



0000026727

BEFORE THE ARIZONA CORPORATION COMMISSION

COMMISSIONERS

JEFF HATCH-MILLER, Chairman
WILLIAM A. MUNDELL
MARC SPITZER
MIKE GLEASON
KRISTIN K. MAYES

Arizona Corporation Commission
DOCKETED

OCT 25 2005

DOCKETED BY *KS*

In the matter of
WADDELL & REED, INC.
6300 Lamar Avenue
Overland Park, KS 66202

Respondent.

DOCKET NO. S-20405A-05-0603

DECISION NO. 68229

**ORDER TO FOR ADMINISTRATIVE
PENALTY AND RESTITUTION, AND
CONSENT TO SAME**

BY: WADDELL & REED, INC.

WHEREAS, Waddell & Reed, Inc. ("Waddell & Reed") is a dealer registered in the state of Arizona; and

WHEREAS, coordinated investigations have been conducted by members of a multi-state group of securities and insurance regulators into Waddell & Reed's suitability determinations, and sales practices, in connection with Waddell & Reed selling variable annuity investments held by customers and then purchasing similar products issued by a different insurer; and

WHEREAS, Waddell & Reed has provided information to regulators conducting the investigations by responding to inquiries, providing documentary evidence and other materials, and providing regulators with access to facts relating to the investigations and has entered into a separate settlement with the NASD relating to the challenged conduct; and

1 WHEREAS, Waddell & Reed has advised regulators of its agreement to resolve the
2 investigations relating to the exchange of variable annuity investments; and

3 WHEREAS, Waddell & Reed agrees to implementation of a restitution plan to provide
4 compensation to customers affected by its variable annuity exchange program, to implement
5 changes to its sales practices, and to make certain payments; and

6 WHEREAS, Waddell & Reed elects permanently to waive any right to a hearing and appeal
7 under Articles 11 and 12 of the Securities Act of Arizona, A.R.S. § 44-1801 *et seq.* (“Securities
8 Act”) and Title 14 of the Arizona Administrative Code with respect to this Order for
9 Administrative Penalty and Restitution (“Order”); and

10 WHEREAS, the Arizona Corporation Commission (“Commission”) finds the following
11 relief appropriate and in the public interest;

12 NOW, THEREFORE, the Commission hereby enters this Order:

13
14 **I.**

15 **FINDINGS OF FACT**

16 **1. A. Jurisdiction**

17 1. Waddell & Reed, Inc. (CRD No. 866) is currently, and at all times relevant to this Order
18 was, registered in Arizona as a dealer. In addition, Waddell & Reed was at all relevant
19 times a federal-covered investment adviser notice filed in Arizona.

20 2. This action concerns the period from January 2001 through August 2002 (the “Relevant
21 Period”).

22 **B. Background**

23 3. Waddell & Reed, based in Overland Park, Kansas, has been a provider of financial services
24 since 1939. It is owned by Waddell & Reed Financial, Inc., a publicly held company.
25
26

- 1 4. On December 31, 2002, the firm had 2,586 financial advisors, including 220 district
2 managers and 70 district supervisors. Eight regional vice-presidents and 148 division and
3 associate managers operated from 219 division and district sales offices located throughout
4 the United States and managed the sales force. In addition, the firm had 182 individual
5 adviser offices.
- 6 5. On December 31, 2001, the firm had 3,165 financial advisors, including 223 district
7 managers and 102 district supervisors. Eight regional vice-presidents and 152 division and
8 associate managers operated from 223 division and district sales offices located throughout
9 the United States and managed the sales force. In addition, the firm had 199 individual
10 advisor offices.
- 11 6. Waddell & Reed's business includes the sale of mutual funds, insurance products (through
12 affiliated insurance agencies), variable annuities, variable life, and financial planning
13 services. Customers can purchase investments in Waddell & Reed's mutual funds directly
14 or as the investment component of variable annuities underwritten by an insurance
15 company and sold by Waddell & Reed.
- 16 7. Variable annuities have features of both securities and insurance products. The insurance
17 part of the product is a guarantee of income for the life of the customer or the life of some
18 other person designated by the customer, or for a specified period. The annuities also
19 provide a death benefit, typically the greater of the contract value or net purchase payments.
20 The amount of money placed into the variable annuity by the customer is invested in one or
21 more subaccounts, which include mutual funds and money market accounts. The return
22 received by variable annuity customers varies according to the performance of the
23 subaccounts underlying the annuity. In this case, the subaccounts were created and
24 managed by a Waddell & Reed affiliate.
25
26

- 1 8. The purchaser of an annuity through Waddell & Reed could decide in which Waddell &
2 Reed mutual funds to invest the funds placed into the annuity. In the case of United
3 Investors Life Insurance Company ("UILIC"), customers could choose from among a fixed
4 account and eleven mutual fund and money market subaccounts offered by Waddell &
5 Reed including a bond fund, international stocks, money market instruments, small-capital
6 companies, and technology stocks. Customers could divide their annuity monies among
7 these funds. Waddell & Reed's financial advisors assist customers in evaluating the
8 subaccount portfolios and allocating annuity monies among the portfolios. The value of
9 these variable annuities will change over time, according to the performance of the
10 subaccount portfolios into which the customer has placed her funds.
11
- 12 9. Most annuities, like those sold by Waddell & Reed, impose no front-end commissions
13 purchase fees or sales charges added to the purchase price. They are, however, subject to
14 the imposition of ongoing fees, assessed as a percentage of the money deposited into the
15 annuity.
- 16 10. The UILIC Advantage II variable annuity had an 8.5% sales charge (paid on a deferred
17 basis of 85 basis points per year for ten years), a .90% annual M&E fee, based on the
18 current value of the investment, and a \$50 annual fee for the life of the investment. The
19 UILIC Advantage Gold variable annuity has no front-end fee, a 1.40% annual M&E fee,
20 based on the current value of the investment, and a \$25 annual fee for the life of the
21 investment (waived for contracts over \$25,000).
22
- 23 11. The Waddell & Reed Advisors Select Annuity issued by Nationwide, had no front-end fee,
24 a 1.35% annual M&E fee, and a \$30 annual administrative charge on policies valued at less
25 than \$50,000. The Waddell & Reed Advisors Select Plus Annuity had no front-end fee and
26 a .95% annual M&E fee.

