

OPEN MEETING ITEM
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COMMISSIONERS
JEFF HATCH-MILLER - Chairman
WILLIAM A. MUNDELL
MARC SPITZER
MIKE GLEASON
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ARIZONA CORPORATION COMMISSION

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AZ CORP COMMISSION
DOCUMENT CONTROL

DATE: June 27, 2005
DOCKET NO: E-01773A-04-0528 and E-04100A-04-0527
TO ALL PARTIES:

Enclosed please find the recommendation of Administrative Law Judge Jane Rodda. The recommendation has been filed in the form of an Opinion and Order on:

ARIZONA ELECTRIC POWER COOPERATIVE, INC. and
SOUTHWEST TRANSMISSION COOPERATIVE, INC.

(RATES)

Pursuant to A.A.C. R14-3-110(B), you may file exceptions to the recommendation of the Administrative Law Judge by filing an original and thirteen (13) copies of the exceptions with the Commission's Docket Control at the address listed below by **4:00 p.m.** on or before:

JULY 6, 2005

The enclosed is NOT an order of the Commission, but a recommendation of the Administrative Law Judge to the Commissioners. Consideration of this matter has tentatively been scheduled for the Commission's Open Meeting to be held on:

JULY 12 and 13, 2005

For more information, you may contact Docket Control at (602)542-3477 or the Hearing Division at (602)542-4250. For more information about the Open Meeting, contact the Executive Secretary's Office at (602) 542-3931.

Arizona Corporation Commission
DOCKETED

JUN 27 2005

DOCKETED BY

BRIAN C. McNEIL
EXECUTIVE SECRETARY

1 **BEFORE THE ARIZONA CORPORATION COMMISSION**

2 COMMISSIONERS

3 JEFF HATCH-MILLER, Chairman
4 WILLIAM A. MUNDELL
5 MARC SPITZER
6 MIKE GLEASON
7 KRISTIN K. MAYES

8 IN THE MATTER OF THE APPLICATION OF
9 ARIZONA ELECTRIC POWER COOPERATIVE,
10 INC, FOR A RATE INCREASE.

DOCKET NO. E-01773A-04-0528

11 IN THE MATTER OF THE APPLICATION OF
12 SOUTHWEST TRANSMISSION COOPERATIVE,
13 INC., FOR A RATE INCREASE.

DOCKET NO. E-04100A-04-0527

DECISION NO. _____

14 OPINION AND ORDER

15 DATE OF HEARING:

April 14, 2005

16 PLACE OF HEARING:

Tucson, Arizona

17 ADMINISTRATIVE LAW JUDGE:

Jane L. Rodda

18 APPEARANCES:

Michael M. Grant, Gallagher & Kennedy,
PA, on behalf of Arizona Electric Power
Cooperative, Inc.;

Michael A. Curtis, Curtis, Goodwin,
Sullivan, Udall & Schwab, PLC, on
behalf of Mohave Electric Cooperative,
Inc.;

Christopher Hitchcock, Law Offices of
Christopher Hitchcock, for Sulphur
Springs Valley Electric Cooperative;

John Leonetti, in propria persona; and

Timothy Sabo and Diane Targovnik,
Commission Legal Division for the
Utilities Division.

* * * * *

23 Having considered the entire record herein and being fully advised in the premises, the
24 Commission finds, concludes, and orders that:

25 FINDINGS OF FACT

26 1. On July 23, 2004, Arizona Electric Power Cooperative, Inc. ("AEPCO" or
27
28

1 “Cooperative”) filed an Application for General Rate Increase.¹

2 2. AEPCO is a nonprofit member owned cooperative that provides power generation
3 service to six Class A member distribution cooperatives. The distribution cooperatives provide
4 electricity at retail to their member owners. Prior to 2001, AEPCO provided both generation and
5 transmission service to its members. In Decision No. 63868 (July 25, 2001) the Commission
6 approved the reorganization of AEPCO into three separate and affiliated cooperatives: AEPCO
7 provides generation; Southwest Transmission Cooperative Inc. (“SWTC”) provides transmission; and
8 Sierra Southwest Cooperative (“Sierra”) provides wholesale marketing and support services to
9 AEPCO and SWTC.

10 3. AEPCO’s Class A members are Anza Electric Cooperative, Inc. (“Anza”), located
11 entirely in California; Duncan Valley Electric Cooperative, Inc. (“DVEC”), located partially in New
12 Mexico; Graham County Electric Cooperative, Inc. (“GCEC”); Sulphur Springs Valley Electric
13 Cooperative, Inc. (“Sulphur Springs”); Trico Electric Cooperative, Inc. (“Trico”); and Mohave
14 Electric Cooperative, Inc. (“Mohave”). Currently, Mohave is a partial requirements member, and
15 Sulphur Springs is in the process of converting to a partial requirements member.² Partial
16 requirements members contract with AEPCO to furnish only a portion of its retail electricity
17 requirements and must plan for and secure the balance of its generation needs from either AEPCO or
18 another generator. All other Class A members are full requirements members which means they
19 obtain all of their generation service from AEPCO.

