. Staff normally uses two growth stages in its multi-stage
19 DCF model, so I used that approach as well. I used analysts’ forecasts of EPS
20 growth for the near term and average long-term GDP growth for the long-term.

21 **Q. DID YOU USE THE ARITHMETIC MEAN OR THE GEOMETRIC MEAN**
22 **FOR GDP GROWTH?**

23 A. The arithmetic mean. It is well established that if the cost of capital is estimated
24 from historical data, an arithmetic average should be used.²

25 ² Ibbotson Associates, *SBBI Valuation Edition 2005 Yearbook* 75-77; Richard A. Brealey
26 and Stewart C. Myers, *Principles of Corporation Finance* (7th ed. 2003) 156-157.

1 **Q. WHY DID YOU USE FORECASTED GROWTH RATES IN YOUR**
2 **MODELS?**

3 A. The DCF model requires estimates of growth that investors expect in the future.
4 Accordingly, I used analysts' forecasts of growth. Logically, in estimating future
5 growth, financial institutions and analysts have taken into account all relevant
6 historical information on a company as well as other more recent information.³ To
7 the extent that past results provide useful indications of future growth prospects,
8 analysts' forecasts would already incorporate that information. In addition, a
9 stock's current price reflects known historic information on that company,
10 including its past earnings history. Any further recognition of the past will double
11 count what has already occurred. Therefore, forward-looking growth rates should
12 be used.

13 **Q. WHY HAVE YOU NOT USED FORECASTS OF DIVIDEND GROWTH?**

14 A. The average annual forecast of dividend growth is very low. When forecasted
15 dividend growth is used in the DCF model, it produces a cost of equity below the
16 cost of debt.

17 **Q. HAVE YOU PREPARED CONSTANT GROWTH DCF MODELS USING**
18 **HISTORICAL DPS AND EPS GROWTH RATES?**

19 A. Yes. Exhibits 2 and 3, attached hereto, reflect constant growth DCF results using
20 five-year historical annual growth rates for DPS and EPS. The results are 5.3
21 percent and 5.7 percent, respectively. The current yield on a Moody's Baa
22 investment grade bond is 6.0 percent. Forecasted Moody's Baa investment grade
23 bonds for 2007-2009 is 7.3 percent.

24 **Q. YOU MENTIONED SUSTAINABLE GROWTH EARLIER. PLEASE**

25 ³ See David A. Gordon, Myron J. Gordon and Lawrence I. Gould, "Choice Among
26 Methods of Estimating Share Yield," *Journal of Portfolio Management* (Spring 1989) 50-
55.

1 **EXPLAIN WHAT SUSTAINABLE GROWTH IS?**

2 A. Sustainable growth is derived by combining the expected growth from future
3 retained earnings and expected future growth from sales of common stock. The
4 growth rate (g) becomes:

5 (5) $g = br + sv$

6 where b is the expected retention ratio; r is the expected return on common equity;
7 s is the funds raised from the sale of stock as a fraction of existing common equity;
8 and, v is fraction of funds raised from the sale of stock that accrues to
9 shareholders.⁴

10 **Q. HOW DID YOU ESTIMATE "br" GROWTH?**

11 A. I used projected rates of return, dividends per share, and earnings per share found
12 in *Value Line* to estimate "br" growth.

13 **Q. HOW DID YOU ESTIMATE "sv" GROWTH?**

14 A. I used *Value Line's* projections of new issues of common stock to estimate "s" and
15 reported books values and the spot price to estimate "v". All of the water utility
16 stocks used in my sample are currently selling at prices above book value and thus
17 have "sv" growth.

18 **Q. LET'S MOVE ON TO YOUR OTHER EQUITY COST ESTIMATION
19 METHOD, MR. BOURASSA. PLEASE EXPLAIN YOUR RISK PREMIUM
20 METHODOLOGY.**

21 A. Risk premium methods are based on the assumption that equity securities are
22 riskier than debt. Since equity securities are riskier, investors require a higher rate
23 of return. The risk premium between equity securities and debt can be directly
24 estimated by comparing authorized and actual returns on equity with the current
25 yields of investment grade bonds or other debt instruments:

26 ⁴ See Gordon Myron J., *The Cost of Capital to a Public Utility* (Michigan, 1974).

1 The risk premium method of determining the cost of equity,
2 sometimes referred to as the "stock-bond-yield spread
3 method" or the "risk positioning method," or again the "bond-
4 yield plus risk-premium" method, recognizes that common
5 equity capital is more risky than debt from an investor's
6 standpoint, and that investors require higher returns on stocks
7 than on bonds to compensate for the additional risk. The
8 general approach is relatively straightforward: First,
9 determine the historical spread between the return on debt and
10 the return on equity. Second, add this spread to the current
11 debt yield to derive an estimate of current equity return
12 requirements.

13 The risk premium approach to estimating the cost of equity
14 derives its usefulness from the simple fact that while equity
15 return requirements cannot be readily quantified at any given
16 time, the returns on bonds can be assessed precisely at every
17 instant in time. If the magnitude of the risk premium between
18 stocks and bonds is known, then this information can be used
19 to produce the cost of common equity. This can be
20 accomplished retrospectively using historical risk premiums or
21 prospectively using expected risk premiums.

22 Roger A. Morin, *Regulatory Finance: Utilities' Cost of Capital* (1994) 269. As I
23 have testified, there is no need to estimate betas or market risk premiums, as
24 required in implementing the CAPM. It is a simpler and less subjective approach.

25 **Q. CAN YOU EXPLAIN YOUR BOND-YIELD PLUS RISK PREMIUM**
26 **APPROACH?**

A. Yes. I have computed the average risk premium for the actual and authorized
returns from 1995 to 2004 (10 years) when compared to the 10-year Treasury rate
for the six water utilities in the sample group. I then add the average risk premium
to the forecasted interest rates for 10-year Treasuries for 2007-2008.

Q. WHY DO YOU USE PROJECTED INTEREST RATES FOR 2007-2008?

A. I have used this period because it is the period in which BMSC's rates will be in
effect.

Q. WHY NOT USE CURRENT RATES FOR TREASURY SECURITIES?

A. The goal is to determine the cost of capital for BMSC when new rates are in effect,

1 not the cost of capital 12 months before new rates are approved. Current interest
2 rates are sometimes higher and sometimes lower than rates during future periods.
3 However, interest rates have been close to 40 year lows in past few years, and are
4 expected to increase.

5 **Q. ARE RISK PREMIUM ESTIMATES OF THE COST OF EQUITY**
6 **CONSISTENT WITH OTHER CURRENT CAPITAL MARKET COSTS?**

7 A. Yes. The risk premium approach is founded on directly observable, market interest
8 rates. This assures that the premium estimates of the cost of equity begin with a
9 sound basis, are tied to current capital market costs.

10 **D. Details of Cost of Equity Estimates**

11 **Q. PLEASE DISCUSS YOUR ANALYSIS OF THE COST OF EQUITY FOR**
12 **BMSC.**

13 A. In the first part of my analysis, I applied two versions of the constant growth DCF
14 and a two-stage DCF models to the six water utilities in the sample group. The
15 DCF analyses appear on schedules D-4.9, D-4.10, and D-4.11. The DCF models
16 produce an indicated equity cost in the range of 9.1 percent to 12.0 percent.

17 In the second part of my analysis, I developed and reviewed cost of equity
18 estimates based on the bond-yield plus risk premium method. The risk premium
19 analysis based on actual and authorized returns on equity indicates an equity cost in
20 the range of 10.4 percent to 11.1 percent.

21 In the third part of my analysis, I compared the actual and authorized returns
22 reported in *AUS Utility Reports* to the results of my DCF and risk premium
23 methods. The range of actual returns is from 9.1 percent to 11.8 percent. The
24 range of authorized returns is from 9.9 percent to 12.7 percent.

25 Finally, I also considered *Value Line's* most current forecasts of the
26 composite equity return for the water utility industry. *Value Line's* forecasts a

1 composite return of 11% for 2005, 11% for 2006, and 11.5% for the 2008-10
2 period.

3 Based on the DCF and risk premium results, and with consideration for
4 current market, industry, and other factors, I believe a return on equity of 11.0
5 percent is appropriate. BMSC has a higher cost of equity than the water utility
6 sample group due to its small size, leverage and other characteristics. Thus, an
7 equity return of 11.0% is conservative for BMSC.

8 **Q. PLEASE DISCUSS YOUR CONSTANT GROWTH DCF MODELS.**

9 A. I computed the cost of equity using two constant growth models. The first, shown
10 on schedule D-4.9, uses analyst's forecasts of earning per share growth. The
11 average of the results is 10.6 percent.

12 The second constant growth DCF model, shown on schedule D-4.10, uses
13 my computations of sustainable growth ("br + sv"). To compute sustainable
14 growth I used analysts forecasts of the retention ratio and return of common equity
15 to estimate "br" growth. I also used analysts' forecast of the growth in the number
16 of common shares and the current market to book ratio to estimate "vs" growth.
17 The current market to book ratio is based on the spot price and the book value at
18 June 30, 2005. The average of the results is 11.2 percent.

19 **Q. PLEASE DISCUSS YOUR MULTISTAGE DCF MODEL.**

20 A. I use a two-stage growth DCF model. The average of the analysts' expected
21 growth is used for the near-term and GDP growth for the long-term. Short-term
22 growth is given a weight of .67. The average result of the two-stage DCF model,
23 shown on schedule D-4.11, is 10.2 percent.

24 **Q. PLEASE DISCUSS YOUR RISK PREMIUM ANALYSIS?**

25 A. The first risk premium analysis, shown on schedule D-4.12, computes the average
26 risk premium on the actual returns for the six water companies from 1995 to 2004

1 (10 years) when compared to the 10-year Treasury rates. The average risk
2 premium is then added to the forecasted interest rates for 10-year Treasuries for
3 2007-2008. The result of the first risk premium analysis is 10.4 percent.

4 The second risk premium analysis, shown on schedule D-4.13, computes the
5 average risk premium on the authorized returns for the six water companies from
6 1995 to 2004 (10 years) when compared to the 10-year Treasury rate. The average
7 risk premium is then added to the forecasted interest rates for 10-year Treasuries
8 for 2007-2008. The result of second risk premium analysis is 11.0 percent.

9 **Q. WHAT ARE THE ACTUAL AND AUTHORIZED RETURNS FOR THE**
10 **SAMPLE WATER UTILITIES?**

11 A. Schedule D-4-14 shows the actual and authorized returns for the six water utilities.
12 The average of the actual returns is 10.4 percent. The average of the authorized
13 returns is 10.5 percent.

14 **Q. PLEASE SUMMARIZE YOUR RESULTS.**

15 A. The following table summarizes the results of the models I have used, and provides
16 the comparable earnings data I used as I check on my estimates:

<u>DCF Analysis</u>	<u>Range</u>	<u>Midpoint</u>
Constant Growth (earnings growth)	9.1% - 12.0%	10.6%
Constant Growth (sustainable growth)	9.9% - 11.7%	10.8%
Two-Stage Growth Model	9.3% - 10.9%	10.1%
<u>Risk Premium Analysis</u>		
Actual Returns	10.2% - 10.4%	10.3%
Authorized Returns	11.0% - 11.4%	11.3%
<u>Comparable Earnings</u>		
Actual Returns	9.1% - 11.8%	10.5%
Authorized Returns	9.9% - 12.7%	11.3%

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Value Line Industry Composite (2005)	11.0%
Value Line Industry Composite (2006)	11.0%
Value Line Industry Composite (2008)	11.5%

At 11.0 percent, my recommended cost of equity is near the upper end of the range of estimates produced by the DCF and risk premium models, but nevertheless within the ranges of both sets of estimates. My recommendation represents a reasonable balance between the economic forecasts of higher interest rates during the period in which rates will be in effect, the reduced equity costs obtained from low dividend yields using the DCF model, and my judgment about BMSC's additional risks not captured by the market models, including the risk of rate regulation and the level of debt for BMSC.

VII. RATE DESIGN (H SCHEDULES).

Q. WHAT ARE THE COMPANY'S PRESENT RATES?

A. The Company's present rates are:

Residential Charge:	\$38.00
Commercial – Std. Rate (Per gallon) ⁵ :	\$0.15236
Commercial – Special Rate (Per gallon) ⁶ :	
B-H Enterprises (7518 Elbow Bend West)	\$0.11685
B-H Enterprises (7518 Elbow Bend East)	\$0.11685
Barb's Pet Grooming	\$0.11685
Boulders Resort	\$0.118427

⁵ Commercial wastewater flows are based on the average daily flows set forth in Engineering Bulletin No. 12, Table 1, published by the Arizona Department of Environmental Quality (June 1989).

⁶ Wastewater flows are based on Engineering Bulletin No. 12, Table 1. A one-bedroom dwelling is assumed to generate 200 gallons per day, each additional bedroom is assumed to generate an additional 100 gallons per day.

1	Carefree Dental	\$0.11685
2	Ridgecrest Realty	\$0.11818
3	Desert Forest	\$0.13609
4	Desert Hills Pharmacy	\$0.14206
5	El Pedegral	\$0.11685
6	Lemon Tree	\$0.1440
7	Body Shop	\$0.14544
8	Spanish Village	\$0.11685
9	Boulders Club	\$0.11685
10	Anthony Vuitaggio	\$0.12987

11 In addition, the price for reclaimed (non-potable) water is \$122.00 per acre-foot.

12 **Q. WHAT ARE THE PROPOSED RATES?**

13 **A.** The proposed rates are:

14	Residential Charge:	\$43.19
15	Commercial – Std. Rate (Per gallon) ⁷ :	\$0.17316
16	Commercial – Special Rate (Per gallon) ⁸ :	
17	B-H Enterprises (7518 Elbow Bend West)	\$0.13280
18	B-H Enterprises (7518 Elbow Bend East)	\$0.13280
19	Barb's Pet Grooming	\$0.13280
20	Boulders Resort	\$0.13459
21	Carefree Dental	\$0.13280
22	Ridgecrest Realty	\$0.13431

23 ⁷ Commercial wastewater flows are based on the average daily flows set forth in
 24 Engineering Bulletin No. 12, Table 1, published by the Arizona Department of
 Environmental Quality (June 1989).

25 ⁸ Wastewater flows are based on Engineering Bulletin No. 12, Table 1. A one-bedroom
 26 dwelling is assumed to generate 200 gallons per day, each additional bedroom is assumed
 to generate an additional 100 gallons per day.

1	Desert Forest	\$0.15467
2	Desert Hills Pharmacy	\$0.16145
3	El Pedegral	\$0.13280
4	Lemon Tree	\$0.12956
5	Body Shop	\$0.16529
6	Spanish Village	\$0.13280
7	Boulders Club	\$0.13280
8	Anthony Vuitaggio	\$0.14760

9 In addition, the price for reclaimed (non-potable) water is \$138.65 per acre-foot.

10 **Q. ARE THERE ANY PROPOSED CHANGES TO THE COMPANY'S**
 11 **MISCELLANEOUS SERVICE CHARGES?**

12 A. No.

13 **Q. DOES THAT CONCLUDE YOUR TESTIMONY?**

14 A. Yes.

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BOURASSA EXHIBITS

EXHIBIT

1

Exhibit 1
Witness: Bourassa

Black Mountain Sewer Company

Discounted Cash Flow Analysis (Water)
Market Price

Line No.	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)
	Next Year's Div	2006 Div	Annual Change to 2006	Recent Price	5 Yr. Historical Avg. Annual Price Growth	Year 5 Price	Recent Price	Year 1 Div	Year 2 Div	Year 3 Div	Year 4 Div	Year 5 Div + Price	Implied ROE = Internal Rate of Return (Cols 7-12)	Implied ROE = Internal Rate of Return (Cols 7-12)
1.	American States	\$ 0.90	\$ 0.91	\$ 0.01	\$ 31.07	\$ 39.56	\$ (31.07)	\$ 0.90	\$ 0.91	\$ 0.92	\$ 0.93	\$ 40.49	7.6%	7.6%
2.	Aqua America	0.52	0.55	0.03	30.78	67.31	(30.78)	0.52	0.55	0.58	0.61	67.92	18.3%	18.3%
3.	California Water	1.14	1.15	0.01	40.00	60.97	(40.00)	1.14	1.15	1.16	1.17	62.14	11.3%	11.3%
4.	Connecticut Water	0.85	0.86	0.01	26.92	36.41	(26.92)	0.85	0.86	0.87	0.88	37.29	9.1%	9.1%
5.	Middlesex	0.67	0.68	0.01	21.77	29.91	(21.77)	0.67	0.68	0.69	0.70	30.61	9.4%	9.4%
6.	SJW Corp.	1.07	1.12	0.05	53.75	54.22	(53.75)	1.07	1.12	1.17	1.22	55.44	2.3%	N/A*
13														
14														
15	GROUP AVERAGE												9.7%	11.1%
16	GROUP MEDIAN												9.2%	9.4%

* Excluded. Results lower than cost of debt.