- 1 14. All four of the variable annuities had Contingent Deferred Sales Charges ("CDSC"). A
2 CDSC is an amount that must be paid upon the withdrawal from or exchange of the variable
3 annuity if the withdrawal from or exchange occurs within a specified period of time. The
4 amount is paid as a percentage of the money deposited into the annuity.
- 5 15. The UILIC Advantage II variable annuity carried a CDSC for the first eight years, declining
6 1% per year from 8% in the first year to 1% in the eighth year. The UILIC Advantage Gold
7 variable annuity had a CDSC for the first seven years, declining 1% per year from 7% in
8 the first year to 1% in the final year. Each additional purchase payment carried a CDSC.
- 9 16. The CDSC for the Waddell & Reed Advisor's Select Annuity lasted for eight years and
10 declined 1% per year from 8% in the first and second years to 2% in the eighth year. (This
11 could be reduced to seven years at an additional cost of 5 basis points per year, based on
12 current value.)
- 13
14 17. The CDSC for the Waddell & Reed Advisor's Select Plus Annuity lasted for seven years
15 and declined 1% per year from 7% in the first and second years to 2% in the seventh year.
16 (This could be reduced to five years at an additional cost of 15 basis points per year, based
17 on current value.)
- 18 18. Waddell & Reed financial advisors who sold the variable annuities at issue received up-
19 front commissions for each sale. Commissions on the products at issue ranged from 5-
20 7.5%. The commission was paid by the insurance company to Waddell & Reed, which then
21 paid part of the commission to the financial advisor. The commission paid to the financial
22 advisor, however, did not come out of the principal amount invested by the customer in the
23 annuity. Instead, the insurance company paid the commissions from its own funds and
24 recouped that payment through the asset-based fees assessed each customer on an annual
25 basis.
26

1 19. If the customer withdraws her funds from a variable annuity before the insurance company
2 has recouped the commission it has paid to the sales agent, the insurance company might
3 lose the money paid as commission to the financial advisor. To protect against this,
4 insurance companies commonly impose contingent deferred surrender charges (“CDSCs”)
5 on annuity customers. If the customer withdraws her funds within the “surrender period” of
6 an annuity, the customer must pay a surrender charge to the insurance company.

7 **C. United Investors Variable Annuities**

8 20. United Investors Life Insurance Company (“UILIC”) was founded by Waddell & Reed in
9 1961. Between 1961 and 2001, UILIC was the principal sponsor of the variable annuities
10 sold by Waddell & Reed. In the 1980s, Waddell & Reed and UILIC were purchased by
11 Torchmark, Inc. Both remained subsidiaries of Torchmark until November 1998, when
12 Waddell & Reed was spun-off into a separate publicly-traded company. UILIC has
13 remained a subsidiary of Torchmark.
14

15 21. Before Waddell & Reed was spun off by Torchmark, Waddell & Reed and UILIC entered
16 into a Principal Underwriting Agreement and General Agency Contract. These agreements
17 allowed Waddell & Reed to sell certain UILIC products and permitted Waddell & Reed’s
18 registered representatives to act as authorized insurance financial advisors (producers) for
19 UILIC. These agreements were renewed and amended periodically between 1998 and
20 2001.
21

22 22. Prior to 2000, the only UILIC variable annuity product offered through Waddell & Reed
23 was called Advantage II. Advantage II is a deferred variable annuity policy issued by
24 UILIC. Advantage II, through W&R Target Funds, offers the eleven mutual fund choices
25 described above.
26

1 23. In 2000, Waddell & Reed began offering a new product created by UILIC, called
2 Advantage Gold. Advantage Gold had more options and different features than the
3 Advantage II. Advantage Gold, through W&R Target Funds, offers to policy owners the
4 same eleven mutual fund choices that are offered by Advantage II.

5 24. UILIC charges its variable annuity customers various fees including annual fees and annual
6 mortality and expense (M&E) charges (which are based on the size of the annuity).

7 25. In about 1999, Waddell & Reed requested that UILIC share with it a portion of the M&E
8 charges that UILIC collected from Waddell & Reed customers. UILIC did agree to share
9 25 basis points of the M&E fees with Waddell & Reed on annuity products developed in
10 the future, and 20 basis points of the M&E fees generated for existing products already held
11 by customers. The parties later had a dispute as to whether the agreement was legally
12 binding based on terms unrelated to compensation. This dispute resulted in a lawsuit filed
13 by UILIC against Waddell & Reed in May 2000 in the state of Alabama.
14

15 **D. Nationwide Annuities**

16 26. In early 2000, based on the deteriorating relationship between Waddell & Reed and UILIC,
17 Waddell & Reed began searching for variable annuity products issued by a different
18 insurance company.

19 27. Waddell & Reed began discussions with Nationwide around this time.

20 28. As part of this process, Waddell & Reed analyzed the potential profitability to the
21 firm of switching the firm's variable annuity business from UILIC to another insurance
22 company. Waddell & Reed's profitability projections assumed that 90% of its annuity
23 customers who would not have to pay surrender penalties would switch to annuities issued
24 by a new insurance company. The company expected that between 20 and 65% of
25 customers who would have to pay surrender charges would still agree to exchange their
26

1 UILIC annuities for annuities issued by a new insurance company chosen by Waddell &
2 Reed.

3 29. In October, 2000, Waddell & Reed finalized an agreement with Nationwide. Under this
4 agreement, Nationwide created two new variable annuity products and agreed to let
5 Waddell & Reed financial advisors sell insurance as financial advisors for Nationwide. In
6 December 2000, Waddell & Reed began selling Nationwide annuities alongside those of
7 UILIC.

8 30. By March of 2001, Waddell & Reed was soliciting many of its customers to exchange their
9 UILIC annuities for those issued by Nationwide.

10
11 **E. Annuity Comparisons**

12 31. Waddell & Reed worked with Nationwide to create products that would provide “the best
13 opportunity for a clean case of 1035 [exchange of variable annuities].” Nationwide assisted
14 in the design of products specifically for the purpose of replacement.

15 32. There were many similarities between Nationwide’s annuities and those of UILIC being
16 exchanged.

17 A. The annuities from both Nationwide and UILIC were based on investment
18 portfolios made up of Waddell & Reed mutual funds. The Nationwide annuities
19 gave customers a choice of twelve mutual fund options and a fixed account option;
20 eleven of the twelve mutual fund options were identical to the choices available
21 with the UILIC policies. The additional portfolio option added for the Nationwide
22 annuities was a “Value Portfolio.”