20 4. On August 27, 2004, Commission Utilities Division Staff (“Staff”) notified AEPCO
21 that its Application met the sufficiency requirements of A.A.C. R14-2-103. Staff classified AEPCO a
22 Class A utility.

23 5. Counsel for AEPCO and Staff requested a Procedural Conference prior to the Hearing
24 Division issuing its Procedural Order setting the matter for hearing. Pursuant to Procedural Order
25 dated September 3, 2004, a Procedural Conference was held on September 9, 2004. AEPCO
26

27 ¹ On the same date, its affiliate, Southwest Transmission Cooperative, Inc. (“SWTC”) filed a rate application (Docket No.
E-04100A-04-0527).

28 ² For purposes of the application, Sulphur Springs is treated as a full requirements customers because it was during the
test year and it is unknown when the necessary approvals will be obtained to convert to a partial requirements member.

1 requested an expedited schedule for filing testimony and conducting the hearing based on the
2 Commission's prior indication that it would be flexible when considering rate applications from
3 cooperatives, and upon the allegation that AEPCO was losing money and would be in technical
4 default of financial ratios set by its lenders. Staff opposed the expedited schedule because the issues
5 in this case are potentially complex and Staff wanted to be sure that all issues received adequate
6 analysis. Staff claimed it needed the full 180 days allowed under Commission Rules for Staff to file
7 testimony in a Class A utility rate case. In addition, Staff requested that the AEPCO and SWTC rate
8 applications be consolidated on the grounds that they are affiliates and there will be issues and
9 witnesses in common which favor consolidation. Staff feared that if the records were not
10 consolidated, one or the other might be incomplete. AEPCO and SWTC opposed consolidation,
11 believing that it might lead to confusion.

12 6. By Procedural Order dated September 15, 2004, the Commission denied the request
13 for an expedited schedule. The applications are the first rate cases for AEPCO and SWTC since the
14 restructuring, and the Commission found that the need for a thorough analysis outweighed the request
15 for expedited treatment. In addition, because the applications involve affiliates and their rate cases
16 will involve several inter-related issues, the Commission consolidated the matters for hearing.

17 7. The September 15, 2004, Procedural Order established deadlines for filing testimony
18 and set the hearing to commence April 14, 2005, at the Commission's offices in Tucson, Arizona.

19 8. On January 11, 2005, AEPCO filed a Notice of Filing that indicated it had mailed
20 notice of the hearing to its members and customers and had caused the notice of the hearing to be
21 published in newspapers and in the newsletters of its member distribution cooperatives, as required
22 by the September 15, 2004, Procedural Order.

23 9. Intervention was granted to Mohave on November 2, 2004; to Sulphur Springs on
24 January 25, 2005; and to John T. Leonetti, a resident in Trico's service territory, on March 10, 2005.

25 10. With its Application, AEPCO filed the direct testimony of Dirk Minson, AEPCO's
26 Chief Financial Officer; Gary Pierson, Manager of Financial Services for Sierra and who provides
27 treasury, cash management, risk management and rate design/implementation functions for AEPCO;
28 Stephen Daniel, the Executive Vice President of GDS Associations, a consultant for AEPCO who

1 testified about cost allocation methodology; and William Edwards, an economist and Vice President
2 of Regulatory Affairs for the National Rural Utilities Cooperative Finance Corporation ("CFC").
3 Pursuant to the September 15, 2004 Procedural Order, Staff filed the direct testimony of Crystal
4 Brown, Alejandro Ramirez, Barbara Keene and Jerry Smith on February 23, 2005. On March 16,
5 2005, AEPCO filed the rebuttal testimony of Messrs. Minson and Pierson. On April 4, 2005, Staff
6 filed the surrebuttal testimony of Ms. Brown, Ms. Keene and Mr. Ramirez.

7 11. The hearing convened as scheduled on April 14, 2005, before a duly authorized
8 Administrative Law Judge.

9 12. AEPCO, Staff, Mohave and Mr. Leonetti filed Closing Briefs.

10 13. In the course of this proceeding the Commission received at least 23 letters and phone
11 calls from customers of the distribution cooperatives in opposition to the proposed increase.