Sources:
Value Line Investment Survey Dated July 29, 2005
Zacks Investment Research

EXHIBIT

2

Exhibit 2
Witness: Bourassa

Black Mountain Sewer Company
Discounted Cash Flow Analysis (Water)
Constant Growth DCF Model - Historical
Using 5 Year Historical Dividend Growth

Line No.	(1)	(2)	(3)	(4)	(5)	
	Spot Price (Po)	Next Year's Div (D1)	Dividend Yield	Historical Div. Growth	Indicated Equity Cost k=Div Yld + G (Cols 1+4)	
1.	American States	31.07	0.90	2.90%	0.93%	3.8%
2.	Aqua America	30.78	0.52	1.69%	6.36%	8.1%
3.	California Water	40.00	1.14	2.85%	0.73%	3.6%
4.	Connecticut Water	26.92	0.85	3.16%	1.24%	4.4%
5.	Middlesex	21.77	0.67	3.08%	1.93%	5.0%
6.	SJW Corp.	53.75	1.07	1.99%	4.99%	7.0%
7.						
8.						
9.						
10.						
11.						
12.						
13.						
14.						
15.	GROUP AVERAGE					5.3%
16.	GROUP MEDIAN					4.7%
17.						
18.	Current Baa interest rate					6.0%
19.						
20.	Blue Chip Forecast Baa Corporate Bond Interest Rate 2007-2008 Top 10					8.7%
21.	Blue Chip Forecast Baa Corporate Bond Interest Rate 2007-2008 Bottom 10					6.2%
22.	Blue Chip Forecast Baa Corporate Bond Interest Rate 2007-2008 Average					7.3%
23.						

Sources:

- Value Line data report on July 29, 2005
- Zacks Investment Research data for July 22, 2005
- Federal Reserve for July 22, 2005
- Blue Chip Financial Forecast June 2005

EXHIBIT

3

Black Mountain Sewer Company
Discounted Cash Flow Analysis (Water)
Constant Growth DCF Model - Historical
Using 5 Year Historical EPS Growth

Exhibit 3
 Witness: Bourassa

Line No.	(1)	(2)	(3)	(4)	(5)	
	Spot Price (Po)	Next Year's Div (D1)	Dividend Yield	Historical Div. Growth	Indicated Equity Cost k=Div Yld + G (Cols. 1+4)	
1.	American States	31.07	0.90	2.90%	1.02%	3.9%
2.	Aqua America	30.78	0.52	1.69%	8.73%	10.4%
3.	California Water	40.00	1.14	2.85%	1.56%	4.4%
4.	Connecticut Water	26.92	0.85	3.16%	2.43%	5.6%
5.	Middlesex	21.77	0.67	3.08%	2.07%	5.1%
6.	SJW Corp.	53.75	1.07	1.99%	2.55%	4.5%
13						
14						
15	GROUP AVERAGE					5.7%
16	GROUP MEDIAN					4.8%
17						
18	Current Baa interest rate					6.0%
19						
20	Blue Chip Forecast Baa Corporate Bond Interest Rate 2007-2008 Top 10					8.7%
21	Blue Chip Forecast Baa Corporate Bond Interest Rate 2007-2008 Bottom 10					6.2%
22	Blue Chip Forecast Baa Corporate Bond Interest Rate 2007-2008 Average					7.3%
23						
24						
25	Sources:					
26	Value Line data report on July 29, 2005					
27	Zacks Investment Research data for July 22, 2005					
28	Federal Reserve for July 22, 2005					
29	Blue Chip Financial Forecast June 2005					



BOURASSA SCHEDULES

A
SCHEDULES

Black Mountain Sewer Company
 Test Year Ended December 31, 2004
 Computation of Increase in Gross Revenue
 Requirements As Adjusted

Exhibit
 Schedule A-1
 Page 1
 Witness: Bourassa

Line
No.

1	Fair Value Rate Base	\$	887,449
2			
3	Adjusted Operating Income		(14,233)
4			
5	Current Rate of Return		-1.60%
6			
7	Required Operating Income	\$	97,619
8			
9	Required Rate of Return on Fair Value Rate Base		11.00%
10			
11	Operating Income Deficiency	\$	111,852
12			
13	Gross Revenue Conversion Factor		1.4598
14			
15	Increase in Gross Revenue		
16	Requirement	\$	163,279
17			

18 Customer	Present	Proposed	Dollar	Percent
19 Classification	<u>Rates</u>	<u>Rates</u>	<u>Increase</u>	<u>Increase</u>
20 <u>(Residential Commercial, Irrigation)</u>				
21				
22 Residential	\$ 768,816	\$ 873,820	\$ 105,004	13.66%
23 Commercial (Standard Rate)	312,725	355,418	42,693	13.65%
24 Commercial (Special Rate)	81,967	93,155	11,188	13.65%
25 Effluent Sales	14,498	16,477	1,979	13.65%
26				
27 Annualization	17,328	19,695	2,367	13.66%
28			-	0.00%
29 Subtotal	\$ 1,195,334	\$ 1,358,565	\$ 163,231	13.66%
30				
31 Other Wastewater Revenues	16,472	16,472	-	0.00%
32			-	0.00%
33			-	0.00%
34 Total of Water Revenues (a)	\$ 1,211,806	\$ 1,375,037	\$ 163,231	13.47%

41 SUPPORTING SCHEDULES:

- 42 B-1
- 43 C-1
- 44 C-3
- 45 H-1

46

Black Mountain Sewer Company
 Test Year Ended December 31, 2004
 Summary of Results of Operations

Exhibit
 Schedule A-2
 Page 1
 Witness: Bourassa

Line No.	Description	Prior Years Ended		Test Year		Projected Year	
		12/31/2002	12/31/2003	Actual 12/31/2004	Adjusted 12/31/2004	Present Rates 12/31/2005	Proposed Rates 12/31/2005
1	Gross Revenues	\$ 1,136,926	\$ 1,144,038	\$ 1,190,412	\$ 1,207,740	\$ 1,207,740	\$ 1,371,019
2							
3	Revenue Deductions and	857,715	928,518	930,102	1,221,973	1,221,973	1,273,399
4	Operating Expenses						
5							
6	Operating Income	\$ 279,211	\$ 215,520	\$ 260,310	\$ (14,233)	\$ (14,233)	\$ 97,619
7							
8	Other Income and	2,770	24,000	24,000	-	-	-
9	Deductions						
10							
11	Interest Expense	(127,786)	(122,360)	(116,401)	-	-	-
12							
13	Net Income	\$ 154,195	\$ 117,160	\$ 167,909	\$ (14,233)	\$ (14,233)	\$ 97,619
14							
15	Earned Per Average						
16	Common Share	0.33	0.25	0.36	(0.03)	(0.03)	0.21
17							
18	Dividends Per						
19	Common Share	0.22	-	-	-	-	-
20							
21	Payout Ratio	0.67	-	-	-	-	-
22							
23	Return on Average						
24	Invested Capital	0.58%	2.11%	2.75%	-0.24%	-0.25%	1.70%
25							
26	Return on Year End						
27	Capital	2.85%	2.05%	2.58%	-0.24%	-0.24%	1.68%
28							
29	Return on Average						
30	Common Equity	19.46%	11.15%	12.53%	-1.14%	-1.00%	6.63%
31							
32	Return on Year End						
33	Common Equity	18.26%	9.32%	11.79%	-1.15%	-1.01%	6.42%
34							
35	Times Bond Interest Earned						
36	Before Income Taxes	3.01	2.66	2.24	(0.18)	(0.18)	1.25
37							
38	Times Total Interest and						
39	Preferred Dividends Earned						
40	After Income Taxes	2.21	1.96	2.44	2.51	2.51	0.86
41							
42							
43	<u>SUPPORTING SCHEDULES</u>						
44	C-1						
45	E-2						
46	F-1						

Black Mountain Sewer Company
 Test Year Ended December 31, 2004
 Summary of Capital Structure

Exhibit
 Schedule A-3
 Page 1
 Witness: Bourassa

Line No.	Description:	Prior Years Ended		Test Year	Projected Year
		<u>12/31/2002</u>	<u>12/31/2003</u>	<u>12/31/2004</u>	<u>12/31/2005</u>
1					
2					
3	Long-Term Debt	1,329,161	1,258,423	1,184,733	1,132,046
4					
5	Total Debt	\$ 1,329,161	\$ 1,258,423	\$ 1,184,733	\$ 1,132,046
6					
7					
8	Preferred Stock	-	-	-	-
9					
10	Common Equity (1)(2)	844,290	1,256,627	1,423,568	1,521,187
11					
12					
13	Total Capital & Debt	\$ 2,173,451	\$ 2,515,050	\$ 2,608,301	\$ 2,653,233
14					
15					
16	Capitalization Ratios:				
17					
18	Long-Term Debt	61.15%	50.04%	45.42%	42.67%
19					
20	Total Debt	61.15%	50.04%	45.42%	42.67%
21					
22					
23	Preferred Stock	-	-	-	-
24					
25	Common Equity	38.85%	49.96%	54.58%	57.33%
26					
27					
28	Total Capital	100.00%	100.00%	100.00%	100.00%
29					
30					
31	Weighted Cost of				
32	Senior Capital	9.40%	9.40%	9.40%	9.40%
33					
34					
35					
36					
37					
38					
39	<u>SUPPORTING SCHEDULES:</u>				
40	E-1				
41	D-1				

Black Mountain Sewer Company
Test Year Ended December 31, 2004
Construction Expenditures
and Gross Utility Plant in Service

Exhibit
Schedule A-4
Page 1
Witness: Bourassa

Line No.		<u>Construction Expenditures</u>	<u>Net Plant Placed in Service</u>	<u>Gross Utility Plant in Service</u>
1				
2	Prior Year Ended 12/31/2002	680,816	680,814	6,570,206
3				
4	Prior Year Ended 12/31/2003	857,924	857,924	7,428,130
5				
6	Test Year Ended 12/31/2004	1,046,123	942,318	8,370,448
7				
8	Projected Year Ended 12/31/2005	170,000	170,000	8,540,448
9				
10				
11				
12				
13	<u>SUPPORTING SCHEDULES:</u>			
14	B-2			
15	E-5			
16	F-3			
17				
18				

Black Mountain Sewer Company
 Test Year Ended December 31, 2004
 Summary Statements of Cash Flows

Exhibit
 Schedule A-5
 Page 1
 Witness: Bourassa

Line No.	Prior Year Ended 12/31/2002	Prior Year Ended 12/31/2003	Test Year Ended 12/31/2004	Projected Year Present Rates 12/31/2005	Projected Year Proposed Rates 12/31/2005
5	Cash Flows from Operating Activities				
6	\$ 206,760	\$ 114,989	\$ 168,841	\$ (14,233)	\$ 97,619
7	Adjustments to reconcile net income to net cash provided by operating activities:				
9	47,752	32,280	67,485	126,749	126,749
10	-	-	-	-	-
11	-	-	-	-	-
12	Changes in Certain Assets and Liabilities:				
13	(2,172)	(2,377)	12,049	-	-
14	-	-	-	-	-
15	-	-	-	-	-
16	7,758	(9,468)	1,123	-	-
17	-	-	-	-	-
18	(3,682)	27,135	(90,311)	-	-
19	(59,008)	(31,140)	(67,243)	-	-
20	5,000	(8,600)	(694)	-	-
21	88,584	1,584	(5,770)	-	-
22	17,666	52,039	(5,056)	-	-
23					
24	\$ 308,658	\$ 176,442	\$ 80,424	\$ 112,517	\$ 224,369
25	Cash Flow From Investing Activities:				
26	(680,816)	(857,924)	(1,046,123)	(170,000)	(170,000)
27	-	-	-	-	-
28	-	-	-	-	-
29	\$ (680,816)	\$ (857,924)	\$ (1,046,123)	\$ (170,000)	\$ (170,000)
30	Cash Flow From Financing Activities				
31	-	-	-	-	-
32	-	-	-	-	-
33	92,140	195,761	1,069,716	-	-
34	-	(24,304)	-	-	-
35	-	-	-	(52,687)	(52,687)
36	(103,099)	-	(1,900)	-	-
37	-	-	-	-	-
38	-	297,348	-	-	-
39	\$ (10,959)	\$ 468,805	\$ 1,067,816	\$ (52,687)	\$ (52,687)
40	(383,117)	(212,677)	102,117	(110,170)	1,682
41	1,018,656	635,539	422,862	524,979	524,979
42	\$ 635,539	\$ 422,862	\$ 524,979	\$ 414,809	\$ 526,661
43	<u>SUPPORTING SCHEDULES:</u>				
44	E-3				
45	F-2				
46					

B
SCHEDULES

Black Mountain Sewer Company
 Test Year Ended December 31, 2004
 Summary of Rate Base

Exhibit
 Schedule B-1
 Page 1
 Witness: Bourassa

Line No.		<u>Original Cost</u> <u>Rate base</u>	<u>Fair Value</u> <u>Rate Base</u>
1			
2	Gross Utility Plant in Service	\$ 8,464,745	\$ 8,464,745
3	Less: Accumulated Depreciation	<u>4,366,379</u>	<u>4,366,379</u>
4			
5	Net Utility Plant in Service	\$ 4,098,366	\$ 4,098,366
6			
7	<u>Less:</u>		
8	Advances in Aid of		
9	Construction	1,315,900	1,315,900
10	Contributions in Aid of		
11	Construction	5,346,615	5,346,615
12	Accumulated Amortization of CIAC	(3,308,578)	(3,308,578)
13			
14	Customer Meter Deposits	(3,000)	(3,000)
15	Deferred Income Taxes & Credits	-	-
16	Deferred Assets	-	-
17			
18			
19	<u>Plus:</u>		
20	Unamortized Finance		
21	Charges	-	-
22	Prepays	9,512	9,512
23	Deferred Assets	-	-
24	Allowance for Working Capital	130,508	130,508
25			
26			
27	Total Rate Base	<u>\$ 887,449</u>	<u>\$ 887,449</u>
28			
29			
30			
31	<u>SUPPORTING SCHEDULES:</u>		
32	B-2		
33	B-3		
34	B-5		
35	E-1		
36			

Black Mountain Sewer Company
 Test Year Ended December 31, 2004
 Original Cost Rate Base Proforma Adjustments

Exhibit
 Schedule B-2
 Page 1
 Witness: Bourassa

Line No.		Actual at End of <u>Test Year</u>	Proforma <u>Label</u>	Adjustments <u>Amount</u>	Adjusted at end of <u>Test Year</u>
1	Gross Utility				
2	Plant in Service	\$ 8,370,448	1	94,297	\$ 8,464,745
3					
4	Less:				
5	Accumulated				
6	Depreciation	4,441,760	2	(75,381)	4,366,379
7					
8					
9	Net Utility Plant				
10	in Service	\$ 3,928,688			\$ 4,098,366
11					
12	Less:				
13	Advances in Aid of				
14	Construction	1,315,900			1,315,900
15					
16	Contributions in Aid of				
17	Construction (CIAC)	5,800,321	3a	(453,706)	5,346,615
18					
19					
20	Accumulated Amortization of CIAC	(3,486,218)	3b	177,640	(3,308,578)
21					
22					
23	Customer Meter Deposits	(3,000)			(3,000)
24	Deferred Income Taxes	-			-
25	Investment Tax Credits	-			-
26		-			-
27					
28	Plus:				
29	Unamortized Finance				
30	Charges	-			-
31	Prepays	9,512			9,512
32	Deferred Assets	-			-
33	Allowance for Working Capital			130,508	130,508
34					
35	Total	<u>\$ 311,197</u>			<u>\$ 887,449</u>
36					
37					
38					

SUPPORTING SCHEDULES:

B-2, pages 1-7

E-1

RECAP SCHEDULES:

B-1

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Black Mountain Sewer Company
Test Year Ended December 31, 2004
Original Cost Rate Base Proforma Adjustments
Adjustment 1

Exhibit
Schedule B-2
Page 2
Witness: Bourassa

Line

No.

1	<u>Post Test Year Plant</u>		
2			
3	360 Collection Sewers Gravity	\$	24,706
4	389 Other Plant and Misc Equipment		69,590
5			
6			
7	Total	\$	<u>94,297</u>
8			
9	Increase (Decrease) to Plant-in-service	\$	<u>94,297</u>
10			
11			
12			
13			
14			
15			
16			
17			
18			
19			
20			

Black Mountain Sewer Company
Test Year Ended December 31, 2004
Original Cost Rate Base Proforma Adjustments
Adjustment 2

Exhibit
Schedule B-2
Page 3
Witness: Bourassa

Line
No.