23
24 B. They both provided death benefits for annuity customers, charged annual mortality
25 and expense (M & E) fees, imposed CDSCs, and made available (sometimes at an
26 extra charge) additional insurance benefits.

1 33. The Nationwide annuities did have some ways in which they differed from the UILIC
2 annuities:

3 A. The UILIC annuities did have an up-front 8.5% sales charge that was collected over
4 a ten-year period. The Nationwide annuities had no sales charge.

5 B. UILIC annuities imposed .90% of the annuity's value annually as M&E charges.
6 The Nationwide Select annuity charged 1.35% annually while Select Plus charged
7 customers .95% each year.

8 C. The UILIC Advantage II annuities charged a \$50 annual policy fee. The Select
9 annuities imposed a \$30 fee (waived when the contract value exceeded \$50,000);
10 Select Plus products imposed no annual policy fee.

11 D. The UILIC Advantage II annuity carried a CDSC for the first eight years, declining
12 1% per year from 8% in the first year to 1% in the eighth year. The UILIC
13 Advantage Gold annuity had a CDSC for the first seven years, declining 1% per
14 year from 7% in the first year to 1% in the final year. Each additional purchase
15 payment carried a new CDSC.

16 E. The CDSC for the Waddell & Reed Advisor's Select Annuity lasted for eight years
17 and declined 1% per year from 8% in the first and second years to 2% in the eighth
18 year. (This could be reduced to seven years at an additional cost of 5 basis points
19 per year, based on current value.)

20 F. The CDSC for Waddell & Reed Advisor's Select Plus Annuity lasted for seven
21 years and declined 1% per year from 7% in the first and second years to 2% in the
22 seventh year. (This could be reduced to five years at an additional cost of 15 basis
23 points per year, based on current value.)

24 G. The death benefit under the annuities generally was based on the size of the
25 annuity. In some cases, due to the payment of surrender charges, customers may
26 have had a smaller death benefit at Nationwide than with UILIC. The death benefit

1 under the UILIC policies ratcheted up and locked in on the eight-year anniversary
2 contract value and again on year sixteen, to whichever value was higher, although
3 any step up of death benefits under the Advantage II that had been achieved
4 disappeared if the policy holder lived past age 74.

5 H. The Select Plus product has, as a standard feature, a "five-year reset" of death
6 benefit, under which Nationwide paid the highest of (1) premiums paid (less any
7 withdrawals), (2) the market value of subaccounts, or (3) the market value of the
8 subaccounts on the most recent five-year anniversary of policy issuance before the
9 policyholder's 86th birthday. This means that the value of the death benefit reset
10 after five years could be reduced if the contract value of the annuity had dropped
11 based on stock market performance during the preceding five years (but it would
12 never be less than the net purchase value). Clients were able to take advantage of
13 the last-occurring reset, even after age 86.

14 I. There were variations on the insurance benefits available from each company. In
15 some instances, insurance coverage for long-term confinement, disability, nursing
16 home expenses, and terminal illnesses were included as part of UILIC's Advantage
17 Gold product, and to a lesser degree the Advantage II product, but were optional
18 riders on the Nationwide policies.
19

20
21 34. Some of these differences benefited customers. Other differences were minor and may
22 have created the appearance that they were giving added benefits to customers. Some of
23 the differences were detrimental to customers who exchanged UILIC annuities for
24 Nationwide annuities.

25 35. In general, the differences meant that the UILIC products were more expensive at the
26 outset, but the Nationwide products would become more expensive over time due to the

1 higher M&E charges. The higher the value of the annuity, the more quickly the
2 Nationwide products became more expensive than those from UILIC.

3 **F. Extra Value Rider and the Select Annuity**

4 36. One new feature offered with the Select Plus product was an extra value rider, or the
5 so-called "bonus" feature. Customers who chose this feature would receive a 3% credit to
6 their investment by purchasing a special rider. Customers choosing this 3% extra value
7 rider feature were required to pay 45 basis points (.45%) of the annuity value per year for
8 this feature. Training and compliance manuals for Waddell & Reed financial advisors
9 emphasized that an annuity would have to reach a rate of return of at least 7.75% in order to
10 pay for the cost of this extra value rider. Several of the mutual fund portfolios offered by
11 Waddell & Reed were bond funds and money market funds; there was no reasonable
12 expectation that they would achieve a 7.75% rate of return justifying the selection of this
13 extra value rider. In addition, this extra value rider was not suitable for investors intending
14 to make additional purchase payments beyond the first year.

15 37. In almost all circumstances, the Select Plus Annuity had greater benefits and more
16 flexibility to customers than the Select product. But, the Select product paid a higher
17 commission to Waddell & Reed sales persons, 7.5% rather than 5%, and required
18 customers to pay ongoing M&E charges 42% higher than the Select Plus product.
19 Approximately 620 Waddell & Reed customers were moved into the Select product when
20 they qualified for the Select Plus product.

21 **G. Impacts of the Exchanges**

22 38. Waddell & Reed benefited from the exchanges in two primary ways. First, the firm and its
23 financial advisors earned a new commission on each annuity exchange. Second, Waddell
24 & Reed began earning a 25 basis point fee from the M&E charges collected by Nationwide;
25 one quarter of one percent of the value of all annuities moved to Nationwide was paid to
26 Waddell & Reed annually.