12 14. In the test year ended December 31, 2003 ("Test Year"), according to Staff, AEPCO
13 had Adjusted Operating Revenue of \$138,919,725, resulting in Adjusted Operating Income of
14 \$10,425,443. AEPCO had a margin loss of \$711,329, and its Debt Service Coverage Ratio ("DSC")
15 had slipped to 0.70, below the Rural Utilities Service ("RUS") mortgage minimum requirement of
16 1.0. AEPCO suffered another operating loss in 2004, and is no longer in compliance under the terms
17 of its mortgage or pursuant to the rules of the RUS, primarily 7 CFR 1710.114. At the end of the
18 Test Year, AEPCO's equity comprised 4.8 percent of its capitalization, but continued losses have
19 caused its equity to drop to approximately 3 percent.

20 15. AEPCO blamed the poor operating results in the Test Year and subsequently on higher
21 delivered coal and natural gas costs, increased maintenance costs associated with an aging generation
22 plant at the Apache Generating Station, and necessary capital additions
23 to meet load growth on the Class A members' distribution systems.

24 16. AEPCO's current rates for Class A members were authorized in Decision No. 58405
25 (September 3, 1993) and Decision No. 62758 (July 22, 2000). Decision No. 58405 authorized a
26 Times Interest Earned Ratio ("TIER") of 1.05 and a DSC of 1.0 to provide a 12.96 percent rate of
27 return on rate base. Decision No. 62758 authorized the Cooperative's competitive transition charge.

28 17. In its application, AEPCO sought approval for annual revenues of \$146,061,466, an

1 increase of \$7,141,741, or 5.14 percent over adjusted Test Year revenues. According to the
2 Cooperative, its request would have produced an operating margin of \$16,422,692, a net margin of
3 \$3,922,406, TIER of 1.29 and DSC of 1.05. The Cooperative calculates TIER and DSC using the
4 same formula as the RUS, which includes non-operating revenue. In its application, the Cooperative
5 had claimed an adjusted rate base of \$222,147,011, and its requested increase would have resulted in
6 a rate of return of 7.39 percent.

7 18. In surrebuttal, Staff recommended a revenue requirement of \$148,397,723, an increase
8 of \$9,477,998, or 6.82 percent over Test Year adjusted revenues. Staff's recommended revenue level
9 would yield an operating margin before interest of \$19,903,441, a 10.5 percent rate of return on an
10 original cost rate base of \$189,637,810, and provide a 1.50 TIER and a DSC of 0.99. The formula
11 that Staff utilizes to calculate DSC does not include non-operating income and results in a more
12 conservative calculation.

13 19. After reviewing Staff's direct and surrebuttal testimony, AEPCO revised its revenue
14 request in its rejoinder testimony, and even further by the date of the hearing. As its final position,
15 AEPCO sought a total revenue requirement of \$152,279,043. In addition AEPCO agreed to all of
16 Staff's recommendations on rate base. Staff and AEPCO agreed that because of its cooperative
17 structure, cash flow and debt coverage ratios were more relevant to determining AEPCO's required
18 revenue requirement than the rate of return on rate base. Thus, at the hearing, Staff and AEPCO
19 agreed that to generate sufficient cash flow for debt service, to meet its capital investment needs and
20 to increase its equity, AEPCO should be authorized a revenue increase of \$13,359,318, or 9.6 percent
21 for a total revenue requirement of \$152,279,043.

22 20. AEPCO proposed that in order to come back into compliance with its mortgage
23 requirements and to minimize the impact of the revenue increase, \$10,751,925 of the increase should
24 become effective immediately, and that the remaining \$2,607,393 of the increase should be phased in
25 over the following two years. The first phase of the rate increase would yield a TIER of 1.59 and a
26 DSC of 1.04 (utilizing Staff's calculation methodology), and would result in a rate of return of 11.17
27 percent on adjusted original cost rate base ("OCRB").

28 21. In the second phase, which would become effective after one year, or August 1, 2006,

1 revenues would increase an additional \$1,295,119. Phase Two would result in total revenues of
2 \$150,966,969, and yield a TIER of 1.69, a DSC of 1.08, and a rate of return on OCRB of 11.86
3 percent.

4 22. Phase Three would result in an additional increase of \$1,312,274, and would go into
5 effect on August 1, 2007. This phase would yield total revenue of \$152,279,043, resulting in a TIER
6 of 1.79, DSC of 1.13 and rate of return of 12.54 percent on OCRB.

7 23. AEPCO estimates that on the retail level, the Phase One increase would result in an
8 approximate \$3.70 monthly bill increase for an average residential customer of its member
9 distribution cooperatives who uses 750 kWh. AEPCO estimates the combined effect of the deferred
10 increases in 2006 and 2007 would produce another approximate \$0.90 monthly retail increase spread
11 over the next two years.

12 24. AEPCO designed Phases Two and Three to generate additional revenue to allow the
13 Cooperative to maintain its equity balances as additional principal payments become due in 2006 and
14 2007. (TR at 151-53).