1	<u>Accumulated Depreciation Adjustment</u>	
2		
3	Computed Balance	\$ 4,366,379
4	Balance per Company Schedule E-1	<u>4,441,760</u>
5	Difference	<u>\$ (75,381)</u>
6		
7		
8		
9		
10		
11	Increase (Decrease) to Accumulated Depreciation	<u>\$ (75,381)</u>
12		
13		
14		
15	<u>SUPPORTING SCHEDULES</u>	
16	B-2, pages 3a-3q	
17		
18		
19		
20		

Black Mountain Sewer Company
Plant Additions and Retirements

Exhibit
 Schedule B-2
 Page 3a
 Witness: Bourassa

Account No.	Description	Deprec. Rate Thru Jun-94	Deprec. Rate After Jun-94	Staff Plant At 6/30/1994	Allocated Staff Jun-94 Accum. Depr.	1994 Plant Additions	1994 Adjusted Plant Additions	1994 Plant Retirements	1994 Plant Balance	Jun-Dec 1994 Depr.	
											(a)
351	Organization	0.00%	0.00%	-	-	-	-	-	-	-	
352	Franchises	0.00%	0.00%	-	-	-	-	-	-	-	
353	Land and Land Rights	0.00%	0.00%	7,854	-	-	-	-	7,854	-	
354	Structures and Improvements	5.00%	5.00%	979,430	350,623	-	-	-	979,430	24,486	
355	Power Generation Equipment	5.00%	5.00%	-	-	-	-	-	-	-	
360	Collection Sewers - Force	5.00%	5.00%	262,728	94,053	-	-	-	262,728	6,568	
361	Collection Sewers - Gravity	5.00%	5.00%	2,781,223	995,640	-	-	-	2,781,223	69,531	
362	Special Collecting Structures	5.00%	5.00%	-	-	-	-	-	-	-	
363	Services to Customers	5.00%	5.00%	143,379	51,328	-	-	-	143,379	3,584	
364	Flow Measuring Devices	5.00%	5.00%	23,168	8,294	-	-	-	23,168	579	
365	Flow Measuring Installations	5.00%	5.00%	-	-	-	-	-	-	-	
370	Receiving Wells	5.00%	5.00%	-	-	-	-	-	-	-	
371	Effluent Pumping Equipment	5.00%	5.00%	259,564	92,920	-	-	-	259,564	6,489	
380	Treatment and Disposal Equipment	5.00%	5.00%	-	-	-	-	-	-	-	
381	Plant Sewers	5.00%	5.00%	81,297	29,103	-	-	-	81,297	2,032	
382	Outfall Sewer Lines	5.00%	5.00%	-	-	-	-	-	-	-	
389	Other Plant and Misc. Equipment	5.00%	5.00%	26,283	9,409	-	-	-	26,283	657	
390	Office Furniture and Equipment	5.00%	5.00%	-	-	-	-	-	-	-	
391	Transportation Equipment	5.00%	5.00%	-	-	-	-	-	-	-	
393	Tools, Shop and Garage Equipment	5.00%	5.00%	-	-	-	-	-	-	-	
394	Laboratory Equipment	5.00%	5.00%	2,066	740	-	-	-	2,066	52	
395	Power Operated Equipment	5.00%	5.00%	-	-	-	-	-	-	-	
398	Other Tangible Plant	5.00%	5.00%	-	-	-	-	-	-	-	
Plant Held for Future Use											
TOTAL WATER PLANT											
					1,632,110	-	-	-	4,566,992	-	113,978

Black Mountain Sewer Company
Plant Additions and Retirements

Exhibit
 Schedule B-2
 Page 3b
 Witness: Bourassa

Account No.	Description	1995 Plant Additions	1995 Plant Adjustments	1995 Adjusted Plant Additions	1995 Plant Retirements	1995 Plant Balance	1995 Deprec.
351	Organization	-	-	-	-	-	-
352	Franchises	-	-	-	-	-	-
353	Land and Land Rights	-	-	-	7,854	7,854	-
354	Structures and Improvements	-	-	-	979,430	979,430	48,972
355	Power Generation Equipment	-	-	-	-	-	-
360	Collection Sewers - Force	-	-	-	262,728	262,728	13,136
361	Collection Sewers - Gravity	-	-	-	2,781,223	2,781,223	139,061
362	Special Collecting Structures	-	-	-	-	-	-
363	Services to Customers	-	-	-	143,379	143,379	7,169
364	Flow Measuring Devices	-	-	-	23,168	23,168	1,158
365	Flow Measuring Installations	-	-	-	-	-	-
370	Receiving Wells	-	-	-	-	-	-
371	Effluent Pumping Equipment	-	-	-	-	-	-
380	Treatment and Disposal Equipment	-	-	-	259,564	259,564	12,978
381	Plant Sewers	-	-	-	81,297	81,297	4,065
382	Outfall Sewer Lines	-	-	-	-	-	-
389	Other Plant and Misc. Equipment	-	-	-	26,283	26,283	1,314
390	Office Furniture and Equipment	-	-	-	-	-	-
391	Transportation Equipment	-	-	-	-	-	-
393	Tools, Shop and Garage Equipment	-	-	-	-	-	-
394	Laboratory Equipment	-	-	-	2,066	2,066	103
395	Power Operated Equipment	-	-	-	-	-	-
398	Other Tangible Plant	-	-	-	-	-	-
Plant Held for Future Use		-	-	-	-	-	-
TOTAL WATER PLANT		-	-	-	4,566,992	4,566,992	227,957

Black Mountain Sewer Company
Plant Additions and Retirements

Exhibit
 Schedule B-2
 Page 3c
 Witness: Bourassa

Account No.	Description	1996 Plant Additions	1996 Plant Adjustments	1996 Adjusted Plant Additions	1996 Plant Retirements	1996 Plant Balance	1996 Deprec.
351	Organization	-	-	-	-	-	-
352	Franchises	-	-	-	-	-	-
353	Land and Land Rights	-	-	-	-	7,854	-
354	Structures and Improvements	-	-	-	-	979,430	48,972
355	Power Generation Equipment	-	-	-	-	-	-
360	Collection Sewers - Force	-	-	-	-	262,728	13,136
361	Collection Sewers - Gravity	-	-	-	-	2,781,223	139,061
362	Special Collecting Structures	-	-	-	-	-	-
363	Services to Customers	-	-	-	-	143,379	7,169
364	Flow Measuring Devices	-	-	-	-	23,168	1,158
365	Flow Measuring Installations	-	-	-	-	-	-
370	Receiving Wells	-	-	-	-	-	-
371	Effluent Pumping Equipment	-	-	-	-	259,564	12,978
380	Treatment and Disposal Equipment	-	-	-	-	-	-
381	Plant Sewers	-	-	-	-	81,297	4,065
382	Outfall Sewer Lines	-	-	-	-	-	-
389	Other Plant and Misc. Equipment	-	-	-	-	26,283	1,314
390	Office Furniture and Equipment	-	-	-	-	-	-
391	Transportation Equipment	-	-	-	-	-	-
393	Tools, Shop and Garage Equipment	-	-	-	-	-	-
394	Laboratory Equipment	-	-	-	-	-	-
395	Power Operated Equipment	-	-	-	-	2,066	103
398	Other Tangible Plant	-	-	-	-	-	-

Plant Held for Future Use
 TOTAL WATER PLANT 4,566,992 227,957

Black Mountain Sewer Company
Plant Additions and Retirements

Exhibit
 Schedule B-2
 Page 3d
 Witness: Bourassa

Account No.	Description	1997 Plant Additions	1997 Plant Adjustments	1997 Adjusted Plant Additions	1997 Plant Retirements	1997 Plant Balance	1997 Deprec.
351	Organization	-	-	-	-	-	-
352	Franchises	-	-	-	-	-	-
353	Land and Land Rights	-	-	-	7,854	-	-
354	Structures and Improvements	23,420	-	23,420	-	1,002,850	49,557
355	Power Generation Equipment	-	-	-	-	-	-
360	Collection Sewers - Force	650	-	650	-	263,378	13,153
361	Collection Sewers - Gravity	24,753	(942)	23,811	-	2,805,034	139,656
362	Special Collecting Structures	-	-	-	-	-	-
363	Services to Customers	-	-	-	-	143,379	7,169
364	Flow Measuring Devices	-	-	-	-	23,168	1,158
365	Flow Measuring Installations	-	-	-	-	-	-
370	Receiving Wells	201,187	-	201,187	-	201,187	5,030
371	Effluent Pumping Equipment	-	-	-	-	259,564	12,978
380	Treatment and Disposal Equipment	-	-	-	-	-	-
381	Plant Sewers	-	-	-	-	81,297	4,065
382	Outfall Sewer Lines	-	-	-	-	-	-
389	Other Plant and Misc. Equipment	3,240	-	3,240	-	29,523	1,395
390	Office Furniture and Equipment	-	-	-	-	-	-
391	Transportation Equipment	-	-	-	-	-	-
393	Tools, Shop and Garage Equipment	-	-	-	-	-	-
394	Laboratory Equipment	-	-	-	-	2,066	103
395	Power Operated Equipment	-	-	-	-	-	-
398	Other Tangible Plant	-	-	-	-	-	-
Plant Held for Future Use		-	-	-	-	-	-
TOTAL WATER PLANT		253,250	(942)	252,308	-	4,819,300	234,265

Black Mountain Sewer Company
Plant Additions and Retirements

Exhibit
 Schedule B-2
 Page 3e
 Witness: Bourassa

Account No.	Description	1998 Plant Additions	1998 Plant Adjustments	1998 Adjusted Plant Additions	1998 Plant Retirements	1998 Plant Balance	1998 Deprec.
351	Organization	-	-	-	-	-	-
352	Franchises	-	-	-	-	7,854	-
353	Land and Land Rights	-	-	-	-	1,008,362	50,280
354	Structures and Improvements	5,512	-	5,512	-	-	-
355	Power Generation Equipment	-	-	-	-	263,378	13,169
360	Collection Sewers - Force	-	-	-	-	2,805,034	140,252
361	Collection Sewers - Gravity	-	-	-	-	-	-
362	Special Collecting Structures	-	-	-	-	143,379	7,169
363	Services to Customers	-	-	-	-	23,168	1,158
364	Flow Measuring Devices	-	-	-	-	-	-
365	Flow Measuring Installations	-	-	-	-	-	-
370	Receiving Wells	128,296	-	128,296	-	329,483	13,267
371	Effluent Pumping Equipment	2,133	-	2,133	-	261,697	13,032
380	Treatment and Disposal Equipment	-	-	-	-	-	-
381	Plant Sewers	-	-	-	-	81,297	4,065
382	Outfall Sewer Lines	-	-	-	-	-	-
389	Other Plant and Misc. Equipment	-	-	-	-	29,523	1,476
390	Office Furniture and Equipment	-	-	-	-	-	-
391	Transportation Equipment	-	-	-	-	-	-
393	Tools, Shop and Garage Equipment	-	-	-	-	-	-
394	Laboratory Equipment	-	-	-	-	2,066	103
395	Power Operated Equipment	-	-	-	-	-	-
398	Other Tangible Plant	-	-	-	-	-	-
Plant Held for Future Use		-	-	-	-	-	-
TOTAL WATER PLANT		135,941	-	135,941	-	4,955,241	243,971

Black Mountain Sewer Company
Plant Additions and Retirements

Exhibit
 Schedule B-2
 Page 3f
 Witness: Bourassa

Account No.	Description	1999 Plant Additions	1999 Plant Adjustments	1999 Adjusted Plant Additions	1999 Plant Retirements	1999 Plant Balance	1999 Deprec.
351	Organization	-	-	-	-	-	-
352	Franchises	-	-	-	-	7,854	-
353	Land and Land Rights	-	-	-	-	1,008,362	50,418
354	Structures and Improvements	-	-	-	-	-	-
355	Power Generation Equipment	23,182	-	23,182	-	286,560	13,748
360	Collection Sewers - Force	5,081	-	5,081	-	2,810,115	140,379
361	Collection Sewers - Gravity	-	-	-	-	-	-
362	Special Collecting Structures	-	-	-	-	-	-
363	Services to Customers	4,737	-	4,737	-	143,379	7,169
364	Flow Measuring Devices	-	-	-	-	27,905	1,277
365	Flow Measuring Installations	-	-	-	-	-	-
370	Receiving Wells	121,889	-	121,889	-	451,372	19,521
371	Effluent Pumping Equipment	1,268	-	1,268	-	262,965	13,117
380	Treatment and Disposal Equipment	-	-	-	-	-	-
381	Plant Sewers	-	-	-	-	81,297	4,065
382	Outfall Sewer Lines	-	-	-	-	-	-
389	Other Plant and Misc. Equipment	-	-	-	-	29,523	1,476
390	Office Furniture and Equipment	-	-	-	-	-	-
391	Transportation Equipment	-	-	-	-	-	-
393	Tools, Shop and Garage Equipment	-	-	-	-	-	-
394	Laboratory Equipment	2,200	-	2,200	-	4,266	158
395	Power Operated Equipment	-	-	-	-	-	-
398	Other Tangible Plant	-	-	-	-	-	-
Plant Held for Future Use		-	-	-	-	-	-
TOTAL WATER PLANT		158,357	-	158,357	-	5,113,598	251,328

Black Mountain Sewer Company
Plant Additions and Retirements

Exhibit
 Schedule B-2
 Page 3g
 Witness: Bourassa

Account No.	Description	2000 Plant Additions	2000 Plant Adjustments	2000 Adjusted Plant Additions	2000 Plant Retirements	2000 Plant Balance	2000 Deprec.
351	Organization	-	-	-	-	-	-
352	Franchises	-	-	-	-	7,854	-
353	Land and Land Rights	-	-	-	(5,511)	1,002,851	50,280
354	Structures and Improvements	-	-	-	-	-	-
355	Power Generation Equipment	-	-	-	(69,985)	216,575	12,578
360	Collection Sewers - Force	-	-	-	-	2,811,315	140,536
361	Collection Sewers - Gravity	1,200	-	1,200	-	-	-
362	Special Collecting Structures	-	-	-	-	143,379	7,169
363	Services to Customers	-	-	-	-	30,709	1,465
364	Flow Measuring Devices	2,804	-	2,804	-	-	-
365	Flow Measuring Installations	-	-	-	-	637,942	27,233
370	Receiving Wells	186,570	-	186,570	-	269,781	13,319
371	Effluent Pumping Equipment	6,816	-	6,816	-	-	-
380	Treatment and Disposal Equipment	-	-	-	-	81,297	4,065
381	Plant Sewers	-	-	-	-	-	-
382	Outfall Sewer Lines	-	-	-	-	-	-
389	Other Plant and Misc. Equipment	10,034	-	10,034	-	39,557	1,727
390	Office Furniture and Equipment	1	-	1	-	1	0
391	Transportation Equipment	-	-	-	-	-	-
393	Tools, Shop and Garage Equipment	-	-	-	-	-	-
394	Laboratory Equipment	-	-	-	(2,066)	2,200	162
395	Power Operated Equipment	-	-	-	-	-	-
398	Other Tangible Plant	-	-	-	-	-	-
Plant Held for Future Use		-	-	-	-	-	-
TOTAL WATER PLANT		207,425	-	207,425	(77,562)	5,243,461	258,534

Black Mountain Sewer Company
Plant Additions and Retirements

Exhibit
 Schedule B-2
 Page 3h
 Witness: Bourassa

Account No.	Description	2001 Plant Additions	2001 Plant Adjustments	2001 Adjusted Plant Additions	2001 Plant Retirements	2001 Plant Balance	2001 Deprec.
351	Organization	-	-	-	-	-	-
352	Franchises	-	-	-	-	-	-
353	Land and Land Rights	452,467	-	452,467	-	460,321	-
354	Structures and Improvements	44,888	-	44,888	-	1,047,739	51,265
355	Power Generation Equipment	-	-	-	-	-	-
360	Collection Sewers - Force	6,332	-	6,332	-	222,907	10,987
361	Collection Sewers - Gravity	3,054	-	3,054	-	2,814,369	140,642
362	Special Collecting Structures	-	-	-	-	-	-
363	Services to Customers	2,120	-	2,120	-	145,499	7,222
364	Flow Measuring Devices	96	-	96	-	30,805	1,538
365	Flow Measuring Installations	-	-	-	-	-	-
370	Receiving Wells	18,734	-	18,734	-	656,676	32,365
371	Effluent Pumping Equipment	9,361	-	9,361	-	279,142	13,723
380	Treatment and Disposal Equipment	-	-	-	-	-	-
381	Plant Sewers	-	-	-	-	81,297	4,065
382	Outfall Sewer Lines	-	-	-	-	-	-
389	Other Plant and Misc. Equipment	9,437	-	9,437	-	48,994	2,214
390	Office Furniture and Equipment	99,442	-	99,442	-	99,443	2,486
391	Transportation Equipment	-	-	-	-	-	-
393	Tools, Shop and Garage Equipment	-	-	-	-	-	-
394	Laboratory Equipment	-	-	-	-	2,200	110
395	Power Operated Equipment	-	-	-	-	-	-
398	Other Tangible Plant	-	-	-	-	-	-
Plant Held for Future Use		-	-	-	-	-	-
TOTAL WATER PLANT		645,931	-	645,931	-	5,889,392	266,617