1 39. Customers were put at risk of suffering several harms:

- 2 A. Surrender Charges: At the urging of Waddell & Reed and its financial advisors,
3 customers surrendered 6,742 UILIC annuities worth approximately \$616 million.
4 Of these, 4,937 incurred surrender charges (73%) and 1,835 required no surrender
5 charges. The total amount of surrender charges paid by customers to UILIC for
6 these exchanges was \$9,667,266.
- 7 B. M&E Charges: Select Plus customers paid higher ongoing M&E fees to Nationwide
8 (.95% per year) than they had paid to UILIC (.90%) after the 10-year holding
9 period of 85 basis points sales charges. Customers having Select annuities paid
10 annual charges equal to 1.35% of the value of their annuities.
- 11 C. New CDSC: When the exchange was made, each customer became subject to a new
12 surrender period of seven or eight years, depending on the annuity. This meant that
13 a customer deciding to withdraw her funds from a Nationwide annuity before the
14 surrender period expired would have to pay a surrender charge when there might
15 have been no surrender charge had the annuity remained at UILIC (or at least a
16 reduced surrender charge due to the passage of time).
- 17 D. Reduced Death Benefits: Customers exchanging their policies were at risk of
18 recovering a lower benefit in the event of death during the term of the annuity. This
19 could occur either of two ways. First, the value of a death benefit ordinarily was
20 based on the value of funds in the annuity. Some customers who paid a surrender
21 charge to UILIC transferred a lesser amount of money to Nationwide than the
22 customer had at UILIC, resulting in a lower death benefit. Second, the UILIC
23 policies gave customers the advantage of a greater death benefit if the value of the
24 annuity was higher after eight years. The Nationwide policies provided that the
25 death benefit could be lower if the stock market performance had reduced the value
26 of the annuity on the "reset" dates.

1 E. Extra Value Rider: Some customers purchased the so-called "bonus" rider, entitling
2 the customer to a 3% credit to his first year's purchase payments bonus in income if
3 the customer paid the annual .45% fee for the rider. But, many customers had funds
4 in money market or bond funds that were paying and expecting to pay considerably
5 less than the 7.75% annual return needed to break even on the bonus. Others made
6 additional purchase payments after the first year, raising the break-even point above
7 7.75%.

8 F. Other Riders: Many customers had the benefit of long-term confinement care,
9 disability, nursing home, and terminal illness insurance benefits automatically under
10 the UILIC products. However, those benefits were not always included in the
11 Nationwide products, or required the payment of additional fees.

12 40. As a result of the potential disadvantages to customers, many of the customers who paid
13 surrender charges as part of the annuity exchanges were likely to lose money or receive
14 reduced benefits by making the switch.

15 **H. Termination of Waddell & Reed/UILIC Relationship**

16 41. In the first part of 2000, the relationship between Waddell & Reed and UILIC deteriorated
17 sharply. In May 2000, UILIC initiated litigation against Waddell & Reed. As part of that
18 litigation, UILIC issued subpoenas to some customers and financial advisors of Waddell &
19 Reed who were involved in annuity exchanges. In February 2001, UILIC terminated its
20 underwriting agreement with Waddell & Reed.

21 42. Beginning in January 2001, Waddell & Reed began an effort to contact customers
22 regarding the UILIC dispute and recommend to its financial advisors and customers that
23 they exchange their annuities with UILIC for one of the new Nationwide annuities.
24 Various memoranda were issued to Waddell & Reed's financial advisors, recommending
25 that they replace existing UILIC variable annuities with those from Nationwide:

26 A. January 31, 2001: Waddell & Reed sent a memorandum to "All Field Personnel"

1 which read, "UILIC is no longer interested in a constructive relationship with
2 Waddell & Reed whereby you and your clients can receive the competitive products
3 and services to which you are entitled."

4 B. February 9, 2001: The company sent another memorandum to the Waddell & Reed
5 sales force "to stress, again, that you should continue to use Nationwide products
6 wherever appropriate." Advisors were told that "UILIC no longer appears to value
7 a constructive, mutually supportive relationship with Waddell & Reed," but were
8 not fully informed about the core dispute underlying the break with UILIC.

9 C. February 15, 2001: Another memorandum said the advisors should be undeterred in
10 recommending Nationwide products for clients, where it could be justified as
11 appropriate and suitable.

12 D. March 6, 2001: Waddell & Reed issued a memorandum to the sales force with a
13 "Question and Answer" attachment. These materials informed financial advisors
14 that the UILIC underwriting agreement would be terminated April 30, 2001.

15 i. The memorandum warned that after termination of the underwriting
16 agreement, UILIC "has the right to reassign variable annuity policies to non-
17 Waddell & Reed representatives." Advisors were told that if this occurred,
18 the trailing commissions being paid to the financial advisors would cease.
19 Moreover, if a new financial advisor were assigned to the customers, there
20 would be confusion for the customer and competition for the customer's
21 trust between the new financial advisor and the Waddell & Reed financial
22 advisor.

23 ii. The company stated that "one might question [UILIC's] incentive to provide
24 us a high level of service."

25 iii. Financial advisors were told it "is very important that . . . you be especially
26 proactive with your clients and take necessary steps to protect your

relationships with them.”

1
2 iv. The company said a list of UILIC annuities in force would be sent to all
3 supervisors so financial advisors could “utilize that information as
4 appropriate in securing your client relationships.”

5 v. The memorandum noted that there could be no assurance that UILIC would
6 continue to provide account information to the financial advisors.

7
8 E. March 13, 2001: Waddell & Reed held a conference call with its financial advisors.
9 The company expressed concern that UILIC would provide customers’ names to a
10 competitor of Waddell & Reed. Company management stated outright, or inferred,
11 sixteen different times on this call, that the financial advisors might lose their
12 clients.

13 43. Some Waddell & Reed regional vice presidents (RVPs) began taking steps to encourage
14 contacts with clients. One sent an e-mail to each of his division managers encouraging a
15 “campaign of every advisor contacting every UILIC client” to explain what was happening
16 with the UILIC relationship. Another told his division managers to have financial advisors
17 set up meetings with all UILIC clients to “solidify our relationships.” A third RVP advised
18 division managers and advisors that they need to “secure your client base, because that’s
19 their livelihood.” A financial advisor reported to company officials that “the vast majority
20 of clients are not wanting to stay with UILIC once they hear how they [UILIC] are cutting
21 me off from servicing the accounts.”

22 44. Waddell & Reed lacked a reasonable basis for many of the assertions in the March 6, 2001
23 memorandum and the conference call. The company did not know how the termination of
24 the relationship with UILIC would affect Waddell & Reed’s customers. The company had
25 not sought information or assurances from UILIC regarding the concerns raised in the March
26 6 memorandum and the conference call.

1 45. As a result of these memoranda from the company, Waddell & Reed advisors began
2 moving customers from UILIC to Nationwide annuities.

3 46. On March 14, 2001, the president of UILIC wrote a letter to Waddell & Reed assuring
4 Waddell & Reed that UILIC would continue to provide compensation to Waddell & Reed
5 advisors and would continue to provide service to both customers and financial advisors.