15 25. AEPCO's Board of Directors did not have an opportunity to approve the proposed step
16 increases prior to the hearing. AEPCO submitted a resolution of the Board approving the step
17 increase proposal as a late-filed exhibit. The resolution contains the following proviso:

18 However, the AEPCO Board of Directors requests that the effective rate
19 order provide that the 1.5 percent increases will only be enacted after a
20 submittal by AEPCO of relevant financial information to the ACC prior
21 to the scheduled increases, and only if this information demonstrates that
22 the rate increases are necessary to achieve a Debt Service Coverage Ratio
23 of 1.0 AEPCO staff is instructed to submit all such financial
24 information to the Board for approval prior to its submission to the ACC.

25 26. Commission Staff does not support the proviso adopted by the AEPCO Board because
26 the term "relevant financial information" is undefined and it seems to suggest that future orders of the
27 Commission would be necessary to "enact" the step increases. In addition, Staff notes that the
28 AEPCO Board might be able to block any step increases simply by failing to forward the
information. More fundamentally, Staff argues, the conditional approach adopted by AEPCO's
Board appears to be based on the notion that a DSC of 1.0 is reasonable and prudent, and perhaps

1 excessive, while it is Staff's view that a DSC of 1.0 is the absolute minimum, and leaves no room for
2 unexpected events. Staff argues the proviso makes it nearly impossible to build equity. Staff
3 recommends that the Commission approve the step increases without condition or need for future
4 order of the Commission.

5 27. Intervenor Leonetti opposed any rate increase for AEPCO at this time. Mr. Leonetti
6 believed that although the target DSC of 0.99 and TIER of 1.5 are reasonable in light of testimony
7 indicating that the RUS and CFC require a minimum DSC of 1.0 and minimum TIER of 1.05, he
8 argued that neither AEPCO nor Staff demonstrated that the rates they agreed to are reasonable. In
9 addition to the lenders' target financial ratios, Mr. Leonetti argues that the Commission should
10 consider the effect of the proposed rate increase on ratepayers (Leonetti Brief at 2).

11 28. Mohave, one of AEPCO's Class A Members, and represented on AEPCO's Board of
12 Directors, supports the step increase, as proposed by AEPCO, and as conditioned by the AEPCO
13 Board of Directors. Mohave adds that in developing their revenue recommendations, Staff did not
14 consider basic differences between the all-requirements and partial-requirements customers of
15 AEPCO.

16 29. We agree with Staff that AEPCO's proposed conditions for the step increases appear
17 unnecessarily complicated and could delay the implementation of the rates we find necessary to
18 restore AEPCO's financial health. The conditions were proposed for the first time after the hearing
19 and neither Staff, the non-member intervenor, nor the Commission could cross examine the
20 proponents concerning how the conditioned increases would be enacted. A total revenue level of
21 \$152,279,043, as was proposed at the hearing, is fair and reasonable and fully supported by the
22 evidence. The revenue increase is designed not only to meet lenders' minimum financial ratio
23 requirements, but to permit the Cooperative to build much needed equity. If events demonstrate that
24 AEPCO is able to build equity consistent with the goals established later in this Order, AEPCO may
25 consider filing an application to modify rates. AEPCO has stated it would be filing another rate
26 application in three to five years in any event. The future conversion of Sulphur Springs to a partial
27 requirements member may also affect the timing of the next rate case. There is no evidence that the
28 rates agreed to by Staff and AEPCO are unfair to any member or end user. We adopt the phased in

1 approach in an effort to minimize the immediate impact on rate payers.

2 30. AEPCO and Staff agreed on the rates to be implemented to achieve the revenue
3 requirement. The schedule of proposed rates is attached hereto as Exhibit A. We find that a revenue
4 requirement of \$152,279,043, is fair and reasonable, and that it is in the public interest that the
5 revenue increase be phased in over two years as set forth in Exhibit A.

6 31. Mohave recommends that AEPCO file a rate case six months after Sulphur Springs
7 has completed a full year as a partial requirements member.

8 32. Mohave's recommendation that AEPCO file a rate application after a full year of
9 operating data after Sulphur Springs has become a partial requirements member is well-founded.
10 Sulphur Springs is one of AEPCO's largest members and its change of status may have significant
11 impact on AEPCO's revenues. Thus, we will adopt Mohave's recommendation.

12 33. Staff and AEPCO agree that an adjusted original cost rate base of \$189,637,810 is fair
13 and reasonable. No party objected to Staff's rate base adjustments. Based on the evidence, we
14 concur that Staff's adjustments to rate base are reasonable and should be adopted. AEPCO waived a
15 reconstruction cost new rate base and thus, its original cost rate base is the equivalent of its fair value
16 rate base.