Black Mountain Sewer Company
Plant Additions and Retirements

Exhibit
 Schedule B-2
 Page 3i
 Witness: Bourassa

Account No.	Description	2002 Plant Additions	2002 Plant Adjustments	2002 Adjusted Plant Additions	2002 Plant Retirements	2002 Plant Balance	2002 Deprec.
351	Organization	-	-	-	-	-	-
352	Franchises	-	-	-	-	-	-
353	Land and Land Rights	1,125	-	1,125	-	461,446	-
354	Structures and Improvements	26,475	-	26,475	-	1,074,214	53,049
355	Power Generation Equipment	6,510	-	6,510	-	6,510	163
360	Collection Sewers - Force	1,969	-	1,969	-	224,876	11,195
361	Collection Sewers - Gravity	17,824	-	17,824	-	2,832,193	141,164
362	Special Collecting Structures	-	-	-	-	-	-
363	Services to Customers	12,837	-	12,837	-	158,336	7,596
364	Flow Measuring Devices	3,695	-	3,695	-	34,500	1,633
365	Flow Measuring Installations	-	-	-	-	-	-
370	Receiving Wells	2,925	-	2,925	-	659,601	32,907
371	Effluent Pumping Equipment	425	-	425	-	279,567	13,968
380	Treatment and Disposal Equipment	-	-	-	-	-	-
381	Plant Sewers	29,063	-	29,063	-	110,360	4,791
382	Outfall Sewer Lines	-	-	-	-	-	-
389	Other Plant and Misc. Equipment	439,771	-	439,771	-	488,765	13,444
390	Office Furniture and Equipment	115,628	-	115,628	-	215,071	7,863
391	Transportation Equipment	21,120	-	21,120	-	21,120	528
393	Tools, Shop and Garage Equipment	-	-	-	-	-	-
394	Laboratory Equipment	1,447	-	1,447	-	3,647	146
395	Power Operated Equipment	-	-	-	-	-	-
398	Other Tangible Plant	-	-	-	-	-	-
Plant Held for Future Use		-	-	-	-	-	-
TOTAL WATER PLANT		680,814	-	680,814	-	6,570,206	288,446

Black Mountain Sewer Company
Plant Additions and Retirements

Exhibit
 Schedule B-2
 Page 3j
 Witness: Bourassa

Account No.	Description	2003 Plant Additions	2003 Plant Adjustments	2003 Adjusted Plant Additions	2003 Plant Retirements	2003 Plant Balance	2003 Deprec.
351	Organization	-	-	-	-	-	-
352	Franchises	-	-	-	-	-	-
353	Land and Land Rights	-	-	-	-	461,446	-
354	Structures and Improvements	78,531	-	78,531	-	1,152,745	55,674
355	Power Generation Equipment	1,100	-	1,100	-	7,610	363
360	Collection Sewers - Force	3,166	-	3,166	-	228,042	11,323
361	Collection Sewers - Gravity	3,759	-	3,759	-	2,835,952	141,704
362	Special Collecting Structures	-	-	-	-	-	-
363	Services to Customers	14,204	(13,738)	466	-	158,802	7,928
364	Flow Measuring Devices	-	-	-	-	34,500	1,725
365	Flow Measuring Installations	-	-	-	-	-	-
370	Receiving Wells	36,905	-	36,905	-	696,506	33,903
371	Effluent Pumping Equipment	138,888	-	138,888	-	418,455	17,451
380	Treatment and Disposal Equipment	-	-	-	-	-	-
381	Plant Sewers	166,349	-	166,349	-	276,709	9,677
382	Outfall Sewer Lines	-	-	-	-	-	-
389	Other Plant and Misc. Equipment	213,268	-	213,268	-	702,033	29,770
390	Office Furniture and Equipment	145,169	-	145,169	-	360,240	14,383
391	Transportation Equipment	66,691	-	66,691	-	87,811	2,723
393	Tools, Shop and Garage Equipment.	-	-	-	-	-	-
394	Laboratory Equipment	3,632	-	3,632	-	7,279	273
395	Power Operated Equipment	-	-	-	-	-	-
398	Other Tangible Plant	-	-	-	-	-	-
Plant Held for Future Use		-	-	-	-	-	-
TOTAL WATER PLANT		871,662	(13,738)	857,924	-	7,428,130	326,886

Black Mountain Sewer Company
Plant Additions and Retirements

Exhibit
 Schedule B-2
 Page 3k
 Witness: Bourassa

Account No.	Description	2004 Plant Additions	2004 Plant Adjustments	2004 Adjusted Plant Additions	2004 Plant Retirements	2004 Plant Balance	2004 Deprec.
351	Organization	-	-	-	-	-	-
352	Franchises	-	-	-	-	-	-
353	Land and Land Rights	-	-	-	-	461,446	-
354	Structures and Improvements	92,547	-	92,547	-	1,245,292	58,951
355	Power Generation Equipment	-	(7,610)	(7,610)	-	-	190
360	Collection Sewers - Force	743	-	743	-	228,785	11,421
361	Collection Sewers - Gravity	772,667	-	772,667	-	3,608,619	161,114
362	Special Collecting Structures	-	-	-	-	-	-
363	Services to Customers	-	-	-	-	158,802	7,940
364	Flow Measuring Devices	5,378	-	5,378	-	39,878	1,859
365	Flow Measuring Installations	-	158,358	158,358	-	158,358	3,959
370	Receiving Wells	-	-	-	-	696,506	34,825
371	Effluent Pumping Equipment	33,250	-	33,250	-	451,705	21,754
380	Treatment and Disposal Equipment	-	-	-	-	-	-
381	Plant Sewers	3,300	(158,358)	(155,058)	-	121,651	9,959
382	Outfall Sewer Lines	-	-	-	-	-	-
389	Other Plant and Misc. Equipment	29,161	7,610	36,771	-	738,804	36,021
390	Office Furniture and Equipment	5,272	-	5,272	-	365,512	18,144
391	Transportation Equipment	-	-	-	-	87,811	4,391
393	Tools, Shop and Garage Equipment	-	-	-	-	-	-
394	Laboratory Equipment	-	-	-	-	7,279	364
395	Power Operated Equipment	-	-	-	-	-	-
398	Other Tangible Plant	-	-	-	-	-	-
Plant Held for Future Use		-	-	-	-	-	-
TOTAL WATER PLANT		942,318	-	942,318	-	8,370,448	371,892

Plant Held for Future Use
 TOTAL WATER PLANT

Black Mountain Sewer Company
Plant Additions and Retirements

Exhibit
 Schedule B-2
 Page 3p
 Witness: Bourassa

Account	Description	Year End Accumulated Depreciation by Account						
		Jun-94 1994	Dec-94 1994	Dec-95 1995	Dec-96 1996	Dec-97 1997	Dec-98 1998	Dec-99 1999
351	Organization	-	-	-	-	-	-	-
352	Franchises	-	-	-	-	-	-	-
353	Land and Land Rights	-	-	-	-	-	-	-
354	Structures and Improvements	350,623	375,108	424,080	473,051	522,609	572,889	623,307
355	Power Generation Equipment	-	-	-	-	-	-	-
360	Collection Sewers - Force	94,053	100,621	113,758	126,894	140,047	153,216	166,964
361	Collection Sewers - Gravity	995,640	1,065,171	1,204,232	1,343,293	1,482,950	1,623,201	1,763,580
362	Special Collecting Structures	-	-	-	-	-	-	-
363	Services to Customers	51,328	54,912	62,081	69,250	76,419	83,588	90,757
364	Flow Measuring Devices	8,294	8,873	10,031	11,190	12,348	13,507	14,783
365	Flow Measuring Installations	-	-	-	-	-	-	-
370	Receiving Wells	-	-	-	-	5,030	18,296	37,818
371	Effluent Pumping Equipment	92,920	99,410	112,388	125,366	138,344	151,376	164,492
380	Treatment and Disposal Equipment	-	-	-	-	-	-	-
381	Plant Sewers	29,103	31,136	35,201	39,265	43,330	47,395	51,460
382	Outfall Sewer Lines	-	-	-	-	-	-	-
389	Other Plant and Misc. Equipment	9,409	10,066	11,380	12,694	14,089	15,566	17,042
390	Office Furniture and Equipment	-	-	-	-	-	-	-
391	Transportation Equipment	-	-	-	-	-	-	-
393	Tools, Shop and Garage Equipment	-	-	-	-	-	-	-
394	Laboratory Equipment	740	791	895	998	1,101	1,204	1,363
395	Power Operated Equipment	-	-	-	-	-	-	-
398	Other Tangible Plant	-	-	-	-	-	-	-
Plant Held for Future Use		-	-	-	-	-	-	-
TOTAL WATER PLANT		1,632,110	1,746,088	1,974,045	2,202,002	2,436,267	2,680,238	2,931,566

Black Mountain Sewer Company
Plant Additions and Retirements

Exhibit
 Schedule B-2
 Page 3q
 Witness: Bourassa

Account No.	Description	Dec-00 2000	Dec-01 2001	Dec-02 2002	Dec-03 2003	Dec-04 2004
351	Organization	-	-	-	-	-
352	Franchises	-	-	-	-	-
353	Land and Land Rights	-	-	-	-	-
354	Structures and Improvements	688,076	719,341	772,390	828,064	888,015
355	Power Generation Equipment	-	-	163	516	706
360	Collection Sewers - Force	109,557	120,545	131,739	143,062	154,483
361	Collection Sewers - Gravity	1,904,116	2,044,758	2,185,922	2,327,626	2,488,740
362	Special Collecting Structures	-	-	-	-	-
363	Services to Customers	97,926	105,148	112,744	120,672	128,612
364	Flow Measuring Devices	16,249	17,787	19,419	21,144	23,004
365	Flow Measuring Installations	-	-	-	-	3,959
370	Receiving Wells	65,051	97,416	130,323	164,226	199,051
371	Effluent Pumping Equipment	177,811	191,534	205,502	222,952	244,706
380	Treatment and Disposal Equipment	-	-	-	-	-
381	Plant Sewers	55,525	59,590	64,381	74,058	84,017
382	Outfall Sewer Lines	-	-	-	-	-
389	Other Plant and Misc. Equipment	18,769	20,983	34,427	64,196	100,217
390	Office Furniture and Equipment	0	2,486	10,349	24,732	42,876
391	Transportation Equipment	-	-	528	3,251	7,642
393	Tools, Shop and Garage Equipment	-	-	-	-	-
394	Laboratory Equipment	(542)	(432)	(285)	(12)	352
395	Power Operated Equipment	-	-	-	-	-
398	Other Tangible Plant	-	-	-	-	-
Plant Held for Future Use		-	-	-	-	-
TOTAL WATER PLANT		3,112,538	3,379,155	3,687,600	3,994,487	4,366,379

Black Mountain Sewer Company
 Test Year Ended December 31, 2004
 Original Cost Rate Base Proforma Adjustments
 Adjustment 3

Exhibit
 Schedule B-2
 Page 4
 Witness: Bourassa

Line
 No.

1	<u>Computation of CIAC Balances for Scottsdale Treatment Capacity (to be removed from rate base)</u>			
2				
3	Balance at 12/31/1996 per Decision 59944		\$	300,000
4	Additions 1997 per Decision 60240			153,706
5	Balance at 12/31/1997		\$	453,706
6	Additions 1998			-
7	Balance at 12/31/1998		\$	453,706
8	Additions 1999			-
9	Balance at 12/31/1999		\$	453,706
10	Additions 2000			-
11	Balance at 12/31/2000		\$	453,706
12	Additions 2001			-
13	Balance at 12/31/2001		\$	453,706
14	Additions 2002			-
15	Balance at 12/31/2002		\$	453,706
16	Additions 2003			-
17	Balance at 12/31/2003		\$	453,706
18	Additions 2004			-
19	Balance at 12/31/2004		\$	453,706
20				
21				
22	<u>Computation of Accumulated Amortization CIAC Balances (Half-year Convention)</u>			
23				
24	Balance at 12/31/1996 per Decision 59944		\$	-
25	Amortization at composite rate	5.00%	1997	18,843
26	Balance at 12/31/1997		\$	18,843
27	Amortization at composite rate	5.00%	1998	22,685
28	Balance at 12/31/1998		\$	41,528
29	Amortization at composite rate	5.00%	1999	22,685
30	Balance at 12/31/1999		\$	64,213
31	Amortization at composite rate	5.00%	2000	22,685
32	Balance at 12/31/1997		\$	86,899
33	Amortization at composite rate	5.00%	2001	22,685
34	Balance at 12/31/1997		\$	109,584
35	Amortization at composite rate	5.00%	2002	22,685
36	Balance at 12/31/2001		\$	132,269
37	Amortization at composite rate	5.00%	2003	22,685
38	Balance at 12/31/2002		\$	154,954
39	Amortization at composite rate	5.00%	2004	22,685
40	Balance at 12/31/2003		\$	177,640
41				
42	Scottsdale Treatment Capacity CIAC at end of T.Y.		\$	453,706
43	Accumulated Amortization of CIAC at end of T.Y.			177,640
44	Scottsdale Treatment Capacity CIAC, Net		\$	276,066
45				
46	Increase (decrease) in Scottsdale Treatment Capacity CIAC at end of T.Y.		3a	(453,706)
47	Decrease (Increase) in Accumulated Amortization of CIAC at end of T.Y.		3b	177,640
48				
49				

Black Mountain Sewer Company
Test Year Ended December 31, 2004
Computation of Working Capital

Exhibit
Schedule B-5
Page 1
Witness: Bourassa

Line
No.

1	Cash Working Capital (1/8 of Allowance		
2	Operation and Maintenance Expense)	\$	123,714
3	Pumping Power (1/24 of Pumping Power)		41
4	Purchased Water (1/24 of Purchased Water)		6,753
5			
6			
7			
8			
9	Total Working Capital Allowance	<u>\$</u>	<u>130,508</u>
10			
11			
12	Working Capital Requested	<u>\$</u>	<u>130,508</u>
13			
14			
15	<u>SUPPORTING SCHEDULES:</u>	<u>RECAP SCHEDULES:</u>	
16	E-1	B-1	
17			



C
SCHEDULES

Black Mountain Sewer Company
 Test Year Ended December 31, 2004
 Income Statement

Exhibit
 Schedule C-1
 Page 1
 Witness: Bourassa

Line No.		Test Year Book Results	Label	Adjustment	Test Year Adjusted Results	Proposed Rate Increase	Adjusted with Rate Increase
1	Revenues						
2	Flat Rate Revenues	\$ 1,173,940	5	\$ 17,328	\$ 1,191,268	\$ 163,279	\$ 1,354,547
3	Measured Revenues	-			-		-
4	Other Wastewater Revenues	16,472			16,472		16,472
5		<u>\$ 1,190,412</u>		<u>\$ 17,328</u>	<u>\$ 1,207,740</u>	<u>\$ 163,279</u>	<u>\$ 1,371,019</u>
6	Operating Expenses						
7	Salaries and Wages	\$ -		\$ -	\$ -	\$ -	\$ -
8	Purchased Wastewater Treatment	160,789	7	1,293	162,082		162,082
9	Sludge Removal Expense	981			981		981
10	Purchased Power	45,594	9/10	2,133	47,727		47,727
11	Fuel for Power Production	-			-		-
12	Chemicals	73,928	8	2,684	76,612		76,612
13	Materials and Supplies	30,420			30,420		30,420
14	Contractual Services - Professional	171,683			171,683		171,683
15	Contractual Services - Testing	11,000			11,000		11,000
16	Contractual Services - Other	226,595			226,595		226,595
17	Rents	10,825			10,825		10,825
18	Transportation Expenses	4,870			4,870		4,870
19	Insurance - General Liability	16,204			16,204		16,204
20	Regulatory Commission Expense	-	4	30,000	30,000		30,000
21	Miscellaneous Expense	77,401			77,401		77,401
22	Scottsdale Capacity (Operating Lease)	-	3	189,622	189,622		189,622
23	Depreciation	67,484	1	59,265	126,749		126,749
24	Taxes Other Than Income	-			-		-
25	Property Taxes	32,328	2	13,417	45,745		45,745
26	Income Tax	-	11	(6,544)	(6,544)	51,427	44,883
27							
28	Total Operating Expenses	<u>\$ 930,102</u>		<u>\$ 291,871</u>	<u>\$ 1,221,973</u>	<u>\$ 51,427</u>	<u>\$ 1,273,399</u>
29	Operating Income	<u>\$ 260,310</u>		<u>\$ (274,543)</u>	<u>\$ (14,233)</u>	<u>\$ 111,852</u>	<u>\$ 97,619</u>
30	Other Income (Expense)						
31	Interest Income	932	6a	(932)	-		-
32	Other Income	24,000	6b	(24,000)	-		-
33	Interest Expense	(116,401)	6c	116,401	-		-
34	Other Expense	-			-		-
35							
36	Total Other Income (Expense)	<u>\$ (91,469)</u>		<u>\$ 91,469</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
37	Net Profit (Loss)	<u>\$ 168,841</u>		<u>\$ (183,074)</u>	<u>\$ (14,233)</u>	<u>\$ 111,852</u>	<u>\$ 97,619</u>

38
 39 SUPPORTING SCHEDULES:
 40 C-2
 41 E-2
 42

RECAP SCHEDULES:
 A-1

Black Mountain Sewer Company
 Test Year Ended December 31, 2004
 Adjustments to Revenues and Expenses
 Adjustment Number 1