6 47. After receiving these assurances from UILIC, Waddell & Reed continued to encourage
7 advisors to move clients away from their UILIC accounts. At this time, Waddell & Reed's
8 president suggested that as the advisors discuss UILIC annuities with their clients, the
9 advisors could indicate concern that UILIC's financial condition could deteriorate to the
10 point it might cease being viable and that UILIC's employees might be demoralized,
11 resulting in high turnover and inferior customer service.

12 48. On April 6, 2001, Waddell & Reed sent a memorandum to all division managers that
13 included a list of UILIC policies for each financial advisor in the district, a question and
14 answer sheet, and a letter that could be sent to UILIC clients.

15 A. The question and answer sheet gave little guidance to the advisor in determining the
16 suitability of an exchange. However, it did list factors which could be taken into
17 account in deciding whether to recommend an exchange. These factors included the
18 client's desire to remain with the Waddell & Reed advisor and concern whether
19 UILIC would service the annuity properly in the future. This document cast doubt
20 on whether UILIC would live up to its commitment of continued service and raised
21 the possibility that UILIC would close or fail as a result of severing its ties to
22 Waddell & Reed.

23 B. The letter to customers said while the UILIC annuities would continue in effect, the
24 annuities might be reassigned to "another financial advisor from a company other
25 than Waddell & Reed." The letter informed customers that their Waddell & Reed
26 financial advisor would contact them to review their needs "and to determine what

1 action, if any, we should take to ensure that [the customer's needs] continue to be
2 met." Customers that received the letter believed that without the change, Waddell
3 & Reed's financial advisors would not be able to service their accounts.

4 49. Waddell & Reed's efforts to promote these exchanges continued despite concern expressed
5 by some financial advisors.

- 6 A. Postings by financial advisors on an internal electronic bulletin board noted the
7 absence of any substantive difference between the UILIC and Nationwide products
8 and the lack of specific guidance to determine what exchanges were appropriate.
- 9 B. Some financial advisors expressed concern about increased regulatory scrutiny of
10 annuity exchanges and urged other advisors to review the NASD suitability
11 guidelines and the results of enforcement cases where other firms had been accused
12 of churning customer accounts.
- 13 C. An e-mail by one advisor to company management asked whether Waddell & Reed
14 would mitigate the impact of surrender charges that will exceed 3% and whether the
15 company would defend the financial advisors in litigation if the suitability of the
16 exchange were challenged.
- 17 D. Another financial advisor, recognizing that M&E charges, unlike the one-time sales
18 charge, would continue through the life of the annuity and increase as the value of
19 the investment portfolio increased commented: "I also have a family and retirement
20 plans to support but I am having MAJOR problems costing my existing clients more
21 over the long term to support these personal goals." This financial advisor
22 complained to Waddell & Reed that for some customers, "the charges are too high
23 to warrant switching to Nationwide."
- 24 E. In June 2001, when Waddell & Reed's compliance manager said that retention of
25 the advisor was, by itself, not sufficient to support an exchange recommendation,
26

1 one supervisor complained "In my 17 years as a division manager, I have not
2 experienced such a ridiculous request from a member of the compliance team."

3 F. Some financial advisors complained of being pressured by their division managers
4 and regional vice presidents to move clients, when the financial advisors did not feel
5 the exchanges would be suitable for the clients. The advisors were told that if they
6 did not promote the exchanges, "the clients currently assigned to them will be
7 reassigned."

8 50. Some Waddell & Reed financial advisors welcomed the opportunity to earn commissions
9 with these exchanges. For example, the Select product paid a higher commission to the
10 financial advisor than the Select Plus. One financial advisor, comparing commission
11 payouts of the two products noted: "I have no problem selling an annuity that may cost .45
12 more on M/E charges because I have to support my family and pay my assistant and other
13 business overhead."

14 51. On May 8, 2001, Waddell & Reed informed its financial advisors of UILIC's March
15 assurances that it would continue compensating Waddell & Reed financial advisors and
16 would service customers and financial advisors.

17 52. On May 16, 2001, Waddell & Reed entered into a selling agreement with another financial
18 services firm that, in turn, had an underwriting agreement with UILIC. This guaranteed the
19 ability of Waddell & Reed advisors to continue servicing all remaining UILIC policies and
20 to receive information about UILIC products. However, Waddell & Reed did not convey
21 this information to its financial advisors until June 12. When this information became
22 known among Waddell & Reed's financial advisors, the volume of annuity exchanges
23 began to decline significantly. Around this time, Waddell & Reed also adopted a new
24 "Variable Product Suitability Form" and required financial advisors to begin using it.

25 **I. Waddell & Reed's Efforts to Exchange Annuities**

1 53. In March 2001, the number of exchanges were 147, compared to 27 in February. In April,
2 711 annuities were exchanged. Another 1,600 exchanges occurred in May and June, a four-
3 month total of over 2,500. By August 2002, 6,742 annuity products had been exchanged
4 from UILIC to Nationwide. 4,937 customers paid surrender charges on these exchanges.

5 **J. Suitability of the Exchanges**

6 54. On January 12, 2001, Waddell & Reed adopted new suitability guidelines for variable
7 annuity exchanges. These guidelines stated:

8 Advisors should be very careful when recommending that a client make a change of
9 investment (i.e., switching from one variable product to another or switching from a
10 non-variable investment to a variable product) in their portfolio. Because
11 investment changes often result in new costs to a client, a client should be advised
12 of any option to conduct a change without new or additional costs. Before
13 recommending any change in a client's portfolio, it is imperative that the client
14 understand all applicable expenses and fees involved in the change and any resulting
15 tax consequences. All recommendations must be clearly in the best interests of the
16 client and beyond reproach.

17 55. Waddell & Reed instructed its advisors that the exchanges should be suitable for customers.
18 However, some of the company's conduct contributed to a failure to ensure that the
19 transactions were suitable for the customers. These include overstating concerns that
20 UILIC might assign different account representatives or would fail to service the accounts
21 adequately, expressing doubt about the financial stability of UILIC, and unfairly comparing
22 the features, costs, and effects on customers of the different annuity products.

23 56. Waddell & Reed and its advisors did not have adequate mechanisms for measuring or
24 determining the cost and the potential long-term benefit or detriment of an exchange for
25 each customer, taking into account relevant objective factors, including age, sex,
26 surrender charges, M&E expenses, policy features (including annuitization rates), and the
costs and benefits of the particular optional policy features chosen by the customers. In
addition, Waddell & Reed had no specific guidelines or objective criteria by which

1 advisors could determine whether a potential exchange would be suitable for individual
2 clients or classes of clients.