17 34. Staff and AEPCO also agree that a Fuel and Purchased Power Cost Adjustor
18 ("FPPCA") should be established for AEPCO. Staff explained that the FPPA would track changes in
19 the cost of fuel for AEPCO's generating units and power purchased from others and would be
20 calculated by comparing the rolling 12-month average of actual fuel and purchased power costs to the
21 base cost established in this rate case. The rate would be applied to the member bills as a kilowatt-
22 hour charge. Whether AEPCO's distribution cooperative members could pass additional FPPCA
23 charges on to end-users would depend on whether they had purchased power adjuster clauses in their
24 tariffs. Under Staff's proposal, the adjustor rate, initially set at zero, would be reset semi-annually on
25 October 1, 2006, and April 1, 2007, and thereafter on October 1 and April 1 of each subsequent year.
26 AEP would submit a publicly available report, with a revised tariff, that shows the calculation of the
27 new rate on September 1, 2006 and March 1, 2007, and thereafter on September 1 and March 1 of
28 each subsequent year. The adjustor rate would become effective with billings for October and April

1 unless suspended by the Commission. AEPCO accepted all of Staff's recommendations on clause
2 administration and reporting as set forth in Ms. Keene's direct testimony.

3 35. With respect to the FPPCA, Staff further recommends:

- 4 a. The FPPCA will expire in five years unless extended by the
5 Commission;
- 6 b. The Commission or Staff will have the right to review the prudence of
7 fuel and power purchases at any time;
- 8 c. The Commission or Staff will have the right to review any calculations
9 associated with the FPPCA at any time;
- 10 d. Any costs flowed through the FPPCA are subject to refund if the
11 Commission determines that the costs are imprudent;
- 12 e. AEPCO will file monthly reports with Staff's Compliance Section
13 detailing all calculations relating to the FPPCA and containing the nine
14 minimum requirements specified in Ms. Keene's Direct Testimony (Ex.
15 S-7);
- 16 f. AEPCO will file additional monthly reports regarding its generating
17 units, power purchases, and fuel purchases. The report will comply
18 with the minimum requirements specified in Ms. Keene's Direct
19 Testimony.

20 36. AEPCO's fuel and purchased power expenses amounted to almost one-half of
21 AEPCO's total expenses for the adjusted 2003 test year. AEPCO asserted that the volatility was a
22 primary reason AEPCO suffered a margin loss in the Test Year. The FPPCA will allow timely
23 recovery of increases in fuel and purchased power costs, or allow the refund of any decreases,
24 without the time and expense of a full rate proceeding. No party objected to Staff's recommendations
25 for the FPPCA. We agree that the FPPCA should be approved on the terms agreed to by the parties.

26 37. Staff agrees with AEPCO that a separate base cost of power be established for full-
27 requirements and partial-requirements customers. Staff recommends that the base cost of power for
28 full-requirements customers should be set at \$0.01687 per kWh and that the base cost of power for

1 partial-requirements customers should be set at \$0.01603 per kWh. AEPCO agreed with Staff's
2 recommended rates.

3 38. As part of this proceeding AEPCO requested the approval of revised depreciation
4 rates. The lower depreciation rates are based upon a study and would lower costs in the Test Year by
5 slightly more than \$1.47 million. Staff agreed that the revised depreciation rates, as shown on
6 Exhibit DCM-1 of Dirk Minson's Direct Testimony (Ex. AEPCO-1) should be approved.

7 39. Staff recommends that the Commission approve a Demand Side Management (DSM)
8 adjustor.

9 40. AEPCO does not agree that as a wholesale generator, AEPCO should engage in DSM
10 programs. The parties have agreed to reserve the issue of the specific DSM requirements for AEPCO
11 to the pending DSM rulemaking docket (Docket No. RE-00000C-05-0230). (Staff Brief at 6)
12 AEPCO agrees with Staff that the Commission should approve a DSM adjustor mechanism.

13 41. Mohave recommends that the Commission provide that in any DSM requirement, that
14 each distribution cooperative be responsible for its own program and not be subject to AEPCO's
15 direction.

16 42. We find that it is reasonable to determine AEPCO's obligations with respect to
17 specific DSM programs in the DSM rulemaking docket, but that in anticipation of the adoption of
18 those rules and the potential that AEPCO may engage in DSM programs, approving a DSM adjustor
19 mechanism at this time is reasonable.

20 43. AEPCO's equity ratio is far below sample generation and transmission cooperatives
21 which have a national median equity level of 13 percent. (Ex AEPCO 6 – page 10). Staff's witness
22 used a comparison group of cooperatives that are rated by Standard and Poors that had an average
23 equity of 19 percent. (Ex S-11 and S-12)

24 44. Staff recommends that AEPCO file a capital improvement plan by March 31, 2006.
25 Staff further recommends that the Commission set an equity goal for AEPCO of 30 percent. Staff
26 based its recommended goal on: (1) the goals set in prior orders concerning AEPCO (Decision No.
27 64227); (2) AEPCO's need to achieve greater financial flexibility; and (3) an article by Fitch Ratings
28 which states that an equity-to-capitalization ratio between 25 to 30 percent is adequate for a

1 generation and transmission cooperative. (Ex S-12 at 6) Staff notes that in Decision No. 67748
2 (April 11, 2005), the Commission recently approved the same 30 percent equity goal for Graham
3 County Utilities.³ Staff believes the 30 percent equity goal would be consistent with RUS regulations
4 which limit patronage refunds until 30 percent equity is achieved.