Exhibit
 Schedule C-2
 Page 2
 Witness: Bourassa

Line No.	Account	Description	Original Cost	Proposed Rates	Depreciation Expense
1	<u>Depreciation Expense</u>				
2					
3					
4					
5	351	Organization	-	0.00%	-
6	352	Franchises	-	0.00%	-
7	353	Land and Land Rights	461,446	0.00%	-
8	354	Structures and Improvements	1,245,292	3.33%	41,468
9	355	Power Generation Equipment	-	5.00%	-
10	360	Collection Sewers - Force	228,785	2.00%	4,576
11	361	Collection Sewers - Gravity	3,608,619	2.00%	72,172
12	362	Special Collecting Structures	-	2.00%	-
13	363	Services to Customers	158,802	2.00%	3,176
14	364	Flow Measuring Devices	39,878	10.00%	3,988
15	365	Flow Measuring Installations	158,358	10.00%	15,836
16	370	Receiving Wells	696,506	3.33%	23,194
17	371	Effluent Pumping Equipment	451,705	12.50%	56,463
18	380	Treatment and Disposal Equipment	-	5.00%	-
19	381	Plant Sewers	121,651	5.00%	6,083
20	382	Outfall Sewer Lines	-	3.33%	-
21	389	Other Plant and Misc. Equipment	738,804	6.67%	49,278
22	390	Office Furniture and Equipment	365,512	6.67%	24,380
23	391	Transportation Equipment	87,811	20.00%	17,562
24	393	Tools, Shop and Garage Equipment	-	5.00%	-
25	394	Laboratory Equipment	7,279	10.00%	728
26	395	Power Operated Equipment	-	5.00%	-
27	398	Other Tangible Plant	-	10.00%	-
28					
29					
30		TOTALS	\$ 8,370,448		\$ 318,903
31					
32		Post Test Year Plant per B-2			
33	361	Collection Sewers - Gravity	\$ 24,706	2.00%	494
34	389	Other Plant and Misc. Equipment	69,590	6.67%	4,642
35					
36		Total PTY Plant	\$ 94,297		\$ 5,136
37					
38		Less: Amortization of Contributions - Balance End of TY (net of	\$ 4,892,909	4.0322%	\$ (197,290)
39		CIAC amounts used for Scottsdale Capacity)			
40		Total Depreciation Expense			\$ 126,749
41					
42		Test Year Depreciation Expense			67,484
43					
44		Increase (decrease) in Depreciation Expense			59,265
45					
46		Adjustment to Revenues and/or Expenses			\$ 59,265
47					

Black Mountain Sewer Company
 Test Year Ended December 31, 2004
 Adjustment to Revenues and Expenses
 Adjustment Number 2

Exhibit
 Schedule C-2
 Page 3
 Witness: Bourassa

Line No.		
1	<u>Adjust Property Taxes to Reflect Proposed Revenues:</u>	
2		
3	Adjusted Revenues in year ended 12/31/04	\$ 1,207,740
4	Adjusted Revenues in year ended 12/31/04	1,207,740
5	Proposed Revenues	<u>1,371,019</u>
6	Average of three year's of revenue	\$ 1,262,166
7	Average of three year's of revenue, times 2	\$ 2,524,333
8	Add:	
9	Construction Work in Progress at 10%	\$ -
10	Deduct:	
11	Book Value of Transportation Equipment	<u>7,279</u>
12		
13	Full Cash Value	\$ 2,517,054
14	Assessment Ratio	<u>24%</u>
15	Assessed Value	604,093
16	Property Tax Rate	7.5725%
17		
18	Property Tax	45,745
19	Tax on Parcels	0
20		
21	Total Property Tax at Proposed Rates	<u>\$ 45,745</u>
22	Property Taxes in the test year	<u>32,328</u>
23	Change in Property Taxes	<u>\$ 13,417</u>
24		
25		
26	Adjustment to Revenues and/or Expenses	<u>\$ 13,417</u>
27		
28		

Black Mountain Sewer Company
 Test Year Ended December 31, 2004
 Adjustment to Revenues and Expenses
 Adjustment Number 3

Exhibit
 Schedule C-2
 Page 4
 Witness: Bourassa

Line No.			
1	<u>Calculation of Lease Costs on Scottsdale Treatment Capacity</u>		
2			
3	Treatment Capacity Costs per Decision 59944	\$	1,260,000
4	Less Amount Funded by CIAC		<u>(300,000)</u>
5	Net Amount Funded by Debt	\$	960,000
6			
7	Annual debt service (principle and interest) [20 yrs at interest rate of		9.40%
8	2006 Principle	\$	38,448
9	Income Tax Factor		1.4805
10	2006 Principle Plus Taxes	\$	56,922
11	2006 Interest	\$	67,952
12	Annual 'Lease Expense'		\$ 124,873
13			
14			
15	Additional Scottsdale Capacity per Decision 60240	\$	653,706
16	Less Amount Funded by CIAC		<u>(153,706)</u>
17	Net Amount Funded by Debt	\$	500,000
18			
18	Annual debt service (principle and interest) [20 yrs at interest rate of		9.40%
19	2006 Principle	\$	19,411
19	Income Tax Factor		1.4805
20	2006 Principle Plus Taxes	\$	28,738
20	2006 Interest	\$	36,010
21	Annual 'Lease Expense'		<u>\$ 64,748</u>
22			
23	Total Annual 'Lease Expense'		\$ 189,622
24			
25			
26			
27			
28	Adjustment to Revenues and/or Expense		<u>\$ 189,622</u>
29			
30			
31			
32			
33			
34			
35			
36			
37			
38			
39			

Black Mountain Sewer Company
Test Year Ended December 31, 2004
ADJUSTMENTS TO REVENUES AND/OR EXPENSES
Adjustment Number 4

Exhibit
Schedule C-2
Page 5
Witness: Bourassa

Line

No.

1	Rate Case Expense		
2			
3	Estimated Rate Case Expense	\$	120,000
4			
5	Estimated Amortization Period in Years		4
6			
7	Annual Rate Case Expense	\$	<u>30,000</u>
8			
9	Test Year Rate Case Expense	\$	-
10			
11	Increase(decrease) Rate Case Expense	\$	<u>30,000</u>
12			
13	Adjustment to Revenue and/or Expense	\$	<u>30,000</u>
14			
15			
16			
17			
18			
19			
20			

Black Mountain Sewer Company
Test Year Ended December 31, 2004
Adjustment to Revenues and Expenses
Adjustment Number 5

Exhibit
Schedule C-2
Page 6
Witness: Bourassa

Line

No.

1	<u>Revenue Annualization</u>	
2		
3		
4	Revenue Annualization	\$ 17,328
5		
6		
7		
8	Total Revenue from Annualization	<u>\$ 17,328</u>
9		
10		
11	Adjustment to Revenue and/or Expense	<u>\$ 17,328</u>
12		
13	<u>SUPPORTING SCHEDULES</u>	
14	C-2 pages X to X	
15	H-1	
16		
17		
18		
19		
20		

Black Mountain Sewer Company
Test Year Ended December 31, 2004
Adjustment to Revenues and Expenses
Adjustment Number 6

Exhibit
Schedule C-2
Page 7
Witness: Bourassa

Line
No.

1 Remove Other Income and Expenses to Eliminate Effects on Income Taxes

2

3

4 Interest Income

\$ (932)

6a

5 Other income

(24,000)

6b

6 Interest Expense

116,401

6c

7

8 Total

\$ 91,469

9

10

11 Adjustment to Revenue and/or Expense

\$ 91,469

12

13

14

15

16

17

18

19

20

Adjustment Label

Black Mountain Sewer Company
Test Year Ended December 31, 2004
Adjustment to Revenues and Expenses
Adjustment Number 7

Exhibit
Schedule C-2
Page 8
Witness: Bourassa

Line

No.

1	<u>Annualize Purchased Wastewater Treatment</u>	
2		
3	Test Year Purchased Wastewater Treatment	\$ 160,789
4	Gallons Treated By Scottsdale (in 1000's)	80,049
5	Cost per 1,000 gallons	\$ 2.01
6		
7	Additional Wasterwater gallons (in 1,000's) from revenue annualization	1,368
	Percent diverted to Scottsdale	47.07%
8	Additional cost based on revenue annualization	644
9		
10	Increase (decrease) in Purchased Wastewater Treatment	<u>\$ 1,293</u>
11		
12		
13		
14		
15	Adjustment to Revenue and/or Expense	<u>\$ 1,293</u>
16		
17		
18		
19		
20		
21		
22		
23		
24		

Black Mountain Sewer Company
Test Year Ended December 31, 2001
Adjustment to Revenues and Expenses
Adjustment Number 8

Exhibit
Schedule C-2
Page 9
Witness: Bourassa

Line

No.

1		
2	<u>Annualize Chemicals Expense</u>	
3		
4	Test Year Chemicals	\$ 73,928
5	Gallons Treated By BMSC (in 1000's)	37,678
6	Cost per 1,000 gallons	\$ 1.96
7		
8	Additional Wasterwater gallons (in 1,000's) from revenue annualization	1,368
9		
10	Additional cost based on revenue annualization	2,684
11		
12	Increase (decrease) in Chemicals Expense	<u>\$ 2,684</u>
13		
14		
15		
16		
17	Adjustment to Revenue and/or Expense	<u>\$ 2,684</u>
18		
19		
20		

Black Mountain Sewer Company
Test Year Ended December 31, 2004
Adjustment to Revenues and Expenses
Adjustment Number 9

Exhibit
Schedule C-2
Page 10
Witness: Bourassa

Line No.		
1		
2	<u>Annualize Purchased Power</u>	
3		
4	Test Year Purchased Power	\$ 45,594
5	Total Flow Gallons (in 1000's)	117,727
6	Cost per 1,000 gallons	\$ 0.39
7		
8	Additional Wasterwater gallons (in 1,000's) from revenue annualization	1,368
9		
10	Additional cost based on revenue annualization	530
11		
12	Increase (decrease) in Purchased Power	<u>\$ 205</u>
13		
14		
15		
16		
17	Adjustment to Revenue and/or Expense	<u>\$ 205</u>
18		
19		
20		

Black Mountain Sewer Company
Test Year Ended December 31, 2004
Adjustment to Revenues and Expenses
Adjustment Number 10

Exhibit
Schedule C-2
Page 11
Witness: Bourassa

Line

No.

1		
2	<u>Purchased Power Increase APS</u>	
3		
4	Test Year Purchased Power	\$ 45,594
5	Plus Increase from Annualization	205
6	Total Test Year Adjusted Purchased Power	\$ 45,799
7		
8	APS Increase as percent	4.21%
9		
10		
11	Increase (decrease) in Purchased Power	<u>\$ 1,928</u>
12		
13		
14		
15		
16	Adjustment to Revenue and/or Expense	<u>\$ 1,928</u>
17		
18		
19		
20		
21		
22		
23		
24		
25		
26		
27		

Black Mountain Sewer Company
 Test Year Ended December 31, 2004
 Computation of Gross Revenue Conversion Factor

Exhibit
 Schedule C-3
 Page 1
 Witness: Bourassa

Line No.	<u>Description</u>	Percentage of Incremental Gross <u>Revenues</u>
1	Federal Income Taxes	24.53%
2		
3	State Income Taxes	6.97%
4		
5	Other Taxes and Expenses	0.00%
6		
7		
8	Total Tax Percentage	31.50%
9		
10	Operating Income % = 100% - Tax Percentage	68.50%
11		
12		
13		
14		
15	<u>1</u> = Gross Revenue Conversion Factor	
16	Operating Income %	1.4598
17		
18	<u>SUPPORTING SCHEDULES:</u>	<u>RECAP SCHEDULES:</u>
19		A-1
20		



D
SCHEDULES

Black Mountain Sewer Company
 Test Year Ended December 31, 2004
 Summary of Cost of Capital

Exhibit
 Schedule D-1
 Page 1
 Witness: Bourassa

Line No.	Item of Capital	End of Test Year			End of Projected Year		
		Dollar Amount	Percent of Total	(e) Cost Rate	Dollar Amount	Percent of Total	(e) Cost Rate
1	Long-Term Debt (1)	-	0.00%	0.00%	1,132,046	41.49%	0.00%
2	Stockholder's Equity (2)	1,498,949	100.00%	11.00%	1,596,569	58.51%	11.00%
3							
4							
5	Totals	1,498,949	100.00%	11.00%	2,728,615	100.00%	6.44%
6							
7	(1) Excluded long-term debt for Scottsdale Treatment Capacity	\$	1,184,732				
8	(2) Adjusted for correction to accumulated depreciation of	\$	75,381				
9							
10							

See B-2 Page 3

SUPPORTING SCHEDULES:

- D-1
- D-3
- D-4
- E-1

RECAP SCHEDULES:
 A-3

Line No. 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31

Black Mountain Sewer Company
Test Year Ended December 31, 2004
Cost of Preferred Stock

Exhibit
Schedule D-3
Page 1
Witness: Bourassa

Line No.	Description of Issue	<u>End of Test Year</u>		<u>End of Projected Year</u>	
		Shares Outstanding	Dividend Amount Requirement	Shares Outstanding	Dividend Amount Requirement
1					
2					
3	NOT APPLICABLE, NO PREFERRED STOCK ISSUED OR OUTSTANDING				
4					
5					
6					
7					
8					
9					
10					
11					
12					
13					
14					
15					
16					
17	SUPPORTING SCHEDULES:			RECAP SCHEDULES:	
18	(a) E-1			(a) D-1	
19					
20					

Black Mountain Sewer Company
Test Year Ended December 31, 2004
Cost of Common Equity

Exhibit
Schedule D-4
Page 1
Witness: Bouras

Line
No.

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The Company is proposing a cost of common equity of 11.00%.

SUPPORTING SCHEDULES:
(a) E-1

RECAP SCHEDULES:
(a) D-1

Black Mountain Sewer Company
 Selected Characteristics of Water Utilities

Schedule D-4.1
 Witness: Bourassa

No.		<u>% Water Revenues</u>	<u>Operating Revenues (millions)</u>	<u>Net Plant (millions)</u>	<u>S&P Bond Rating</u>	<u>Moody's Bond Rating</u>
1	1. American States	88%	\$ 228.4	\$ 591.1	A-	A2
2	2. Aqua America	87%	\$ 442.0	\$ 1,792.0	AA-	NR
3	3. California Water	96%	\$ 315.6	\$ 705.4	NR	A2
4	4. Connecticut Water	91%	\$ 53.3	\$ 195.7	AA-	NR
5	5. Middlesex	86%	\$ 71.0	\$ 235.2	A+	NR
6	6. SJW Corp.	97%	\$ 166.9	\$ 286.5	NR	NR
10						
11	Average	91%	\$ 212.9	\$ 634.3		
12						
13						
14						

Source: AUS Utility Reports (August 2005)

Black Mountain Sewer Company
 Capital Structures of Water Utilities December 2004

Schedule D-4.2
 Witness: Bourassa

No.	Book Value		Market Value	
	Long-Term Debt	Common Equity	Long-Term Debt	Common Equity
1.	47.7%	52.3%	30.5%	69.5%
2.	51.2%	48.8%	21.5%	78.5%
3.	48.6%	51.4%	27.3%	72.7%
4.	42.8%	57.2%	23.6%	76.4%
5.	53.8%	46.2%	31.7%	68.3%
6.	43.8%	56.2%	22.7%	77.3%
10				
11	48.0%	52.0%	26.2%	73.8%
12				
13	45.4%	54.6%	N/A	N/A
14				
15				
16				
17				
18				
19				
20				

Sources:
 Zacks Investment Research

Black Mountain Sewer Company
Comparisons of Past and Future Estimates of Growth

Line No.	Company	<u>Five-year historical average annual changes</u>					Average Future Growth
		<u>Price</u>	<u>Book Value</u>	<u>DPS</u>	<u>EPS</u>	<u>Growth</u>	
1.	American States	4.95%	4.55%	0.93%	1.02%	7.67%	
2.	Aqua America	16.94%	10.13%	6.36%	8.73%	10.33%	
3.	California Water	8.80%	2.89%	0.73%	1.56%	7.83%	
4.	Connecticut Water	6.22%	4.66%	1.24%	2.43%		
5.	Middlesex	6.56%	3.62%	1.93%	2.07%	6.00%	
6.	SJW Corp.	0.17%	4.81%	4.99%	2.55%		
	GROUP AVERAGE	7.27%	5.11%	2.69%	3.06%	7.96%	
	GROUP MEDIAN	6.39%	4.61%	1.58%	2.25%	7.75%	

Sources:

Value Line data reported July 29, 2005
Yahoo Finance

Line No. 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22

Black Mountain Sewer Company

Schedule D-4.4
Witness: Bourassa

Comparisons of Past and Future Estimates of Growth

Line No.	Company	<u>Ten-year historical average annual changes</u>						Average Future Growth
		Price	Book Value	DPS	EPS			
1.	American States	11.41%	3.84%	1.07%	1.57%		7.67%	
2.	Aqua America	17.94%	8.45%	5.76%	9.35%		10.33%	
3.	California Water	11.46%	2.91%	1.49%	4.82%		7.83%	
4.	Connecticut Water	12.01%	14.47%	1.26%	2.28%			
5.	Middlesex	11.34%	14.95%	2.31%	4.38%		6.00%	
6.	SJW Corp.	12.45%	16.09%	4.11%	0.63%			
	GROUP AVERAGE	12.77%	10.12%	2.67%	3.84%		7.96%	
	GROUP MEDIAN	11.73%	11.46%	1.90%	3.33%		7.75%	