3 57. As a result of the failure to provide adequate analytical tools or guidelines, Waddell &
4 Reed advisors recommended variable annuity exchanges without having reasonable
5 grounds for believing that the recommendations were suitable for customers based on
6 their security holdings and their financial situations and needs.

7 58 From November 2000 until the spring of 2002, Waddell & Reed periodically revised its
8 order processing, documentation, and review process for variable annuity exchanges.
9 Until at least the spring of 2002, Waddell & Reed's supervisory system was deficient in
10 that it failed to require analysis by division managers or other supervisors to determine
11 the potential costs, benefits, and detriments to the customers of recommended exchanges.

12 59. In addition, the supervisory system did not include specific objective criteria or guidelines
13 which advisors and division managers could apply to determine which categories or
14 proposed exchanges were suitable or unsuitable, or required further review. Without this
15 information, managers were not able to determine whether there was a reasonable basis
16 for a recommended switch between the UILIC and Nationwide variable annuity. In
17 addition, the documentation initially required for approval of variable annuity switches by
18 division managers did not include the reason for the exchange or the amount of surrender
19 charge to be paid.

20 60. Examples of unsuitable transactions included:

21 A. The surrender charges were so significant for customers who had recently
22 purchased UILIC products that a purchase of a substantially-similar Nationwide
23 annuity could not reasonably be expected to result in a net benefit to the
24 customers.

25 B. Over 700 customers were moved from the UILIC Advantage II product to the
26 Select product. The Select product was more expensive than the Select Plus and

1 had fewer benefits overall. In those instances in which a Select policy had
2 features not automatically included in the Select Plus product, those features could
3 have been added as riders to the Select Plus product for a lower cost than
4 purchasing the Select product. There were few, if any, circumstances in which a
5 customer would be better off by buying the Select product rather than Select Plus.

6 C. The extra value (bonus) rider was not suitable for customers intending to make
7 additional purchase payments beyond the first year as the additional payments
8 may negate any benefit of this rider.

9 D. Some customers were sold a rider allowing annual withdrawals of an additional
10 5% of the investment amount without a surrender charge when any need for such
11 a rider might indicate the annuity owner expected to withdraw funds before the
12 expiration of the new surrender period.

13 E. A significant number of policies were replaced for reasons that benefited the
14 financial advisor, not the customer. These stated reasons for exchanges included
15 "cancellation of contract with Waddell & Reed," "Able to service policy,"
16 "reassign the servicing of your policy to another financial advisor," "change in
17 relationship with Waddell & Reed and United Investors," "service by a senior
18 financial advisor with Waddell & Reed," and "overall servicing of accounts."

19 **K. Dishonest or Unethical Practices**

20 61. Some customers were persuaded to purchase a so-called "bonus" rider (actually, the extra
21 value rider), for which the customers would pay an extra .45% of the value of their
22 annuities each year. The prospectus for the Select Plus Annuity disclosed that this extra
23 value rider could be advantageous only if the value of the mutual funds in the annuity
24 were to rise more than 7.75% each year. While Waddell & Reed offered annuity
25 customers a choice of twelve different mutual funds in which they could allocate their
26 funds, some of the funds targeted safety of principal or income and were not expected to

1 yield a 7.75% return. Customers who were persuaded to purchase the extra value rider,
2 but whose investments were allocated into funds where the break-even point was not
3 expected to be realized should not have been encouraged - or permitted - to purchase the
4 extra value rider.

5 62. Of the 713 customers transferred into Nationwide's Select products, 622 qualified for the
6 Select Plus product. For these customers, the Select Plus product provided better features
7 at lower costs to the customers. The customers should have been placed in the product
8 that offered the best features at the lowest cost. Waddell & Reed financial advisors knew
9 they would receive 7.5% commission on the amount of assets moved to the Select plan,
10 whereas they would receive only 5% commission for customers placed in the Select Plus
11 product.

12 63. Some customers expressed the following to Waddell & Reed relating to the exchanges:

13 A. One customer did not understand the amount he would have to pay in surrender
14 charges. When asked why he had placed his initials on forms approving the
15 exchange, one customer said: "I am 82 years old and I don't understand these
16 things, we trust [financial advisor] to handle these things."

17 B. Another customer stated she would not have moved her annuity "if she were not
18 forced" (emphasis in original).

19 C. "But, because I trust him [my advisor] so much, I just tell him to go ahead and do
20 what needs to be done."

21 D. Another customer described the implicit trust she had in her advisor, saying: "It's
22 like trusting your doctor. Or your minister."

23 E. "It was to my best interest. That's what he told me. . . . I trusted him"

24 F. "You know, the only reason that I changed was because I thought my money
25 would earn more with this particular company and my financial advisor
26 recommended it, suggested it. You know, I'm kind of one of those ignorant

1 people that rely on financial advisors”

2 **L. Failure to Perform Adequate Supervision**

3 64. During the Relevant Period, Waddell & Reed’s management failed to maintain and
4 enforce adequate policies, procedures, and systems reasonably designed to prevent the
5 recommendation and execution of unsuitable variable annuity exchanges and to ensure
6 that its financial advisors provided full and accurate disclosures to customers and avoided
7 the use of dishonest or unethical practices.

8 **M. NASD Settlements**

9 65. Waddell & Reed has consented to the entry of an order with the NASD in which Waddell
10 & Reed has agreed to pay a fine of \$5 million, restitution of up to \$11 million, and
11 implementation of corrective action. Robert Hechler, former president of Waddell &
12 Reed, has consented to the entry of an order with the NASD in which he will be
13 suspended from association with any NASD member in any capacity for six months and
14 he will pay a fine of \$150,000. Robert Williams, former national sales manager for
15 Waddell & Reed, also has agreed to pay a fine of \$150,000 and be suspended from
16 association with any NASD member in a principal capacity for six months. Waddell &
17 Reed, Hechler, and Williams neither admitted nor denied the allegations of the NASD
18 Complaint.