5 45. Staff further recommends that the Commission limit AEPCO from making patronage
6 refunds. Specifically, Staff recommends that AEPCO should not be permitted to make any patronage
7 refunds while its equity level remains below 20 percent of total capitalization. If AEPCO's equity
8 level is between 20 percent and 30 percent, Staff recommends that patronage refunds be limited to 25
9 percent of net earnings, which Staff states parallels the RUS regulations.

10 46. Staff also recommends that to ensure AEPCO makes progress in building equity, that
11 it should be required to file a rate case no later than 3 to 5 years from the date of this Decision.

12 47. AEPCO does not oppose filing an equity improvement plan or the requirement it file a
13 rate case not later than five years. AEPCO opposes, however, the concept that 30 percent equity is an
14 appropriate goal for the Commission to adopt. AEPCO cites evidence that the average and median
15 equity levels for generation and transmission cooperatives nationwide is much lower. AEPCO also
16 argues that there are many factors, besides equity, which impact the financial strength of AEPCO.
17 According to AEPCO, Fitch Ratings looked at some 12 different factors in assigning a rating to
18 Golden Spread Electric Cooperative (the subject of the article relied upon by Staff) including the
19 strength of its requirements contracts, management quality, adequate liquidity, overall financial
20 profile, DSC and TIER, as well as equity. AEPCO argues that neither it, nor the Commission, would
21 want to be in the difficult position where unnecessarily high rate increases are driven by an equity
22 target that is inflexible and arbitrarily set.

23 48. Mohave recommends that the Commission require AEPCO to file an Equity
24 Improvement Analysis by March 31, 2006, which should include: 1) an analysis of the benefits, if
25 any, that Partial Requirement Members ("PRMs") obtain by improving the equity position of
26 AEPCO; 2) an analysis of the benefits All Requirements Members ("ARMs") obtain by improving

27 _____
28 ³ Graham County Utilities, Inc., ("GCU") is a cooperative owned by Graham County Electric Cooperative, Inc. to provide natural gas and water service. Graham County Electric Cooperative is the Class A member of AEPCO.

1 the equity position and of the optimum equity level to obtain such benefits; 3) an analysis of methods
2 other than rate increases for increasing equity; and 4) a consideration of possible methods to permit
3 future borrowing to meet load growth of ARMs to be based upon the equity of those ARMs that
4 benefit from the borrowing.

5 49. AEPCO provides wholesale service to six distribution cooperatives. Mohave states
6 that typically, a generation cooperative will plan to serve the total power supply requirements for all
7 of its members, however, AEPCO does not have the same power supply obligation for each of the six
8 members. Two of the six members—Mohave and Sulphur Springs—have elected to change from all
9 requirements members to partial requirements members. Mohave states that these two members
10 reflect approximately 65 percent of the Test Year power supply requirements billing units. According
11 to Mohave, AEPCO does not have to plan for serving, nor does it have the responsibility to serve, the
12 load growth of the partial requirements members in excess of the allocated AEPCO resources.
13 Mohave asserts AEPCO has no future capital requirements associated with new resources to serve
14 approximately 65 percent of the total member load. Mohave argues that Staff's recommended
15 revenue requirement is based on the need to maintain financial stability to finance future plant
16 additions and replacements⁴, and Mohave believes there is a question of the fairness of a requirement
17 that a customer who will not cause, and is not allowed to participate in, the future event to have
18 revenue responsibility for that event. Mohave argues that prior to allowing the allocation of any
19 revenue responsibility associated with a future event to a partial requirements member, there should
20 be findings as to whether or not the proposed assets will be used and useful in serving the partial
21 requirements member. Mohave asserts the record in this proceeding is devoid of data relating to
22 future capital needs required to serve a partial requirements member.

23 50. Mohave asserts that the equity level recommended by Staff is excessive, as the lender
24 has indicated that it is not necessary to achieve the Staff recommendations in order to obtain
25 financing. In addition, Mohave asserts that Staff did not analyze the impact on the ratepayer in
26 developing its equity recommendations.

27 _____
28 ⁴ Mohave asserts that one of Staff's justifications for the proposed increase in equity is to make certain that AEPCO has access to capital markets to provide debt capital to build future power supply resources.