Sources:

Value Line data reported July 29, 2005
Yahoo Finance

Line No. 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22

**Black Mountain Sewer Company
Stock Price Comparison**

Schedule D-4.5
Witness: Bourassa

Line No.	Company	MONTHLY AVG HIGH/LOW	3-MONTH AVERAGE	Spot Price At 07/22/2005	Difference Spot Price to 3 MONTH AVG.	Percent Increase
1	American States (AWR)	APR 05 \$ 25.05 MAY 05 \$ 26.94 JUN 05 \$ 29.12	27.04	31.07	4.03	14.92%
2	Aqua America (WTR)	26.23 27.10 29.23	27.52	30.78	3.26	11.85%
3	California Water (CWT)	33.69 35.16 37.24	35.36	40.00	4.64	13.12%
4	Connecticut Water (CTWS)	22.84 24.34 24.90	24.03	26.92	2.89	12.05%
5	Middlesex (MSEX)	17.53 18.88 19.43	18.61	21.77	3.16	16.97%
6	SJW Corp. (SJW)	36.46 39.96 46.72	41.05	53.75	12.70	30.94%
7						
8						
9						
10						
11						
12						
13						
14						
15						

\$ 5.11
16.64%

Sources:

- Yahoo Finance web site
- Zacks Investment Research

Black Mountain Sewer Company
Analysts Forecasts of Earnings Per Share Growth

Schedule D-4.6
 Witness: Bourassa

Line No.	(1)	(2)	(3)	(4)	EPS GROWTH			Average Growth (G) (Cols 1-3)
					Zacks	S&P	Value Line	
1.	6.00%	5.00%	12.00%	7.67%	American States			
2.	9.00%	10.00%	12.00%	10.33%	Aqua America			
3.	8.00%	7.00%	8.50%	7.83%	California Water			
4.				7.96%	Connecticut Water			
5.	6.00%	6.00%		6.00%	Middlesex			
6.				7.96%	SJW Corp.			
					GROUP AVERAGE	7.25%	7.00%	10.83%
					GROUP MEDIAN			7.96%
								7.90%

Sources:

- Value Line Investment Survey Dated July 29, 2005
- Zacks Investment Research Site Dated Jul 22, 2005
- S&P Earnings Guide August 2005

Line No. 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23

Schedule D-4.7
Witness: Bourassa

Black Mountain Sewer Company
Estimates of Sustainable Growth

Line No.	(1)	(2)	(3)	(4)	(5)
	Retention Ratio	Rate of Return	br Growth	sv Growth	Average Sustainable Growth (Cols 3+4)
1.	0.54	12.00%	6.51%	2.04%	8.55%
2.	0.59	12.50%	7.34%	0.77%	8.11%
3.	0.42	11.00%	4.66%	4.16%	8.82%
4.					
5.					
6.					
7.					
8.					
9.					
10.					
11.					
12.					
13.					
14.					
15.	0.52	11.83%	6.17%	2.32%	8.49%
16.	0.54	12.00%	6.51%	2.04%	8.55%
17.					
18.					
19.					
20.					
21.					
22.					
23.					

Sources:
Value Line data reported July 29, 2005

Black Mountain Sewer Company
 Estimates of sv Growth

Line No.	(1)	(2)	(3)	(4)
	Stock Financing Rate	Current Market to Book Ratio	y	sv Growth
1.	American States 4.67%	2.05	0.51	2.39%
2.	Aqua America 3.60%	3.82	0.74	2.66%
3.	California Water 7.46%	2.57	0.61	4.56%
4.	Connecticut Water			na
5.	Middlesex			na
6.	SJW Corp.			na
GROUP AVERAGE	5.25%	2.81	0.62	3.20%
GROUP MEDIAN	4.67%	2.57	0.61	2.66%

Sources:
 Value Line data reported July 29, 2005

Line No. 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21

Schedule D-4.10
Witness: Bourassa

Black Mountain Sewer Company
Discounted Cash Flow Analysis (Water)
Constant Growth DCF Model - Sustainable Growth

Line No.	(1)	(2)	(3)	(4)	(5)	(6)	(7)	
	Company	Spot Price (Po)	Next Year's Div (D1)	Dividend Yield	br	vs Growth (g)	br+sv Growth (g)	
							k=Div Yld + g (Cols 3+6)	
1.	American States	31.07	0.91	2.93%	6.51%	2.04%	8.55%	11.5%
2.	Aqua America	30.78	0.55	1.79%	7.34%	0.77%	8.11%	9.9%
3.	California Water	40.00	1.15	2.88%	4.66%	4.16%	8.82%	11.7%
4.	Connecticut Water	26.92	0.86	3.19%			8.49%	11.7%
5.	Middlesex	21.77	0.68	3.12%			8.49%	11.6%
6.	SJW Corp.	53.75	1.12	2.08%			8.49%	10.6%
13								
14								
15	GROUP AVERAGE							11.2%
16	GROUP MEDIAN							11.5%

(a) See Schedule D-4.6 and D-4.7

Sources:

Value Line Investment Survey Dated July 29, 2005

- 17
- 18
- 19
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- 21
- 22
- 23
- 24

**Black Mountain Sewer Company
Discounted Cash Flow Analysis (Water)
Two-Stage Growth - Projected**

Line No.	(1)	(2)	(3)	(4)	(5)	(6)	(7)	
	Company	Spot Price(P ₀)	Next Year's Div (D ₁)	Yield (D ₁ /P ₀)	Near Term (a)	Projected Growth Rates Long Term (GDP)	Average (b)	Indicated Cost of Equity
1.	American States	31.07	0.90	2.90%	7.67%	6.80%	7.38%	10.3%
2.	Aqua America	30.78	0.52	1.69%	10.33%	6.80%	9.17%	10.9%
3.	California Water	40.00	1.14	2.85%	7.83%	6.80%	7.49%	10.3%
4.	Connecticut Water	26.92	0.85	3.16%	7.96%	6.80%	7.58%	10.7%
5.	Middlesex	21.77	0.67	3.08%	6.00%	6.80%	6.26%	9.3%
6.	SJW Corp.	53.75	1.07	1.99%	7.96%	6.80%	7.58%	9.6%
13								
14								
15	GROUP AVERAGE							10.2%
16	GROUP MEDIAN							10.3%

(a) See Schedule D-4.5
(b) Near term growth given weighting of .67

Schedule D-4.12
 Witness: Bourassa

Black Mountain Sewer Company
Risk Premium Equity Cost Analysis
Average Equity Returns of Sample Water Companies

Line No.	Actual Returns on Equity (a)	Annual Average Treasury (b)	Risk Premium 10 Year Treasury
1	2004 8.95%	4.27%	4.68%
2	2003 8.75%	4.01%	4.74%
3	2002 10.25%	4.61%	5.64%
4	2001 10.05%	5.02%	5.03%
5	2000 9.62%	6.03%	3.59%
6	1999 11.20%	5.65%	5.55%
7	1998 10.62%	5.26%	5.36%
8	1997 11.52%	6.35%	5.17%
9	1996 11.67%	6.44%	5.23%
10	1995 10.93%	6.57%	4.36%
11			
12			
13	10 Year Average Premium		4.93%
14	5 Year Average Premium		4.74%
15			
16			
17	Forecasted Interest Rates for 2007-2008(c)		5.45%
18			
19	Projected Returns on Equity		
20	10 Year Average		10.4%
21	5 Year Average		10.2%
22			
23			
24			
25			
26			
27			
28			

Sources:
 (a) Value Line data reported July 29, 2005
 (b) Ibbotson Associates SBBI Valuation Edition 2005 Yearbook
 (c) Blue Chip Forecast Interest Rates - 10 year Treas. June, 2005

**Black Mountain Sewer Company
 Risk Premium Equity Cost Analysis
 Authorized Equity Returns of Sample Water Companies**

Schedule D-4.13
 Witness: Bourassa

Line No.	Authorized Returns on Equity (a)	Average Annual 10 Year Treasury (b)	Risk Premium 10 Year Treasury
1	2004 10.40%	4.27%	6.13%
2	2003 10.48%	4.01%	6.47%
3	2002 10.62%	4.61%	6.01%
4	2001 10.86%	5.02%	5.84%
5	2000 11.12%	6.03%	5.09%
6	1999 11.12%	5.65%	5.47%
7	1998 11.06%	5.26%	5.80%
8	1997 11.18%	6.35%	4.83%
9	1996 11.58%	6.44%	5.14%
10	1995 11.51%	6.57%	4.94%
11			
12			
13	10 Year Average Premium		5.57%
14	5 Year Average Premium		5.91%
15			
16			
17	Forecasted Interest Rates for 2007-2008(c)		5.45%
18			
19	Projected Returns on Equity		
20	10 Year Average		11.0%
21	5 Year Average		11.4%
22			
23			
24			
25			
26			
27			
28			

Sources:

- (a) AUS Utility Reports, issues for December various years
- (b) Ibbotson Associates SBBI Valuation Edition 2005 Yearbook
- (c) Blue Chip Forecast Interest Rates - 10 year Treas. June, 2005

Test Year Ended December 31, 2004
 Returns on Equity of Nationally Traded Water
 Utilities as Reported in AUS Utility Reports
 August 2005

Line No.		Authorized Rate of Return	Current Rate of Return
1	American States Water Co.	10.0%	9.1%
2	Aqua America	10.1%	11.7%
3	California Water	9.7%	9.6%
4	Connecticut Water Service	12.7%	10.9%
5	Middlesex Water Co.	10.0%	9.8%
6	SJW Corp.	9.9%	11.8%
7			
8			
9	Averages	10.4%	10.5%
10			
11			
12			
13			
14			
15			



E
SCHEDULES

Black Mountain Sewer Company
Test Year Ended December 31, 2004
Comparative Balance Sheets

Exhibit
Schedule E-1
Page 1
Witness: Bourassa

Line No.	Test Year Ended <u>12/31/2004</u>	Year Ended <u>12/31/2003</u>	Year Ended <u>12/31/2002</u>
1	<u>ASSETS</u>		
2	\$ 8,370,448	\$ 7,428,129	\$ 6,570,205
3			
4	Non-Utility Plant		
5	-	-	-
6	103,804	-	-
7	(4,441,760)	(4,083,429)	(3,761,037)
8	\$ 4,032,492	\$ 3,344,700	\$ 2,809,168
9	Debt Reserve Fund		
10	\$ -	\$ -	\$ -
11			
12	CURRENT ASSETS		
13	\$ 524,979	\$ 422,862	\$ 635,539
14	-	-	-
15	17,009	29,058	26,681
16	-	-	-
17	-	-	-
18	9,512	10,635	1,167
19	1,918,706	1,917,160	1,929,506
20	\$ 2,470,206	\$ 2,379,715	\$ 2,592,893
21			
22	Deferred Debits		
23	\$ -	\$ -	\$ -
24	Other Investments & Special Funds		
25	\$ -	\$ -	\$ -
26	\$ 6,502,698	\$ 5,724,415	\$ 5,402,061
27			
28			
29	<u>LIABILITIES AND STOCKHOLDERS' EQUITY</u>		
30			
31	\$ 1,423,568	\$ 1,256,627	\$ 844,290
32			
33	Long-Term Debt		
34	\$ -	\$ -	\$ -
35	CURRENT LIABILITIES		
36	\$ (2,126)	\$ 88,185	\$ 61,050
37	-	-	-
38	1,257,904	1,325,147	1,356,287
39	(3,000)	(2,306)	6,294
40	134,175	139,945	138,361
41	-	-	-
42	62,174	65,684	25,991
43	\$ 1,449,127	\$ 1,616,655	\$ 1,587,983
44	DEFERRED CREDITS		
45	\$ -	\$ -	\$ -
46	1,315,900	244,258	268,562
47	-	-	-
48	5,800,321	5,802,247	5,606,185
49	(3,486,218)	(3,195,372)	(2,904,959)
50	-	-	-
51	\$ 3,630,003	\$ 2,851,133	\$ 2,969,788
52			
53	\$ 6,502,698	\$ 5,724,415	\$ 5,402,061
54			
55	<u>SUPPORTING SCHEDULES:</u>		
56	E-5		
57			

Black Mountain Sewer Company
Test Year Ended December 31, 2004
Comparative Income Statements

Exhibit
 Schedule E-2
 Page 1
 Witness: Bourassa

Line No.		Test Year Ended <u>12/31/2004</u>	Prior Year Ended <u>12/31/2003</u>	Prior Year Ended <u>12/31/2002</u>
1	Revenues			
2	Flat Rate Revenues	\$ 1,173,940	\$ 1,138,255	\$ 1,117,583
3	Measured Revenues	-	-	-
4	Other Wastewater Revenues	16,472	5,783	19,343
5	Total Revenues	\$ 1,190,412	\$ 1,144,038	\$ 1,136,926
6	Operating Expenses			
7	Salaries and Wages	\$ -	\$ -	\$ -
8	Purchased Wastewater Treatment	160,789	175,796	167,528
9	Sludge Removal Expense	981	85	-
10	Purchased Power	45,594	44,839	49,486
11	Fuel for Power Production	-	-	-
12	Chemicals	73,928	25,468	11,443
13	Materials and Supplies	30,420	98,756	91,215
14	Contractual Services - Professional	171,683	219,187	164,642
15	Contractual Services - Testing	11,000	18,594	21,266
16	Contractual Services - Other	226,595	100,609	108,608
17	Rents	10,825	7,696	9,228
18	Transportation Expenses	4,870	2,525	-
19	Insurance - General Liability	16,204	(50)	-
20	Regulatory Commission Expense	-	21,272	14,725
21	Miscellaneous Expense	77,401	-	5,593
22	Depreciation	67,484	21,247	20,165
23	Taxes Other Than Income	-	32,280	47,752
24	Property Taxes	32,328	50,183	40,889
25	Income Tax	-	110,031	105,175
26				
27	Total Operating Expenses	\$ 930,102	\$ 928,518	\$ 857,715
28	Operating Income	\$ 260,310	\$ 215,520	\$ 279,211
29	Other Income (Expense)			
30	Interest Income	\$ 932	\$ (2,171)	\$ 52,565
31	Other income	24,000	24,000	2,770
32	Interest Expense	(116,401)	(122,360)	(127,786)
33	Other Expense	-	-	-
34				
35	Total Other Income (Expense)	\$ (91,469)	\$ (100,531)	\$ (72,451)
36	Net Profit (Loss)	\$ 168,841	\$ 114,989	\$ 206,760
37				
38				

Black Mountain Sewer Company
Test Year Ended December 31, 2004
Comparative Statements of Cash Flows

Exhibit
Schedule E-3
Page 1
Witness: Bourassa

Line No.	Test Year Ended <u>12/31/2004</u>	Prior Year Ended <u>12/31/2003</u>	Prior Year Ended <u>12/31/2002</u>
3	Cash Flows from Operating Activities		
4	\$ 168,841	\$ 114,989	\$ 206,760
5	Adjustments to reconcile net income to net cash		
6	provided by operating activities:		
7	67,485	32,280	47,752
8	-	-	-
9	-	-	-
10	Changes in Certain Assets and Liabilities:		
11	12,049	(2,377)	(2,172)
12	-	-	-
13	-	-	-
14	1,123	(9,468)	7,758
15	-	-	-
16	(90,311)	27,135	(3,682)
17	(67,243)	(31,140)	(59,008)
18	(694)	(8,600)	5,000
19	(5,770)	1,584	88,584
20	(5,056)	52,039	17,666
21			
22	<u>\$ 80,424</u>	<u>\$ 176,442</u>	<u>\$ 308,658</u>
23	Cash Flow From Investing Activities:		
24	(1,046,123)	(857,924)	(680,816)
25	-	-	-
26	-	-	-
27	<u>\$ (1,046,123)</u>	<u>\$ (857,924)</u>	<u>\$ (680,816)</u>
28	Cash Flow From Financing Activities		
29	-	-	-
30	-	-	-
31	1,069,716	195,761	92,140
32	-	(24,304)	-
33	-	-	-
34	(1,900)	-	(103,099)
35	-	-	-
36	-	297,348	-
37	<u>\$ 1,067,816</u>	<u>\$ 468,805</u>	<u>\$ (10,959)</u>
38	102,117	(212,677)	(383,117)
39	422,862	635,539	1,018,656
40	<u>\$ 524,979</u>	<u>\$ 422,862</u>	<u>\$ 635,539</u>
41			
42			

Black Mountain Sewer Company
 Test Year Ended December 31, 2004
 Statement of Changes in Stockholder's Equity