19 **II.**

20 **CONCLUSIONS OF LAW**

- 21 1. The Commission has jurisdiction over this matter pursuant to Article XV of the Arizona
22 Constitution and the Securities Act.
- 23 2. Waddell & Reed failed to ensure that recommendations that customers exchange variable
24 annuities from UILIC to Nationwide were suitable for those customers, thereby engaging in
25 dishonest or unethical practices in the securities industry as defined in A.R.S. § 44-
26 1961(A)(13).

1 3. Waddell & Reed failed reasonably to supervise its financial advisors or employees as
2 defined in A.R.S. § 44-1961(A)(12).

3 4. Waddell & Reed's conduct is grounds for an order of restitution pursuant to A.R.S. § 44-
4 1961(B)(3).

5 5. Waddell & Reed's conduct is grounds for administrative penalties under A.R.S. § 44-
6 1961(B)(1).

7 **III.**

8 **ORDER**

9 On the basis of the Findings of Fact and Conclusions of Law set forth above and in
10 consideration of Waddell & Reed's consent to the entry of this Order, attached and incorporated by
11 reference and entered for the sole purpose of settling this matter prior to a hearing, the Commission
12 finds that the following relief is appropriate, in the public interest, and necessary for the protection
13 of investors:

14 THEREFORE IT IS HEREBY ORDERED:

15 1. This Order concludes the investigation by the Commission and any other action that the
16 Commission could commence under the Securities Act on behalf of Arizona as it relates to
17 Respondent Waddell & Reed, or any of its affiliates, and their current or former officers or
18 directors arising from or relating to the recommendations and transactions by which
19 variable annuities issued by UILIC and held by customers of Waddell & Reed were
20 exchanged into Nationwide products; provided, however, that the Commission may enforce
21 any claims against Respondent arising from or relating to any violation of the "Order"
22 provisions herein.

23 2. As a result of the Findings of Fact and Conclusions of Law contained in this Order and the
24 NASD Order, Waddell & Reed shall establish a fund in the amount of \$11 million, which
25 fund shall be used to compensate customers as follows:

26 ...

1 ...

2 A. Payment of all surrender charges paid by such customers to UILIC for the exchange
3 of Advantage II variable annuities to Nationwide variable annuities during the
4 period January 2001 through August 2002; and

5 B. Payment to each customer who exchanged an Advantage II variable annuity for a
6 Select variable annuity, who could have purchased a Select Plus variable annuity, in
7 the amount of 2% of the value of the customer's Select annuity at the time of
8 purchase. In the case of customers whose annuities have been terminated through
9 death, lapse, or otherwise, the amount paid shall be 25 basis points for each year
10 that the policy was in effect.

11 3. Waddell & Reed shall, at its own expense, retain an independent consultant not
12 unacceptable to the NASD and the States, to implement the distribution. Waddell &
13 Reed shall cooperate fully with the consultant and shall not place restrictions on the
14 consultant's communications with staff of the Commission.

15 4. Consistent with the NASD Order settling the NASD disciplinary proceedings
16 Waddell & Reed shall provide the consultant, the NASD, and the States with a proposed
17 schedule of payments, setting out the customers to be compensated and the amount of
18 compensation, and offsets for previous payments. If Waddell & Reed and the consultant
19 are unable to agree as to any disputed payment amount, the determination of
20 the consultant will be final.

21 5. Payments to customers pursuant to this section shall be paid by check and made no later
22 than six months after the entry of this Order. Waddell & Reed and the consultant shall
23 provide a final report of all payments to the NASD and the States, along with supporting
24 documentation, including copies of checks or other evidence of payment requested by the
25 Commission. Money due to any customer who cannot be located shall be remitted to the
26 escheat fund of the state of the customer's last known residence. After the consultant

1 certifies that all compensation obligations have been fulfilled, the remaining amount in the
2 fund, if any, shall be returned to Waddell & Reed.

3 6. Nothing in this Order shall preclude any customer from pursuing any other remedy to
4 which the customer may be entitled.

5 7. Waddell & Reed shall identify all customers who had a decrease in minimum guaranteed
6 death benefits resulting from an exchange of an Advantage II annuity for a Nationwide
7 annuity. For customers who have died, after exchanging UILIC policies for Nationwide
8 policies, Waddell & Reed already has paid the greater death benefit if the customer's death
9 benefit was reduced by the exchange. Waddell & Reed shall continue to monitor those
10 customer accounts in which the death benefit might be reduced and will pay the greater
11 benefit to the customer. Within thirty days after this Order, Waddell & Reed will notify all
12 customers who are in this situation of this right of reimbursement and will provide to
13 representatives of the States' working group a copy of those notifications.

14 8. Waddell & Reed will continue to provide to the State all documents in its custody and
15 control and make available appropriate witnesses under its control for any further
16 investigations of exchange activity involving variable annuities involving any entity or
17 person other than Waddell & Reed and its current and former officers and directors.

18 9. Waddell & Reed shall provide all information reasonably necessary to the Commission to
19 demonstrate the company's compliance with the terms of this Order.

20 10. The amount of restitution required by this Order to be paid by Waddell & Reed to its
21 customers shall not exceed \$11 million. Waddell & Reed already has provided
22 compensation to customers who purchased the 3% Extra Value Rider ("bonus rider")
23 where the policyholder's portfolio allocation would not be expected to yield the investment
24 return necessary to recoup the cost of the rider. In addition, the company has committed to
25 addressing additional instances in which annuity exchanges were not suitable or where
26 other remediation would be appropriate. Any such additional payments shall be in

1 circumstances or under guidelines established by Waddell & Reed and shall not require
2 approval or notice to the Commission.

3 11. Waddell & Reed shall pay an amount of at least \$15,886.68 to the Commission as
4 an administrative penalty pursuant to A.R.S. § 44-1961(B)(1). This amount constitutes one
5 half of Arizona's proportionate share of the state settlement amount of Two Million Dollars
6 (\$2,000,000) with the other one-half to be paid to the Arizona Department of Insurance
7 pursuant to a separately entered settlement. The \$15,886.68 administrative penalty shall be
8 paid to the Commission contemporaneously with the entry of this Order. Any amounts of
9 the \$2 million penalty for the states that remains unpaid on October 31, 2005, based on any
10 state deciding not to join the multi-state settlement in this matter, will be allocated
11 proportionately among the states participating in this settlement (based on the number of
12 exchanges in each state) and paid to these states by December 31, 2005.