1 51. In Decision No. 64227 (November 29, 2001) the Commission approved AEPCO's
2 financing request and ordered AEPCO to file a capital plan by December 31, 2002. In that docket,
3 Staff recommended that AEPCO increase its equity to 10 percent by December 31, 2006, to 15
4 percent by December 31, 2010, and to 30 percent by December 31, 2015.

5 52. AEPCO filed the Capital Plan required by Decision No. 64227 on December 23, 2002,
6 and provided a copy as a late-filed exhibit in this docket. AEPCO's December 2002 Capital Plan
7 indicates that equity levels were projected to reach 12 percent in 2006, 27 percent in 2010 and 31
8 percent in 2011. As is evident from its current rate application, AEPCO's assumptions that formed the
9 basis of its December 2002 Capital Plan did not materialize.

10 53. The evidence presented in this proceeding indicates that AEPCO must improve its
11 equity position. It is currently not in compliance with its lenders' equity requirements. The evidence
12 is inconclusive, however, to make a finding at this time that a 30 percent capital requirement is an
13 appropriate goal for a generation cooperative such as AEPCO. Mr. Edwards testified that the median
14 equity ratio for a generation and transmission cooperative is 13.22 percent in 2002, the most recent
15 available year of data. Furthermore, the RUS and CFC do not discriminate on the price of loans
16 based on equity levels. (TR at 63). There is some evidence that adopting and enforcing an equity
17 goal of 30 percent may place undue upward pressure on rates and that a 30 percent equity level is not
18 required to protect AEPCO's ability to access the financial markets. On the other hand, just because
19 national averages for generation and transmission cooperatives are below 20 percent, does not mean
20 that we should not strive for equity greater than that to give the cooperative a cushion to weather
21 economic setbacks. AEPCO did not present sufficient evidence to allow us to determine that a
22 specific goal less than 30 percent is reasonable. In his rebuttal testimony, Mr. Minson testified that
23 the revenues that the Cooperative was recommending at that time (somewhat less than their final
24 position) would allow AEPCO to reach 30 percent equity in about eight years. (Ex A-2 at 8). If Mr.
25 Minson is correct, then AEPCO should be in compliance with Staff's recommendations set forth in
26 Decision No. 64227. We believe that AEPCO should update its December 2002 Capital
27 Improvement Plan, with updated assumptions and provide an analysis of the rates that would be
28 required to achieve an equity level of 30 percent, within ten years, or 2015. We do not adopt a

1 requirement now, nor does Decision No. 64227 specifically require, that AEPCO achieve any
2 specific equity goal. We do adopt the rates herein with the expectation that AEPCO will be able to
3 build much needed equity. Because we are requiring AEPCO to file another rate case in no more
4 than five years, in any case, adopting an ultimate goal of 30 percent at this time is not necessary.

5 54. Whereas Mohave raises interesting issues regarding the differences between partial
6 and full requirements members, it makes its position known for the first time in its Closing Brief.
7 Mohave did not file testimony in this case. Mohave and Sulphur Springs are two of AEPCO's largest
8 members. We believe Mohave's suggestion that the capital improvement plan that AEPCO will file
9 in 2006 should specifically address its obligations to partial requirements members is well-founded,
10 and direct AEPCO to include such analysis in its 2006 updated report.

11 55. AEPCO did not file jurisdictionally separated information for Anza in this rate case,
12 nor has it ever filed such information in any prior rate case.

13 56. Staff recommends that in its next rate case, AEPCO prepare jurisdictionally separated
14 schedules for Anza.

15 57. Commission rule R14-2-103(B)(4) provides in relevant part:

16 Separation of nonjurisdictional properties, revenues and expenses
17 associated with the rendition of utility service not subject to the
18 jurisdiction of the Commission must be identified and properly separated
in a recognized manner when appropriate. In addition, all nonutility
properties, revenues and expenses shall likewise be segregated.

19 58. Staff argues that jurisdictional separation is an important tool that Staff uses to ensure
20 that rates are fair and cost-based. Staff states that Duncan Valley Electric Cooperative Inc., Garkane
21 Power Association, Inc. and Columbus Electric Cooperative, all cooperatives within the
22 Commission's jurisdiction with multi-state operations, file jurisdictionally separated information.
23 Staff does not believe arguments that a separation study would be too costly in comparison with the
24 expected benefits justify a waiver of the requirement. Staff also asserts that once the first study is
25 prepared, future separations will be substantially easier.

26 59. AEPCO opposed the recommendation to jurisdictionally separate its operations
27 associated with Anza. According to AEPCO, Anza's load represents only 1.5 percent of AEPCO's
28 total energy sales in 2003. AEPCO estimates the cost of a separation study would be \$40,000 to

1 \$60,000 and the cost of service differences for Anza, if any, would not justify the expense or the
2 effort to evaluate its findings. Under these circumstances, AEPCO argues that to prepare such study
3 would be an "undue burden," which is one of the grounds for waiver under A.A.C. R14-2-103.B.6.