Exhibit
 Schedule E-4
 Page 1
 Witness: Bourassa

Line No.		Common Stock	Additional Paid-In-Capital	Retained Earnings	Total
1					
2					
3					
4	Balance, December 31, 2001	\$ 1,000	\$ 1,301,007	\$ (561,378)	\$ 740,629
5	Addnl Paid In Capital		-	-	-
6	Dividends			(103,099)	(103,099)
7	Net Income			206,760	206,760
8					
9	Balance, December 31, 2002	\$ 1,000	\$ 1,301,007	\$ (457,717)	\$ 844,290
10	Addnl Paid In Capital			297,348	297,348
11	Dividends				-
12	Net Income			114,989	114,989
13					
14	Balance, December 31, 2003	\$ 1,000	\$ 1,301,007	\$ (45,380)	\$ 1,256,627
15	Addnl Paid In Capital				-
16	Dividends			(1,900)	(1,900)
17	Net Income			168,841	168,841
18					
19	Balance, December 3, 2004	\$ 1,000	\$ 1,301,007	\$ 121,561	\$ 1,423,568

20

21

22

23

24

25

26 SUPPORTING SCHEDULES:

RECAP SCHEDULES:

Black Mountain Sewer Company
 Test Year Ended December 31, 2004
 Detail of Plant in Service

Exhibit
 Schedule E-5
 Page 1
 Witness: Bourassa

<u>Line No.</u>	<u>Acct. No.</u>	<u>Plant Description</u>	<u>Plant Balance at 12/31/2003</u>	<u>Plant Additions, Reclassifications or Retirements</u>	<u>Plant Balance at 12/31/2004</u>
1					
2	351	Organization	\$ -	\$ -	\$ -
3	352	Franchises	-	-	-
4	353	Land and Land Rights	461,446	-	461,446
5	354	Structures and Improvements	1,152,745	92,547	1,245,292
6	355	Power Generation Equipment	7,610	(7,610)	-
7	360	Collection Sewers - Force	228,042	743	228,785
8	361	Collection Sewers - Gravity	2,835,952	772,667	3,608,619
9	362	Special Collecting Structures	-	-	-
10	363	Services to Customers	158,802	-	158,802
11	364	Flow Measuring Devices	34,500	5,378	39,878
12	365	Flow Measuring Installations	-	158,358	158,358
13	370	Receiving Wells	696,506	-	696,506
14	371	Effluent Pumping Equipment	418,455	33,250	451,705
15	380	Treatment and Disposal Equipment	-	-	-
16	381	Plant Sewers	276,709	(155,058)	121,651
17	382	Outfall Sewer Lines	-	-	-
18	389	Other Plant and Misc. Equipment	702,033	36,771	738,804
19	390	Office Furniture and Equipment	360,240	5,272	365,512
20	391	Transportation Equipment	87,811	-	87,811
21	393	Tools, Shop and Garage Equipment.	-	-	-
22	394	Laboratory Equipment	7,279	-	7,279
23	395	Power Operated Equipment	-	-	-
24	398	Other Tangible Plant	-	-	-
25	344	Laboratory Equipment	-	-	-
26	345	Power Operated Equipment	-	-	-
27	346	Communications Equipment	-	-	-
28	347	Miscellaneous Equipment	-	-	-
29	348	Other Tangible Plant	-	-	-
30		Plant Held for Future Use	-	-	-
31					
32		TOTAL WATER PLANT	\$ 7,428,130	\$ 942,318	\$ 8,370,448

SUPPORTING SCHEDULES

RECAP SCHEDULES:

A-4
 E-1

33
 34
 35
 36
 37

Black Mountain Sewer Company
Test Year Ended December 31, 2004
Operating Statistics

Exhibit
Schedule E-7
Page 1
Witness: Bouras

Line No.		Test Year Ended <u>12/31/2004</u>	Prior Year Ended <u>12/31/2003</u>	Prior Year Ended <u>12/31/2002</u>
1	<u>WASTEWATER STATISTICS:</u>			
2				
3				
4				
5	Sewer Revenues from Customer:	\$ 1,190,412	\$ 1,144,038	\$ 1,136,926
6				
7				
8				
9				
10	Year End Number of Customers	1,923	1,794	1,429
11				
12				
13				
14	Annual Revenue per Year End Customer	\$ 619.04	\$ 637.70	\$ 795.61
15				
16				
17				
18				
19				
20				
21				
22				
23				
24				
25				

Black Mountain Sewer Company
Test Year Ended December 31, 2004
Taxes Charged to Operations

Exhibit
Schedule E-8
Page 1
Witness: Bourassa

Line No.	Description	Test Year Ended <u>12/31/2004</u>	Prior Year Ended <u>12/31/2003</u>	Prior Year Ended <u>12/31/2002</u>
1				
2				
3	Federal Income Taxes*	\$ 44,506	\$ 94,347	\$ 83,433
4	State Income Taxes*	11,768	15,684	21,742
5	Payroll Taxes	-	-	-
6	Property Taxes	32,328	50,183	40,889
7				
8	Totals	<u>\$ 88,603</u>	<u>\$ 160,214</u>	<u>\$ 146,064</u>
9				
10				
11	*Computed			
12				
13				
14				

Black Mountain Sewer Company
Test Year Ended December 31, 2004
Notes To Financial Statements

Exhibit
Schedule E-9
Page 1
Witness: Bourassa

The Company does not have outside auditors



F
SCHEDULES

Black Mountain Sewer Company
 Test Year Ended December 31, 2004
 Projected Income Statements - Present & Proposed Rates

Exhibit
 Schedule F-1
 Page 1
 Witness: Bourassa

Line No.		Test Year Actual Results	At Present Rates Year Ended 12/31/2005	At Proposed Rates Year Ended 12/31/2005
1	Revenues			
2	Flat Rate Revenues	\$ 1,173,940	\$ 1,191,268	\$ 1,354,547
3	Measured Revenues	-	-	-
4	Other Wastewater Revenues	16,472	16,472	16,472
5		<u>\$ 1,190,412</u>	<u>\$ 1,207,740</u>	<u>\$ 1,371,019</u>
6	Operating Expenses			
7	Salaries and Wages	\$ -	\$ -	\$ -
8	Purchased Wastewater Treatment	160,789	162,082	162,082
9	Sludge Removal Expense	981	981	981
10	Purchased Power	45,594	47,727	47,727
11	Fuel for Power Production	-	-	-
12	Chemicals	73,928	76,612	76,612
13	Materials and Supplies	30,420	30,420	30,420
14	Contractual Services - Professional	171,683	171,683	171,683
15	Contractual Services - Testing	11,000	11,000	11,000
16	Contractual Services - Other	226,595	226,595	226,595
17	Rents	10,825	10,825	10,825
18	Transportation Expenses	4,870	4,870	4,870
19	Insurance - General Liability	16,204	16,204	16,204
20	Regulatory Commission Expense	-	30,000	30,000
21	Miscellaneous Expense	77,401	77,401	77,401
		-	189,622	189,622
22	Depreciation	67,484	126,749	126,749
23	Taxes Other Than Income	-	-	-
24	Property Taxes	32,328	45,745	45,745
25	Income Tax	-	(6,544)	44,883
26				
27	Total Operating Expenses	<u>\$ 930,102</u>	<u>\$ 1,221,973</u>	<u>\$ 1,273,399</u>
28	Operating Income	<u>\$ 260,310</u>	<u>\$ (14,233)</u>	<u>\$ 97,619</u>
29	Other Income (Expense)			
30	Interest Income	932	-	-
31	Other income	24,000	-	-
32	Interest Expense	(116,401)	-	-
33	Other Expense	-	-	-
34	Gain/Loss Sale of Fixed Assets	-	-	-
35	Total Other Income (Expense)	<u>\$ (91,469)</u>	<u>\$ -</u>	<u>\$ -</u>
36	Net Profit (Loss)	<u>\$ 168,841</u>	<u>\$ (14,233)</u>	<u>\$ 97,619</u>
37				

Black Mountain Sewer Company
 Test Year Ended December 31, 2004
 Projected Statements of Changes in Financial Position
 Present and Proposed Rates

Exhibit
 Schedule F-2
 Page 1
 Witness: Bourassa

Line No.		Test Year Ended <u>12/31/2004</u>	At Present Rates Year Ended <u>12/31/2005</u>	At Proposed Rates Year Ended <u>12/31/2005</u>
5	Cash Flows from Operating Activities			
6	Net Income	\$ 168,841	\$ (14,233)	\$ 97,619
7	Adjustments to reconcile net income to net cash			
8	provided by operating activities:			
9	Depreciation and Amortization	67,485	30,000	30,000
10	Deferred Income Taxes	-		
11	Other	-		
12	Changes in Certain Assets and Liabilities:			
13	Accounts Receivable	12,049		
14	Unbilled Revenues	-		
15	Materials and Supplies Inventory	-		
16	Prepaid Expenses	1,123		
17	Deferred Charges	-		
18	Accounts Payable	(90,311)		
19	Intercompany payable	(67,243)		
20	Customer Deposits	(694)		
21	Intercompany taxes receivable and taxes payable	(5,770)		
22	Other assets and liabilities	(5,056)		
23				
24	Net Cash Flow provided by Operating Activities	<u>\$ 80,424</u>	<u>\$ 15,767</u>	<u>\$ 127,619</u>
25	Cash Flow From Investing Activities:			
26	Capital Expenditures	(1,046,123)	(170,000)	(170,000)
27	Plant Held for Future Use	-		
28	Changes in debt reserve fund	-		
29	Net Cash Flows from Investing Activities	<u>\$ (1,046,123)</u>	<u>\$ (170,000)</u>	<u>\$ (170,000)</u>
30	Cash Flow From Financing Activities			
31	Change in Restricted Cash	-	-	-
32	Change in net amounts due to parent and affiliates	-	-	-
33	Receipt of advances for and contributions in aid of construction	1,069,716	-	-
34	Refunds for advances for construction	-	-	-
35	Repayments of Long-Term Debt	-	-	-
36	Dividends Paid	(1,900)	-	-
37	Deferred Financing Costs	-	-	-
38	Paid in Capital	-	-	-
39	Net Cash Flows Provided by Financing Activities	<u>\$ 1,067,816</u>	<u>\$ -</u>	<u>\$ -</u>
40	Increase(decrease) in Cash and Cash Equivalents	102,117	(154,233)	(42,381)
41	Cash and Cash Equivalents at Beginning of Year	422,862	524,979	524,979
42	Cash and Cash Equivalents at End of Year	<u>\$ 524,979</u>	<u>\$ 370,746</u>	<u>\$ 482,598</u>
43	F-3			
44				
45				

Black Mountain Sewer Company
 Test Year Ended December 31, 2004
 Projected Construction Requirements

Exhibit
 Schedule F-3
 Page 1
 Witness: Bourassa

Line No.	Account Number	Plant Asset:	<u>2005</u>	<u>2006</u>	<u>2007</u>
1					
2					
3					
4	352	Franchises	\$ -	\$ -	\$ -
5	353	Land and Land Rights			
6	354	Structures and Improvements			
7	355	Power Generation Equipment			
8	360	Collection Sewers - Force			
9	361	Collection Sewers - Gravity	100,000	600,000	
10	362	Special Collecting Structures		60,000	60,000
11	363	Services to Customers			
12	364	Flow Measuring Devices			
13	365	Flow Measuring Installations		30,000	
14	370	Receiving Wells			
15	371	Effluent Pumping Equipment		-	
16	380	Treatment and Disposal Equipment		485,000	400,000
17	381	Plant Sewers		-	
18	382	Outfall Sewer Lines		-	
19	389	Other Plant and Misc. Equipment		-	
20	390	Office Furniture and Equipment	60,000	-	
21	391	Transportation Equipment		45,000	
22	393	Tools, Shop and Garage Equipment.		70,000	
23	394	Laboratory Equipment	10,000	-	
24	395	Power Operated Equipment		-	
25	398	Other TangiblePlant		60,000	250,000
26					
27					
28					
29					
30					
31					
32					
33					
34					
35	Total		<u>\$ 170,000</u>	<u>\$ 1,350,000</u>	<u>\$ 710,000</u>
36					
37					
38					

Black Mountain Sewer Company
Test Year Ended December 31, 2004
Assumptions Used in Rate Filing

Exhibit
Schedule F-4
Page 1
Witness: Bourassa

Line

No.

- 1 Property Taxes were computed using the method used by the Arizona Department
- 2 of Revenue
- 3
- 4 Projected construction expenditures are shown on Schedule A-4.
- 5
- 6 Expense adjustments are shown on Schedule C2, and are explained in the testimony.
- 7
- 8 Accumulated depreciation was computed using depreciation rates authorized
- 9 in prior Commission decision.
- 10
- 11 Income taxes were computed using statutory state and federal income tax rates.
- 12
- 13
- 14
- 15



H SCHEDULES

Black Mountain Sewer Company
 Revenue Summary
 With Annualized Revenues to Year End Number of Customers
 And Estimated Customer Growth
 Test Year Ended December 31, 2004

Exhibit
 Schedule H1
 Witness: Bourassa

Line No.	Customer Classification and/or Meter Size	Present Revenues	Proposed Revenues	Dollar Change	Percent Change	Percent of Present Sewer Revenues	Percent of Proposed Sewer Revenues
1	Residential	768,816	873,820	105,004	13.66%	64.32%	64.32%
2	Residential customer revenue annualized to end of year, based on year end number of customers	17,328	19,695	2,367	13.66%	1.45%	1.45%
3		312,725	355,418	42,693	13.65%	26.16%	26.16%
4	Commercial (Standard Rate)	81,967	93,155	11,188	13.65%	6.86%	6.86%
5	Commercial (Special Rate)	14,498	16,477	1,979	13.65%	1.21%	1.21%
6	Effluent Sales	1,195,334	1,358,565	163,231	13.66%	100.00%	100.00%
7	Subtotals	16,472	16,472				
8	Misc Revenues	1,211,806	1,375,037	163,231	13.47%	100.00%	100.00%
9	Totals						

Black Mountain Sewer Company
 Test Year Ended December 31, 2004
 Analysis of Revenue by Detailed Class

Schedule H-2
 Page 1
 Witness: Bourassa

Line No.	Customer Classification	Average	Average Effluent	Revenues		Proposed Increase	
		Number of Customers at 3/31/2000		Present Rates	Proposed Rates	Dollar Amount	Percent Amount
1	Residential	1,724	N/A	\$ 38.00	\$ 43.19	\$ 5.19	13.658%
2	Commercial (Standard Rate)	130	N/A	0.15236	0.17316	0.02080	13.652%
3	Commercial (Special Rate)						
4	B-H Enterprises (West)	-	N/A	\$ 0.11685	\$ 0.13280	\$ 0.01595	13.650%
5	B-H Enterprises (East)	1	N/A	0.11685	0.13280	0.01595	13.650%
6	Barb's Per Grooming	-	N/A	0.11685	0.13280	0.01595	13.650%
7	Boulders Resort	1	N/A	0.11843	0.13459	0.01616	13.648%
8	Carefree Dental	-	N/A	0.11685	0.13280	0.01595	13.650%
9	Ridgecrest Realty	1	N/A	0.11818	0.13431	0.01613	13.649%
10	Desert Forest	1	N/A	0.13609	0.15467	0.01858	13.653%
11	Desert Hills Pharmacy	1	N/A	0.14206	0.16145	0.01939	13.649%
12	El Pedregal	1	N/A	0.11685	0.13280	0.01595	13.650%
13	Lemon Tree	1	N/A	0.11400	0.12956	0.01556	13.649%
14	Body Shop	1	N/A	0.14544	0.16529	0.01985	13.648%
15	Spanish Village	-	N/A	0.11685	0.13280	0.01595	13.650%
16	Boulders Club	-	N/A	0.11685	0.13280	0.01595	13.650%
17	Anthony Vuitaggio	1	N/A	0.12987	0.14760	0.01773	13.652%
18							
19	Effluent	1	3,226,904	\$ 0.37440	\$ 0.42551	\$ 0.05111	13.650%
20							
21	Total	<u>1,864</u>					
22							
23							
24							
25							

Black Mountain Sewer Company
Present and Proposed Rates
Test Year Ended December 31, 2004