13 12. If payment is not made by Waddell & Reed as required by this Order, the Commission may
14 vacate this Order, at its sole discretion, upon ten days notice to Waddell & Reed and
15 without opportunity for administrative hearing and Waddell & Reed agrees that any statute
16 of limitations applicable to the subject of the investigation and any claims arising from or
17 relating thereto are tolled from and after the date of this Order until such date that the
18 Commission vacates this Order.

19 13. This Order is not intended by the Commission to subject any Covered Person to any
20 disqualifications under the law of the United States, any state, the District of Columbia or
21 Puerto Rico, including, without limitation, any disqualifications from relying upon the state
22 or federal registration exemptions or safe harbor provisions. "Covered Person" means
23 Waddell & Reed or any of its affiliates or their current or former officers, directors,
24 employees, or other persons that otherwise would be disqualified as a result of the Orders
25 (as defined below).
26

1 14. This Order and the order of any other State in related proceedings against Waddell & Reed
2 (collectively, the "Orders") shall not disqualify any Covered Person from any business that
3 he or she otherwise is qualified, licensed, or permitted to perform under applicable Arizona
4 law and any disqualifications from relying upon this State's registration exemptions or safe
5 harbor provisions that arise from the Orders are hereby waived.

6 15. For any person or entity not a party to this Order, this Order does not limit or create any
7 private rights or remedies against Waddell & Reed including, without limitation, the use of
8 any e-mails or other documents of Waddell & Reed or of others regarding variable annuity
9 exchanges or limit or create liability of Waddell & Reed or limit or create defenses of
10 Waddell & Reed to any claims.

11 16. This Order and any dispute related thereto shall be construed and enforced in accordance
12 with, and governed by, Arizona law without regard to any choice of law principles.

13 17. Waddell & Reed agrees not to take any action or to make or permit to be made any public
14 statement denying, directly or indirectly, any finding in this Order or creating the
15 impression that this Order is without factual basis. Nothing in this Paragraph affects
16 Waddell & Reed's (i) testimonial obligations or (ii) right to take legal or factual positions
17 in defense of litigation or in defense of a claim or other legal proceeding in which the
18 Commission is not a party.

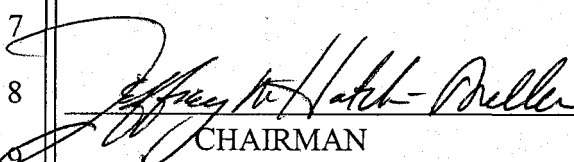
19 ...
20 ...
21 ...
22 ...
23 ...
24 ...
25 ...
26 ...

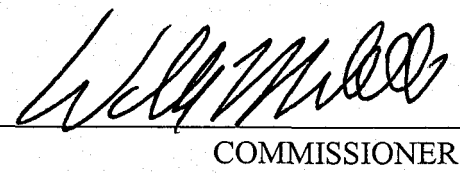
18. If Waddell & Reed fails to comply with this order, the Commission may bring further legal proceedings against that Waddell & Reed, including application to the superior court for an order of contempt.

19. Waddell & Reed shall comply with the attached Consent to Entry of Order.

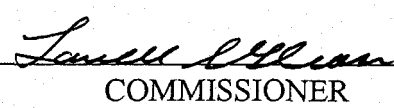
IT IS FURTHER ORDERED that this Order shall become effective immediately.

BY ORDER OF THE ARIZONA CORPORATION COMMISSION


CHAIRMAN

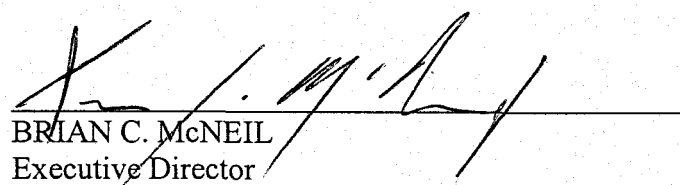

COMMISSIONER


COMMISSIONER


COMMISSIONER


COMMISSIONER

IN WITNESS WHEREOF, I, BRIAN C. McNEIL, Executive Director of the Arizona Corporation Commission, have hereunto set my hand and caused the official seal of the Commission to be affixed at the Capitol, in the City of Phoenix, this 25th day of October, 2005.


BRIAN C. McNEIL
Executive Director

DISSENT

DISSENT

1 This document is available in alternative formats by contacting Linda Hogan, Executive Assistant
2 to the Executive Secretary, voice phone number 602-542-3931, E-mail lhogan@azcc.gov.

3 (PAH)
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26

**CONSENT TO ENTRY OF ORDER BY
WADDELL & REED, INC.**

1
2
3 1. Waddell & Reed hereby acknowledges that it has been served with a copy of this Order, has
4 read the foregoing Order, is aware of its right to a hearing and appeal in this matter, and has
5 waived the same.

6 2. Waddell & Reed admits the jurisdiction of the Commission, neither admits nor denies the
7 Findings of Fact and Conclusions of Law contained in the Order, and consents to entry of
8 this Order by the Commission as settlement of the issues contained in this Order.

9 3. Waddell & Reed states that no promise of any kind or nature whatsoever was made to it to
10 induce it to enter into this Order and that it has entered into this Order voluntarily.

11 4. Thomas Butch represents that he/she is President and of
12 Chairman of the Board
13 Waddell & Reed and that, as such, has been authorized by Waddell & Reed to enter into
14 this Order for and on behalf of Waddell & Reed.

15 5. Waddell & Reed understands that the Commission may make such public announcement
16 concerning this Order and the subject matter thereof as the Commission may deem
17 appropriate.

18
19 DATED this 30th day of August, 2005.

20
21
22 WADDELL & REED, INC.

23 By: Thomas Butch 8.30.05

24
25 Title: President and Chairman of
26 the Board

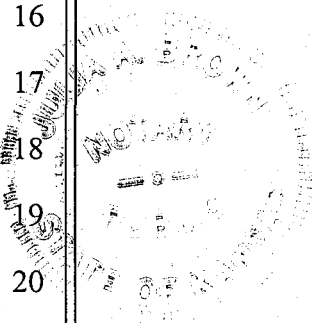
1 State of Kansas

2 County of Johnson

3
4 SUBSCRIBED AND SWORN TO before me this 30th day of August, 2005.

5 *John G. Brown*
6 Notary Public

7 My Commission Expires: 3/16/09



8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26