4 60. We find that it is premature for the Commission to determine if a waiver of the
5 requirement to file a jurisdictional separation study for Anza should be in connection with AEPCO's
6 next rate case. We believe that AEPCO should have the opportunity to request such waiver prior to,
7 or in connection with its next rate filing, but we cannot pre-judge whether the circumstances present
8 today concerning Anza's load will be present in the future.

9 **CONCLUSIONS OF LAW**

10 1. AEPCO is a public service corporation pursuant to Article XV of the Arizona
11 Constitution and A.R.S. §§ 40-282 and 40-285.

12 2. The Commission has jurisdiction over AEPCO and the subject matter of the
13 application.

14 3. Notice of the proceeding was provided in conformance with law.

15 4. The stipulated rates and charges as set forth in and approved herein, and attached as
16 Exhibit A, are reasonable.

17 5. The recommendations set forth in the Findings of Fact discussed hereinabove are
18 reasonable and should be adopted in accordance with the discussion therein.

19 **ORDER**

20 IT IS THEREFORE ORDERED that the rates and charges set forth in Exhibit A are approved
21 and Arizona Electric Power Cooperative, Inc. shall file on or before July 29, 2005, a tariff that
22 complies with the rates and charges approved herein.

23 IT IS FURTHER ORDERED that the rates and charges for Phase One shall be effective for
24 all service provided on and after August 1, 2005; the Phase Two rates shall be effective August 1,
25 2006; and Phase Three rates shall be effective August 1, 2007.

26 IT IS FURTHER ORDERED that within 15 days of the effective date of this Order, AEPCO
27 shall notify its member/customers of the rates and the effective dates approved herein.

28 IT IS FURTHER ORDERED that Arizona Electric Power Cooperative, Inc. shall file a rate

1 case six months after Sulphur Springs Valley Electric Cooperative, Inc. has completed a full year as a
2 partial requirements member, or not later than five years after the effective date of this Decision,
3 whichever is earlier.

4 IT IS FURTHER ORDERED that Arizona Electric Power Cooperative, Inc. shall amend its
5 tariffs to include a Fuel and Purchased Power Cost Adjustor as described herein.

6 IT IS FURTHER ORDERED that Arizona Electric Power Cooperative, Inc. shall amend its
7 tariff to include a DSM adjustor mechanism as discussed herein.

8 IT IS FURTHER ORDERED that Arizona Electric Power Cooperative, Inc. shall file by
9 March 31, 2006, an equity improvement plan that will indicate the effect on AEPCO's equity under
10 the rates approved herein and an analysis of the effect on rates if equity of 30 percent of total
11 capitalization is to be reached by 2015, as well as an analysis of the benefits and equities of
12 capitalization on its partial requirements and full requirements members.

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1 IT IS FURTHER ORDERED that Arizona Electric Power Cooperative, Inc. shall not make
2 any patronage refunds while its equity level remains below 20 percent of total capitalization, and
3 patronage refunds be limited to 25 percent of net earnings if its equity is between 20 and 30 percent
4 of its capitalization.

5 IT IS FURTHER ORDERED that this Decision shall become effective immediately.

6 BY ORDER OF THE ARIZONA CORPORATION COMMISSION.
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9 _____
CHAIRMAN

COMMISSIONER

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13 _____
COMMISSIONER

COMMISSIONER

COMMISSIONER

14
15 IN WITNESS WHEREOF, I, BRIAN C. McNEIL, Executive
16 Secretary of the Arizona Corporation Commission, have
17 hereunto set my hand and caused the official seal of the
18 Commission to be affixed at the Capitol, in the City of Phoenix,
19 this ____ day of _____, 2005.

20 _____
BRIAN C. McNEIL
EXECUTIVE SECRETARY

21 DISSENT _____
22

23 DISSENT _____
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JR:mj
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28

1 SERVICE LIST FOR: ARIZONA ELECTRIC POWER COOPERATIVE,
2 INC.

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28

EXHIBIT A

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Effective Date	August 1, 2005	August 1, 2006	August 1, 2007
All Requirements Members:			
Demand rate - \$/kW Month	14.31	14.64	14.98
Energy Rate - \$/kWh	0.02073	0.02073	0.02073
Power Cost Adjustor Base - \$/kWh	0.01667	0.01667	0.01667
Partial Requirements Members:			
Fixed Charge - \$/month	790,722	822,728	855,113
O&M Rate - \$/kWMonth	7.15	7.21	7.26
Energy Rate - \$/kWh	0.0273	0.0273	0.0273
Power Cost Adjustor Base - \$/kWh	0.1603	0.1603	0.1603