Exhibit
Schedule H3
Page 1
Witness: Bourassa

Line No.	Customer Classification and Meter Size	Present Rates	Present Rates	Proposed Rates	Proposed Rates	Percent Change	
1							
2							
3							
4							
5	Monthly Charge for:						
6	Residential		\$ 38.00		\$ 43.19	13.6579%	
7	Commercial (Standard Rate), per gallon per day[1]		0.15236		0.17316	13.6519%	
8	Effluent Sales (per 1,000 gallons)	\$122 per a.f.	0.37440	\$138.65 per a.f.	0.42551	13.6499%	
9							
10	Commercial (Special Rate), per gallon per day[1]						
11							
12	<u>Customer</u>	<u>Gallons Per Day[1]</u>	<u>Monthly Billing</u>	<u>Rate per Gallon</u>	<u>Monthly Billing</u>	<u>Rate per Gallon</u>	<u>Percent Change</u>
13	B-H Enterprises	2,525	\$ 295.05	0.11685	\$ 335.32	\$ 0.13280	13.6500%
14	B-H Enterprises	1,400	\$ 163.59	0.11685	\$ 185.92	0.13280	13.6500%
15	Barb's Per Grooming	250	\$ 29.21	0.11685	\$ 33.20	0.13280	13.6500%
16	Boulders Resort	29,345	\$ 3,475.23	0.11843	\$ 3,949.60	0.13459	13.6481%
17	Carefree Dental	1,625	\$ 189.98	0.11685	\$ 215.91	0.13280	13.6500%
18	Ridgecrest Realty	450	\$ 53.18	0.11818	\$ 60.44	0.13431	13.6487%
19	Desert Forest	7,000	\$ 952.63	0.13609	\$ 1,082.66	0.15467	13.6527%
20	Desert Hills Pharmacy	800	\$ 113.65	0.14206	\$ 129.16	0.16145	13.6492%
21	El Pedregal	15,787	\$ 1,844.69	0.11685	\$ 2,096.49	0.13280	13.6500%
22	Lemon Tree	300	\$ 43.20	0.11400	\$ 49.10	0.12956	13.6491%
23	Body Shop	1,000	\$ 145.44	0.14544	\$ 165.29	0.16529	13.6482%
24	Spanish Village	4,985	\$ 582.50	0.11685	\$ 662.01	0.13280	13.6500%
25	Boulders Club	1,200	\$ 140.22	0.11685	\$ 159.36	0.13280	13.6500%
26	Anthony Vuitaggio	300	\$ 38.96	0.12987	\$ 44.28	0.14760	13.6521%

27
28
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[1] Commercial wastewater flows are based on the average daily flows set forth in Engineering Bulletin 12, Table 1 published by the Arizona Department of Environmental Quality (June 1989)

Black Mountain Sewer Company
Present and Proposed Rates
Test Year Ended December 31, 2004

Exhibit
 Schedule H3
 Page 2
 Witness: Bourassa

Line No.	<u>Other Service Charges</u>	Present <u>Rates</u>	Proposed <u>Rates</u>
1	Establishment	\$ 25.00	\$ 25.00
2	Re-Establishment	\$ 25.00	\$ 25.00
3	Reconnection	no charge	no charge
4	After hours service	\$ 25.00	\$ 25.00
5	Min Deposit Requirement (Residential)	(a)	(a)
6	Min Deposit Requirement (Non-Residential)	(a)	(a)
7	NSF Check	10.00	10.00
8	Deferred Payment finance charge, Per Month	1.50%	1.50%
9	Late Payment Charge, Per Month	1.50%	1.50%
10			
11	Main Extension Tariff, per Rule R14-2-406B	Cost	Cost
12			
13	Hook-Up Fee for New Service (per Gallon per Day)[2]	\$ 6.47	\$ 6.47
14			
15	(a) <u>Residential</u> - two times the average bill. <u>Non-residential</u> - two and one-half times the average bill.		
16	(b) Minimum charge times number of full months disconnected.		
17	(c) Actual cost of physical disconnection and reconnection (if same customer) and there shall be no		
18	charge if there is no physical work performed.		
19			
20			
21			
22	[2] Wastewater flows are based on Engineering Bulletin No. 12, Table 1.		
23			
24	IN ADDITION TO THE COLLECTION OF REGULAR RATES, THE UTILITY WILL COLLECT FROM		
25	ITS CUSTOMERS A PROPORTIONATE SHARE OF ANY PRIVILEGE, SALES, USE, AND FRANCHISE		
26	TAX. PER COMMISSION RULE (14-2-409.D 5).		
27	ALL ADVANCES AND/OR CONTRIBUTIONS ARE TO INCLUDE LABOR, MATERIALS, OVERHEADS,		
28	AND ALL APPLICABLE TAXES, INCLUDING ALL GROSS-UP TAXES FOR INCOME TAXES.		
29	COST TO INCLUDE LABOR, MATERIALS AND PARTS, OVERHEADS AND ALL APPLICABLE TAXES.		
30			
31			
32			
33			
34			

Black Mountain Sewer Company
Bill Comparison
Customer Classification
Residential

Exhibit
Schedule H4
Page 1
Witness: Bourassa

Present Bill	Proposed Bill	Dollar Increase	Percent Increase
\$ 38.00	\$ 43.19	\$ 5.19	13.66%

Black Mountain Sewer Company
Bill Comparison
Customer Classification
Special Tariff - B-H Enterprises

Exhibit
Schedule H4
Page 2
Witness: Bourassa

Present	Proposed	Dollar	Percent
<u>Bill</u>	<u>Bill</u>	<u>Increase</u>	<u>Increase</u>
\$ 295.05	\$ 335.32	\$ 40.27	13.65%

Black Mountain Sewer Company
Bill Comparison
Customer Classification
Special Tariff - B-H Enterprises

Exhibit
Schedule H4
Page 3
Witness: Bourassa

Present	Proposed	Dollar	Percent
<u>Bill</u>	<u>Bill</u>	<u>Increase</u>	<u>Increase</u>
\$ 163.59	\$ 185.92	\$ 22.33	13.65%

Black Mountain Sewer Company
Bill Comparison
Customer Classification
Special Tariff - Barb's Pet Grooming

Exhibit
Schedule H4
Page 4
Witness: Bourassa

Present	Proposed	Dollar	Percent
<u>Bill</u>	<u>Bill</u>	<u>Increase</u>	<u>Increase</u>
\$ 29.21	\$ 33.20	\$ 3.99	13.66%

Black Mountain Sewer Company
Bill Comparison
Customer Classification
Special Tariff - Boulders Resort

Exhibit
Schedule H4
Page 5
Witness: Bourassa

Present	Proposed	Dollar	Percent
<u>Bill</u>	<u>Bill</u>	<u>Increase</u>	<u>Increase</u>
\$ 3,475.23	\$ 3,949.60	\$ 474.37	13.65%

Black Mountain Sewer Company
Bill Comparison
Customer Classification
Special Tariff - Carefree Dental

Exhibit
Schedule H4
Page 6
Witness: Bourassa

Present	Proposed	Dollar	Percent
<u>Bill</u>	<u>Bill</u>	<u>Increase</u>	<u>Increase</u>
\$ 189.98	\$ 215.91	\$ 25.93	13.65%

Black Mountain Sewer Company
Bill Comparison
Customer Classification
Special Tariff - Ridgecrest Realty

Exhibit
Schedule H4
Page 7
Witness: Bourassa

Present	Proposed	Dollar	Percent
<u>Bill</u>	<u>Bill</u>	<u>Increase</u>	<u>Increase</u>
\$ 53.18	\$ 60.44	\$ 7.26	13.65%

Black Mountain Sewer Company
Bill Comparison
Customer Classification
Special Tariff - Desert Forest

Exhibit
Schedule H4
Page 8
Witness: Bourassa

Present	Proposed	Dollar	Percent
<u>Bill</u>	<u>Bill</u>	<u>Increase</u>	<u>Increase</u>
\$ 952.63	\$ 1,082.66	\$ 130.03	13.65%

Black Mountain Sewer Company
Bill Comparison
Customer Classification
Special Tariff - Desert Hills Pharmacy

Exhibit
Schedule H4
Page 9
Witness: Bourassa

Present Bill	Proposed Bill	Dollar Increase	Percent Increase
\$ 113.65	\$ 129.16	\$ 15.51	13.65%

Black Mountain Sewer Company
Bill Comparison
Customer Classification
Special Tariff - El Pedregal

Exhibit
Schedule H4
Page 10
Witness: Bourassa

Present Bill	Proposed Bill	Dollar Increase	Percent Increase
\$ 1,844.69	\$ 2,096.49	\$ 251.80	13.65%

Black Mountain Sewer Company
Bill Comparison
Customer Classification
Special Tariff - Lemon Tree

Exhibit
Schedule H4
Page 11
Witness: Bourassa

Present Bill	Proposed Bill	Dollar Increase	Percent Increase
\$ 43.20	\$ 49.10	\$ 5.90	13.66%

Black Mountain Sewer Company
Bill Comparison
Customer Classification
Special Tariff - Body Shop

Exhibit
Schedule H4
Page 12
Witness: Bourassa

Present	Proposed	Dollar	Percent
<u>Bill</u>	<u>Bill</u>	<u>Increase</u>	<u>Increase</u>
\$ 145.44	\$ 165.29	\$ 19.85	13.65%

Black Mountain Sewer Company
Bill Comparison
Customer Classification
Special Tariff - Spanish Village

Exhibit
Schedule H4
Page 13
Witness: Bourassa

Present Bill	Proposed Bill	Dollar Increase	Percent Increase
\$ 582.50	\$ 662.01	\$ 79.51	13.65%

Black Mountain Sewer Company
Bill Comparison
Customer Classification
Special Tariff - Boulders Club

Exhibit
Schedule H4
Page 14
Witness: Bourassa

Present	Proposed	Dollar	Percent
<u>Bill</u>	<u>Bill</u>	<u>Increase</u>	<u>Increase</u>
\$ 140.22	\$ 159.36	\$ 19.14	13.65%

Black Mountain Sewer Company
Bill Comparison
Customer Classification
Special Tariff - Anthony Vuitaggio

Exhibit
Schedule H4
Page 15
Witness: Bourassa

Present Bill	Proposed Bill	Dollar Increase	Percent Increase
\$ 38.96	\$ 44.28	\$ 5.32	13.66%

Black Mountain Sewer Company
 Bill Comparison
 Customer Classification
 Commercial

Exhibit
 Schedule H4
 Page 16
 Witness: Bourassa

	Present Bill	Proposed Bill	Dollar Increase	Percent Increase
10,000	\$ 1,523.60	\$ 1,731.60	\$ 208.00	0.00%
20,000	3,047.20	3,463.20	416.00	13.65%
30,000	4,570.80	5,194.80	624.00	13.65%
40,000	6,094.40	6,926.40	832.00	13.65%
50,000	7,618.00	8,658.00	1,040.00	13.65%
60,000	9,141.60	10,389.60	1,248.00	13.65%
70,000	10,665.20	12,121.20	1,456.00	13.65%
80,000	12,188.80	13,852.80	1,664.00	13.65%
90,000	13,712.40	15,584.40	1,872.00	13.65%
100,000	15,236.00	17,316.00	2,080.00	13.65%
110,000	16,759.60	19,047.60	2,288.00	13.65%
120,000	18,283.20	20,779.20	2,496.00	13.65%
130,000	19,806.80	22,510.80	2,704.00	13.65%

Present Rates:
 Charge Per Gallon

Proposed Rates:
 Charge Per Gallon

Black Mountain Sewer Company
 Bill Comparison
 Customer Classification
 Effluent Sales

Exhibit
 Schedule H4
 Page 17
 Witness: Bourassa

<u>MidPoint Usage</u>	<u>Present Bill</u>	<u>Proposed Bill</u>	<u>Dollar Increase</u>	<u>Percent Increase</u>
3,226,904.0	1,208.17	1,373.08	165	13.65%
Average Usage 3,226,904	\$ 1,208.17	\$ 1,373.08	\$ 164.91	13.65%

Black Mountain Sewer Company
 Test Year Ended December 31, 2004
 Customer Classification
 Residential

Exhibit
 Schedule H5
 Page 1
 Witness: Bourassa

Month	Jan-04	Feb-04	Mar-04	Apr-04	May-04	Jun-04	Jul-04	Aug-04	Sep-04	Oct-04	Nov-04	Dec-04	Total Year
	1,625	1,650	1,652	1,675	1,667	1,693	1,677	1,702	1,719	1,714	1,734	1,724	20,232
	1,625	1,650	1,652	1,675	1,667	1,693	1,677	1,702	1,719	1,714	1,734	1,724	20,232
	Average Usage												N/A
	Median Usage												N/A
	Average # Customers												1,686

Black Mountain Sewer Company
 Test Year Ended December 31, 2004
 Customer Classification
 Special Tariff - B-H Enterprises

Exhibit
 Schedule H5
 Page 3
 Witness: Bourassa

Month	Jan-04	Feb-04	Mar-04	Apr-04	May-04	Jun-04	Jul-04	Aug-04	Sep-04	Oct-04	Nov-04	Dec-04	Total Year
	1	1	1	1	1	1	1	1	1	1	1	1	12
	1	1	1	1	1	1	1	1	1	1	1	1	12
	Average Usage												N/A
	Median Usage												N/A
	Average # Customers												1

Black Mountain Sewer Company
Test Year Ended December 31, 2004
Customer Classification
Special Tariff - Boulders Resort

Exhibit
Schedule H5
Page 5
Witness: Bourassa

Month	Jan-04	Feb-04	Mar-04	Apr-04	May-04	Jun-04	Jul-04	Aug-04	Sep-04	Oct-04	Nov-04	Dec-04	Total Year
	1	1	1	1	1	1	1	1	1	1	1	1	12
	1	1	1	1	1	1	1	1	1	1	1	1	12
	Average Usage												N/A
	Median Usage												N/A
	Average # Customers												1

Black Mountain Sewer Company
 Test Year Ended December 31, 2004
 Customer Classification
 Special Tariff - Ridgecrest Realty

Exhibit
 Schedule H5
 Page 7
 Witness: Bourassa

Month	Jan-04	Feb-04	Mar-04	Apr-04	May-04	Jun-04	Jul-04	Aug-04	Sep-04	Oct-04	Nov-04	Dec-04	Total
	1	1	1	1	1	1	1	1	1	1	1	1	12
	1	1	1	1	1	1	1	1	1	1	1	1	12
	Average Usage												N/A
	Median Usage												N/A
	Average # Customers												1

Black Mountain Sewer Company
 Test Year Ended December 31, 2004
 Customer Classification
 Special Tariff - Desert Forest

Exhibit
 Schedule H5
 Page 8
 Witness: Bourassa

Month	Jan-04	Feb-04	Mar-04	Apr-04	May-04	Jun-04	Jul-04	Aug-04	Sep-04	Oct-04	Nov-04	Dec-04	Total Year
	1	1	1	1	1	1	1	1	1	1	1	1	12

Average Usage N/A
 Median Usage N/A
 Average # Customers 1

Black Mountain Sewer Company
 Test Year Ended December 31, 2004
 Customer Classification
 Special Tariff - Desert Hills Pharmacy

Exhibit
 Schedule H5
 Page 9
 Witness: Bourassa

Month	Jan-04	Feb-04	Mar-04	Apr-04	May-04	Jun-04	Jul-04	Aug-04	Sep-04	Oct-04	Nov-04	Dec-04	Total Year
	1	1	1	1	1	1	1	1	1	1	1	1	12
	1	1	1	1	1	1	1	1	1	1	1	1	12
	Average Usage												N/A
	Median Usage												N/A
	Average # Customers												1

Black Mountain Sewer Company
 Test Year Ended December 31, 2004
 Customer Classification
 Special Tariff - El Pedregal

Exhibit
 Schedule H5
 Page 10
 Witness: Bourassa

Month	Jan-04	Feb-04	Mar-04	Apr-04	May-04	Jun-04	Jul-04	Aug-04	Sep-04	Oct-04	Nov-04	Dec-04	Total Year
	1	1	1	1	1	1	1	1	1	1	1	1	12
	1	1	1	1	1	1	1	1	1	1	1	1	12
	Average Usage												N/A
	Median Usage												N/A
	Average # Customers												1

Black Mountain Sewer Company
 Test Year Ended December 31, 2004
 Customer Classification
 Special Tariff - Lemon Tree

Exhibit
 Schedule H5
 Page 11
 Witness: Bourassa

Month	Jan-04	Feb-04	Mar-04	Apr-04	May-04	Jun-04	Jul-04	Aug-04	Sep-04	Oct-04	Nov-04	Dec-04	Total Year
	1	1	1	1	1	1	1	1	1	1	1	1	12
	1	1	1	1	1	1	1	1	1	1	1	1	12
	Average Usage												N/A
	Median Usage												N/A
	Average # Customers												1

Black Mountain Sewer Company
 Test Year Ended December 31, 2004
 Customer Classification
 Special Tariff - Body Shop

Exhibit
 Schedule H5
 Page 12
 Witness: Bourassa

Month	Jan-04	Feb-04	Mar-04	Apr-04	May-04	Jun-04	Jul-04	Aug-04	Sep-04	Oct-04	Nov-04	Dec-04	Total Year
	1	1	1	1	1	1	1	1	1	1	1	1	12
	1	1	1	1	1	1	1	1	1	1	1	1	12
	Average Usage												N/A
	Median Usage												N/A
	Average # Customers												1

Black Mountain Sewer Company
 Test Year Ended December 31, 2004
 Customer Classification
 Special Tariff - Anthony Vuitaggio

Exhibit
 Schedule H5
 Page 15
 Witness: Bourassa

Month	Jan-04	Feb-04	Mar-04	Apr-04	May-04	Jun-04	Jul-04	Aug-04	Sep-04	Oct-04	Nov-04	Dec-04	Total Year
	1	1	1	1	1	1	1	1	1	1	1	1	12
	1	1	1	1	1	1	1	1	1	1	1	1	12
	Average Usage												N/A
	Median Usage												N/A
	Average # Customers												1

